

# 2023 Financial Scorecard

## Summary of Financial Health

### Sustainability

Maintained services and infrastructure recognizing growing population and aging infrastructure.

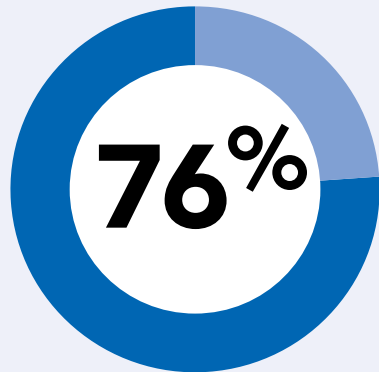
### Vulnerability

Peel Region is highly vulnerable due to its extensive reliance on external funding.

### Flexibility

Maintained and/or improved flexibility. Reserves were utilized for economic challenges; debt leveraging continued to be monitored.









### Focus GTA spring 2022 value for tax dollars










### Credit ratings

**Aaa**  
**AAA**



# 2023 Financial Scorecard (continued)

Sustainability						
Financial Principles	Indicator	Target	Performance	Risk Trend	Future Actions	
 <b>Respect the taxpayer</b>	Net tax levy increase	1–3%	 Not met	Negative	<b>Action:</b> 2024 budget to be developed recognizing evolving economy <b>Impact:</b> Respecting the taxpayer	
 <b>Ensure the Capital Plan is sustainable</b>   <b>Manage assets</b>	Capital Reserves as a percent of 20-Year Capital Plan	100%	 <b>Tax</b> Not met  <b>Utility</b> Not met	<b>Tax</b> Negative <b>Utility</b> Negative	<b>Tax</b> <b>Action:</b> 1.0% infrastructure levy in 2023 and will continue in future years <b>Impact:</b> Sufficient funds to meet State of Good Repair  <b>Utility</b> <b>Action:</b> 5% infrastructure levy from 2023 to 2027 inclusive <b>Impact:</b> Sufficient funds to meet State of Good Repair	
 <b>Deliver value for money</b>	Asset Health Score	Good	 Met	Neutral	<b>Action:</b> Mature Peel's asset management practice <b>Impact:</b> Realize greater asset value to support service delivery	

# 2023 Financial Scorecard (continued)

Vulnerability					
Financial Principles	Indicator	Target	Performance	Risk Trend	Future Actions
 <b>Users pay where appropriate</b>	Reduction in growth related risk	Lower debt vs. forecast	 Met	Positive	<b>Action:</b> 2024 budget to be developed recognizing evolving economy <b>Impact:</b> Respecting the taxpayer
 <b>Work with local municipalities to manage growth and support economic viability of the community</b>	Reliance on external funding	Funding meets growth and inflation	 Not met	Negative	<b>Action:</b> Assess impact of Provincial funding and support Council's advocacy efforts <b>Impact:</b> Meet service needs in Peel
	Proportion of non-residential tax revenue	35–45%	 Met	Negative	<b>Action:</b> Continue to review portfolio structure and diversification opportunities to add value and optimize returns <b>Impact:</b> Improved investment returns support funding of Peel's capital program
 <b>Make responsible investments</b>	Investment returns	Above inflation	 Not met	Positive	<b>Action:</b> Continue to review portfolio structure and diversification opportunities to add value and optimize returns <b>Impact:</b> Improved investment returns support funding of Peel's capital program

# 2023 Financial Scorecard (continued)

Flexibility					
Financial Principles	Indicator	Target	Performance	Risk Trend	Future Actions
 <p>Mitigate significant fluctuations in tax and utility rates</p>	Debt capacity	Below 25%	<input checked="" type="checkbox"/> Met	Positive	<p><b>Action:</b> Continue to monitor debt requirements and structure of debt program</p> <p><b>Impact:</b> Maintain financial flexibility and sustainability while minimizing cost of borrowing</p>
	Reserve adequacy	5–10%	<input checked="" type="checkbox"/> Tax Met <input checked="" type="checkbox"/> Utility Met	<p><b>Tax</b> Negative  <b>Utility</b> Positive</p>	<p><b>Action:</b> Continue to maintain appropriate levels of Reserves to meet target range of 5-10%</p> <p><b>Impact:</b> Support the residents and businesses</p>
 <p>Borrow when appropriate for capital infrastructure</p>	Liquidity	>120%	<input checked="" type="checkbox"/> Met	Neutral	<p><b>Action:</b> Continue to hold appropriate levels of liquidity to meet debt servicing requirements</p> <p><b>Impact:</b> Reduce financial risk of cash flow timing uncertainty</p>