

Peel Region

September 2025



Disclaimer

This presentation, together with the accompanying slides and following discussion, contains forward-looking information, forecasts, projections, goals, and strategies (referred to as “forward-looking information”) regarding revenues, funding, expenses, financial condition, and operational results. This document also contains forward-looking statements that may entail risks and uncertainties. This forward-looking information reflects the Region of Peel’s expectations or beliefs about future events and includes known and unknown risks and uncertainties that could cause actual results, performance, or events to differ significantly from those expressed or implied in these statements. Factors that may cause actual future results to differ from those forecasted include, but are not limited to, competition, the economic environment, the business environment, and the Region of Peel’s ability to achieve its strategic business objectives. Consequently, these forward-looking statements must in no way be interpreted as guarantees or assurances from the Region of Peel regarding its future results. This material is intended solely for informational purposes.

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Overview



Who We Are

Vision: Community for Life

Mission: Working with you to create a healthy, safe, and connected community



Peel At A Glance



Population of 1.5 Million,
larger than 6 of
Canada's provinces



\$3.9 Billion Annual Operating
Budget and **\$2.3 Billion** Annual
Capital Budget



Triple A Credit Rating
for 29 consecutive years



2nd largest water and
wastewater system in Ontario
and 4th largest in Canada



3rd largest community housing
provider in Ontario



2.3% GDP forecast
(annual average GDP
growth 2025-2029)



\$1.8 Billion worth in goods
travel to, from or through
Peel everyday



2nd largest police service
in Ontario and 3rd largest
in Canada



2nd largest waste
management program in Ontario
and 4th largest in Canada



2nd largest public health
and paramedic services in
Ontario



30% lower utility rates than
other GTA municipalities



927,400 persons in the
labour force

Key Services

Peel delivers the infrastructure necessary to meet the needs of a growing community!

- Water Supply
- Wastewater
- Waste Management
- Transportation
- Public Health
- Police Services
- Housing Support
- Child Care



Serving Our Community

\$51
billion
asset value

Service to more than
1.5
million
people in Peel

Over 2,100
New Units/Beds
with the majority from
Peel's Community
Housing Development
Program

