

CHAIR:

N. IANNICCA

MEMBERS:

P. BROWN

G. CARLSON

B. CROMBIE

D. DAMERLA

S. DASKO

G. S. DHILLON

J. DOWNEY

C. FONSECA

P. FORTINI

A. GROVES

J. INNIS

J. KOVAC

M. MAHONEY

S. MCFADDEN

M. MEDEIROS

M. PALLESCHI

C. PARRISH

K. RAS

P. SAITO

R. SANTOS

I. SINCLAIR

R. STARR

A. THOMPSON

P. VICENTE



The Council of the
Regional Municipality of Peel
REVISED AGENDA

Date: Thursday, October 10, 2019

Time: 9:30 AM

Place: Council Chamber, 5th Floor
Regional Administrative Headquarters
10 Peel Centre Drive, Suite A
Brampton, Ontario

For inquiries about this agenda or to make arrangements for accessibility accommodations including alternate formats, please contact:

Christine Thomson at (905) 791-7800, ext. 4582 or at
christine.thomson@peelregion.ca.

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1. **ROLL CALL**

2. **DECLARATIONS OF CONFLICTS OF INTEREST**

3. **APPROVAL OF MINUTES**

3.1. September 26, 2019 Regional Council meeting

4. **APPROVAL OF AGENDA**

5. **CONSENT AGENDA**

6. **DELEGATIONS**

6.1. **Celestino Uyarak, Mayor Igloolik, Nunavut; Joanna Quassa, Councillor; Greg Morash, Senior Administrative Officer; John Prno, Former Chief, Emergency Services, Waterloo; and Simon Qingnaqtuq, Mayor, Taloyak,** To Express Thanks for the Region of Peel's Donation of Ambulances in August 2019

6.2. **Sharanjeet Kaur, Vice President, Ontario, World Sikh Organization of Canada,** Regarding Regional Council's Consideration of a Motion Denouncing Quebec's Bill 21 (Related to 6.3 and 19.1)

6.3. **Gurpartap Singh Toor, Regional Board Member, World Sikh Organization,** Regarding Regional Council's Consideration of a Motion Denouncing Quebec's Bill 21 (Related to 6.2 and 19.1)

7. **STAFF PRESENTATIONS**

7.1. Corporate Risk Profile (Related to 14.4) **(Referred from the September 19, 2019 Audit and Risk Committee meeting)**
Presentation by Michelle Morris, Director, Enterprise Risk and Audit Services and Anila Lalani, Advisor, Enterprise Risk Management

7.2. Establishing a Treasury Risk Appetite Framework (Related to 14.4) **(Referred from the September 19, 2019 Audit and Risk Committee meeting)**
Presentation by Julie Pittini, Director and Tony Liu, Manager, Treasury Operations, Treasury Services

7.3. EarlyON Child and Family Programs: Update on the Implementation of the Service Delivery Model (For information)
Presentation by Suzanne Finn, Director, and Nakiema Palmer, Manager, Early Years and Child Care Services

8. ITEMS RELATED TO HEALTH

Chaired by Councillor J. Downey or Vice-Chair Councillor D. Damerla

- 8.1. Public Health Transformation Update (For information)

9. COMMUNICATIONS

10. ITEMS RELATED TO HUMAN SERVICES

Chaired by Councillor M. Medeiros or Vice-Chair Councillor G.S. Dhillon

- 10.1. Update on the Affordable Transit Program

11. COMMUNICATIONS

- 11.1. **Todd Smith, Minister of Children, Community and Social Services**, Letter dated September 19, 2019, Regarding Municipal Impacts of Changes to the Ontario Works Service Delivery Model, Social Services and Roundtable Discussions for Human Trafficking (Receipt recommended)

- 11.2. **Rod Phillips, Minister of Finance**, Letter dated September 27, 2019, Regarding the Region of Peel Delegation at the 2019 Association of Municipalities of Ontario Annual Conference (Receipt recommended)

12. ITEMS RELATED TO PLANNING AND GROWTH MANAGEMENT

Chaired by Councillor M. Palleschi or Vice-Chair Councillor A. Thompson

- 12.1. Comments on Proposed Changes to the Provincial Policy Statement, 2014
- 12.2. Comments on the Proposed Regulatory Changes for the *More Homes, More Choices Act*

13. COMMUNICATIONS

14. ITEMS RELATED TO ENTERPRISE PROGRAMS AND SERVICES

Chaired by Councillor C. Fonseca or Vice-Chair Councillor K. Ras

- 14.1. Investment Goals and Policies
- 14.2. Update on the Paramedic and Public Health #CutsHurtHealth Campaign
- 14.3. Report of the Region of Peel Accessibility Advisory Committee (AAC-4/2019) meeting held on September 19, 2019
- 14.4. Report of the Audit and Risk Committee (ARC-4/2019) meeting held on September 19, 2019 (Related to 7.1 and 7.2)

15. **COMMUNICATIONS**

16. **ITEMS RELATED TO PUBLIC WORKS**

Chaired by Councillor A. Groves or Vice-Chair Councillor P. Fortini

17. **COMMUNICATIONS**

- 17.1. **Caroline Mulroney, Minister of Transportation Ontario**, Letter dated September 20, 2019, Regarding the Meeting with the Minister, Regional Chair and Peel Delegation at the 2019 Association of Municipalities of Ontario Annual Conference about Transportation Matters in the Region of Peel (Receipt recommended)

18. **OTHER BUSINESS**

- 18.1. Summary Note: Provincial Public Health Modernization – Updates from The Ministry of Health on Funding Assumptions for 2020 (Receipt recommended)

19. **NOTICE OF MOTION/MOTION**

- 19.1. Motion Denouncing Quebec's Bill 21 **(As requested by Councillor Dhillon)**
- 19.2. Motion Regarding the Use of Vapour Products and Related Health Impacts **(As requested by Councillor McFadden)**

20. **BY-LAWS**

21. **IN CAMERA MATTERS**

- 21.1. Funding Request for Credit Valley Conservation Land Acquisition Project Proposal, Town of Caledon, Ward 1 (Oral) (A proposed or pending acquisition or disposition of land by the municipality or local board) **(Presentation now available)**
- 21.2. September 26, 2019 Regional Council Closed Session Report
- 21.3. Funding Request for Credit Valley Conservation Land Acquisition Project Proposal, Town of Caledon, Ward 1 (A proposed or pending acquisition or disposition of land by the municipality or local board)
- 21.4. Local Planning Appeal Tribunal – City of Brampton (Litigation or potential litigation, including matters before administrative tribunals; and, Advice that is subject to solicitor-client privilege, including communications necessary for the purpose)

- 21.5. Payment of Compensation Pursuant to the *Expropriations Act*, R.S.O. 1990, c. E.26, Regional Road 6 (Queen Street West) Widening from Regional Road 1 (Mississauga Road) to Chinguacousy Road - City of Brampton, Ward 4 (A proposed or pending acquisition or disposition of land by the municipality or local board)
- 21.6. Employment Services Transformation (A position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board)
- 21.7. Status Update on the Housing Master Plan (Oral) (A position, plan, procedure, criteria or instruction to be applied to any negotiations carried on her to be carried on by or on behalf of the municipality or local Board)

22. BY-LAW TO CONFIRM THE PROCEEDINGS OF COUNCIL

23. ADJOURNMENT



**THE COUNCIL OF
THE REGIONAL MUNICIPALITY OF PEEL
September 26, 2019**

Regional Chair Iannicca called the meeting of Regional Council to order at 9:31 a.m. in the Council Chamber, Regional Administrative Headquarters, 10 Peel Centre Drive, Suite A, Brampton.

1. ROLL CALL

Members Present:

P. Brown	M. Mahoney
G. Carlson	S. McFadden
B. Crombie*	M. Medeiros
D. Damerla	M. Palleschi
S. Dasko	C. Parrish
G. Dhillon	K. Ras
J. Downey	P. Saito
C. Fonseca	R. Santos
P. Fortini	I. Sinclair
A. Groves	R. Starr
N. Iannicca	A. Thompson
J. Innis	P. Vicente
J. Kovac	

Members Absent:

Also Present: N. Polsinelli, Interim Chief Administrative Officer; L. Duarte, Acting Commissioner of Corporate Services; S. VanOfwegen, Commissioner of Finance and Chief Financial Officer; S. Baird, Commissioner of Digital and Information Services; P. O'Connor, Regional Solicitor; A. Smith, Acting Chief Planner; A. Farr, Acting Commissioner of Public Works; J. Sheehy, Commissioner of Human Services; C. Granger, Acting Commissioner of Health Services; Dr. J. Hopkins, Medical Officer of Health; K. Lockyer, Regional Clerk and Director of Legal Services; C. Thomson, Legislative Specialist; S. Valteau, Legislative Technical Coordinator; H. Gill, Legislative Specialist; R. Khan, Legislative Technical Coordinator

2. DECLARATIONS OF CONFLICTS OF INTEREST - Nil

* See text for arrivals

◆ See text for departures

★ Denotes alternate member

3. APPROVAL OF MINUTES

3.1. September 12, 2019 Regional Council meeting

Moved by Councillor Starr,
Seconded by Councillor Sinclair;

That the minutes of the September 12, 2019 Regional Council meeting be approved.

Carried 2019-813

4. APPROVAL OF AGENDA

Moved by Councillor Brown,
Seconded by Councillor Carlson;

That the agenda for the September 26, 2019 Regional Council meeting include a motion regarding the waiving of fees at PAMA, to be dealt with under Notice of Motion/Motion – Item 20.2;

And further, that the agenda for the September 26, 2019 Regional Council meeting be approved, as amended.

