

# Ontario Provincial Police (OPP)

2026–2029 Business Plan and 2026 Budget

# **Table of Contents**

Executive Summary	3
Services We Provide	
Interesting Facts About This Service	3
Highlights of the Business Plan	
Core Services	
Vision, Mission, Goals of Service and Service Delivery Model	5
Proposed Operating Budget	7
2026 Operating Budget Pressures	
Staffing Resources	
2026 Total Expenditures and Funding Sources	10
2026 Budget Risks	11
2027–2029 Operating Forecast	11
Proposed Capital Budget	
2026 Capital Budget Overview	
Proposed Capital Plan	13
By Project Classification	

# **Executive Summary**

Mission: To serve our province by protecting its citizens, upholding the law and preserving public safety.

### **Services We Provide**

The Ontario Provincial Police (OPP) provide a vast array of programs and services.

Community Safety Services include:

- Major Crime Unit.
- Criminal Investigation Services.
- Emergency Response Team.
- Motor Vehicle Collisions.
- Crime Stroppers.
- Police record checks.

The Organization is led by the Commissioner, the highest-ranking member of the OPP. The Organization is divided into 5 commands: Culture and Strategy, Traffic Safety and Operational Services, Corporate Services, Investigations and Organized Crime, and Field Operations.

### **Interesting Facts About This Service**

- 324 municipalities received municipal services on a cost recovery basis, which includes the Town of Caledon. The service provides expert front-line, investigative and administrative police service to the people of Ontario.
- Service costs for the OPP only impact the property tax for residents and businesses of the Town of Caledon. Police services for the City of Brampton and City of Mississauga are provided by the Peel Regional Police.
- As of April 1, 2024, the Community Safety and Policing (CSP) Act came into effect, replacing the old Police Services Act (1990). The new act focuses on addressing community safety, enhancing police oversight, modernizing policing and establishing consistent mandated training requirements.
- Historically, under the previous Police Services Act, Peel Region was responsible for providing adequate and effective police services within the Region in accordance with its needs. The new legislation provides that Police Service Boards, and the OPP Commissioner are responsible

for providing adequate and effective policing in the area for which they have policing responsibility in accordance with its needs.

### **Highlights of the Business Plan**

Priorities for the Budget are providing front-line municipal police services including:

- Traffic Safety and Enforcement.
- Effective Community Engagement Crime Prevention.
- Focused Patrols.
- Property and Violent Crime Reduction.
- Community initiatives, Mobile Response Team.

The current Caledon OPP agreements include additional contract enhancement positions, above the base level of service, to address:

- Traffic Unit.
- Community Response Unit.
- Mobile Crisis Response Team (MCRT).
- Community Street Crime Unit.

OPP Billing for the Town of Caledon is comprised of 2 major components:

- Base Services (50.7% of allocated costs), which are allocated among municipalities on a per property basis.
- Calls for Service (49.3% of allocated costs), these are activity driven costs which are allocated to municipalities based on their individual usage level.
- Additional costs are billed to municipalities based on the contract agreements and individual usage, and includes Overtime, Prisoner Transportation, Court Security and Enhancements.

For the Town of Caledon OPP, the 2026 Budget and forecast years 2027– 2029 is summarized as follows:

**Table 1. Budget Summary** 

	2026	2027	2028	2029
Operating Net Investment (in \$ thousands)	16,329	18,893	19,474	20,072
Capital Net Investment (in \$ thousands)	_	_	_	_

# **Core Services**

# Vision, Mission, Goals of Service and Service Delivery Model

### **Vision**

Safe communities... A Secure Ontario.

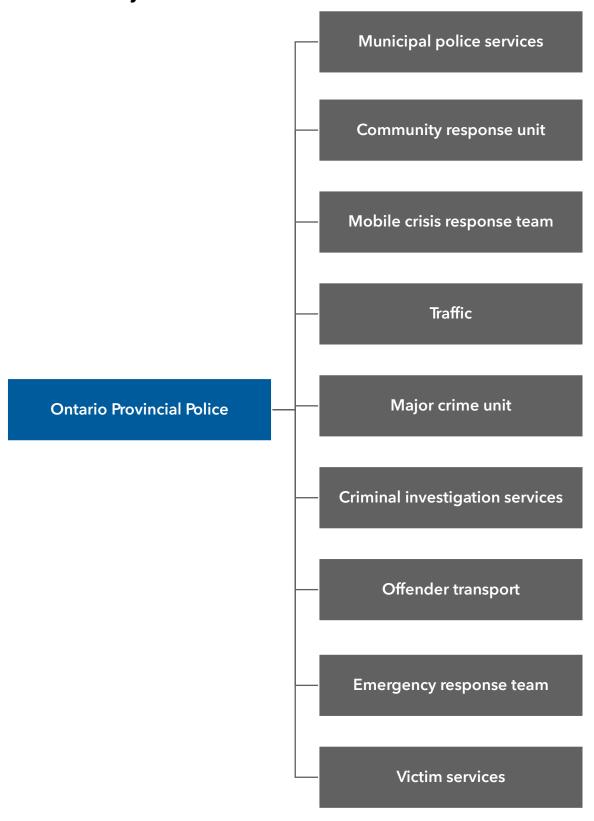
### **Mission**

To serve our province by protecting its citizens, upholding the law and preserving public safety

