



**THE REGIONAL MUNICIPALITY OF PEEL
COMMUNITY INVESTMENT COMMITTEE**

AGENDA

CIC - 1/2014

DATE: May 15, 2014

TIME: 11:00 AM – 1:00 PM

LOCATION: Council Chamber, 5th Floor
Regional Administrative Headquarters 10 Peel Centre Drive, Suite A
Brampton, Ontario

MEMBERS: G. Carlson; B. Crombie; P. Foley; C. Fonseca; S. Hames; E. Kolb;
S. McFadden; E. Moore

Chaired by Councillor E. Moore or Vice-Chair Councillor G. Carlson

- 1. DECLARATIONS OF CONFLICTS OF INTEREST**
- 2. APPROVAL OF AGENDA**
- 3. DELEGATIONS**
 - 3.1. **Al Britton, Inspector, and Jeff Jensen, Sergeant, Peel Regional Police**, Presenting the Community Safety Model
 - 3.2. **Anita Stellinga, United Way of Peel**, Regarding Community Hubs
- 4. REPORTS**
 - 4.1. Homelessness Partnering Strategy: 2011-2014 Conclusion & 2014-2019 Renewal
 - 4.2. Community Investment Program Update (For information)
Presentation by Melissa Toney, Supervisor, Community Partnerships Division,
and Sandra Solonik, Advisor, Community Investment
- 5. COMMUNICATIONS**

6. IN CAMERA MATTERS

7. OTHER BUSINESS

8. NEXT MEETING

9. ADJOURNMENT

Request for Delegation

Attention: Regional Clerk
Regional Municipality of Peel
10 Peel Centre Drive, Suite A
Brampton, ON L6T 4B9
E-mail: council@peelregion.ca
Phone: 905-791-7800 ext. 4582
Fax: 905-791-1693

FOR OFFICE USE ONLY

Meeting Name:

Meeting Date YYYY/MM/DD

Request Date: YYYY/MM/DD 2014/05/15

Name of Individual(s) Al Britton

Position/Title Inspector

Name of Organization Peel Regional Police

Email 1103@peelpolice.ca

Phone Number (905) 453-3311

Extension 4102

Fax Number (905) 456-6108

Name of Individual(s) Jeff Jensen

Position/Title Sergeant

Name of Organization Peel Regional Police

Email 1922@peelpolice.ca

Phone Number (905) 453-3311

Extension 4737

Fax Number (905) 456-6108

Reason(s) for delegation request (subject matter to be discussed)

The Community Safety Model

I am submitting a formal presentation to accompany my delegation. Yes No

I will require the following audio-visual equipment / software for my presentation: Document Camera / Overhead Projector LCD Projector PowerPoint

***Note:** Delegates are requested to provide 45 copies of all background material / presentations to the Clerk's Division **seven (7) business days prior** to the meeting date so that it can be included with the agenda package.

In accordance with Procedure By-law 100-2012:

• Delegates appearing before Regional Council or Committee are requested to limit their remarks to 5 minutes and 10 minutes respectively (approximately 5/10 slides).

Once the above information is received in the Clerk's Division, you will be contacted by Legislative Services staff to confirm your placement on the appropriate agenda. Thank you.

Notice with Respect to the Collection of Personal Information
(Municipal Freedom of Information and Protection of Privacy Act)

Personal information contained on this form is authorized under Section IV-4 of the Region of Peel Procedure By-law 100-2012 for the purpose of contacting individuals and/or organizations requesting an opportunity to appear as a delegation before Regional Council or a Committee of Council. The Delegation Request Form will be published in its entirety with the public agenda. The Procedure By-law is a requirement of Section 238(2) of the *Municipal Act, 2011*, as amended.

Please note that all meetings are open to the public except where permitted to be closed to the public under legislated authority. All Regional Council meetings are audio broadcast via the internet and will be video broadcast on the local cable television network where video files will be posted and available for viewing subsequent to those meetings.

Questions about collection may be directed to the Manager of Legislative Services, 10 Peel Centre Drive, Suite A, 5th floor, Brampton, ON L6T 4B9, (905) 791-7800 ext. 4462.

