

2026 BUDGET



BUDGET AT A GLANCE

\$62.8M

Budgeted for 2026

\$23.4M

Budgeted
revenues

4.11%

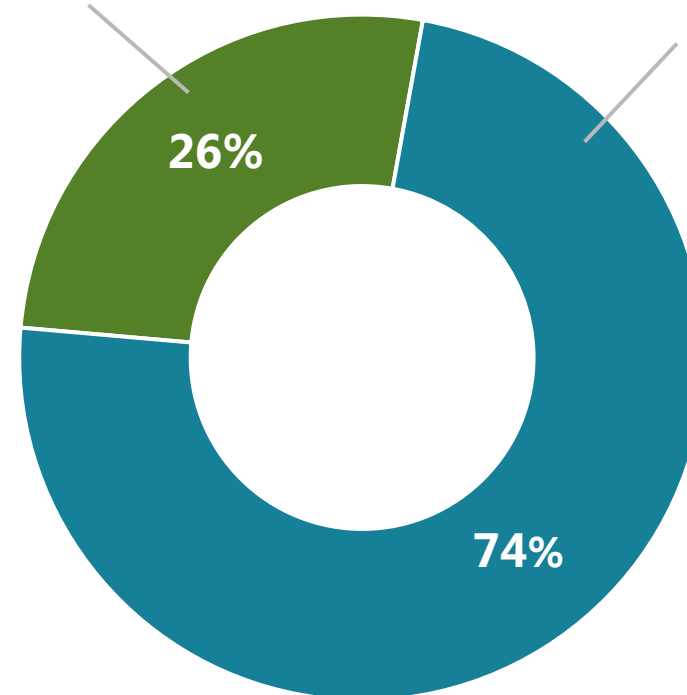
Base municipal
funding increase

\$502K

Base municipal
funding increase

CAPITAL
\$16.6M

OPERATING
\$46.2M



STRATEGIC PLAN

momentum

GREEN • RESILIENT • CONNECTED



NATURAL HAZARDS
AND WATER



SCIENCE, CONSERVATION
AND RESTORATION



EDUCATION,
EMPOWERMENT AND
ENGAGEMENT



NATURE AND PARKS



ORGANIZATIONAL
SUSTAINABILITY



DIGITAL TRANSFORMATION
AND INNOVATION



PEOPLE & TALENT

WATERSHED AT A GLANCE



POPULATION

688,000 residents



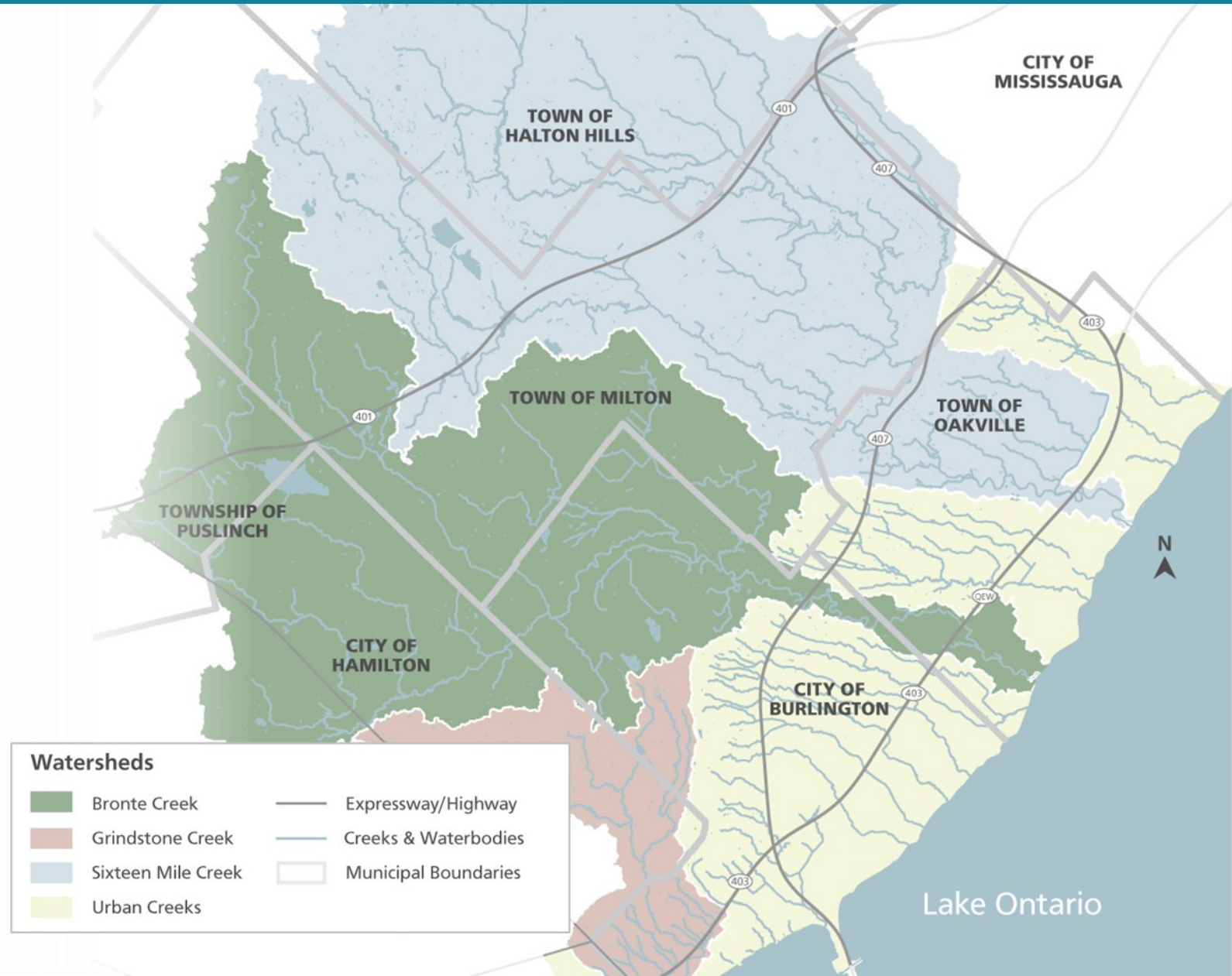
LAND

9,870+ acres (3,994 ha)
owned and protected



WATERSHED

238,184 acres (96,390 ha)
make up Conservation
Halton (CH)'s watershed



2026 PRIORITIES & EXTERNAL DRIVERS



Infrastructure Assets

Capital improvements & state of good repair Increased demand for greenspace



Risk Management

Flood hazard & land management
Invasives, public safety, cybersecurity



Digital Innovation

Data informed business decisions, efficiency, visitor experience
Artificial Intelligence, innovation/modernization



Financial Sustainability

Revenue diversification, long-term financial sustainability



Watershed Science & Climate Change

Integrated watershed plans/shoreline resiliency
Decarbonization plan



2026 BUDGET – PRESSURES & RISKS



Conservation Areas

Assumes historical trends



Inflation

Assumed at 2.0% on
staff compensation



Planning Fees

Ongoing fee freeze

BUSINESS HIGHLIGHTS - 1

NATURAL HAZARDS & WATERSHED MANAGEMENT



2025 Highlights YTD

- 76% of CH's jurisdiction covered by real-time rain gauges
- 2 new major dam and channel capital repair projects
- 23 hectares of natural area restored
- 43,557 trees and shrubs planted
- 3 new environmental monitoring service agreements formalized



2026 Priorities

- Update drinking water source protection assessment reports & policies
- Expand rain gauge coverage and integrate forecast flood inundation mapping
- Update Grindstone Creek and Sixteen Mile Creek watershed management plans
- Advance key watershed restoration projects: Area 8, Drumquin Park, Sixteen Mile Creek & Landowner Grant Programs
- Secure new monitoring and restoration opportunities (fee for service)
- Launch five-year Forestry Management Plan