Carried 2019-814

Related to Resolution 2019-857

5. PUBLIC ANNOUNCEMENTS SPONSORED BY A MEMBER OF COUNCIL

6. CONSENT AGENDA

Moved by Councillor Mahoney,
Seconded by Councillor McFadden;

That the following matters listed on the September 26, 2019 Regional Council Agenda be approved under the Consent Agenda:

9.1. Report of the Strategic Housing and Homelessness Committee (SHHC-4/2019) meeting held on September 19, 2019

12.1. Steve Clark, Minister of Municipal Affairs and Housing, Letter received September 4, 2019, Providing an Update on the *More Homes, More Choice Act, 2019*, Passed by the Legislature on June 6, 2019

- 13.2. External Legal Counsel for Expropriation Matters – Document Number 2013-718P
- 13.3. Report of the Regional Council Policies and Procedures Committee (PPC-4/2019) meeting held on September 5, 2019 (Related to By-law 56-2019)
- 13.4. Update: 2019 Borrowing Limit
- 15.1. Lakeview Village Community - Sustainable Development Tour in Sweden Summary
- 15.2. *Clean Water Act* Requirements - Replacement of Alternate Risk Management Official and Appointments Process
- 18.1. Christine Massey, Spokesperson, Fluoride Free Peel, Email dated September 11, 2019, Regarding the Freedom of Information (FOI) Response from the City of Calgary - Evidence on Fluoride Exposure During Pregnancy
- 18.2. Christine Massey, Spokesperson, Fluoride Free Peel, Email dated September 11, 2019, Regarding a Study Published in the Journal of the American Medical Association, Pediatrics, August 19, 2019 on the Association between Maternal Fluoride Exposure During Pregnancy and IQ Scores in Offspring in Canada
- 18.3. Christine Massey, Spokesperson, Fluoride Free Peel, Email dated September 11, 2019, Regarding Criticisms of Recent Journal of the American Medical Association Pediatrics Reports on Maternal Fluoride Levels Linked to Offsprings' Lower IQ
- 18.4. Christine Massey, Spokesperson, Fluoride Free Peel, Email dated September 11, 2019, Regarding In Utero Fluoride/IQ Studies - Should Provoke A Nation-Wide Fluoridation Moratorium
- 18.5. Christine Massey, Spokesperson, Fluoride Free Peel, Email dated September 11, 2019, Providing a Copy of "WeToo: Medical Assault and Battery"
- 18.6. Christine Massey, Spokesperson, Fluoride Free Peel, Email dated September 11, 2019, Providing a Copy of a Press Release from Mount Sinai Hospital, NY, titled "Fluoride May Diminish Kidney and Liver Function in Adolescents, Study Suggests"
- 18.7. Cathy Granger, Acting Commissioner, Health Services, Email dated September 18, 2019, Providing Information to Members of Council in Response to a Letter from Karen Humber, Executive Director, Brampton Meals On Wheels, and Christine Sevigny, Executive Director, Caledon Meals on Wheels, Regarding Meal Fee Increases

In Favour	P. Brown; G. Carlson; D. Damerla; S. Dasko; G. Dhillon; J. Downey; C. Fonseca; P. Fortini; A. Groves; J. Innis; J. Kovac; M. Mahoney; S. McFadden; M. Medeiros; M. Palleschi; C. Parrish; K. Ras; P. Saito; R. Santos; I. Sinclair; R. Starr; A. Thompson; P. Vicente	Total 23
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	B. Crombie	1

Carried 2019-815

RESOLUTIONS AS A RESULT OF THE CONSENT AGENDA

9.1. **Report of the Strategic Housing and Homelessness Committee (SHHC-4/2019) meeting held on September 19, 2019**

Moved by Councillor Mahoney,
Seconded by Councillor McFadden;

That the report of the Strategic Housing and Homelessness Committee (SHHC-4/2019) meeting held on September 19, 2019 be adopted.

Carried 2019-816

1. DECLARATIONS OF CONFLICTS OF INTEREST -Nil

2. APPROVAL OF AGENDA

RECOMMENDATION SHHC-11-2019

That the agenda for the September 19, 2019 Strategic Housing and Homelessness Committee meeting, be approved.

Approved 2019-817

3. DELEGATIONS – Nil

4. **REPORTS**

4.1. **Housing Master Plan Financing Strategy Update**

Received 2019-818

5. **COMMUNICATIONS - Nil**

6. **IN CAMERA MATTERS**

RECOMMENDATION SHHC-12-2019

That the In Camera report from the Commissioner of Human Services and the Commissioner of Finance and Chief Financial Officer, titled "Housing Master Plan Update" be referred to the September 26, 2019 Regional Council meeting.

Approved 2019-819

Related to Resolution 2019-878

7. **OTHER BUSINESS - Nil**

- 12.1. **Steve Clark, Minister of Municipal Affairs and Housing**, Letter received September 4, 2019, Providing an Update on the *More Homes, More Choice Act*, 2019, Passed by the Legislature on June 6, 2019

Received 2019-820

Related to Resolution 2019-852

- 13.2. **External Legal Counsel for Expropriation Matters – Document Number 2013-718P**

Moved by Councillor Mahoney,
Seconded by Councillor McFadden;

That the contracts (Document 2013-718P) awarded to Borden Ladner Gervais LLP and Scargall Owen-King LLP (the "Service Providers") for External Legal Counsel for Expropriation Matters, each be increased by \$400,000, for a new total commitment of \$650,000 each (exclusive of applicable taxes) and extended until the completion of all required expropriation and related legal services for which the Service Providers have been retained in accordance with Procurement By-law 30-2018;

And further, that the Director of Procurement, upon the advice of the Regional Solicitor, be authorized to approve further increases to the contracts as may be required to the limit of the approved project budgets to ensure the completion of all required expropriation and related legal services for which the Service Providers have been retained in order to achieve the completion of all related expropriation matters.

Carried 2019-821

13.3. **Report of the Regional Council Policies and Procedures Committee (PPC-4/2019) meeting held on September 5, 2019**

Moved by Councillor Mahoney,
Seconded by Councillor McFadden;

That the report of the Region of Peel Policies and Procedures Committee (PPC-4/2019) meeting held on September 5, 2019, be adopted.

Carried 2019-822

Related to Resolution 2019-858

1. **DECLARATIONS OF CONFLICTS OF INTEREST - Nil**
2. **APPROVAL OF AGENDA**

RECOMMENDATION PPC-8-2019

That the agenda for the September 5, 2019 Regional Council Policies and Procedures Committee meeting include a motion from Councillor Parrish regarding procurement policy amendments to Schedule "B" - Approval Authorities under Part V of Procurement By-law 30-2018, to be dealt with under Other Business - Item 7.1;

And further, that the agenda for the September 5, 2019 Regional Council Policies and Procedures Committee meeting, be approved as amended.

Approved 2019-823

3. DELEGATIONS

- 3.1. **Integrity Commissioners, Jeffrey Abrams and Janice Atwood-Petkovski, Principles Integrity, Presenting an Overview of the Principles Integrity Recommended Code of Conduct**

This item was dealt with later in the meeting

4. REPORTS

- 4.1. **Designated Enhanced Voting Member**

RECOMMENDATION PPC-9-2019

That the City of Mississauga proposed voting model, as outlined in the report of the Commissioner of Corporate Services titled "Designated Enhanced Voting Member", be approved;

And further that the Regional Solicitor report back to the Committee regarding the triple majority process outlining the requirements to give effect to the additional vote with respect to the recommended Designated Enhanced Voting Member process.

Approved 2019-824

- 4.2. **Amendments to the Region of Peel Procedure By-law 9-2018**

RECOMMENDATION PPC-10-2019

That the proposed revisions to the Region of Peel Procedure By-law 9-2018, as generally outlined in the report of the Commissioner of Corporate Services titled "Amendments to the Region of Peel Procedure By-law 9-2018", be approved;

And further, that Region of Peel Procedure By-law 9-2018, and its amending By-law 52-2018, be repealed;

And further, that the necessary by-law to amend the Procedure By-law be presented for enactment.

Approved 2019-825

Related to Resolution 2019-858

4.3. **Council Expense Policy, Conference Reporting**

RECOMMENDATION PPC-11-2019

That the Conference Registration Notification form included as Appendix I to the Report of the Commissioner of Corporate Services, titled "Council Expense Policy, Conference Reporting", be approved;

And further, that the Conference Summary form included as Appendix II to the subject report, be approved;

And further, that the Business Expense Accounts – Members of Council Policy - F30-02 (the "Policy") be amended to exempt the Federation of Canadian Municipalities and the Association of Municipalities of Ontario from conference reporting requirements;

And further, that section 2 of the Policy be amended to include that the policy applies to Members of Council, which also includes the Regional Chair, as defined under section 5.2 of the Policy;

And further, that section 6.2.2 a) of the Policy be amended to include that Members of Council and the Regional Chair are required to provide notice to Council with information about the conference, including where, when and the agenda topics prior to conference attendance, or when possible, prior to conference registration.

Approved 2019-826

Item 3.1 was dealt with

- 3.1. **Integrity Commissioners, Jeffrey A. Abrams and Janice Atwood-Petkovski, Principles Integrity, Presenting an Overview of the Region of Peel Code of Conduct Review**

Received 2019-827

5. **COMMUNICATIONS - Nil**

6. **IN CAMERA MATTERS - Nil**

7. OTHER BUSINESS

7.1. Motion from Councillor Parrish Regarding Procurement Policy Amendments to Schedule "B" of Procurement By-law 30-2018

Received 2019-828

13.4. Update: 2019 Borrowing Limit

Moved by Councillor Mahoney,
Seconded by Councillor McFadden;

That the Commissioner of Finance and Chief Financial Officer (CFO) be authorized to negotiate the issuance of debentures in the maximum principal amounts, as updated from the February 14, 2019 report to Regional Council (Resolution 2019-153) of \$48.15 million on behalf of the City of Mississauga, for a term not to exceed 16 years, as well as \$3.9 million on behalf of the Town of Caledon, for a term not to exceed 11 years, all to be issued in 2019;

And further, that the Treasurer and CFO be authorized to negotiate and sign the Syndicate Agreement, including the percentage allocated to each of the different groups and participants.

Carried 2019-829

15.1. Lakeview Village Community - Sustainable Development Tour in Sweden Summary

Received 2019-830

15.2. Clean Water Act Requirements - Replacement of Alternate Risk Management Official and Appointments Process

Moved by Councillor Mahoney,
Seconded by Councillor McFadden;

That Stefan Herceg be appointed as Alternate Risk Management Official for the Region of Peel under Part IV of the *Clean Water Act, 2006* (the *Act*);

And further, that the Commissioner of Public Works or their designate be delegated authority to appoint additional Risk Management Officials, into existing complement responsibilities for the Region of Peel under the *Act*, as needs arise;

And further, that the Regional Clerk issue a certificate of appointment bearing the Clerk's signature for each Risk Management Official appointed by Regional Council;

And further, that the Regional Clerk circulate the report of the Acting Commissioner of Public Works, titled "*Clean Water Act* Requirements - Replacement of Alternate Risk Management Official and Appointments Process", to the Clerks of the three local municipalities within Peel, the Town of Orangeville and Halton Region; to the Chairs of South Georgian Bay - Lake Simcoe Source Protection Committee, Credit Valley - Toronto and Region - Central Lake Ontario Source Protection Committee and Halton - Hamilton Source Protection Committee; and, the Ministry of the Environment, Conservation and Parks.