\$156
million asked
in 2025 Budget
to enhance
community
safety

566
million litres
Average water
produced
per day

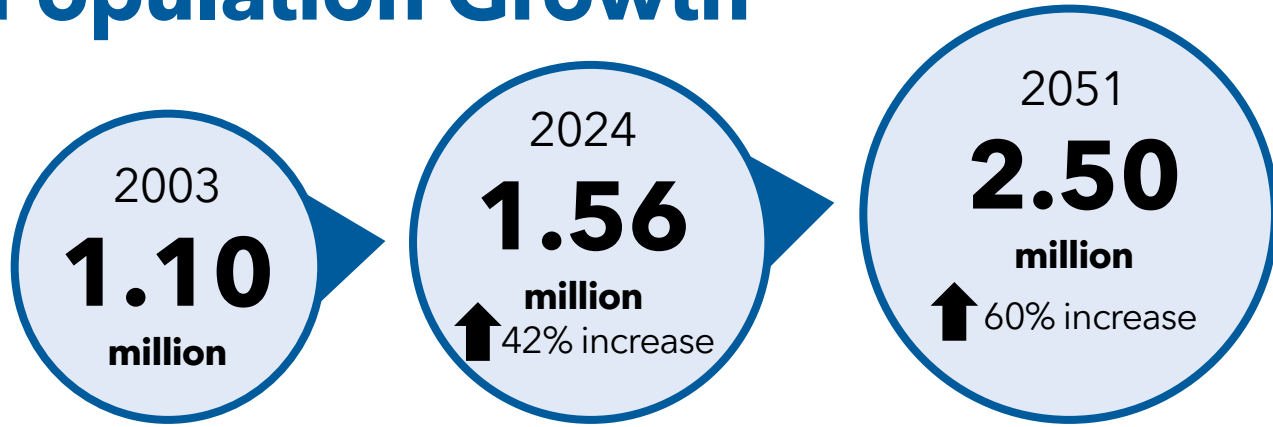
4,789 km
watermains

31.4%
reduction in GHG
from 2010 levels

Economic Highlights



Rapid Population Growth



**Young
population¹**



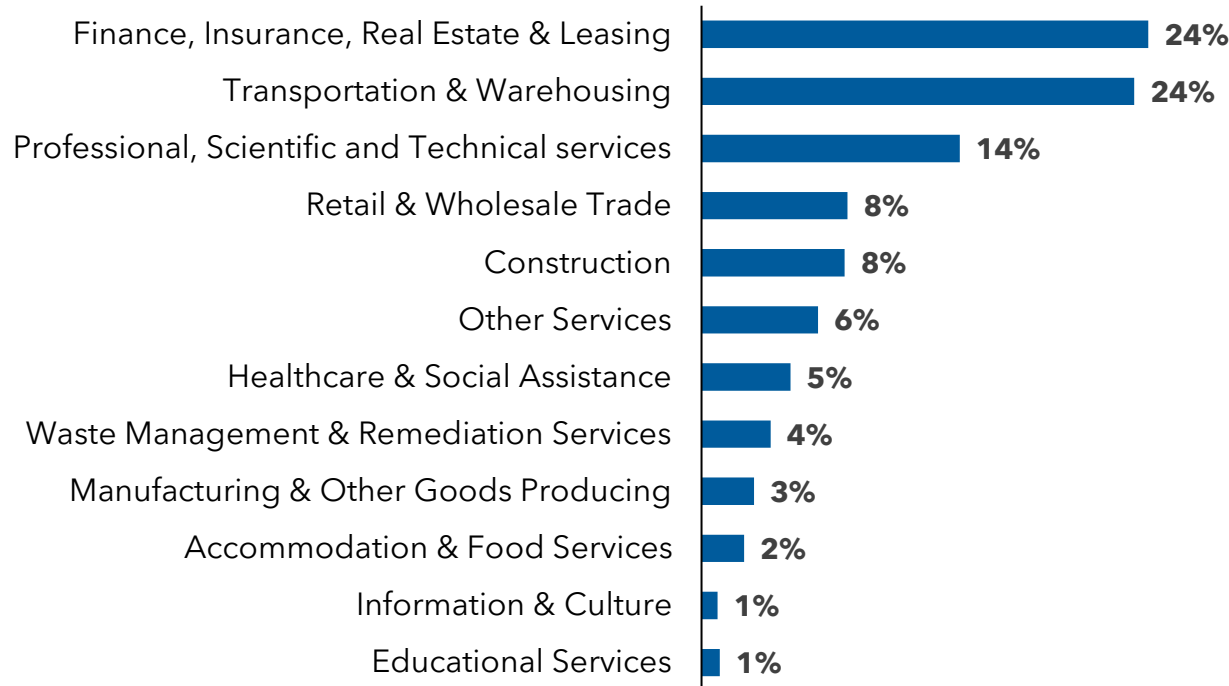
39 years
average age
Youngest in GTA

69%
working age
15 to 64, second
highest ratio in the
GTA

1. Statistics Canada, 2021 Census

Strong and Diverse Business Sector

Distribution of business sectors (2023)