BUSINESS HIGHLIGHTS - 2

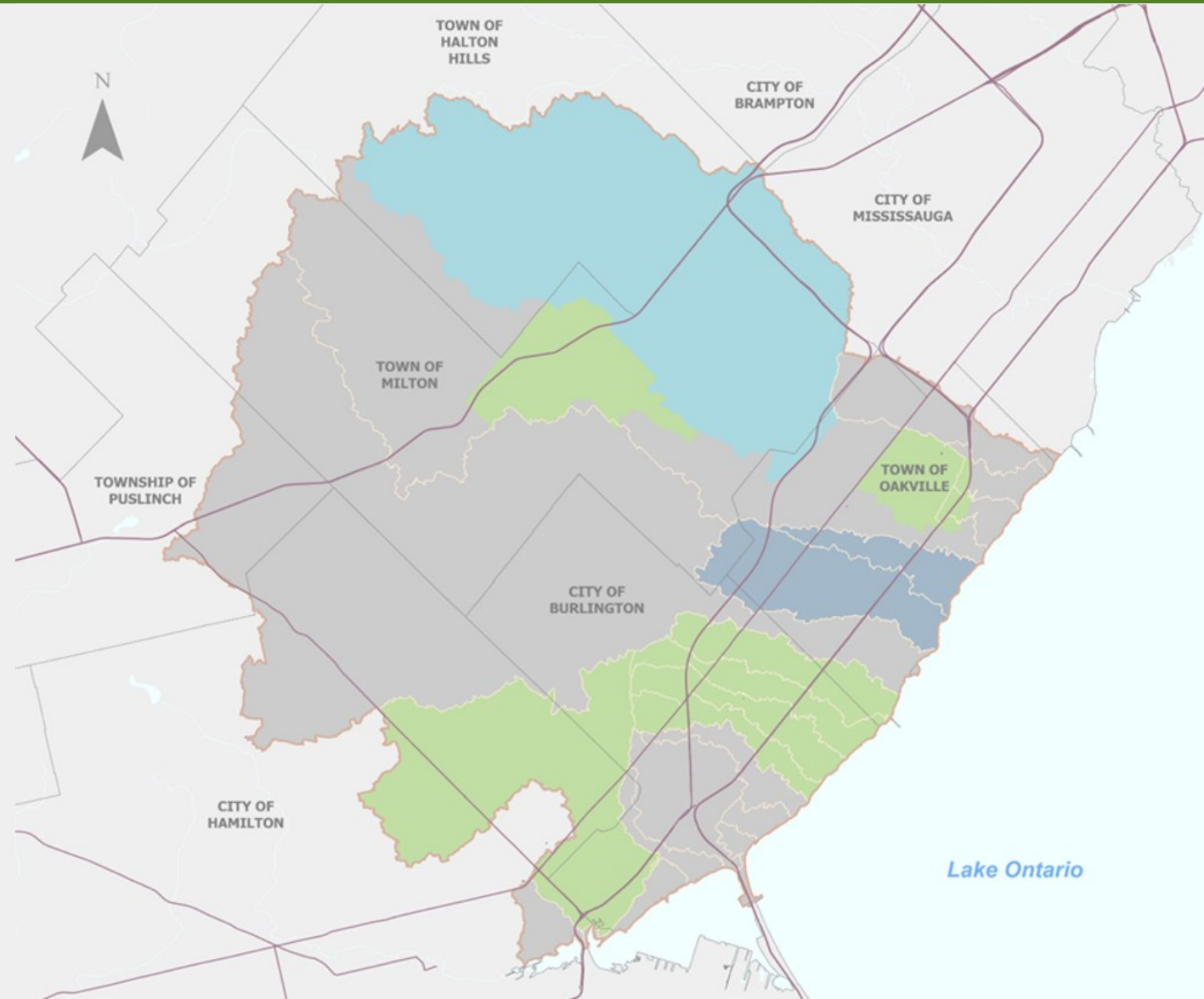
FLOOD HAZARD MAPPING

Active & Upcoming Studies

-  East Sixteen Mile Creek
-  Fourteen Mile & McCraney Creeks

Completed Work

-  Completed Studies
-  Background Work



BUSINESS HIGHLIGHTS - 3

PERMITTING & PLANNING



2025 Highlights YTD

- 100% of major permits issued within 90 days
- 99% of minor permits issued within 30 days
- 95% of planning reviews completed by municipal deadline
- Board approved:
 - Spill Flood Hazard policies and Technical Guide
 - Sixteen Mile Creek (Midtown Oakville) Flood Hazard Mapping Study



2026 Priorities

- Client service excellence
- Digital innovation – online permit application process
- Comprehensive review of regulatory policies
- Advance Flood Hazard Mapping studies across the watershed

BUSINESS HIGHLIGHTS - 4

CONSERVATION LANDS



2025 Highlights YTD

- 1,000,000 park visitors projected
- 200,000 participants in unique educational outreach programs and public events
- 8,000 memberships sold so far in 2025
- 400 PaRx Prescription to Nature Program requests made (first year of program)
- 10,000 visitors to Kelso Cove inflatable waterpark
- 300,000 Glen Eden ski hill visits

PARKS & PROGRAMS FULLY SELF-FUNDED



2026 Priorities

- More efficient snowmaking operations, new Ridge chairlift
- Key infrastructure projects: Crawford Lake Visitor Centre, Kelso/Glen Eden Revitalization
- New revenue generating opportunities
- Revamped Membership program

BUSINESS HIGHLIGHTS - 5

CORPORATE ADMINISTRATION & OPERATIONS



2025 Highlights YTD

- \$642,554 awarded in grants and project funding
- 118,000 followers on CH and GE social media (8% increase over 2024)
- 20+ employees participated in new People Leader 101 program in partnership with DeGroote School of Business

Organizational Sustainability

- Engine idling time of fleet vehicles down 8% from 2018/19 benchmark
- 16 EV charging stations installed at CH parks (activated fall 2025)



2026 Priorities

- Transition to net-zero (Climate Change & Sustainability Plan)
- Greening our Fleet
- Financial software & systems automation and integration
- Digital transformation in service delivery: cybersecurity, digital document management systems
- Design, phased construction of new Central Works Operation Centre

2026 **BUDGET SUMMARY**

2026 BUDGET OVERVIEW

Total 2026 Budget

\$62.8M budget



Municipal Base Funding Increase

Increase of \$502K or 4.11%



Municipal Base Funding

20% of budget



Capital Assets

Continued investment of \$16.6M in capital assets and State of Good Repair (SOGR)