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FOR OFFICE USE ONLY	
Meeting Name: Community Investment Committee	
Meeting Date YYYY/MM/DD	2014/05/15

Request Date: YYYY/MM/DD **2014/04/30**

Name of Individual(s)	Anita Stellinga		
Position/Title			
Name of Organization	United Way of Peel	Email	
Phone Number	Extension	Fax Number	
Name of Individual(s)			
Position/Title			
Name of Organization		Email	
Phone Number	Extension	Fax Number	
Reason(s) for delegation request (subject matter to be discussed) Regarding Community Hubs			

I am submitting a formal presentation to accompany my delegation. Yes No

I will require the following audio-visual equipment / software for my presentation: Document Camera / Overhead Projector LCD Projector PowerPoint

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DATE: May 7, 2014

REPORT TITLE: **HOMELESSNESS PARTNERING STRATEGY: 2011–2014
CONCLUSION & 2014–2019 RENEWAL**

FROM: Janet Menard, Commissioner of Human Services

RECOMMENDATION

That the Region of Peel’s duly authorized signing officers execute agreements with community agencies approved for funding, and other documents that may be required to participate in the 2014–2019 Homelessness Partnering Strategy;

And further, that the Commissioner of Human Services and the duly authorized Director have on-going authority to approve and allocate 2014–2019 Homelessness Partnering Strategy funds, as recommended by the Community Advisory Board.

REPORT HIGHLIGHTS

- The Homelessness Partnering Strategy (HPS) is a federally-funded, community-based program aimed at preventing and reducing homelessness by providing direct support and funding to communities across Canada.
- The 2011–2014 HPS ended March 31, 2014 and funded 16 homelessness projects including 12 service-based projects; one community development initiative; and three capital projects;
- The terms and conditions of HPS require Peel Region to adopt a community planning process that is comprised of two main components: the Community Advisory Board (CAB) and the HPS Community Plan.
- The Region of Peel will be required to invest a minimum of 40% of its allocation in Housing First activities by March 31, 2016.
- In order to ensure a smooth transition to the renewed 2014–2019 HPS, the federal government has permitted a transitional period for planning purposes, which includes the extensions of existing service-based projects for a seven month period, beginning April 01, 2014 and ending October 31, 2014.

DISCUSSION

1. Background

The Homelessness Partnering Strategy (HPS) is a federally-funded, community-based program aimed at preventing and reducing homelessness by providing direct support and funding to communities across Canada.

a) Conclusion of 2011–2014 Homelessness Partnering Strategy

The Region of Peel was approved as the HPS Community Entity for the period beginning April 01, 2011 and ending March 31, 2014. The Region received \$937,010 annually or \$2,811,030 over three years for services, community development initiatives, and capital projects that address or prevent homelessness.

The 2011–2014 HPS saw the establishment of a Community Advisory Board (CAB), comprised of community stakeholders from various backgrounds, to determine funding priorities and recommend funding allocations that were approved by Council.

The CAB consisted of ten voting members who are representatives of the Peel community. Members were solicited through an open call for volunteers, sent to Peel agencies and organizations. The agencies and organizations that CAB members represent, serve a wide range of clients from diverse vulnerable populations.

During this funding term, 16 homelessness projects were funded including 12 service-based projects; one community development initiative; and three capital projects. For further details please see Appendix I.

2. Renewal of 2014–2019 Homelessness Partnering Strategy

In the 2013 Federal Budget, the Government of Canada announced \$119 million dollars for a five-year continuation of HPS, with a strong focus on Housing First (described later in the report), beginning April 01, 2014 and ending March 31, 2019. The Region has been approved to act as fund administrator for the 2014-2019 HPS under the “Designated Communities” funding stream. As such, the Region will continue to receive an annual allocation of \$937,010 or \$4,685,050 over five years, to allocate to projects that serve individuals who are homeless or at-risk of homelessness in Peel. This includes administration funding for the Region to cover program delivery costs. Also, two Service Canada staff – a senior development officer and a programs officer – have been assigned to the Region to provide program support.

a) Administration

The Federal government has advised that, unlike past years, unspent funds cannot be reallocated and will be lost annually. Therefore, Regional staff recommends that the Commissioner of Human Services and the duly authorized Director have on-going authority to approve and allocate HPS dollars, based on the recommendations of the CAB. This will ensure that funds are distributed in a timely manner and not lost. Regional staff will report back to the Community Investment Committee on allocations on an annual basis.

b) Community Planning Process

The terms and conditions of HPS require the fund administrator to adopt a community planning process that is comprised of two main components: the Community Advisory Board (CAB) and the HPS Community Plan. The renewal of HPS will require the renewal of both these components.

The CAB is the local organizing committee responsible for direction setting in regards to HPS. The committee is responsible for identifying funding priorities; recommending funding; and reporting back to the community at-large on HPS efforts and results.

The federal government emphasizes the need for local flexibility for CABs. This ensures that each community builds a CAB that best represents local interests and issues. In Peel, new CAB members will be identified through an open and transparent expression of interest call that will be managed by staff.