### **Goals of Service**

- 1. The leadership, management and maintenance of province-wide programs and services on behalf of the Ministry of the Solicitor General. This includes leadership of large joint-force initiatives that form partnerships with several justice sector and law enforcement stakeholders
- The provision of a wide array of programs and services, criminal investigative and technical expertise. Many are provided in accordance with Adequacy Standards and are provided to all OPP communities and in support of all municipal, regional and First Nation police services across Ontario, as requested
- 3. The evidence-based deployment of resources to serve the province by protecting its citizens, upholding the law and preserving public safety.

### **Service Delivery Model**



# **Proposed Operating Budget**

This section sets out the financial resources required to deliver the proposed 2026–2029 Business Plan. Information is categorized by major expenditures and revenue. The costs to maintain existing service levels and operationalize prior decisions are identified in the base Budget changes separately from proposed changes. The net cost for the service in 2025 was \$15.5 million and the proposed Budget for 2026 is \$16.3 million.

Net Expenditures: \$16.3 million (Total Expenditures: \$18.8 million)

Description (in \$ thousands)	2024 Actuals	2025 Approved Budget	2026 Proposed Budget	\$ Change Over 2025	% Change Over 2025
Operating costs	14,682	18,150	18,794	643	3.5%
<b>Total Expenditures</b>	14,682	18,150	18,794	643	3.5%
Revenues	(434)	(2,670)	(2,465)	205	(7.7)%
Total Revenues	(434)	(2,670)	(2,465)	205	(7.7)%
Total Net Expenditure	\$14,248	\$15,480	\$16,329	\$849	5.5%

Note: May not add up due to rounding.

# **2026 Operating Budget Pressures**

Service (in \$ thousands)	Total Expenditures	Total Revenue	Net Cost 20 vs 2025	26
2025 Revised Cost of Service	\$18,150	\$2,670	\$15,480	%
Cost of Living/Inflation <sup>1</sup>				
OPP contract costs	516	(0)	516	
OPP property services costs and equipment (OPP facilities)	128	_	128	
Other Pressures <sup>3</sup>				
Removal of one-time Provincial Relief		(2,570)	2,570	
Recoveries from grants (community safety and policing grant, court security and prisoner transportation grant)	_	265	(265)	
Reserve contribution	_	2,100	(2,100)	
Base Budget Changes Subtotal	644	(205)	849	
Service Level Changes Subtotal	_	-	-	
Total 2026 Budget Change	644	(205)	849	
2026 Proposed Budget	\$18,794	\$2,465	\$16,329	5.5%

Note: may not add up due to rounding.

### **Operating Budget Pressure Notes**

<sup>1</sup>Cost of Living/Inflation

- The 2026 Proposed OPP Budget includes an increase of \$3.8 million, or a 25.3% increase over the 2025 Budget. OPP Budgeted contract costs are increasing from \$14.6 million to \$17.7 million. OPP Property Services Costs and Equipment are increasing from \$0.94 million to \$1.1 million.
- The overall forecasted increase during the 2025 Budget was \$849,165 or 5.5%. There are several drivers for this significant increase, as detailed below:
  - Increase in Contract amount based on Contract received
  - Inflationary pressures are projected at 3.0% for 2026 and thereafter

### <sup>3</sup>Other Pressures

- Revenue decrease of \$2,305,310:
- Provincial Relief "one time Revenue" \$2,570,310, made available in 2025 to offset the increase in OPP contract costs, is not available in 2026
  - \$265,000 increase due to Community Safety and Policing (CSP) Grant

- Remain Court Security Prisoner Transportation (CSPT) Budgeted at \$100,000 in 2026 and thereafter
- Increase of \$2,100,000 budgeted draw from the Caledon OPP Policing Stabilization Reserve. Budgeted draws may be considered in future years.

# **Staffing Resources**

Table 2 provides a summary of the staffing resources by Sub-Service (as identified in the Core Services) for the Budget year, forecast years and the prior year. The prior year reflects FTE changes approved by Council during the prior year.

