

2026 Budget

Creating an enhanced digital experience with secure, reliable, and modern technologies.



Core service

Goals of service

- Deliver a unified, end-to-end digital experience developed from the customer's point of view, accessible anywhere, anytime, and from any device
- Connect siloed and underutilized data by embedding it into service and operations to enable action-oriented decisions
- Implement technology infrastructure that balances security and privacy needs, with the ability to flex capacity according to demand
- Create training programs to focus on digital competencies and develop talent models to access in-demand skills
- Implement and digitize processes that produce improved outcomes and free up resources for higher value actions



Interesting facts about this service





>62,586

Digital transactions from January 2024 to July 2025 from customers to initiate a service online



125 TB

Digital data managed across enterprise systems



900 km+

State-of-the-art Public Sector Fiber Network



8 million

Email messages blocked due to email SPAM, viruses and other threats



Achievements

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2025 CIO Awards Canada Winner

International Data Corporation (IDC) and CIO have announced Peel Region's **Digital Peel Program** as one of the winners of the 2025 CIO Awards Canada. Annually, IDC and CIO recognize the tech world's most innovative organizations and accomplished leaders.

This prestigious award celebrates exceptional Canadian organizations that are using IT in innovative ways to drive digital transformation and deliver measurable business value.





Service delivery model

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How do we do it

• **Resident digital services.** Deliver a portfolio of new digital services for residents and partners.

- Workforce enabling services. Create a connected and engaged workplace.
- Governance and service management. Provide strategic guidance and support for all technology related services. Support and prioritize technology implementations.
- **Content and data analytics.** Enable informed decisions through research, business analytics and open data.
- Enterprise platforms and business solutions. Design, develop, implement and operationalize technology solutions.
- **Infrastructure, connectivity and operations.** Provide reliable IT infrastructure and protect regional technology assets.
- **Strategy and architecture.** Establish and execute IT policies, standards, and strategies.
- **Cybersecurity.** Operations, structure and processes essential to preventing, detecting, and responding to threatening events.

Information and Technology

Resident digital services Workforce enabling services Governance and service management Content and data analytics Enterprise platforms and business solutions Infrastructure, connectivity and operations Strategy and architecture

Cybersecurity

Service levels and trends

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12,871

Visits to the Census Information Hub

Features maps and charts to explore and understand demographic information about Peel Region.



8 million

Cyber threats prevented in past year



72,954

Tickets processed by IT in past 12 months



95%

Customer satisfaction with digital services

Over the past 12 months, >23.2 million emails received; 34.3% contained cybersecurity threats.

49.46% of IT help desk calls/tickets were resolved on first attempt with no follow-up needed. In a 12-month period, average monthly rating.

Business plan outlook

Planning for the future

- Advance strategic digital initiatives to enable a more personalized and seamless government experience
- Modernize infrastructure by investing in secure cloud solutions and retiring legacy systems through cross-functional collaboration
- Adopt emerging technologies like AI and RPA thoughtfully, aligning with governance and existing tech investments
- Strengthen cybersecurity by continuously refining operations, structures, and response capabilities



Performance measures and results

\$5 million

In annual savings from the Public Sector Fiber Network

Benefit realization indicator: value delivered by technology investments. 4,566

Emails with malicious or advanced malware were stopped and 14 unsuccessful system breaches

System stability indicators: for cybersecurity effectiveness.

30,723

Active users of the Peel Region Open Data Portal

Efforts to enhance transparency and promote data sharing.

29

Services digitized and an introduction of dynamic forms and seamless digital experiences

Increase in the number of digital services accessible to the residents of Peel.