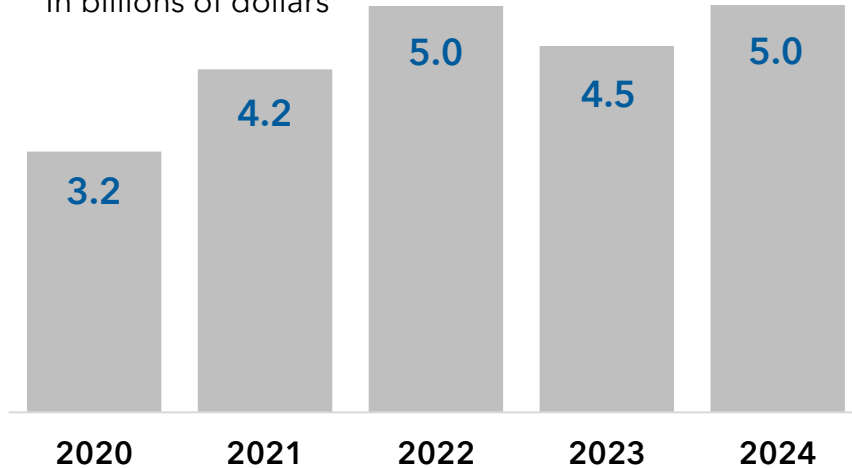


6%
annual
**Business
growth**

Stable Housing Sector

Building permits

In billions of dollars



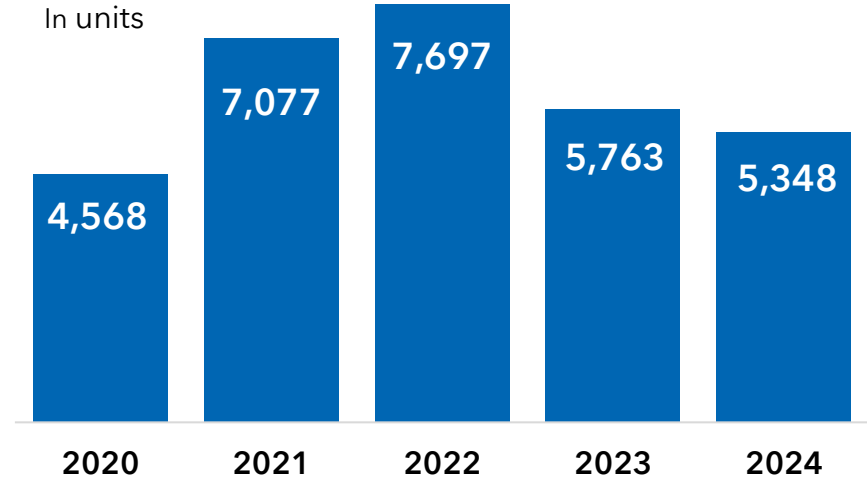
The total value of building permits issued in Peel in 2024 was

↑ \$5 billion

increase of 58 per cent relative to 2020.

Housing starts

In units



In 2024, Peel's annual housing starts were **17 per cent higher** than in 2020 at

↑ 5,348 units

Financial Overview



2025 Budget Highlights

**\$6.2
billion**

Invested in services that advance and support Council's strategic priorities and longer-term outcomes

**\$2.3
billion**

Capital
Investments

**\$3.9
billion**

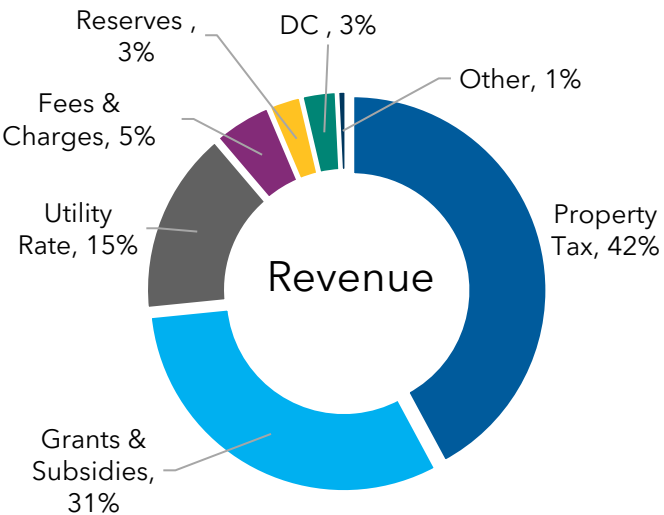
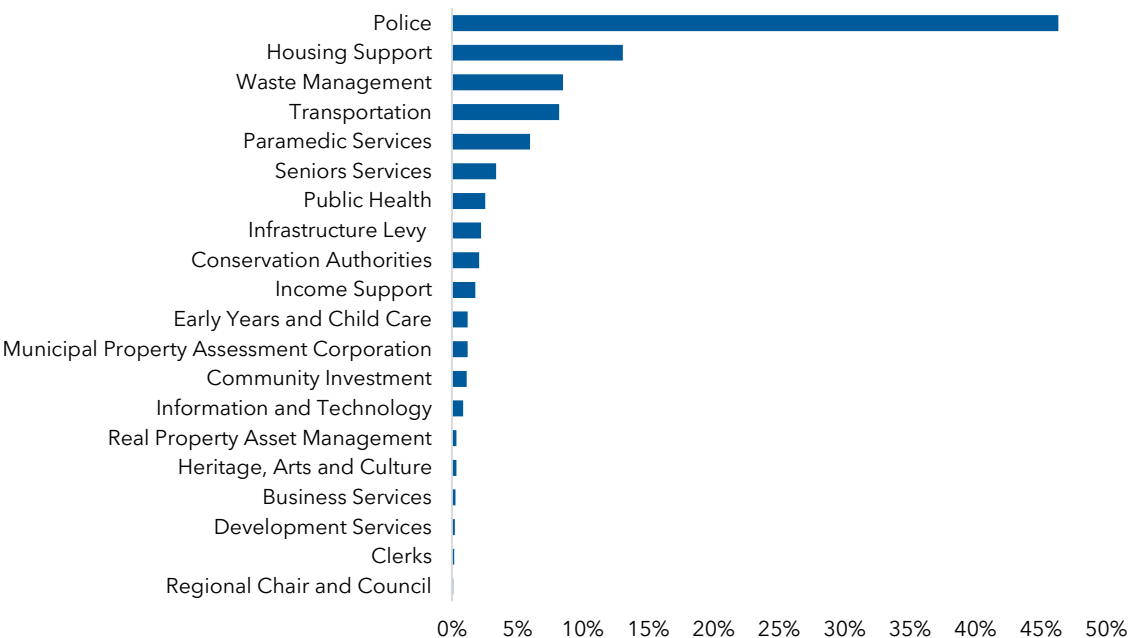
Operating
Investments