Conservation Areas

Self-generated revenue of \$905K to support planned Capital needs



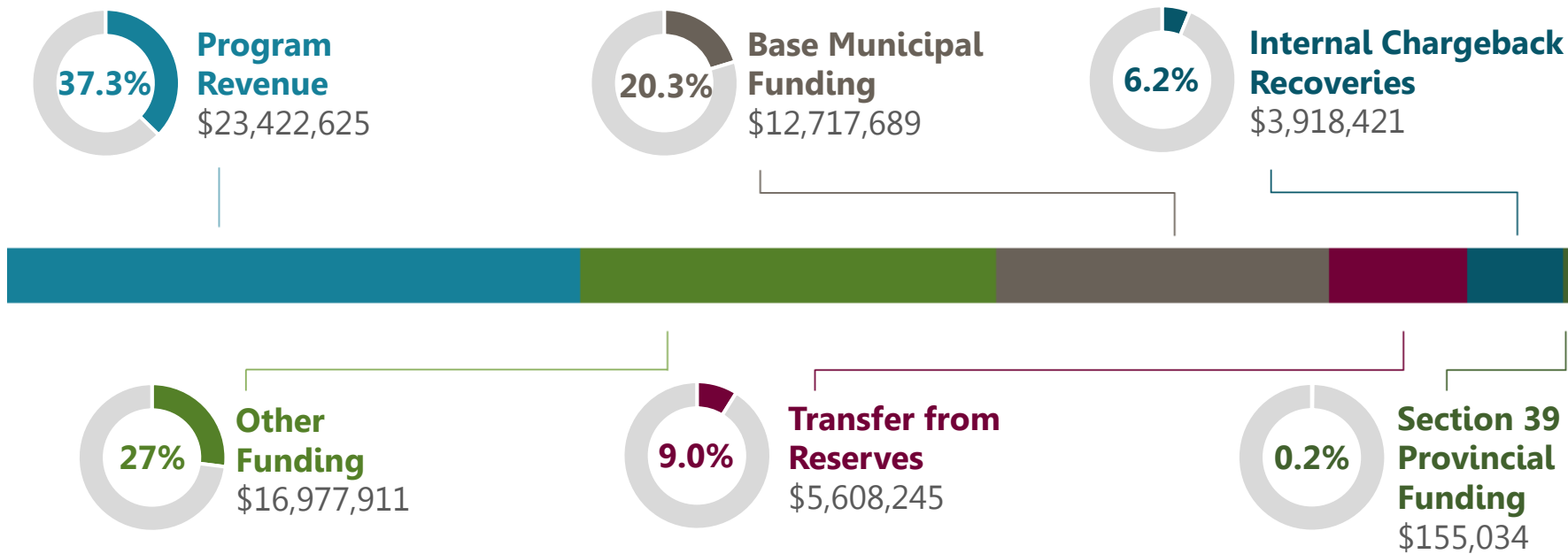
2026 BUDGET SUMMARY

Total Budget of \$62.8M

Operating \$46.2M

Capital \$16.6M

Budget Funding Sources



BUDGET SUMMARY

Budget Summary	2026 Budget	2025 Budget	Increase /(Decrease)
Revenue			
Program Revenue	\$23,422,625	\$22,577,302	\$845,323
Municipal Funding	12,717,689	12,215,375	502,314
Grants, Other Funding & Other Municipal Funding	16,977,911	21,653,965	(4,676,054)
Internal Chargeback Recoveries	3,918,421	3,491,189	427,232
Transfers from Reserves	5,608,245	5,241,328	366,917
S.39 Provincial Funding	155,034	155,034	-
Total Revenue	\$62,799,925	\$65,334,193	(\$2,534,268)
Expenses			
Corporate Administration & Operations	\$8,262,031	\$6,903,701	\$1,358,330
Natural Hazards & Watershed Management	9,193,088	7,924,709	1,268,379
Permitting & Planning	5,124,802	5,717,056	(592,254)
Conservation Lands	-	-	-
Land Management	1,938,755	1,842,607	96,148
Parks & Recreation	19,431,533	17,910,056	1,521,477
Debt Financing	552,437	662,665	(110,228)
Transfers to Reserves	1,649,684	1,863,431	(213,747)
Capital	16,647,595	22,509,968	(5,862,373)
Total Expenses	\$62,799,925	\$65,334,193	(\$2,534,268)
Total Net Budget	\$ -	\$ -	\$ -