Carried 2019-831

- 18.1. **Christine Massey, Spokesperson, Fluoride Free Peel**, Email dated September 11, 2019, Regarding the Freedom of Information (FOI) Response from the City of Calgary - Evidence on Fluoride Exposure During Pregnancy

Received 2019-832

- 18.2. **Christine Massey, Spokesperson, Fluoride Free Peel**, Email dated September 11, 2019, Regarding a Study Published in the Journal of the American Medical Association, Pediatrics, August 19, 2019 on the Association between Maternal Fluoride Exposure During Pregnancy and IQ Scores in Offspring in Canada

Received 2019-833

- 18.3. **Christine Massey, Spokesperson, Fluoride Free Peel**, Email dated September 11, 2019, Regarding Criticisms of Recent Journal of the American Medical Association Pediatrics Reports on Maternal Fluoride Levels Linked to Offsprings' Lower IQ

Received 2019-834

- 18.4. **Christine Massey, Spokesperson, Fluoride Free Peel**, Email dated September 11, 2019, Regarding In Utero Fluoride/IQ Studies - Should Provoke A Nation-Wide Fluoridation Moratorium

Received 2019-835

- 18.5. **Christine Massey, Spokesperson, Fluoride Free Peel**, Email dated September 11, 2019, Providing a Copy of "WeToo: Medical Assault and Battery"

Received 2019-836

- 18.6. **Christine Massey, Spokesperson, Fluoride Free Peel**, Email dated September 11, 2019, Providing a Copy of a Press Release from Mount Sinai Hospital, NY, titled "Fluoride May Diminish Kidney and Liver Function in Adolescents, Study Suggests"

Received 2019-837

- 18.7. **Cathy Granger, Acting Commissioner, Health Services**, Email dated September 18, 2019, Providing Information to Members of Council in Response to a Letter from Karen Humber, Executive Director, Brampton Meals On Wheels, and Christine Sevigny, Executive Director, Caledon Meals on Wheels, Regarding Meal Fee Increases

Received 2019-838

Related to Resolution 2019-854

AGENDA ITEMS SUBJECT TO DISCUSSION AND DEBATE

7. DELEGATIONS

- 7.1. **Nando Iannicca, Chair, Peel Police Services Board**, Introducing the In-coming Chief of Police, Nishan Duraiappah

Received 2019-839

Councillor Crombie arrived at 9:41 a.m.

Regional Chair Iannicca introduced the in-coming Chief of Peel Regional Police (PRP), Nishan Duraiappah and thanked the members of the Peel Police Services Board for their work throughout the recruitment process.

Nishan Duraiappah stated that he is honoured to serve as the next Chief of PRP and he acknowledged the support of his family. He provided information on his background noting that he has been in policing for 25 years. He further stated his commitment to support multi-sector collaboratives, maintain an excellent relationship with PRP staff, respond to the diverse needs of the Peel community and ensure the Region of Peel maintains its reputation across the country of excellence in policing.

Members of Regional Council welcomed the in-coming Chief and congratulated him on his upcoming appointment.

- 7.2. **Lisa Chen, Canadian Conservation Corps Participant, Canadian Wildlife Federation**, Regarding Cigarette Butt Litter

Received 2019-840

Related to Resolution 2019-841

Lisa Chen, Canadian Conservation Corps Participant, Canadian Wildlife Federation, advised that cigarette butts are made of non-biodegradable plastic and are a toxic waste, with 4.95 trillion cigarette butts disposed of in our environment annually. If ingested by wildlife, they can cause digestive blockage leading to death. Ten litter surveys were conducted in areas of Mississauga and it was found that only two out of nine of the survey sites had ash trays and 73 per cent of the litter collected were cigarette butts.

Lisa Chen noted that cigarette butts can be recycled into pallets and lumber and she questioned why they are currently directed to landfill. The delegate proposed that cigarette butt collection canisters be installed; public awareness be raised through the distribution of educational materials to smokers and signage be posted where ashtrays are located. She suggested that smoking and litter by-laws be amended to mandate the provision of public ashtrays and implement fines for cigarette butt litter.

Members of Regional Council indicated their support for combatting cigarette litter and requested that staff report to a future meeting of Regional Council with recommended strategies.

Moved by Councillor Dhillon,
Seconded by Councillor Downey;

That staff report to a future meeting of Regional Council with recommended strategies to reduce cigarette butt litter.

Carried 2019-841

Related to Resolution 2019-840

Item 7.4 was dealt with.

- 7.4. **Michelle Curry-Sharples, Principal, and Sam Bennett, Teacher, Floradale Public School; and Kimberley Wallace, Public Health Nurse, Peel Public Health,** Regarding the High-impact, Easy Approach Leading to Healthier Youth (HEALTHY) Pledge Program

Received 2019-842

Related to Resolutions 2019-843 and 2019-844

Michelle Curry-Sharples, Principal and Sam Bennett, Teacher, Floradale Public School, described their school's participation in the HEALTHY Beverages Pledge, to create sustainable school-level changes which promote student well-being. Floradale Public School received a water filling station from the Region of Peel and the Peel District School Board, and 70 per cent of its students are now using reusable bottles; preventing over 9,000 plastic bottles from going to landfill.

Kimberley Wallace, Public Health Nurse, Peel Public Health, stated that the staff and students at Floradale Public School have worked hard through small, impactful changes, to shape their day-to-day health.

Councillor Groves noted the benefits of the Healthy Beverages Pledge on dental health and she commended Region of Peel staff for their work to ensure safe drinking water.

In response to a question from Councillor Damerla, Dr. Jessica Hopkins, Medical Officer of Health, advised that the Healthy Pledge program has been implemented across the Region of Peel in both school boards and that 44 per cent of schools are participating with more continuing to join.

- 7.3. **RoseMarie Pazzelli, Principal, Maygan Thimio, Teacher and Librarian, Our Lady of Providence School; and Dilraj Soor, Public Health Nurse, Peel Public Health,** Regarding the High-impact, Easy Approach Leading to Healthier Youth (HEALTHY) Pledge Program

Received 2019-843

Related to Resolutions 2019-842 and 2019-844

RoseMarie Pazzelli, Principal, Maygan Thimio, Teacher and Librarian, Our Lady of Providence School expressed their appreciation for the Healthy Schools program, noting that physical activity is a big focus at Our Lady of Providence School. They introduced a video showing their student's participating in the Daily Physical Activity Pledge.

Councillor Saito suggested that stretch breaks be incorporated at meetings of Regional Council.

Item 17.2 was dealt with.

- 17.2. **Creating and Supporting Healthy Schools: The High-impact, Easy Approach Leading to Healthier Youth (HEALTHY) Pledge Program**

Received 2019-844

Related to Resolutions 2019-843 and 2019-842

- 7.5. **Abid Arif, Resident, City of Mississauga,** Regarding Excessive Water Bill

Withdrawn 2019-845

8. STAFF PRESENTATIONS

Items 8.3 and 8.2 were dealt with.

8.3. Service Level Implications for Peel Programs Impacted by Provincial Envelope Funding Reductions

Presentation by Norm Lum, Director, Business and Financial Planning, Cathy Granger, Acting Commissioner of Health Services and Suzanne Finn, Director, Early Years and Child Care Services

Received 2019-846

Related to Resolution 2019-847

Moved by Councillor Crombie,
Seconded by Councillor Thompson;

That Peel Paramedics maintain service levels for 2020 with the resources required to meet community needs included as part of the proposed 2020 Budget;

And further, that Public Health maintain core service levels for 2020;

And further, that Long Term Care maintain service levels for 2020;

And further, that a mitigation strategy for the Long Term Care shortfall be presented to Regional Council as part of the proposed 2020 Regional budget;

And further, that \$5.6 million in discretionary cost share to offset a 20 per cent reduction in provincial funding for the Child Care Expansion Plan, be approved;

And further, that given the Province's introduction of the Childcare Access and Relief from Expenses (CARE) tax credit, staff end the Region's Child Care Fee Reduction Initiative to ensure that affordability funds are being used most efficiently.

In Favour	P. Brown; G. Carlson; B. Crombie; D. Damerla; S. Dasko; G. Dhillon; J. Downey; C. Fonseca; P. Fortini; A. Groves; J. Innis; J. Kovac; M. Mahoney; S. McFadden; M. Medeiros; M. Palleschi; C. Parrish; K. Ras; P. Saito; R. Santos; I. Sinclair; R. Starr; A. Thompson; P. Vicente	Total 24
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>		

Carried 2019-847

Related to Resolution 2019-846

Norman Lum, Director, Business and Financial Planning, provided an update on provincial funding changes, based on staff's current understanding. He advised that when taken into consideration with the eventual shift to a 60/40 cost share model for Public Health, the total impact by year 2022 will be an additional net tax levy pressure of \$11.4 million or the equivalent of an increase of 1.1 per cent.

Cathy Granger, Acting Commissioner of Health Services, noted that the provincial government has reversed the decision to freeze the paramedic funding model at 2017 rates and has pledged a 4 per cent increase for land ambulance across Ontario for 2019. Staff are still waiting for confirmation regarding funding for 2020 and 2021. While there are no immediate service implications, the funding provided does not address the growth in calls for service.

With respect to long-term care, the Acting Commissioner of Health Services noted that the province has postponed cuts and the expected shortfall, based on current information, will be \$0.4 million to the end of 2020. Cost-avoidance measures have been identified and there are no risks to service. Staff will continue to focus on cost-avoidance and efficiencies.

Cathy Granger advised that 70/30 cost share for Public Health starts January 1, 2020 and includes most of the current 100 per cent funded programs, with the exception of seniors dental. Public Health received the same funding for 2019 as was received in 2018 and the funding freeze is expected to continue for 2020. As in previous years, provincial funding does not address growth or the unique health needs of Peel's residents. A potential shortfall of \$0.9 million is expected in provincial funding, offset by \$0.2 million in low-risk efficiencies and cost avoidance. The shortfall presents a risk to community health as work must be delayed to avoid costs. Staff recommend that \$0.7 million be added to the 2020 budget to maintain core service levels.

Suzanne Finn, Director, Early Years and Child Care Services, stated that staff are seeking Regional Council's approval for \$5.6 million to address the impact of provincial funding reductions on child care services in Peel. As the Service System Manager, the Region of Peel is required to prioritize fee subsidy and special needs resourcing which the funding request will

enable. With respect to the remaining \$7.3 million funding shortfall, staff is recommending the elimination of the Provincial Child Care Fee Reduction Initiative. It is expected that the introduction of the Provincial Childcare Access and Relief from Expenses tax credit will improve affordability of child care for families.

In response to a question from Councillor Ras, Norman Lum stated that staff are working to identify efficiencies in Early Years and Child Care Services and that the 2020 budget presentation in November will include efficiencies that have been identified in other areas to help minimize the impact of the funding shortfall and mitigate costs.

8.2. Transitioning to the New Ontario Seniors Dental Care Program

Presentation by Dr. Jessica Hopkins, Medical Officer of Health and Dr. Faahim Rashid, Dental Consultant

Received 2019-848

Dr. Jessica Hopkins, Medical Officer of Health, and Dr. Faahim Rashid, Dental Consultant, provided an update on the transition from the Region of Peel Seniors Dental Program to the provincial program. The transition plan aims to ensure that transformation to the new program is seamless for seniors currently enrolled or on the waitlist and that none of these seniors lose access to care as a result of the change. Seniors who are ineligible for the new program but are eligible for the Peel program will continue to receive services through the Region of Peel.

Peel Public Health will communicate with Seniors' Dental Program stakeholders to keep them informed of changes to the Regional program.