2025 Operating Budget

Where Your 2025 Tax Dollars Will Be Spent

Percentage of each tax dollar spent on respective service



10 Year Capital Plan

Regionally Controlled Tax

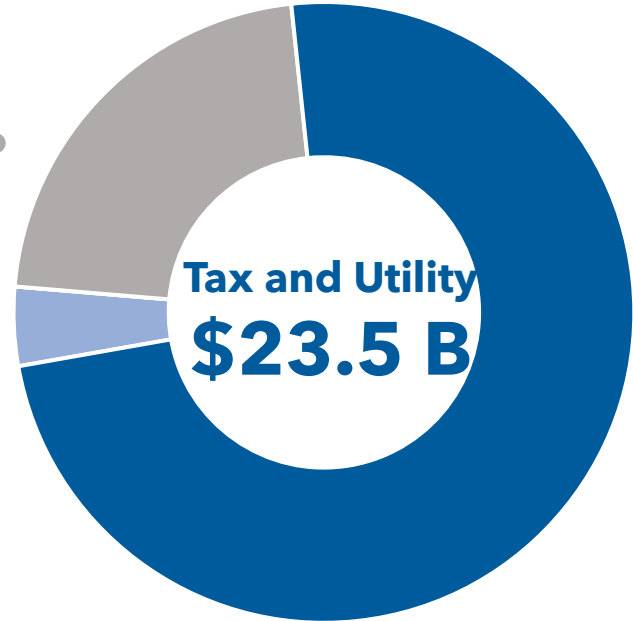
\$5,158M 22%

Police Services

\$965M 4%

Utility Rate Supported

\$17,339M 74%



Capital Plan Funding¹

- 63% Development charges²
- 35% Capital Reserves
- 1% Debt
- 1% External funding

¹Based on 2025-2034 Capital Plan

²Debt will be used to manage timing mismatch between expenditures and collections

10 Year Capital Plan Highlights

\$13.2 Billion

New growth- related water and wastewater infrastructure



\$1.8 Billion

Transportation, road construction, intersection improvements

\$0.9 Billion

Police Services & Community Safety

\$1.0 Billion

Community housing development and repair



Financial Strengths

Key Financial Metrics (C\$ millions)

	2022	2023	2024
Revenue	3,346	3,475	3,951
Expenses	2,763	3,128	3,471
Annual Surplus	584	347	480
Total Financial Assets	3,881	3,830	4,104
Reserves & Reserve Funds	2,630	2,770	2,868
Net Long-Term Debt	1,269	1,186	1,440

Exceptional Liquidity

C\$3.5 billion in investments

- ✓ Highly liquid portfolio with strong credit quality



Credit Ratings

MOODY'S
RATINGS

Aaa (Stable) since 2011

"The Region maintains excellent reserve balances including long-term investments, which provide significant coverage of debt and expenses."