MUNICIPAL APPORTIONMENT

2026 Preliminary MCVA Apportionment	2026 MCVA Apportionment (%)	2026 MCVA Apportioned Funding (\$)	2025 MCVA Apportionment (%)	2025 MCVA Apportioned Funding (\$)	Increase (%)
Halton Region	88.03%	\$11,195,382	87.99%	\$10,748,308	4.16%
City of Hamilton	7.21%	916,945	7.21%	\$880,729	4.11%
Peel Region	4.54%	577,383	4.58%	\$559,464	3.20%
Township of Puslinch	0.22%	27,979	0.22%	\$26,874	4.11%
Total	100.00%	\$12,717,689	100.00%	\$12,215,375	4.11%

Note: There is an additional benefit-based levy of \$10K for Peel Region making the total 2026 funding request of \$587K

MCVA Apportioned Funding CA Act Programs & Services	2026 Budget	2025 Budget
Category 1	\$12,233,252	\$11,750,074
Category 2	\$484,437	\$465,301
Category 3	-	-
Total	\$12,717,689	\$12,215,375

Note: Category 2 for Peel Region is \$22K and reflects work related to natural hazards, watershed management, conservation lands education and awareness.

2026 PRELIMINARY BUDGET – MUNICIPAL INCREASE

Funding Drivers	Increase	Change
2025 Base Municipal Funding	\$ 12,215,375	-
Compensation, inflationary increases offset by other funding and efficiencies	555,842	-
State of Good Repair (SOGR) Levy	76,700	-
Debt financing charges	(110,228)	-
Capital (IT, Flood Forecasting, and Property Management)	(20,000)	-
Base Funding Increase	502,314	4.11%
2026 Base Municipal Funding	\$ 12,717,689	-

2026 BUDGET – MUNICIPAL FUNDING SUMMARY

Base Municipal Funding (General Levy)	2026 Base Municipal Funding	2025 Base Municipal Funding	Increase / (Decrease) \$	Increase / (Decrease) %
Operating	\$ 11,840,989	\$ 11,395,375	\$ 445,614	-
Capital	133,000	153,000	(20,000)	-
Subtotal	11,973,989	11,548,375	425,615	-
Add: State of Good Repair (SOGR) Levy - Dams & Channels, Buildings	743,700	667,000	76,700	-
Total Base Municipal Funding (Apportioned)	\$ 12,717,689	\$ 12,215,375	\$ 502,314	4.11%

Benefit Based Municipal Funding	2025 Benefit Based Municipal Funding	2026 Benefit Based Municipal Funding	Total Increase (\$)
Halton Region	\$258,000	\$285,040	\$27,040
City of Hamilton	0	10,000	10,000
Peel Region	0	10,000	10,000
Total	\$258,000	\$305,040	\$47,040

2026 BUDGET – CAPITAL PROJECTS

Capital Projects	2026 Budget	2025 Budget	Increase / (Decrease)
WMSS:			
Emerald Ash Borer	\$794,000	\$794,000	\$0
Flood Hazard Mapping	400,000	677,000	(277,000)
Dams & Channels SOGR Maintenance	1,800,000	1,088,000	712,000
Flood Forecasting & Warning Program	35,000	35,000	-
Watershed Strategies & Flood Mitigation	130,000	-	130,000
Fleet Management	222,500	255,500	(33,000)
Other Projects	530,000	150,000	380,000
Facilities Infrastructure	-	-	-
Administration Office & Field Office SOGR	225,595	219,468	6,127
Digital Transformation	-	-	-
IT Infrastructure	218,000	218,000	-
Total WMSS	4,355,095	3,436,968	918,127
Parks:			
Facility, Infrastructure & Ski Hill	2,767,000	3,670,000	(903,000)
Fleet Replacement	225,500	265,500	(40,000)
Developer Contribution Reserve Projects	-	-	-
Kelso/Glen Eden Revitalization	7,800,000	5,800,000	2,000,000
Crawford Lake Visitor Centre	1,500,000	9,337,500	(7,837,500)
Total Parks	12,292,500	19,073,000	(6,780,500)
Total Capital	\$16,647,595	\$22,509,968	(\$5,862,373)

2026 BUDGET: MUNICIPAL FUNDING FORECAST

Funding	BUDGET	FORECAST	FORECAST2	FORECAST3	FORECAST4
Municipal Funding	2026	2027	2028	2029	2030
Operating	\$11,840,989	\$12,028,768	\$12,453,161	\$13,158,006	\$13,779,305
Capital	133,000	531,500	641,700	569,000	574,400
Municipal Funding - Total excluding SOGR Levy	11,973,989	12,560,268	13,094,861	13,727,006	14,353,705
State of Good Repair (SOGR) Levy	743,700	830,600	929,600	966,100	1,004,200
Municipal Funding - Total including SOGR Levy	\$12,717,689	\$13,390,868	\$14,024,461	\$14,693,106	\$15,357,905
% Change	4.10%	5.30%	4.70%	4.80%	4.50%