The Community Plan helps identify the current state of homelessness in Peel, establishes funding priorities, outlines eligible project activities and chooses target populations for HPS funding. In Peel, the Community Plan will build on the Region's 10-Year Housing and Homelessness Plan and will not duplicate recently completed community consultations. The HPS Community Plan must be approved by Employment and Social Development Canada.

c) Housing First

A new requirement of the HPS renewal is Housing First. Housing First is premised on the notion that the first and primary need of the homeless is permanent housing. Once placed in stable housing, other more enduring issues such as mental health and addiction can be addressed. For the 2014–2019 HPS, the Federal government has set mandatory Housing First investment targets. The Region will be required to invest a minimum of 40 per cent of its allocation in Housing First activities by March 31, 2016.

3. Transitional Period

In order to ensure a smooth transition to the renewed HPS, the federal government has permitted a transitional period beginning April 01, 2014 to March 31, 2015.

a) Extending Service-based Projects

Eligible service-based 2011-2014 HPS projects will be extended for seven months, beginning April 1, 2014 and ending October 31, 2014 to allow for a planning period. During this time, CAB membership will be established, a new Community Plan will be put in place and a call for proposals will be launched. The extended projects are supported by the existing CAB and subject to the approval of the Commissioner of Human Services or Designated Director. For further details please see Appendix I.

b) Housing First Readiness

During the transitional period, communities are also permitted to dedicate funding to Housing First readiness activities, or to run a Housing First pilot in advance of the Community Plan approval. Projects of this nature may be funded with CAB endorsement, with or without a call for proposal. That said, Housing First activities are not mandatory until March 31, 2016, at which point the Region must dedicate 40% of its HPS allocation to Housing First activities.

CONCLUSION

The renewed HPS 2014–2019 will continue to provide key support for services, community development initiatives and capital projects that address or prevent homelessness in Peel. The HPS transitional period will ensure there are no gaps in services. As the fund administrator, the Region will continue to support the CAB in the HPS community planning process. The CAB's activities will align to the 10 Year Housing and Homelessness Plan, and not duplicate existing work. Overall, HPS will remain a key operational component of the Region's homelessness interventions.



Janet Menard, Commissioner of Human Services

Approved for Submission:

D. Swarc, Chief Administrative Officer

APPENDICES

1. Appendix I: HPS 2011-2014 Expenditures and HPS 2014-2019 Allocations To-Date

For further information regarding this report, please contact Beth Storti, Manager - Community Partnerships, x6283, beth.storti@peelregion.ca.

Authored By: Nilgun Erkoc

Appendix I: HPS 2011 -2014 Expenditures and HPS 2014-2019 Allocations To-Date

		HPS 2011 -2014	HPS 2014-2019
		Apr 01 , 2011 - Mar 31, 2014	Apr 01 , 2014 - Oct 31, 2014
Agency	Project Description	Expenditure	Allocation
Region of Peel	Administrative costs	\$350,542	TBD
Anba Abraams Coptic Charity	Outreach and supports for clients of St. Joseph's Community Kitchen	\$38,208	n/a
Bramalea Community Health Centre	Health services and outreach for street-involved clients and roaming street outreach	\$132,712	\$99,303
Caledon Community Services	Outreach and support services individuals who are homeless or at-risk of homelessness in Caledon	\$31,995	n/a
Catholic Family Services	Construction of community kitchen; purchase of appliances and equipment	\$154,709	n/a
Eden Community Food Bank	Food bank shifts; purchase of truck and operating costs; construction of community kitchen	\$266,463	\$81,000
Knights Table, The	Pre-employment and life skills services for residents who are homeless or at-risk of homelessness	\$64,115	\$77,280
Malton Neighbourhood Services	Outreach and support services for residents who are homeless or at-risk of homelessness	\$220,691	\$71,523
Mississauga Furniture Bank	Expand the capacity of the furniture bank	\$185,000	\$47,731
Ontario Inter-Cultural Community Services	Purchase of truck and operating costs	\$87,928	\$27,025
Our Place Peel	Renovation of administration and resource room at youth shelter	\$94,060	n/a
Peel Aboriginal Network	Outreach and support services for aboriginals who are homeless or at-risk of homelessness	\$227,445	\$76,475
Renegeration Outreach Community	Accessibility renovations and construction of laundry, shower, and storage facilities.	\$274,295	n/a
Salvation Army, The	Support and conselling services for individuals who are homeless or at-risk of homelessness	\$243,420	\$40,451
St. Leonard's Place - Connections	Outreach and support services individuals who are homeless or at-risk of homelessness	\$136,667	n/a
St. Leonard's Place - SharED	Newtork of executive directors who service clients who are homeless or at-risk of homelessness.	\$103,635	n/a
Street Soccer Canada	Drop-in soccer program for resident who are homeless or at-risk of homelessness	\$38,278	\$23,333
TOTALS		\$2,650,163	\$544,121

For Information

DATE: May 8, 2014

REPORT TITLE: **COMMUNITY INVESTMENT PROGRAM UPDATE**

FROM: Janet Menard, Commissioner of Human Services

OBJECTIVE

To provide an update on the 2013-2014 Community Investment Program.