The Regional program will continue to require dedicated resources from the Region to support ongoing program implementation, administration and management until it is replaced by the provincial program. With the provincial program expected to start Fall 2019, it is estimated that the Region's program will require a budget of \$475,000 in 2020.

Councillor Groves requested that the Regional Chair send a letter to the Minister of Health to express concern regarding the requirement for eligible clients to pay a 10 per cent co-payment on the total cost of prosthodontics to the Board of Health.

In response to concerns raised by Members, Dr. Hopkins stated that staff would be reporting back to Regional Council when additional details are available from the province related to the potential for an influx of seniors from outside of the Region of Peel choosing to access services in Peel, given that it has established dental services infrastructure. The report will include information on how costs would be covered if the number of program applications exceed the base funding.

In response to a question from Councillor Parrish, Dr. Hopkins advised that she is having discussions with provincial staff regarding flexibility to accept patients who are slightly above the income cut-off for program eligibility.

8.1. **Utility Billing Resolution Process**

Presentation by Steve Fantin, Director, Operations Support; and Jim Kosamalski, Manager, Meter Operations

Received 2019-849

Related to Resolution 2019-850

Moved by Councillor Ras,
Seconded by Councillor Damerla;

That the current approach to utility billing issue resolution, including offering flexible payment plan options, where appropriate, as a means of assisting customers with high utility bills, be continued.

In Favour	G. Carlson; B. Crombie; D. Damerla; S. Dasko; G. Dhillon; J. Downey; C. Fonseca; P. Fortini; J. Innis; J. Kovac; M. Mahoney; S. McFadden; M. Medeiros; M. Palleschi; C. Parrish; K. Ras; P. Saito; R. Santos; R. Starr; A. Thompson; P. Vicente	Total 21
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	P. Brown; A. Groves; I. Sinclair	3

Carried 2019-850

Related to Resolution 2019-849

Steve Fantin, Director, Operations Support, reviewed the utility billing resolution process that is founded on principles historically endorsed by Regional Council. He outlined common causes of excess water usage and inquiries received regarding water bills.

Region of Peel staff work closely with customers to identify sources of high consumption. Leak sources are identified 98 per cent of the time. Meter exchanges to new technology and water theft have not been identified as significant issues.

Staff surveyed eight neighbouring municipalities and found that the customer investigation processes are very similar to those at the Region of Peel. Five of the eight municipalities offer bill waiver programs to residential customers in addition to flexible payment options. A bill waiver program would result in lost revenue needing to be absorbed by all customers through higher water and wastewater rate increases and would deviate from the “user pay” and “conservation” principles on which the Region’s process is based. Such a program would also increase the likelihood of more complaints being lodged.

Going forward, email will be used as an additional means to notify customers; there will be a third attempt to reach a customer if a high meter read is identified; and, staff will assess the option of accelerating the meter change-out program. A review of the utility rate structure will be conducted by Regional Council in 2020, as well as a review of investment required to take advantage of all features of new meter technology.

Councillor Palleschi suggested that the orange “Urgent Notice” cards left in a customer’s door to notify them of a high water consumption concern should be redesigned to make them stand out as an official notification from the Region of Peel.

Councillor Ras encouraged staff to consider processes that are in place in other North American jurisdictions related to fixed versus variable rates, as part of the 2020 review of the utility rate structure, noting that while efforts to conserve water move forward, municipalities must still manage infrastructure costs.

Councillor Dhillon suggested that an insert be included with water bills that provides information on how customers can detect water leaks and he requested that the information be provided to Councillors for inclusion in their newsletters.

9. ITEMS RELATED TO HUMAN SERVICES

Chaired by Councillor M. Medeiros

10. COMMUNICATIONS

- 10.1. **Terri Brenton, Legislative Coordinator, City of Brampton**, Letter dated September 23, 2019, Regarding Public Safety and Downtown Brampton

Referred to Human Services 2019-851

11. ITEMS RELATED TO PLANNING AND GROWTH MANAGEMENT

Chaired by Councillor M. Palleschi

- 11.1. **Peel 2041 Official Plan Review – Implications of the New Growth Plan 2019 and Status Update**

Received 2019-852

Related to Resolution 2019-820

In response to a question from Councillor Thompson, Adrian Smith, Acting Chief Planner, advised that staff have requested that the Ministry of Municipal Affairs and Housing provide Growth Plan transition regulations that would allow settlement expansions for the Ninth Line Lands and Mayfield West Phase 2, Stage 2 to move forward in advance of the Municipal Comprehensive Review.

Councillor Sinclair stated that, with respect to the development of sensitive land areas, robust social impact studies are needed to protect existing land uses.

12. COMMUNICATIONS

This item was dealt with under the Consent Agenda

13. ITEMS RELATED TO ENTERPRISE PROGRAMS AND SERVICES

Chaired by Councillor C. Fonseca

13.1. 2020 Regional Council and Committee Meeting Schedule

Moved by Councillor Groves,
Seconded by Councillor Ras;

That the 2020 Regional Council and Committee meeting schedule attached as Appendix I to the report of the Commissioner of Corporate Services titled “2020 Regional Council and Committee Meeting Schedule”, be amended to include a meeting of Regional Council on September 10, 2020;

And further, that the 2020 Regional Council and Committee meeting schedule attached as Appendix I to the subject report be approved, as amended.

In Favour	P. Brown; G. Carlson; B. Crombie; S. Dasko; G. Dhillon; J. Downey; C. Fonseca; P. Fortini; A. Groves; J. Innis; J. Kovac; M. Mahoney; S. McFadden; M. Medeiros; M. Palleschi; C. Parrish; K. Ras; P. Saito; R. Santos; I. Sinclair; R. Starr; A. Thompson; P. Vicente	Total 23
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	D. Damerla	1

Carried 2019-853

14. COMMUNICATIONS - Nil

15. ITEMS RELATED TO PUBLIC WORKS

Chaired by Councillor A. Groves

These items were dealt with under the Consent Agenda

16. COMMUNICATIONS - Nil

17. ITEMS RELATED TO HEALTH
Chaired by Councillor J. Downey

17.1. Meals on Wheels for Seniors

Moved by Councillor Innis,
Seconded by Councillor Brown;

That the Region of Peel continue to supply meals for the Brampton and Caledon Meals on Wheels (MoW) programs and to charge the fee for each meal as set out in the Region’s Fees By-law;

And further, that the Region incrementally increase the fee for each meal as set out in the Fees By-law commencing in 2020 and in subsequent years to a maximum of 3 per cent, annually;

And further, that the Region continue to provide office space for the Brampton MoW program without charge at the Peel Manor Long Term Care Centre;

And further, that the Regional Corporation’s duly authorized signing officers be authorized to execute agreements on legal terms satisfactory to the Regional Solicitor, with MoW which outline the roles and responsibilities of the parties relating to the delivery of the MoW program.

In Favour	P. Brown; G. Carlson; B. Crombie; S. Dasko; G. Dhillon; J. Downey; C. Fonseca; P. Fortini; A. Groves; J. Innis; J. Kovac; M. Mahoney; S. McFadden; M. Medeiros; M. Palleschi; C. Parrish; K. Ras; P. Saito; R. Santos; I. Sinclair; R. Starr; A. Thompson; P. Vicente	Total 23
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	D. Damerla	1

Carried 2019-854

Related to Resolution 2019-838

Councillor Innis highlighted the significant impact the Meals on Wheels program has on the community and expressed concern that significant fee increases could affect the ability for seniors to access the program. She suggested that annual fee increases be capped at a maximum of 3 per cent, annually.

Councillor Thompson requested that staff investigate other potential funding sources for the Meals on Wheels program.

In response to a question from Councillor Carlson, Cathy Granger, Acting Commissioner of Health Services, advised that Mississauga Meals on Wheels participated in a pilot program with Region of Peel Long Term Care but ultimately chose to partner with a different non-profit agency.

17.2. **Creating and Supporting Healthy Schools: The High-impact, Easy Approach Leading to Healthier Youth (HEALTHY) Pledge Program**

This item was dealt with under Resolution 2019-844

18. **COMMUNICATIONS**

These items were dealt with under the Consent Agenda

19. **OTHER BUSINESS - Nil**

20. **NOTICE OF MOTION/MOTION**

20.1. **Deliberations During 2020 Regional Council Budget Meetings for Inclusion of Community Youth Hubs, Century Gardens Lawn Bowling Clubhouse and Fletcher's Sportsplex, City of Brampton**

Moved by Councillor Medeiros,
Seconded by Councillor Santos;

Whereas both the October 12, 2017 and the April 5, 2018 reports on Community Hubs Development recognize the Region's role in community hub development - including evidence informed needs analysis, strong partnerships with shared vision, strong business planning and integrated service delivery;

And whereas, Brampton City Council has endorsed the development of community youth hubs in two (2) locations in Brampton, at the Century Gardens Lawn Bowling Clubhouse and South Fletcher's Sportsplex, where there exists surplus and dormant space wholly owned by the City of Brampton, and would be suitable for the social services Youth Hub;

And whereas, based on a needs assessment, the City of Brampton has identified significant need for youth hubs in two high-priority areas;

And whereas, the Century Gardens Lawn Bowling Clubhouse currently sits vacant due to the need for extensive renovations, and is adjacent to both Gordon Graydon Senior Public School and Century Gardens Recreation Centre, and the site is located centrally within the City in an area that contains a large youth population under the age of 19;

And whereas, this community is considered to have a high social risk index according to the Region of Peel’s Neighbourhood Information Tool, with 16.4 per cent of 19,260 residents in this neighbourhood considered to be low-income;

And whereas, South Fletcher’s Sportsplex is also located in a neighbourhood with a large youth population under the age of 19, and 18.5 per cent of the 25,440 residents are considered to be low-income according to the Region of Peel’s Neighbourhood Information Tool;

And whereas, community youth hubs will support Brampton’s youth by providing access to service providers and other supports;

And whereas, there are several youth organizations, youth agencies, and social services agencies that have indicated a willingness to operate and work with the City of Brampton in the provision of a youth hub facility;

Therefore be it resolved, that subject to the provision of a solid business case provided from the City of Brampton, Regional Council consider during their 2020 budget deliberations a request for a \$6 million grant to support the conversion of Century Gardens Lawn Bowling Clubhouse and the surplus space at South Fletcher’s Sportsplex in to youth hub facilities that will house the social and health services agencies specifically focused on youth.

In Favour	P. Brown; G. Carlson; B. Crombie; D. Damerla; S. Dasko; G. Dhillon; J. Downey; C. Fonseca; P. Fortini; J. Innis; J. Kovac; M. Mahoney; S. McFadden; M. Medeiros; M. Palleschi; C. Parrish; K. Ras; P. Saito; R. Santos; I. Sinclair; R. Starr; P. Vicente	Total 22
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	A. Groves; A. Thompson	2

Carried 2019-855

Additional Item 20.2

20.2 Motion regarding the Waiving of Fees at PAMA

Moved by Councillor Brown,
Seconded by Councillor Dhillon;

That in accordance with section 1.1.3 of the Region of Peel Procedure By-law 9-2018, as amended, section 6.1.9 be waived in order to permit the consideration of a motion regarding the waiving of fees at PAMA.