Operating Budget



Cost containment



Finding efficiencies in the 2026 Budget (in \$ millions)

	Cost savings	Cost avoidance
Savings from continuous improvement initiatives	\$0.04	\$0.7
Adjustments from the ongoing review of budgets	\$0.4	-
TOTAL	\$0.5	\$0.7

Proposed operating budget

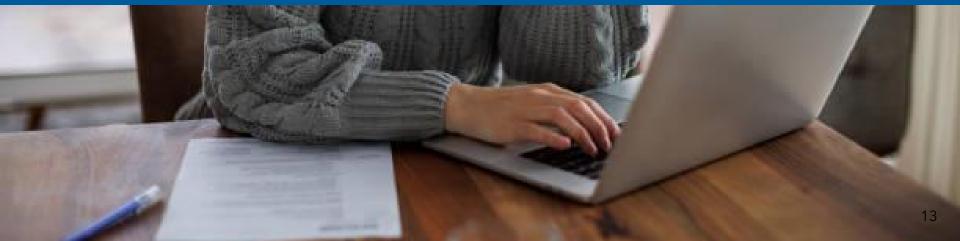
Items	In \$ millions	
2025 Net Base Budget	\$17.4	
Cost to maintain 2025 service level		
Inflation: Labour costs/Goods and services	1.5	
Annualized costs of 2025 BR #9 Improve Cybersecurity and	0.2	
Prevent Cybercrime	0.2	
Updated allocation to Tax and Utility services and Peel Living	(2.9)	
Cost containment	(0.5)	
Software licenses and support	3.2	
Sub-total: Cost to maintain 2025 service level	\$1.5	
2026 Service demand		
BR # 43: Disaster Recovery Program (BR #43)	0.1	
BR # 47: Enhanced technology security and system support (BR #47)	0.2	
Sub-total: 2026 Service demand	\$0.3	
2026 Proposed Net Budget Change from 2025	\$1.8	
Proposed Total 2026 Net Budget	\$19.2	