REPORT HIGHLIGHTS

- The Community Investment Program implemented in March 2013, offers three key funding opportunities. To date, 200 applications have been received, totalling \$25,468,377 in funding requests.
- Approvals are as follows: 53 Sustainability Fund (\$3,496,159); 32 Small Capital Fund (\$380,474); 21 Organizational Effectiveness Fund (\$275,275); and 10 Collaboration Fund (\$612,515).
- A total of 20 Collaboration and Organizational Effectiveness fund applications are currently under review by the Fund Review Committee, totalling \$821,321.
- Community Investment Program requires all funded organizations to identify funding outcomes and report on outcomes every six months.
- A review of the new funding program will occur in 2014 to identify areas for program improvement.

DISCUSSION

1. Background

The new Community Investment Program (CIP) was launched in March 2013 to Peel's non-profit community. It focuses on strengthening the non-profit system and community agencies, with financial and in-kind support thereby enabling them to deliver more impactful programs and services for Peel residents.

The CIP is comprised of three key funding opportunities. Investments align to Regional health and human service priorities and community based strategies and initiatives. Cross sector investments ensure that the needs of the Peel community, as listed below from the Community Investment Strategy, are supported:

- | | |
|----------------------------|--|
| • Seniors | • Families |
| • Person with Disabilities | • Children and Youth |
| • Poverty | • Violence and Abuse |
| • Mental Health | • Neighbourhoods |
| • Newcomers | • Non-profit Capacity Building Organizations |

The Community Investment Program offers both multi-year and short term funding grants up to one year:

- **Sustainability Fund:** Multi-year funding for core operating, administrative expenses and non-profit capacity building, and one-time funding for small capital expenses to update technology and equipment.
- **Organizational Effectiveness Fund:** Up to one year funding to address specific internal capacity issues. Funding is focused on strengthening business practices and operations.
- **Collaboration Fund:** Up to two years funding to support collective planning and the implementation of new innovative initiatives around a defined community need.

In addition, funding supports agricultural-related programming where established relationships exist, and a Revolving Capital Loan Program to support partner integration and system improvement through large capital project investments.

2. Community Investment Program Allocations

Over the last year, each fund has been open to the non-profit human service sector. All applications are reviewed by a Fund Review Committee which is comprised of Regional staff and/or Peel funders that are currently engaged in the sector. Each application is independently reviewed by two reviewers and then by the larger Committee to confirm the funding recommendation. The Committee's recommendations are brought forward for approval to either the Community Investment Committee or Human Services Commissioner.

In-kind support is also provided to guide non-profits with funding alignment with Regional funding opportunities or other funding sources. Support is provided to applicants to assist them through the application and review process. Feedback and recommendations are provided after the review process to assist agencies in strengthening future applications to both the Region and other funders. The following investments are detailed in Appendix I:

a) Sustainability Fund

The Sustainability fund opened in spring 2013 for two year (2014/2015) core operational funding. Funding was approved in the fall of 2013 and finalized through the Regional budget process. In January 2014, 53 funding agreements were executed for a total allocation of \$3,496,159.

Small Capital funding totalling \$380,474 was allocated in late 2013 to 32 organizations.

b) Organizational Effectiveness Fund

The Organizational Effectiveness fund is offered three times in every calendar year.

- In 2013, the July application round funded 17 applicants for a total of \$231,346. The agreements have been executed and funding allocated from the 2013 Regional budget.

- The Commissioner of Human Services approved four applications for a total of \$43,929 from the October 2013 application period. The agreements have been executed and allocated from the 2014 Regional budget.
- In March 2014, this fund closed with 17 applications requesting a total of \$547,737. These applications are currently under review.

c) Collaboration Fund

The Collaboration fund is also offered three times within a calendar year.