In Favour	P. Brown; G. Carlson; B. Crombie; D. Damerla; S. Dasko; G. Dhillon; J. Downey; C. Fonseca; P. Fortini; J. Innis; J. Kovac; M. Mahoney; S. McFadden; M. Medeiros; M. Palleschi; C. Parrish; K. Ras; P. Saito; R. Santos; I. Sinclair; R. Starr; P. Vicente	Total 22
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	A. Groves; A. Thompson	2

Carried by a two-thirds majority 2019-856

Moved by Councillor Brown,
Seconded by Councillor Dhillon;

Whereas the Guru Nanak exhibit at PAMA is a momentous cultural community event;

And whereas, the Fees and Charges By-law, Schedule A, Part 3: Heritage, Arts and Culture, provides that the Manager, PAMA, is authorized to exempt, in whole or in part, the admission fees where: the full facility is not available; on special occasions such as Family Day, cultural days etc.; the exemption is for marketing purposes; or she or he is of the opinion that the payment of the fees may create a barrier to participation as a result of economic hardship;

Therefore be it resolved, that the Manager, PAMA, waive admission fees for the Guru Nanak exhibit on November 17, 2019.

In Favour	P. Brown; G. Carlson; B. Crombie; D. Damerla; S. Dasko; G. Dhillon; J. Downey; C. Fonseca; P. Fortini; J. Innis; J. Kovac; M. Mahoney; S. McFadden; M. Medeiros; M. Palleschi; C. Parrish; K. Ras; P. Saito; R. Santos; I. Sinclair; R. Starr; A. Thompson; P. Vicente	Total 23
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	A. Groves	1

Carried 2019-857

Councillor Ras encouraged the identification of third party sponsors to cover costs for special events at PAMA.

Councillor Palleschi suggested that PAMA staff place donation boxes in the facility.

21. BY-LAWS

Three Readings

By-law 56-2019: A by-law to govern the calling, place, and proceedings of the meetings of Council and its committees and the conduct of their members and to repeal By-laws 9-2018 and 52-2018.

Moved by Councillor Kovac,
Seconded by Councillor Fonseca;

That the by-law listed on the September 26, 2019 Regional Council agenda, being By-law 56-2019, be given the required number of readings, taken as read, signed by the Regional Chair and the Regional Clerk, and the Corporate Seal be affixed thereto.

Carried 2019-858

Related to Resolution 2019-822

Regional Council recessed at 12:25 p.m.

Regional Council reconvened at 1:00 p.m.

Members Present:

P. Brown*	M. Mahoney♦
G. Carlson	S. McFadden
B. Crombie♦	M. Medeiros
D. Damerla♦	M. Palleschi
S. Dasko	C. Parrish
G. Dhillon*	K. Ras
J. Downey	P. Saito♦
C. Fonseca	R. Santos♦
P. Fortini	I. Sinclair
N. Iannicca	R. Starr
J. Innis	A. Thompson
J. Kovac	P. Vicente

Members Absent: **A. Groves** **Due to illness**

Also Present: N. Polsinelli, Interim Chief Administrative Officer; L. Duarte, Acting Commissioner of Corporate Services; S. VanOfwegen, Commissioner of Finance and Chief Financial Officer; S. Baird, Commissioner of Digital and Information Services; P. O'Connor, Regional Solicitor; A. Smith, Acting Chief Planner; A. Farr, Acting Commissioner of Public Works; J. Sheehy, Commissioner of Human Services; C. Granger, Acting Commissioner of Health Services; Dr. J. Hopkins, Medical Officer of Health; K. Lockyer, Regional Clerk and Director of Legal Services; C. Thomson, Legislative Specialist; S. Valteau, Legislative Technical Coordinator; H. Gill, Legislative Specialist; R. Khan, Legislative Technical Coordinator

22. IN CAMERA MATTERS

At 1:01 p.m., in accordance with section 239(2) of the *Municipal Act, 2001*, as amended, the following motion was placed:

Moved by Councillor Mahoney,
Seconded by Councillor McFadden;

That Council proceed "In Camera" to consider the September 12, 2019 Closed Session report and reports relating to the following:

- Appointment of Non-elected Members to the Region of Peel Diversity, Equity and Anti-Racism Committee (Personal matters about an identifiable individual, including municipal or local board employees)
- Update on Growth Management Strategy (Oral) (Advice that is subject to solicitor-client privilege, including communications necessary for that purpose)

- Local Planning Appeal Tribunal - 134 Kennedy Road South, City of Brampton, Ward 3 (Litigation or potential litigation, including matters before administrative tribunals; and, advice that is subject to solicitor-client privilege, including communications necessary for that purpose)
- Expropriation Proceedings - Regional Road 14 (Mayfield Road) Widening from Regional Road 7 (Airport Road) to Regional Road 150 (Coleraine Drive) - City of Brampton, Ward 10 and Town of Caledon, Wards 2, 4 and 5 (A proposed or pending acquisition or disposition of land by the municipality or local board)
- Commencement of Expropriation Proceedings - Regional Road 1 (Mississauga Road) Widening from 300 metres North of Regional Road 107 (Bovaird Drive West) to Regional Road 14 (Mayfield Road) - City of Brampton, Ward 6 (A proposed or pending acquisition or disposition of land by the municipality or local board)
- Development Charges (Litigation or potential litigation, including matters before administrative tribunals affecting the municipality or local board; and advice that is subject to solicitor-client privilege, including communications necessary for that purpose)
- Closed Session Report of the Strategic Housing and Homelessness Committee (SHHC-4/2019) meeting held on September 19, 2019
- Housing Master Plan Update (A position, plan, procedure, criteria or instruction to be applied to any negotiations carried on her to be carried on by or on behalf of the municipality or local Board)
- Update on Litigation Affecting the Municipality (Oral) (Advice that is subject to solicitor-client privilege, including communications necessary for the purpose)
- Collective Agreement Negotiations (Labour relations or employee negotiations)
- By-laws 52-2019 to By-law 55-2019 inclusive

Carried 2019-859

Moved by Councillor Sinclair,
Seconded by Councillor Starr;

That Council proceed out of "In Camera".

Carried 2019-860

Council moved out of closed session at 2:58 p.m.

Moved by Councillor Parrish,
Seconded by Councillor Medeiros;

That the September 12, 2019 Regional Council Closed Session report be received;

And further, that the recommendations contained within the confidential reports relating to items 22.2, 22.5, 22.6 and 22.11 listed on the September 26, 2019 Regional Council agenda, be approved and become public upon adoption;

And further, that the directions given in camera to staff related to item 22.3 on the September 26, 2019 Regional Council agenda, be approved and voted upon in accordance with section 239(b) of the *Municipal Act, 2001*, as amended;

And further, that the directions given in camera to staff related to item 22.9 on the September 26, 2019 Regional Council agenda, be approved and voted upon in accordance with section 239(b) of the *Municipal Act, 2001*, as amended

And further that the in camera reports listed as items 22.4, 22.7, 22.8 and 22.10 on the September 26, 2019 Regional Council agenda, be received.

In Favour	G. Carlson; S. Dasko; G. Dhillon; J. Downey; C. Fonseca; P. Fortini; J. Innis; J. Kovac; S. McFadden; M. Medeiros; M. Palleschi; C. Parrish; K. Ras; I. Sinclair; R. Starr; A. Thompson; P. Vicente	Total 17
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	P. Brown; B. Crombie; D. Damerla; A. Groves; M. Mahoney; P. Saito; R. Santos	7

Carried 2019-861

22.1. **September 12, 2019 Regional Council Closed Session Report**

Received 2019-862

22.2. **Appointment of Non-elected Members to the Region of Peel Diversity, Equity and Anti-Racism Committee (Personal matters about an identifiable individual, including municipal or local board employees)**

Moved by Councillor Parrish,
Seconded by Councillor Medeiros;

That the non-elected members of the Region of Peel Diversity, Equity and Anti-Racism Committee, for a term ending November 14, 2022 or until their successors are appointed by Regional Council, be as follows:

- Rajbir Deo
- Theresa Awuni
- Rafiq Rokerya

Carried 2019-863

Councillor Dhillon arrived at 1:05 p.m.

22.3. **Update on Growth Management Strategy (Oral) (Advice that is subject to solicitor-client privilege, including communications necessary for that purpose)**

Moved by Councillor Parrish,
Seconded by Councillor Medeiros;

That directions given "In Camera" to the Regional Solicitor and the Acting Commissioner of Public Works, related to item 22.3 listed on the September 26, 2019 Regional Council agenda be approved, and voted upon in accordance with Section 239(6) (b) of the *Municipal Act, 2001*, as amended.

Carried 2019-864

Councillor Crombie departed at 1:15 p.m.

Councillor Brown arrived at 1:29 p.m.

Councillor Santos departed at 1:58 p.m. due to other municipal business

Councillor Mahoney departed at 2:08 p.m.

22.4. **Local Planning Appeal Tribunal - 134 Kennedy Road South, City of Brampton, Ward 3 (Litigation or potential litigation, including matters before administrative tribunals; and, Advice that is subject to solicitor-client privilege, including communications necessary for that purpose)**

Received 2019-865

22.5. **Expropriation Proceedings - Regional Road 14 (Mayfield Road) Widening from Regional Road 7 (Airport Road) to Regional Road 150 (Coleraine Drive) - City of Brampton, Ward 10 and Town of Caledon, Wards 2, 4 and 5 (A proposed or pending acquisition or disposition of land by the municipality or local board)**

Moved by Councillor Parrish,
Seconded by Councillor Medeiros;

That the recommendations attached in Appendix I to the report of the Commissioner of Corporate Services and the Commissioner of Public Works titled "Expropriation Proceedings – Regional Road 14 (Mayfield Road) Widening from Regional Road 7 (Airport Road) to Regional Road 150 (Coleraine Drive) – City of Brampton Ward 10 and Town of Caledon, Wards 2, 4 and 5", be approved and become public upon approval.

Carried 2019-866

Moved by Councillor Parrish,
Seconded by Councillor Medeiros;

That a by-law be enacted authorizing and directing that the following steps be taken with respect to the expropriation of all right, title and interest (fee simple) in the lands described as Part of Lot 1, Concession 3, Town of Caledon (formerly Township of Albion), Regional Municipality of Peel, designated as Part 1 on Reference Plan 43R-38485, for the purpose of widening Mayfield Road and works ancillary thereto;

- (a) approval of the expropriation;
- (b) execution and registration of a Certificate of Approval;
- (c) registration of a Plan of Expropriation;
- (d) service of the Notice of Expropriation, Notice of Possession and Notice of Election;
- (e) preparation of an appraisal report of the market value of the expropriated lands and, if applicable, damages for injurious affection and other compensation;
- (f) service upon the registered owners of the offers of full compensation and the offer for immediate payment of 100 per cent of the market value of the expropriated lands in accordance with s.25 of the *Expropriations Act*, together with the appraisal report;
- (g) payment of compensation offered pursuant to s.25 of the *Expropriations Act*, upon acceptance by the owners; and
- (h) all necessary steps be taken to obtain possession of the lands.