2026 BUDGET – CA ACT P&S INVENTORY

Key Service Areas	Total Expenses (\$)	Program Revenue	S.39 Provincial Funding	Other Funding	Internal Chargeback Recoveries	Reserve Funding	MCVA Municipal Funding	Total Revenues (\$)
Total Category 1	\$ 31,249,730	\$ 5,576,454	\$ 155,034	\$ 7,324,841	\$ 3,417,179	\$ 2,542,970	\$ 12,233,252	\$ 31,249,730
Total Category 2	2,680,796	2,057,753	-	50,000	59,455	29,150	484,437	2,680,796
Total Category 3	28,869,399	15,788,416	-	9,603,070	441,788	3,036,125	-	28,869,399
Total Programs and Services	\$ 62,799,925	\$ 23,422,623	\$ 155,034	\$ 16,977,911	\$ 3,918,422	\$ 5,608,245	\$ 12,717,689	\$ 62,799,925

Programs and Services - CATEGORY 1	2026	2025
Percent of total budget	50%	43%
Percent of base municipal levy	96%	96%
Percent funded by self-generated revenue, grants, internal chargeback recoveries and reserves	61%	58%

PEEL REGION **MUNICIPAL FUNDED BUDGET**

CONSERVATION HALTON (CH) 2026 BUDGET SUMMARY

Planning for the 2026 Budget

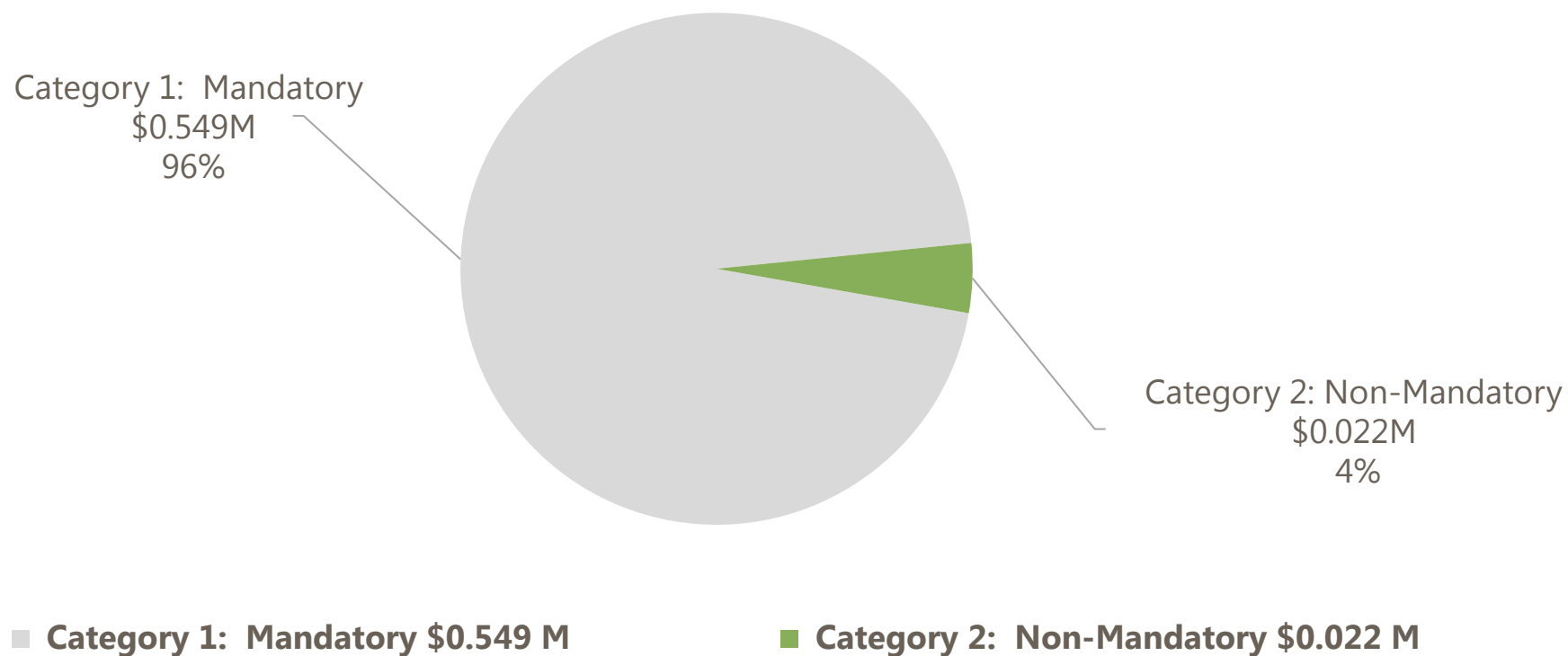
Peel's Portion, \$000

Funding Source	2025* Approved Budget	2026 Budget	Budget Variance 2025 vs. 2026 (\$)	Budget Variance 2025 vs. 2026 (%)
Operating (General Levy) - Category 1: Mandatory	\$531	\$549	\$18	3.39%
Operating (General Levy) -Category 2: Non-Mandatory	21	22	1	4.76%
Capital (Special Levy) - Category 1: Mandatory	7	16	\$9	128.57%
Capital (Special Levy) - Category 2: Non-Mandatory	-	-	-	-
TOTAL	\$559	\$587	\$28	5.01%