- In 2013, eight successful collaborations from the July application round were approved for a total of \$499,635 for 2013 and \$241,560 in 2014. Agreements have been executed and funding allocated out of the 2013/14 Regional budget.
- The Commissioner of Human Services approved two October 2013 applications for a total of \$112,700 for 2014 and \$40,350 for 2015, pending 2015 Regional budget approval.
- In March 2014, this fund closed again with three collaboration applications received for a total of \$273,584 for 2014 and \$290,744 for 2015. These applications are under review.

All CIP funded organizations are required to identify in their application how the funding will strengthen their capacity and how they will measure this impact. Each successful organization submits a report every six months on progress, outcomes and overall organizational status. Included in the yearly report is a self-assessment to help the organization identify strengths and areas for improvement.

In-kind support is offered to organizations throughout the granting period. Outcome measurement support is offered to funded organizations that could benefit from strengthening their outcome measurement practices. In addition, if considerable shifts are identified through the assessment score evaluation, staff meet with agencies to provide guidance on possible solutions and opportunities.

Initial CIP investments for Organizational Effectiveness and Collaboration were made in November 2013. Organizational reporting on the outcomes of these investments will be received in June 2014. In addition, the 2014 six month report for Sustainability will be received from organizations in August 2014. Upon receipt an analysis and summary of Regional investment outcomes will be provided.

3. Community Investment Program Review

The new CIP model was based on feedback from Peel stakeholders and best practice research. It was developed on the notion that non-profit agencies perform better and produce measurable outcomes, that benefit the Peel community, when they are able to stabilize and strengthen their organizational and operational functions.

Within the first year, 200 applications, totalling \$25,468,377 were received through the new SmartSimple online application technology. A total of 116 applications have been supported, totalling \$8,546,153 from the 2013, 2014 and 2015 budgets, pending 2015 budget approval.

Overall, the new program has been well received. Organizations report that investing in operational costs, core positions, organizational strength and collaborative solutions is the right direction. They have also expressed concern that the allocation amounts were insufficient and that the definition of core funding requires refinement to support organizations to operate and meet community needs.

Staff are reviewing the new program to ensure it is meeting the needs of the sector and Term of Council Priority #19; Build Community Capacity. The program must also complement other capacity building work within and outside of the Region of Peel. Staff will be conducting a consultation with the non-profit community to identify areas for program improvement and clarification and report the results to the CIC in 2015.

FINANCIAL IMPLICATIONS

The funding allocations noted in the report are within the 2013 and 2014 Regionally approved budgets. The 2013 budget (\$5,637,446, inclusive of the \$1,000,000 Revolving Capital loan) has been fully expended. The 2014 budget (\$6,602,000, inclusive of the \$1,000,000 Revolving Capital loan) is on target for allocation with the following funds issued to date: \$3,496,159 for Sustainability; \$43,929 for Organizational Effectiveness; and \$354,260 for Collaboration.

CONCLUSION

The Community Investment Program provides funding that complements the investments of other funders and the capacity building efforts of the Region. Feedback, thus far, is that the combination of financial investment and in-kind supports are contributing to sustainable system change for organizations and the sector. Recommendations to improve the program will follow a review and be provided to the Community Investment Committee in 2015.



Janet Menard, Commissioner of Human Services

Approved for Submission:



D. Szwarc, Chief Administrative Officer

APPENDICES

1. Appendix I - Community Investment Program 2014 Allocations

For further information regarding this report, please contact Beth Storti, Manager - Community Partnerships, x6283, beth.storti@peelregion.ca

Authored By: Sandra Solonik

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Appendix I to Community Investment Program Update

APPENDIX I: COMMUNITY INVESTMENT PROGRAM 2014 ALLOCATIONS

2014 Organizational Effectiveness Fund Allocations

Organization	Project	Amount Approved
MIAG Centre for Diverse Women & Families	Strategic Plan Development	\$ 13,122
Caledon Parent-Child Centre	IT Audit and Strategy	\$ 17,207
Big Brothers Big Sisters of Peel	Strategic Plan Development	\$ 10,000
Dixie Bloor Neighbourhood Drop-In Centre	Succession Planning	\$ 3,600
	TOTAL	\$ 43,929

2014 Collaboration Fund Allocations

Collaborative Group	Project	Amount Approved Year One (2014)	Amount Approved Year Two (2015)*
Regional Diversity Round Table	Support and guide the Peel community to embrace and implement the Diversity Charter into their organizations	\$ 87,700	\$ 40,350
The Exchange	Develop a shared governance model including implementation and evaluation plan.	\$ 25,000	n/a
	TOTAL	\$112,700	\$ 40,350

*2015 allocations pending Regional Council 2015 budget approval