Carried 2019-867

Moved by Councillor Parrish,
Seconded by Councillor Medeiros;

That a by-law be enacted authorizing and directing that the following steps be taken with respect to the expropriation of all right, title and interest (fee simple) in the lands described as Part of Lot 4, Registered Plan 406, City of Brampton (formerly Township of Toronto Gore), Regional Municipality of Peel, designated as Part 1 on Reference Plan 43R-38661, for the purpose of widening Mayfield Road and works ancillary thereto, and for the acquisition of a free, uninterrupted and unobstructed permanent easement in gross or rights in the nature of a permanent easement in gross to enter, occupy and re-enter by any public authority, utility or telecommunications company together with all associated authorized users, including, but not limited to, servants, agents, employees, contractors, subcontractors and workers thereof, with all necessary material, including, but not limited to, vehicles, machinery, supplies and equipment at all times over, through, above and along the lands described as Part of Lot 4, Registered Plan 406, City of Brampton (formerly Township of Toronto Gore), Regional Municipality of Peel, designated as Part 2 on Reference Plan 43R-38661, for the municipal purpose of widening and improving Mayfield Road and associated works including, but not limited to, the accommodation, construction, installation and/or relocation of aerial electricity transmission equipment and distribution lines and any telecommunications facilities forming a part thereof, and all related appurtenances and accessories thereto together with all rights necessary for the proper and efficient operation, maintenance, inspection, repair, alteration, removal, replacement, reconstruction, extension or enlargement of said works;

- (a) approval of the expropriation;
- (b) execution and registration of a Certificate of Approval;
- (c) registration of a Plan of Expropriation;
- (d) service of the Notice of Expropriation, Notice of Possession and Notice of Election;
- (e) preparation of an appraisal report of the market value of the expropriated lands and, if applicable, damages for injurious affection and other compensation;
- (f) service upon the registered owners of the offers of full compensation and the offer for immediate payment of 100 per cent of the market value of the expropriated lands in accordance with s.25 of the *Expropriations Act*, together with the appraisal report;
- (g) payment of compensation offered pursuant to s.25 of the *Expropriations Act*, upon acceptance by the owners; and
- (h) all necessary steps be taken to obtain possession of the lands.

Carried 2019-868

Moved by Councillor Parrish,
Seconded by Councillor Medeiros;

That a by-law be enacted authorizing and directing that the following steps be taken with respect to the expropriation of all right, title and interest (fee simple) in the lands described as Part of Lot 17, Concession 9 Northern Division, City of Brampton (formerly Township of Toronto Gore), Regional Municipality of Peel, designated as Part 1 on draft reference plan 17-B7072-26N, prepared by Young & Young Surveying Inc., for the purpose of widening Mayfield Road and works ancillary thereto;

- (a) approval of the expropriation;
- (b) execution and registration of a Certificate of Approval;
- (c) registration of a Plan of Expropriation;
- (d) service of the Notice of Expropriation, Notice of Possession and Notice of Election;
- (e) preparation of an appraisal report of the market value of the expropriated lands and, if applicable, damages for injurious affection and other compensation;
- (f) service upon the registered owners of the offers of full compensation and the offer for immediate payment of 100 per cent of the market value of the expropriated lands in accordance with s.25 of the *Expropriations Act*, together with the appraisal report;
- (g) payment of compensation offered pursuant to s.25 of the *Expropriations Act*, upon acceptance by the owners; and
- (h) all necessary steps be taken to obtain possession of the lands.

Carried 2019-869

Moved by Councillor Parrish,
Seconded by Councillor Medeiros;

That a by-law be enacted authorizing and directing that the following steps be taken with respect to the expropriation of all right, title and interest (fee simple) in the lands described as Part of Lot 17, Concession 9 Northern Division, City of Brampton (formerly Township of Toronto Gore), Regional Municipality of Peel, designated as Parts 1 and 2 on Reference Plan 43R-39097, for the purpose of widening Mayfield Road and works ancillary thereto;

- (a) approval of the expropriation;
- (b) execution and registration of a Certificate of Approval;
- (c) registration of a Plan of Expropriation;
- (d) service of the Notice of Expropriation, Notice of Possession and Notice of Election;
- (e) preparation of an appraisal report of the market value of the expropriated lands and, if applicable, damages for injurious affection and other compensation;

- (f) service upon the registered owners of the offers of full compensation and the offer for immediate payment of 100 per cent of the market value of the expropriated lands in accordance with s.25 of the *Expropriations Act*, together with the appraisal report;
- (g) payment of compensation offered pursuant to s.25 of the Expropriations Act, upon acceptance by the owners; and
- (h) all necessary steps be taken to obtain possession of the lands.

Carried 2019-870

Moved by Councillor Parrish,
Seconded by Councillor Medeiros;

That a by-law be enacted authorizing and directing that the following steps be taken with respect to the expropriation of all right, title and interest (fee simple) in the lands described as Part of Lot 1, Concession 5, Town of Caledon (formerly Township of Albion), Regional Municipality of Peel, designated as Parts 1 and 2 on Reference Plan 43R-38635, for the purpose of widening Mayfield Road and works ancillary thereto;

- (a) approval of the expropriation;
- (b) execution and registration of a Certificate of Approval;
- (c) registration of a Plan of Expropriation;
- (d) service of the Notice of Expropriation, Notice of Possession and Notice of Election;
- (e) preparation of an appraisal report of the market value of the expropriated lands and, if applicable, damages for injurious affection and other compensation;
- (f) service upon the registered owners of the offers of full compensation and the offer for immediate payment of 100 per cent of the market value of the expropriated lands in accordance with s.25 of the *Expropriations Act*, together with the appraisal report;
- (g) payment of compensation offered pursuant to s.25 of the Expropriations Act, upon acceptance by the owners; and
- (h) all necessary steps be taken to obtain possession of the lands.

Carried 2019-871

Moved by Councillor Parrish,
Seconded by Councillor Medeiros;

That the Report of the Inquiry Officer, Gillian Burton, dated July 22, 2019, from a Hearing of Necessity pursuant to the *Expropriations Act*, be considered and the expropriation of the fee simple lands described as all right, title and interest (fee simple) in the lands described as Part of Lot 1, Concession 5, Town of Caledon (formerly Township of Albion), Regional Municipality of Peel, designated as Parts 1 and 2 on Reference Plan 43R-38638, for the purpose of

widening Mayfield Road and works ancillary thereto, be approved, for the reasons set out in Appendix V-1 to the report of the Commissioner of Corporate Services and the Acting Commissioner of Public Works dated August 14, 2019 and titled "Expropriation Proceedings – Regional Road 14 (Mayfield Road) Widening from Regional Road 7 (Airport Road) to Regional Road 150 (Coleraine Drive) – City of Brampton Ward 10 and Town of Caledon, Wards 2, 4 and 5", and that said reasons and the decision to expropriate be provided in writing to the registered owner(s) and to the Inquiry Officer in accordance with subsections 8(1) and 8(2) of the *Expropriations Act*;

And further, that a by-law be enacted authorizing and directing that the following steps be taken with respect to the expropriation of all right, title and interest (fee simple) in the lands described as Part of Lot 1, Concession 5, Town of Caledon (formerly Township of Albion), Regional Municipality of Peel, designated as Parts 1 and 2 on Reference Plan 43R-38638, for the purpose of widening Mayfield Road and works ancillary thereto;

- (a) approval of the expropriation;
- (b) execution and registration of a Certificate of Approval;
- (c) registration of a Plan of Expropriation;
- (d) service of the Notice of Expropriation, Notice of Possession and Notice of Election;
- (e) preparation of an appraisal report of the market value of the expropriated lands and, if applicable, damages for injurious affection and other compensation;
- (f) service upon the registered owners of the offers of full compensation and the offer for immediate payment of 100 per cent of the market value of the expropriated lands in accordance with s.25 of the *Expropriations Act*, together with the appraisal report;
- (g) payment of compensation offered pursuant to s.25 of the *Expropriations Act*, upon acceptance by the owners; and
- (h) all necessary steps be taken to obtain possession of the lands.

Carried 2019-872

Moved by Councillor Parrish,
Seconded by Councillor Medeiros;

That the Report of the Inquiry Officer, Gillian Burton, dated July 22, 2019, from a Hearing of Necessity pursuant to the *Expropriations Act*, be considered and the expropriation of the fee simple lands described as all right, title and interest (fee simple) in the lands described as Part of Lot 1, Concession 3, Town of Caledon (formerly Township of Albion), Regional Municipality of Peel, designated as Part 1 on Reference Plan 43R-11783, being All of PIN 14348-0198(LT), for the purpose of widening Mayfield Road and works ancillary thereto, be approved for the reasons set out in Appendix V-2 to the report of the Commissioner of Corporate Services and the Acting Commissioner of

Public Works dated August 14, 2019 and titled "Expropriation Proceedings – Regional Road 14 (Mayfield Road) Widening from Regional Road 7 (Airport Road) to Regional Road 150 (Coleraine Drive) – City of Brampton Ward 10 and Town of Caledon, Wards 2, 4 and 5" , and that said reasons and the decision to expropriate be provided in writing to the registered owner(s) and to the Inquiry Officer in accordance with subsections 8(1) and 8(2) of the *Expropriations Act*; And further, that a by-law be enacted authorizing and directing that the following steps be taken with respect to the expropriation of all right, title and interest (fee simple) in the lands described as Part of Lot 1, Concession 3, Town of Caledon (formerly Township of Albion), Regional Municipality of Peel, designated as Part 1 on Reference Plan 43R-11783, being All of PIN 14348-0198(LT), for the purpose of widening Mayfield Road and works ancillary thereto;

- (a) approval of the expropriation;
- (b) execution and registration of a Certificate of Approval;
- (c) registration of a Plan of Expropriation;
- (d) service of the Notice of Expropriation, Notice of Possession and Notice of Election;
- (e) preparation of an appraisal report of the market value of the expropriated lands and, if applicable, damages for injurious affection and other compensation;
- (f) service upon the registered owners of the offers of full compensation and the offer for immediate payment of 100 per cent of the market value of the expropriated lands in accordance with s.25 of the *Expropriations Act*, together with the appraisal report;
- (g) payment of compensation offered pursuant to s.25 of the *Expropriations Act*, upon acceptance by the owners; and
- (h) all necessary steps be taken to obtain possession of the lands.