Table 2. Staffing Resources to Achieve Level of Service

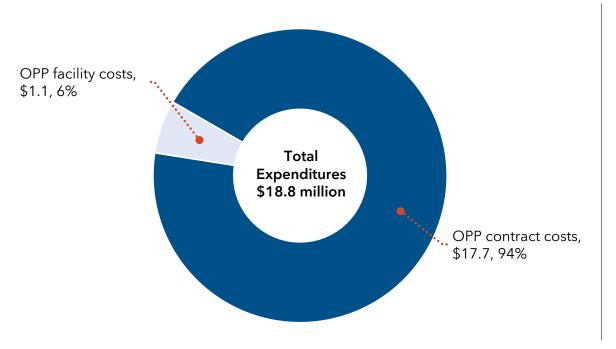
	2025	2026	2027	2028	2029
Sub-service	N/A	N/A	N/A	N/A	N/A

Note: Staffing resources are regular positions (Full-Time Equivalent, FTE).

The OPP billing model does not track full-time equivalents (FTE) in the Budget or in the OPP contract, except for the contract enhancement positions. OPP Contract enhancements represent additional OPP officers dedicated to special units. The proposed 2025 Budget does not include any new contract enhancements.

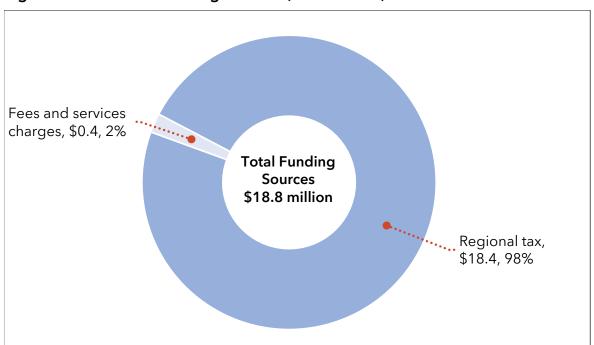
# **2026 Total Expenditures and Funding Sources**

Figure 1. 2026 Total Expenditures (in \$ millions)



Note: may not add up due to rounding.

Figure 2. 2026 Total Funding Sources (in \$ millions)



Note: May not add up due to rounding.

# **2026 Budget Risks**

- At this time, the 2027–2029 projections include inflationary and growth projections, however, do not include any new contract enhancements due to resourcing constraints.
- Inflationary pressures in the forecast assumed to be 3.0%, as inflation gradually continues to ease, however actual rates could vary.

# 2027–2029 Operating Forecast

Table 3. Budget (in \$ thousands)

	2025	2026	
Total Expenditure	18,150	18,794	3.5%
Total Revenue	(2,670)	(2,465)	(7.7)%
Net Expenditure	15,480	16,329	5.5%

Table 4. Forecast (in \$ thousands)

	2027		2028		2029	
Total Expenditure	19,358	3.0%	19,939	3.0%	20,537	3.0%
Total Revenue	(465)	(81.1)%	(465)	_	(100)	_
Net Expenditure	18,893	15.7%	19,474	3.1%	20,072	3.1%

Note: May not add up due to rounding.

- Forecast years reflect increases for maintenance of base services driven by population growth and service calls, in addition to inflationary increases for both facility costs and OPP contract costs. These will be adjusted based on new annual billings.
- Provincial grant revenue has not been included, pending decision on Board composition requirements (as a result of the new CSP Act). Future years' grant applications will likely be re-introduced once the Detachment Board model is finalized.

A reserve draw was introduced in the 2021 Budget to minimize the impact of Budget increases, by leveraging significant salary gapping savings realized in previous years. These surpluses had accumulated due to vacancies in contract enhancement positions and may be leveraged in future years.

# **Proposed Capital Budget**

Capital Budget: \$0.0 million (10-Year Plan: \$0.0 million)

# **2026 Capital Budget Overview**

Table 5 provides a summary of Ontario Provincial Police (OPP), Town of Caledon Service's planned capital project activity for 2026, including funding sources for both new capital project requests in 2026 and projects carried forward to 2026.

Table 5. Capital Plan by Funding Source (in \$ thousands)

	Carry Forward from Prior Years (WIP)	2026 Capital Budget	Total Capital in 2026
DC growth	75	_	75
Externally funded	_	_	_
Non-DC internal	25	_	25
Total Expenditures	\$100	_	\$100
# of Projects	1	_	1

### **Existing Capital Projects – \$0.1 million**

Key highlights:

\$0.08 million for the commissioning of an Infrastructure Master Plan for Caledon OPP. Growth pressure has necessitated the Master Plan which will contribute to Peel's DC background study. The advance planning work ensures funding for future growth-related infrastructure requirements.

### 2026 Capital Budget – \$0.0 million

None.

### **2026 Budget Risks**

None.

### **Operating Impact of 2026 Capital Budget**

None.

# **Proposed Capital Plan**

2026-2035 10-Year Capital Plan: \$0.0 million

# **By Project Classification**

**State of Good Repair** \$0.0 million

**DC Funded Growth** \$0.0 million

Non-DC Funded **Growth and Other** \$0.0 million

## **Key Highlights**

None.