*The 2025 Approved Budget has been identified as Categories 1 & 2 for comparison purposes
Category 3: CA determined Programs & Services were not identified

OPERATING (GENERAL LEVY)

\$0.571 M Category 1 and 2 Impacts



Note: Numbers may not add up due to rounding

2026 BUDGET PRESSURES – OPERATING (GENERAL LEVY)

Planning for the 2026 Budget

Peel's Portion, \$000

2025 Approved General Levy :	\$559
Compensation and inflation - Offset by other funding and operating efficiencies	21
State of Good Repair Levy increase	3
Capital	9
CVA Shift	(5)
2026 General Levy :	\$587

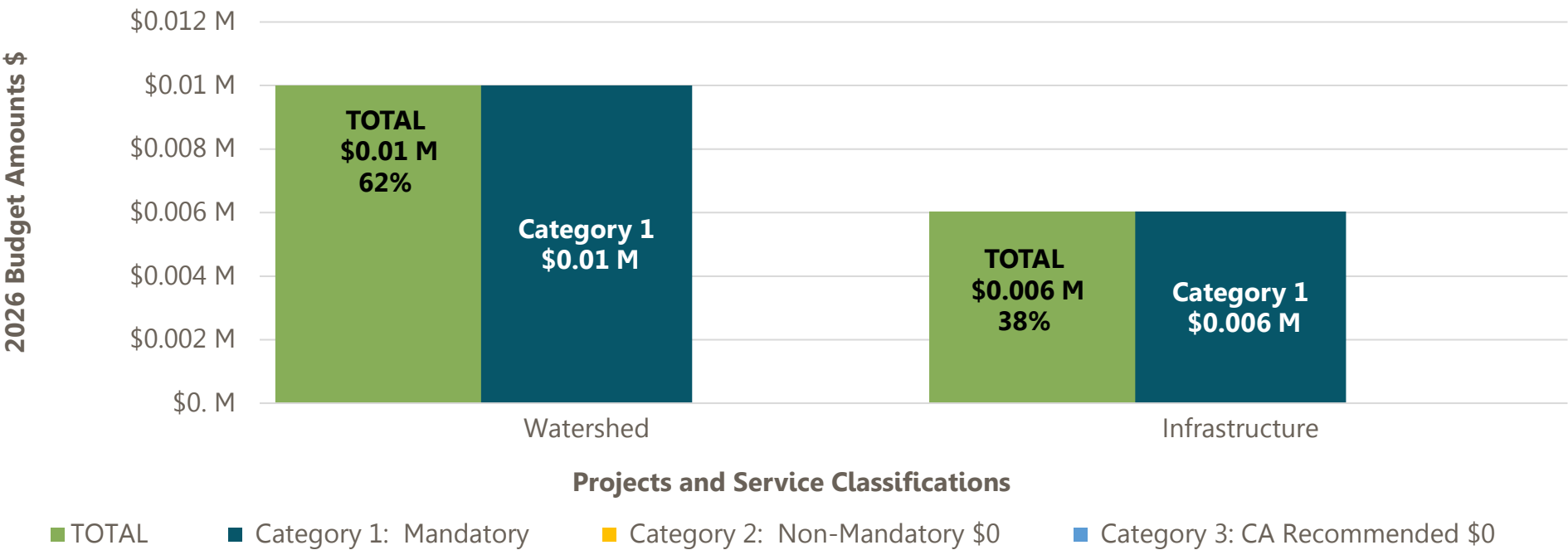
CAPITAL (SPECIAL LEVY)

Planning for the 2026 Budget

Peel's Portion, \$000

2026 CH Capital Budget: \$0.016 M

Category 1 and 2 Impacts



Note: Numbers may not add up due to rounding

2026 BUDGET PRESSURES – CAPITAL (SPECIAL LEVY)

Planning for the 2026 Budget

Peel's Portion, \$000

Special Levy Project Funding Requests:

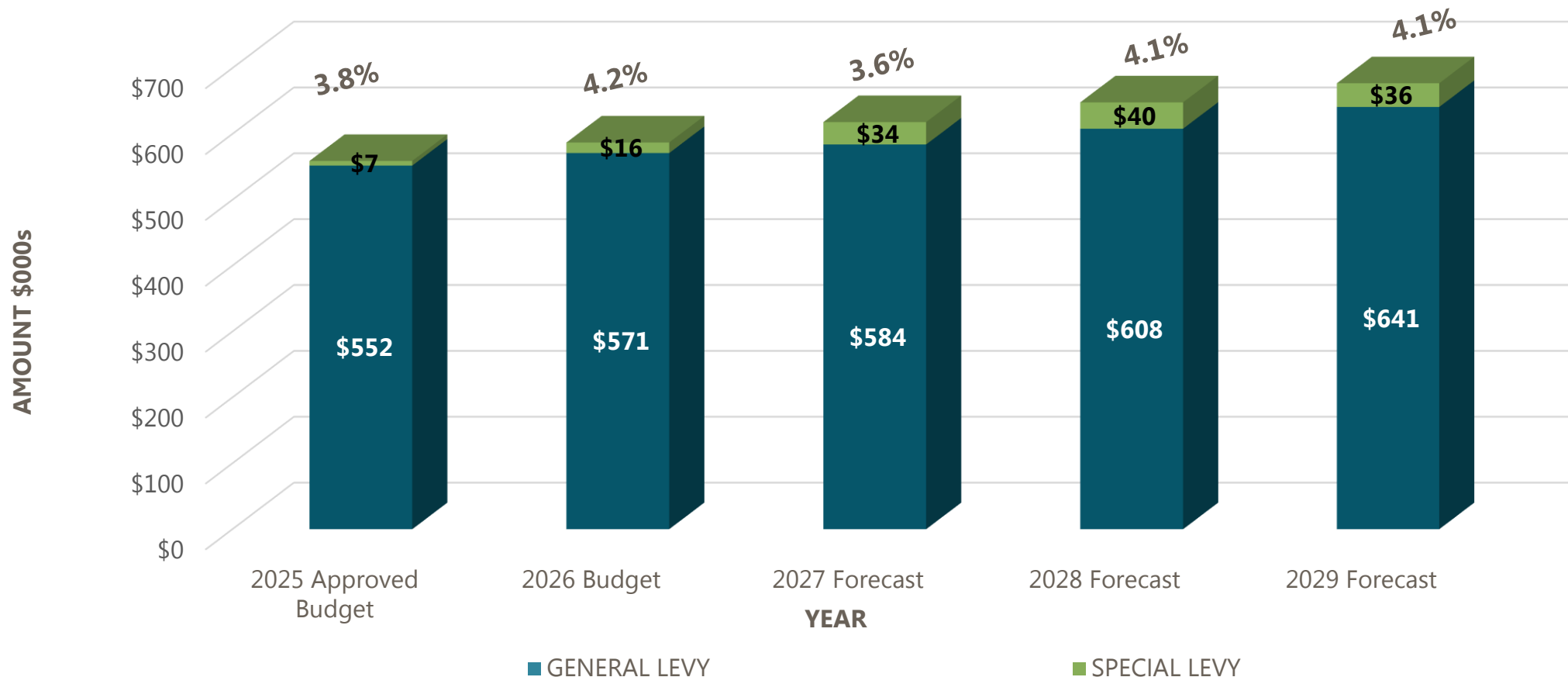
2025 Approved Special Levy:	\$7
Watershed: Watershed Strategy	10
Infrastructure: IT, Flood Forecasting, Property Management	6
2026 Special Levy:	\$16

Note: Special levy includes Capital & project for Flood Hazard Mapping program.

CA 2026 BUDGET + 3-YEAR FORECAST

Planning for the 2026 Budget

Peel's Portion, \$000



Note: Numbers may not add up due to rounding
Includes both Mandatory and Non-Mandatory categories in 2027-2029 forecasts

RISKS IN ACHIEVING COUNCIL'S DIRECTION AND UNMET NEEDS

Planning for the 2026 Budget

Peel's Portion, \$000

Risk	Anticipated Costs \$	Risks to Outcomes and Services
Inflation	Uncertain - to be monitored	Assumed at 2.0%
Conservation Areas	Uncertain - to be monitored	Assumes historical trending to be maintained based on post pandemic operations
Planning & Regulations Fees	Uncertain - to be monitored	Assumes Provincial fee freeze will continue
Legal Expenses Actual Increase	Uncertain - to be monitored	Increase in 2026 budget to be funded by reserves

EFFICIENCIES IMPLEMENTED TO ACHIEVE COUNCIL DIRECTION

Planning for the 2026 Budget

- Grants, other funding and reserves have been leveraged for operating and capital programs to mitigate cost increases.
- Asset Management Plans and State of Good Repair levy phase in resulting in sustainable & stable capital funding.
- Self-generated revenue surplus in Parks operations transferred to reserves to support future capital needs.

2026 BUDGET – NEXT STEPS



Budget Approval (October)

- Final Budget presented to CH Finance & Audit Committee
- CH Board Approval



Budget Presentations (November onward)

- Presentation of approved budget to regional and municipal councils
- Peel Region Council Dec 4 (if required)

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THANK YOU