Carried 2019-873

22.6. **Commencement of Expropriation Proceedings - Regional Road 1 (Mississauga Road) Widening from 300 metres North of Regional Road 107 (Bovaird Drive West) to Regional Road 14 (Mayfield Road) - City of Brampton, Ward 6 (A proposed or pending acquisition or disposition of land by the municipality or local board)**

Moved by Councillor Parrish,
Seconded by Councillor Medeiros;

That expropriation proceedings be commenced regarding the widening of Mississauga Road from 300 metres north of Bovaird Drive West to Mayfield Road, said proceedings for the acquisition of all right, title and interest (fee simple) in the lands described as Part of Lot 11, Concession 4 West of Hurontario Street, City of Brampton (formerly Township of Chinguacousy), Regional Municipality of Peel, designated as Parts 2 and 10 on Reference Plan 43R-4976, being All of PIN

14364-0037 (LT) for the purpose of widening Mississauga Road and works ancillary thereto;

And further, that the necessary by-law, including the Application for Approval to Expropriate Land and the Notice of Application for Approval to Expropriate Land attached as Schedules B and C to the by-law, be presented for enactment;

And further, that following service and publication of the Notice of Application for Approval to Expropriate Land, the Application for Approval to Expropriate Land and recommendation of any inquiry be reported to Council for its consideration and decision as the approving authority under the *Expropriations Act*.

Carried 2019-874

Moved by Councillor Parrish,
Seconded by Councillor Medeiros;

That expropriation proceedings be commenced regarding the widening of Mississauga Road from 300 metres north of Bovaird Drive West to Mayfield Road, said proceedings for the acquisition of all right, title and interest (fee simple) in the lands described as Part of Lot 11, Concession 4 West of Hurontario Street, City of Brampton (formerly Township of Chinguacousy), Regional Municipality of Peel, designated as Parts 1 and 6 on Reference Plan 43R-4976, being All of PIN 14364-0036 (LT), for the purpose of widening Mississauga Road and works ancillary thereto;

And further, that the necessary by-law, including the Application for Approval to Expropriate Land and the Notice of Application for Approval to Expropriate Land attached as Schedules B and C to the by-law, be presented for enactment;

And further, that following service and publication of the Notice of Application for Approval to Expropriate Land, the Application for Approval to Expropriate Land and recommendation of any inquiry be reported to Council for its consideration and decision as the approving authority under the *Expropriations Act*.

Carried 2019-875

- 22.7. **Development Charges (Litigation or potential litigation, including matters before administrative tribunals affecting the municipality or local board; and advice that is subject to solicitor-client privilege, including communications necessary for that purpose)**

Received 2019-876

- 22.8. **Closed Session Report of the Strategic Housing and Homelessness Committee (SHHC-4/2019) meeting held on September 19, 2019**

Received 2019-877

22.9. **Housing Master Plan Update**

Moved by Councillor Parrish,
Seconded by Councillor Medeiros;

That directions given "In Camera" to the Commissioner of Human Services, the Commissioner of Finance and Chief Financial Officer and the Regional Solicitor, related to item 22.9 listed on the September 26, 2019 Regional Council agenda be approved, and voted upon in accordance with Section 239(6) (b) of the *Municipal Act, 2001*, as amended.

Carried 2019-878

Councillor Damerla departed at 2:22 p.m.

22.10. **Update on Litigation Affecting the Municipality (Oral) (Advice that is subject to solicitor-client privilege, including communications necessary for the purpose)**

Received 2019-879

Councillor Saito departed at 2:49 p.m. due to other municipal business.

22.11. **Collective Agreement Negotiations (Labour relations or employee negotiations)**

Moved by Councillor Parrish,
Seconded by Councillor Medeiros;

That the Memorandum of Settlement for the renewal of the Collective Agreement between The Regional Municipality of Peel and the United Food and Commercial Workers Union, Local 175 ("UFCW, Local 175") be approved;

And further, that the required documents be executed by the Regional Corporation's duly authorized signing officers.

Carried 2019-880

23. BY-LAWS RELATING TO IN CAMERA MATTERS

Three Readings

By-law 52-2019: A by-law to approve the expropriation of lands described in Schedule "A" herein and the taking of all steps necessary to obtain the possession of those lands for the municipal purpose of facilitating improvements to and the widening of Mayfield Road together with works ancillary thereto from Regional Road 7 (Airport Road) to Regional Road 150 (Coleraine Drive) in the City of Brampton and the Town of Caledon.

By-law 53-2019: A by-law to approve the expropriation of lands described as Part of Lot 1, Concession 3, in the Town of Caledon (formerly Township of Albion), Regional Municipality of Peel, designated as Part 1 on Reference Plan 43R-11783 and the taking of all steps necessary to obtain the possession of those lands for the municipal purpose of facilitating improvements to and the widening of Mayfield Road together with works ancillary thereto from Regional Road 7 (Airport Road) to Regional Road 150 (Coleraine Drive) in the City of Brampton and the Town of Caledon.

By-law 54-2019: A by-law to approve the expropriation of lands described as Part of Lot 1, Concession 5, in the Town of Caledon (formerly Township of Albion), Regional Municipality of Peel, designated as Parts 1 and 2 on Reference Plan 43R-38638 and the taking of all steps necessary to obtain the possession of those lands for the municipal purpose of facilitating improvements to and the widening of Mayfield Road together with works ancillary thereto from Regional Road 7 (Airport Road) to Regional Road 150 (Coleraine Drive) in the City of Brampton and the Town of Caledon.

By-law 55-2019: A by-law to authorize an application for approval to expropriate all right, title and interest (fee simple) in lands in the City of Brampton, in the Regional Municipality of Peel, as more particularly described in Schedule "A" to this By-law.

Moved by Councillor Carlson,
Seconded by Councillor Dasko;

That the by-laws relating to In Camera Items 22.5 and 22.6, being By-laws 52-2019 to 55-2019 inclusive, be given the required number of readings, taken as read, signed by the Regional Chair and the Regional Clerk, and the Corporate Seal be affixed thereto.

Carried 2019-881

24. BY-LAW TO CONFIRM THE PROCEEDINGS OF COUNCIL

Moved by Councillor Dhillon,
Seconded by Councillor Downey;

That By-law 57-2019 to confirm the proceedings of Regional Council at its meeting held on September 26, 2019, and to authorize the execution of documents in accordance with the Region of Peel by-laws relating thereto, be given the required number of readings, taken as read, signed by the Regional Chair and the Regional Clerk, and the corporate seal be affixed thereto.

Carried 2019-882

25. ADJOURNMENT

The meeting adjourned at 3:02 p.m.

Regional Clerk

Regional Chair

FOR OFFICE USE ONLY

MEETING DATE YYYY/MM/DD 2019/10/10	MEETING NAME Regional Council
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Attention: Regional Clerk
Regional Municipality of Peel
10 Peel Centre Drive, Suite A
Brampton, ON L6T 4B9
Phone: 905-791-7800 ext. 4582
E-mail: council@peelregion.ca

DATE SUBMITTED YYYY/MM/DD
2019/08/22

NAME OF INDIVIDUAL(S)
1. Celestino Uyarak 2. Joanna Quassa 3. Greg Morash 4. John Prno

POSITION(S)/TITLE(S)
1. Mayor of Igloolik, Nunavut 2. Councillor 3. SAO 4. Former Chief of Emergency Services Waterloo

NAME OF ORGANIZATION(S)
Nunavut Association of Municipalities

E-MAIL	TELEPHONE NUMBER	EXTENSION

REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED)
Will be in town only on Oct 10, 2019 would like to officially express their their thanks for the ambulances that we were able to send them in early August.

A formal presentation will accompany my delegation Yes No

Presentation format: PowerPoint File (.ppt) Adobe File or Equivalent (.pdf)
 Picture File (.jpg) Video File (.avi,.mpg) Other

Additional printed information/materials will be distributed with my delegation : Yes No Attached

Note:
Delegates are requested to provide an electronic copy of all background material / presentations to the Clerk's Division at **least seven (7) business days prior** to the meeting date so that it can be included with the agenda package. **In accordance with Procedure By-law 9-2018 delegates appearing before Regional Council or Committee are requested to limit their remarks to 5 minutes and 10 minutes respectively (approximately 5/10 slides).**
Delegates should make every effort to ensure their presentation material is prepared in an [accessible format](#).
Once the above information is received in the Clerk's Division, you will be contacted by Legislative Services staff to confirm your placement on the appropriate agenda.

Notice with Respect to the Collection of Personal Information
(Municipal Freedom of Information and Protection of Privacy Act)

Personal information contained on this form is authorized under Section 5.4 of the Region of Peel Procedure By-law 9-2018, for the purpose of contacting individuals and/or organizations requesting an opportunity to appear as a delegation before Regional Council or a Committee of Council. The Delegation Request Form will be published in its entirety with the public agenda. The Procedure By-law is a requirement of Section 238(2) of the *Municipal Act, 2001*, as amended. Please note that all meetings are open to the public except where permitted to be closed to the public under legislated authority. All Regional Council meetings are audio broadcast via the internet and will be posted and available for viewing subsequent to those meetings. Questions about collection may be directed to the Manager of Legislative Services, 10 Peel Centre Drive, Suite A, 5th floor, Brampton, ON L6T 4B9, (905) 791-7800 ext. 4462.

Please complete and return this form via email to council@peelregion.ca

FOR OFFICE USE ONLY

MEETING DATE YYYY/MM/DD 2019/10/10	MEETING NAME Regional Council
--	---

Attention: Regional Clerk
Regional Municipality of Peel
10 Peel Centre Drive, Suite A
Brampton, ON L6T 4B9
Phone: 905-791-7800 ext. 4582
E-mail: council@peelregion.ca

DATE SUBMITTED YYYY/MM/DD
2019/10/07

NAME OF INDIVIDUAL(S)
Sharanjeet Kaur

POSITION(S)/TITLE(S)
Vice President, Ontario

NAME OF ORGANIZATION(S)
World Sikh Organization of Canada

E-MAIL	TELEPHONE NUMBER	EXTENSION
[REDACTED]	[REDACTED]	

REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED)
Request to delegate on Region of Peel Council's consideration of a motion on Bill 21 on Thursday Oct 10, 2019.