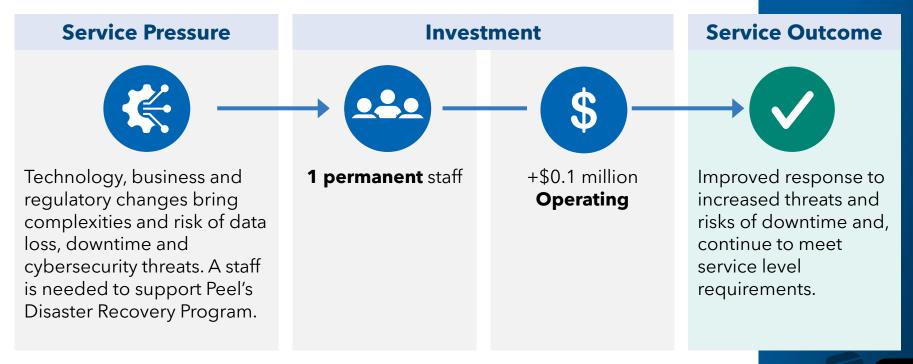




Budget Requests

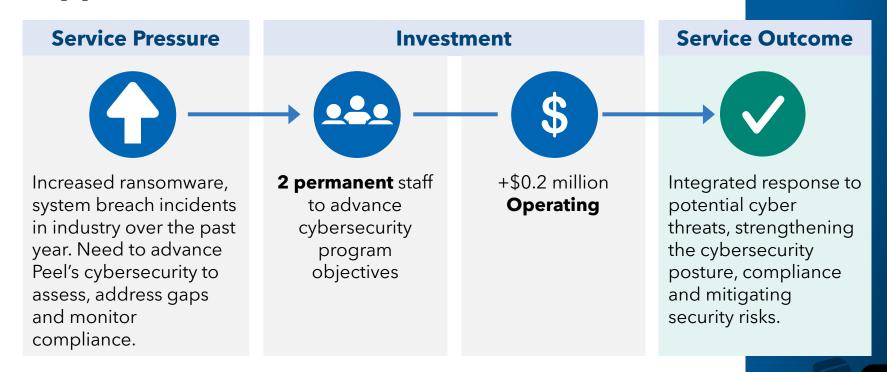


Information Technology Disaster Recovery Program



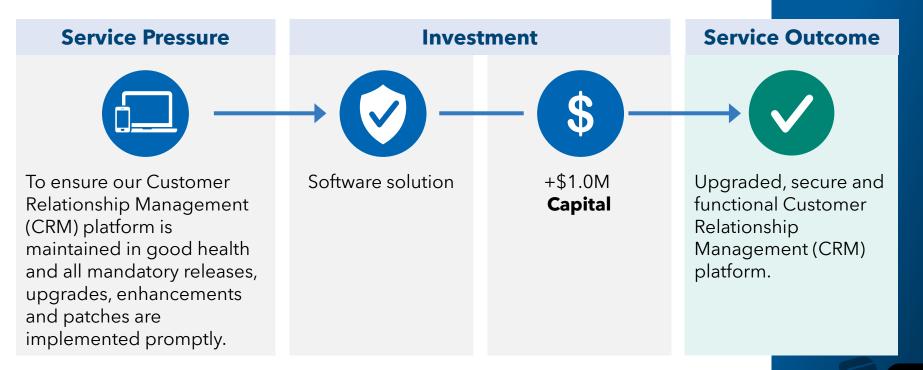
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Enhanced technology security and system support



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Modernization and enhancement of platform cybersecurity



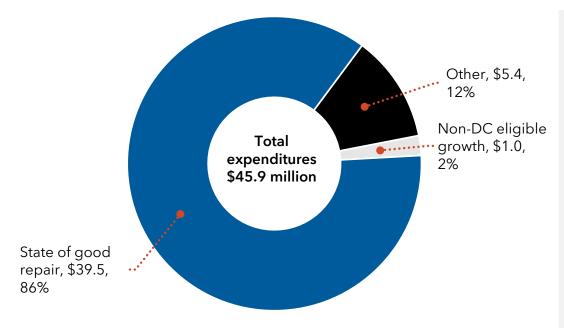


Capital Budget and Plan



2026 Capital Budget

\$45.9 million



Key highlights

- **\$19.7** million for Enterprise Resource Planning Implementation
- \$11.7 million for Integrated Asset Management/Maximo implementation
- **\$3.0** million for Digital Peel
- \$3.0 million Application Portfolio Modernization program
- **\$1.0** million to modernize and enhance Salesforce platform (BR # 48)

Capital Reserves

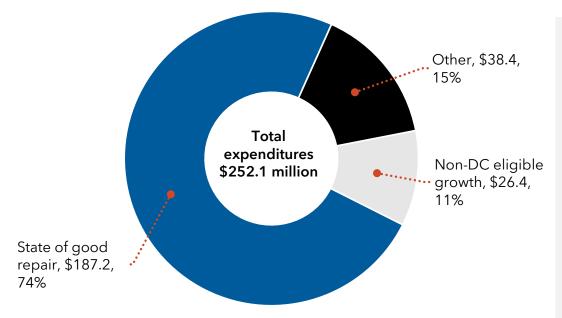
\$45.9 million; 100%



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2026 10-year Capital Plan

\$252.1 million



Key highlights

- \$54.5 million for Enterprise Resource Planning Implementation
- **\$43.6** million for the Workforce Enablement Program
- \$30.4 million for Integrated Asset Management/Maximo implementation
- \$30.0 million Application Portfolio Modernization program
- **\$28.0** million for Digital Peel

Capital Reserves

\$252.1 million; 100%



Summary of key financial information

Resources to achieve level of service (in \$ millions)

	2025	2026
Total expenditures	\$18.2	\$20.0
Total revenues	\$0.8	\$0.8
Net expenditures	\$17.4	\$19.2
Full-time staffing resources	213.0	216.0
Capital investment		\$45.9
10-year capital investment		\$252.1

Outlook years (in \$ millions)

	2027	2028	2029
Net increase	\$2.3	\$1.4	\$1.3
% Increase	12.0%	6.3%	5.9%