S&P Global
Ratings

AAA (Stable) since 2001

"...growing tax base, very strong operating surpluses, robust financial management, and exceptional liquidity will continue to benefit Peel's credit profile."

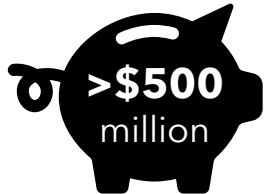
Financial Strengths



2.5%

**Low interest
burden provides
financial flexibility**

2.5% interest/operating
revenue



**Large Annual
Operating
Surpluses**

>\$500 million, 5-year
average

Modest debt levels

55%

Debt to Operating
Revenue

Debt Financing

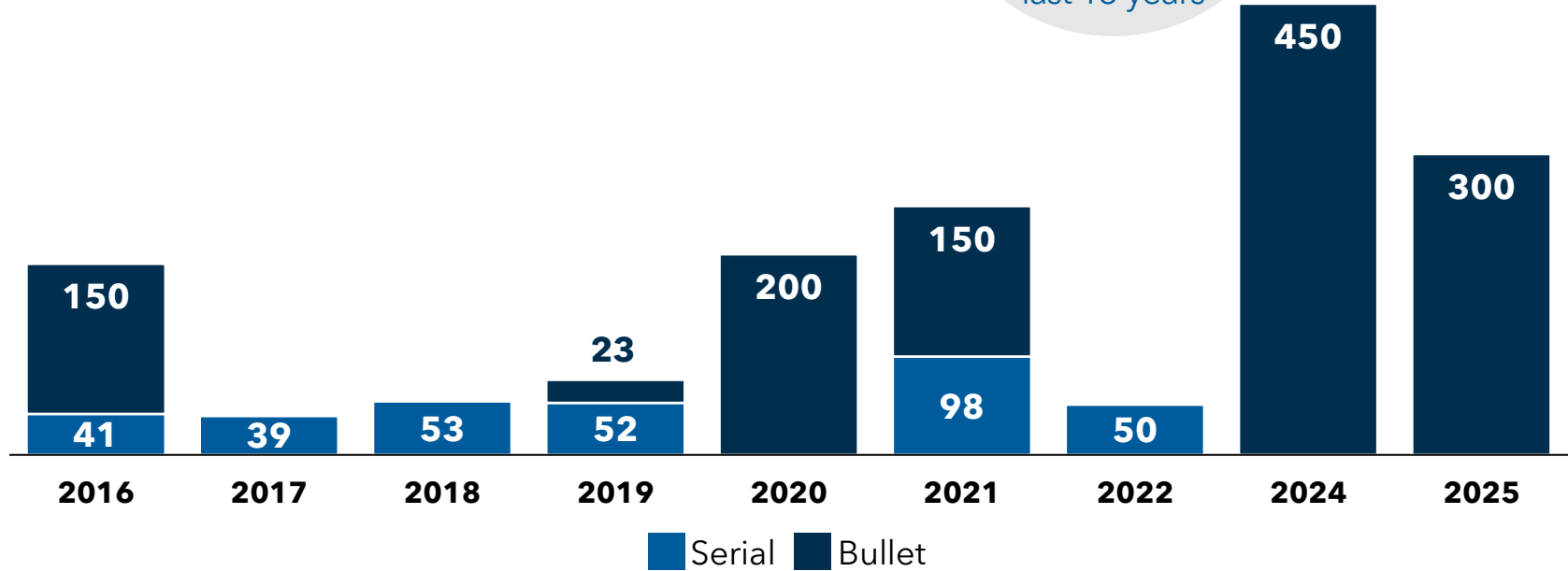


Historical Debt Issuance

\$3.0

billion

Issued in the
last 15 years

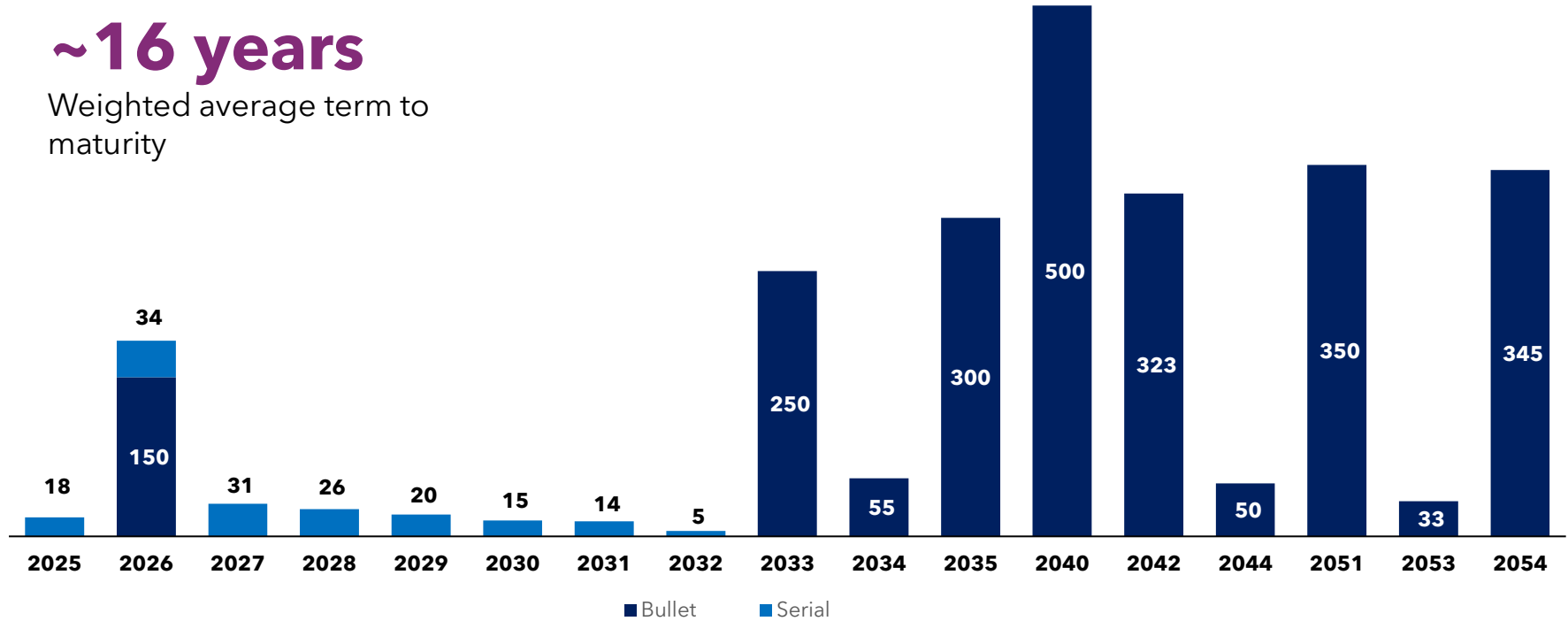


Source: Region of Peel
All figures in \$millions unless otherwise stated

Debt Maturity Profile

~16 years

Weighted average term to maturity



Source: Bloomberg & Region of Peel (June 2025)
All figures in \$millions unless otherwise stated

Borrowing Strategy

Borrowing for capital projects 2025 - 2034 forecast

~\$4 Billion

New growth- related water and wastewater infrastructure



>\$1 Billion

Community safety requirements

2025 requirements and plan

>\$500 million

- ✓ Successfully completed \$300mm 10-year offering in spring
- ✓ Targeting 2nd benchmark trade in fall
- ✓ Continued focus on liquid issuances in key terms (e.g. 10s, 20s, 30s)

Investor Protections

**Municipal
Debentures Rank
*Pari Passu***
s.408(7)

**Annual Budgeting
Requirements
(Debt Provision and
No Operating Deficits)**
s.289 and s.290

**Limitations on Use
of Proceeds**
s.413(1) and s.408(2.1)

**Debenture By-Law
Permanence**
s.414(1)

**Doctrine of
*Ultra Vires***
s.9 and s.17

**Municipal Officer
Guilty of an
Offense**
s.422

**Member of
Council Diversion
of Funds Liability**
s.424

No Bankruptcy Allowed (No Equivalent of Chapter 9 in USA)

Investing to build our *Community for Life*



Contact Details

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**Bloomberg**

Bloomberg = PEEL