A formal presentation will accompany my delegation Yes No

Presentation format: PowerPoint File (.ppt) Adobe File or Equivalent (.pdf)
 Picture File (.jpg) Video File (.avi,.mpg) Other

Additional printed information/materials will be distributed with my delegation : Yes No Attached

Note:
Delegates are requested to provide an electronic copy of all background material / presentations to the Clerk's Division at **least seven (7) business days prior** to the meeting date so that it can be included with the agenda package. **In accordance with Procedure By-law 9-2018 delegates appearing before Regional Council or Committee are requested to limit their remarks to 5 minutes and 10 minutes respectively (approximately 5/10 slides).**
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Please complete and return this form via email to council@peelregion.ca

FOR OFFICE USE ONLY

MEETING DATE YYYY/MM/DD 2019/10/10	MEETING NAME Regional Council
--	---

Attention: Regional Clerk
Regional Municipality of Peel
10 Peel Centre Drive, Suite A
Brampton, ON L6T 4B9
Phone: 905-791-7800 ext. 4582
E-mail: council@peelregion.ca

DATE SUBMITTED YYYY/MM/DD
2019/10/07

NAME OF INDIVIDUAL(S)
Gurpartap Singh Toor

POSITION(S)/TITLE(S)
Regional Board Member

NAME OF ORGANIZATION(S)
World Sikh Organization

E-MAIL [REDACTED]	TELEPHONE NUMBER [REDACTED]	EXTENSION
-----------------------------	---------------------------------------	-----------

REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED)
Delegating to request Peel Region pass a motion against Quebec's Bill 21

A formal presentation will accompany my delegation Yes No

Presentation format: PowerPoint File (.ppt) Adobe File or Equivalent (.pdf)
 Picture File (.jpg) Video File (.avi,.mpg) Other

Additional printed information/materials will be distributed with my delegation : Yes No Attached

Note:
Delegates are requested to provide an electronic copy of all background material / presentations to the Clerk's Division at **least seven (7) business days prior** to the meeting date so that it can be included with the agenda package. **In accordance with Procedure By-law 9-2018 delegates appearing before Regional Council or Committee are requested to limit their remarks to 5 minutes and 10 minutes respectively (approximately 5/10 slides).**
Delegates should make every effort to ensure their presentation material is prepared in an [accessible format](#).
Once the above information is received in the Clerk's Division, you will be contacted by Legislative Services staff to confirm your placement on the appropriate agenda.

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(Municipal Freedom of Information and Protection of Privacy Act)

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Please complete and return this form via email to council@peelregion.ca

Region of Peel

**APPROVED AT AUDIT AND RISK COMMITTEE
September 19, 2019**

4.3 Corporate Risk Profile

Presentation by Michelle Morris, Director, Enterprise Risk and Audit Services and Anila Lalani, Advisor, Enterprise Risk Management

Recommendation ARC-11-2019

That the Region of Peel's Corporate Risk Profile as described in the report of the Director, Enterprise Risk and Audit Services, titled "Corporate Risk Profile", be endorsed;

And further, that the subject report and presentation be referred to the October 10, 2019 Regional Council meeting for approval.

DATE: September 10, 2019

REPORT TITLE: **CORPORATE RISK PROFILE**

FROM: Michelle Morris, Director, Enterprise Risk and Audit Services

RECOMMENDATION

That the Region of Peel's Corporate Risk Profile as described in the report of the Director, Enterprise Risk and Audit Services, titled "Corporate Risk Profile", be endorsed;

And further, that the subject report and presentation be referred to the October 10, 2019 Regional Council meeting for approval.

REPORT HIGHLIGHTS

- A Corporate Risk Profile (the Profile) is a communication tool that identifies key risks (internal and external) facing an organization and determines the impact the risks may have on the organization's ability to deliver on its strategic objectives and outcomes.
- The Profile provides an analysis of the key risks facing the Region.
- The 2019 Profile includes 15 key risks and the accompanying mitigation plans for the internal risks and actions for external risks to reduce the impact should the risk materialize.
- The Profile allows for further review of existing mitigation plans, gaps and actions required to either reduce or accept risks.
- The Profile contains a risk inter-connectivity analysis of climate change risk and the impact this risk may have on other risks identified in the profile. The climate change master plan will be presented to Regional Council in the fall.
- The Profile is presented for review and approval as required by the Audit and Risk Committee Charter.

DISCUSSION

1. Background

The Enterprise Risk and Audit Services division facilitates the Enterprise Risk Management program on behalf of the Region of Peel. Enterprise Risk Management is the coordinated activities to direct and control an organization with regards to risk. The Enterprise Risk and Audit Services division is required, by its Charter, to provide annually a Corporate Risk Profile that documents the critical risks facing the Region and the mitigation strategies to manage them.

CORPORATE RISK PROFILE

A Corporate Risk Profile (the Profile) is a communication tool that identifies key risks (internal and external) facing an organization and determines the impact the risks may have on the organization's ability to deliver on its strategic objectives and outcomes.

The audience for the Profile includes Council, the Executive Leadership Team and program and service owners that may be impacted by the risks identified. The Profile includes existing mitigation plans in place or in progress for the internal risks identified. While the Region cannot control the external risks that exist in the environment the Region operates in, it monitors those external risks and takes necessary actions to reduce the impacts should the risk manifest.

The Profile is attached as Appendix I.

2. Methodology

The Profile methodology is outlined in the Corporate Risk Profile.

3. Risk Inter-connectivity Analysis

New to the profile this year is a risk inter-connectivity analysis of climate change risk and the impact this risk may have on other corporate risks identified in the profile. The inter-connectivity analysis was conducted on climate change as this risk as identified through the Global Risk report produced by the World Economic Forum is most prevalent both in terms of likelihood and impact. The Region will be bringing forward the Climate Change Master Plan to Regional Council in the fall.

The inter-connectivity analysis is appended to the Profile in Appendix I, Section 9.2

4. Risk realized

The profile contains a section dedicated to risk realized over the previous year. This section is new to the Profile. The section highlights risks that have manifested over the past year and the potential impacts on the Region's vision, mission and strategic outcomes. Risks realized are noted in Appendix I, Section 3 of the Profile.

CONCLUSION

The Corporate Risk Profile is presented for the Audit and Risk Committee's review and approval. The Profile provides a summary of the key risks facing the organization from an internal and external perspective, the impact these risks may have on the Region's ability to achieve the Term of Council Priorities and strategic outcomes and current and proposed mitigation plans to manage the risks.



Michelle Morris, Director, Enterprise Risk and Audit Services

CORPORATE RISK PROFILE

Approved for Submission:



N. Polsinelli, Interim Chief Administrative Officer

APPENDICES

Appendix I - Region of Peel Corporate Risk Profile

For further information regarding this report, please contact Michelle Morris at 905 791 7800 ext. 4247 or via email at michelle.morris@peelregion.ca

Authored By: Michelle Morris, CPA, CGA, FCCA, CIA, CRMA and Anila Lalani, CPA, CGA, CIA, CISA



Corporate Risk Profile

Enterprise Risk and Audit Services



September 2019

APPENDIX I
CORPORATE RISK PROFILE

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APPENDIX I CORPORATE RISK PROFILE

1 Introduction

The Region of Peel (Region) is the second-largest municipality in the Greater Toronto Area (GTA) with 1.484 million residents and 175,534 businesses within the cities of Brampton, Mississauga and the Town of Caledon. The vision for Peel is Community for Life, where everyone enjoys a sense of belonging and has access to the services and opportunities they need to thrive throughout each stage of their lives. The Region like all other organizations is exposed to various risks (internal and external) in pursuit of its vision and mission.

Enterprise Risk and Audit Services developed the first Corporate Risk Profile (the Profile) in 2018 that identified the key risks that the Region is exposed to in pursuit of its vision and mission. The Profile provides information on the impact the risks may have on the organization's ability to deliver on its strategic objectives and outcomes (Strategic Plan outcomes). The Region continues to face challenges, including: a rapidly changing economic and legislative environment, a growing and aging community, the evolvment of new technologies, the changing nature of employment and the impact of funding reductions to name a few. The Profile includes the Region's strategies to mitigate risk exposures. Mitigation plans are either implemented or in progress and may increase the likelihood of achieving the strategic plan outcomes.

1.1 Purpose

The Corporate Risk Profile provides the Region of Peel with an analysis of the key risks both from an internal and external perspective and takes into consideration the impact these risks may have on the Strategic Plan outcomes. The Profile further enables the Region to review existing mitigation plans in place to address these risks and determine if additional resources are required or if efforts can be reduced where risk exposure is lower. Additionally, it can be used for risk-informed decision making and serves as an input in planning, prioritization and resources allocation. Specific uses of the Corporate Risk Profile and users are outlined below in Table 1:

Table 1

User	Usage
Regional Council and Senior Management	<ul style="list-style-type: none"> • Key input into strategic planning to assist in determining areas of focus; • Determine if the Region is taking the right risk to provide better value to citizens; • Improve stakeholders' trust and confidence that an organization is being managed well; and • Improve governance as an organization is proactive in managing risk.

**APPENDIX I
CORPORATE RISK PROFILE**

User	Usage
Program/Service Managers	<ul style="list-style-type: none"> • Improve operational effectiveness and efficiency; • Improve controls to increase the likelihood of achieving objectives/outcomes; and • Effectively allocate and use resources for managing risks.
Enterprise Risk and Audit Services	<ul style="list-style-type: none"> • Input into planning to help ensure audit and risk resources are focused on high risk areas. • Assurance is provided in the higher risk areas.

1.2 Methodology

The methodology for the annual refresh to the Corporate Risk Profile includes:

- Reviewing corporate risks with the assigned risk managers for any change
- Providing updates to the mitigation plans
- Providing updates to any risk(s) that may have manifested
- Partnering with selected risk managers to provide the risk interconnectivity information where possible

2 Corporate Risks

A total of 15 key risks are presented in the Profile that may prevent the Region from achieving its Strategic Plan outcomes. A couple of these risks have manifested over the year and may have a significant impact on the Region's ability to pursue its Strategic Plan outcomes in the timelines that were previously projected.

Table 2 below identifies the significant corporate risks, definitions, expected source of origin and brief comments where applicable. Please note that eight risks are renamed from the previously communicated Profile, two definitions and one risk ranking has been updated to better reflect the risk exposure.

Table 2

No.	Risks	Definitions	Internal/External	Comments
1.	Social Cohesion and Intolerance	Erosion and breakdown of social cohesion and growing intolerance in the community and its impact on the Region's ability to achieve its strategic outcomes.	External – Risk realized	Hate crime is a criminal offence motivated by hate or bias. According to Statistics Canada Hate Crimes Snapshot (2016-2017), there is a: <ul style="list-style-type: none"> - 47% increase in reported hate crimes across year-over-year Canada - 67% increase in Ontario - 28% reported hate crimes were solved It is assumed that 67% of hate crimes are unreported ¹ .

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No.	Risks	Definitions	Internal/External	Comments
				The 2018 Annual Hate-Motivated Crime Report from Peel Police noted 107 criminal code offences identified as hate motivated crimes and 34 (32%) of them resulted in charges ² .
2.	Economic Downturn	Downward shift in the economy could cause an increase in service demand and reduced revenue for the Region.	External	In 2018, broad macroeconomic changes were positive. The global, national and provincial economies grew, and labour market conditions improved. North American trade uncertainties have dissipated but broad uncertainties emerged, such as, trade tensions between the two largest economies – China and the United States of America (USA), weaker than expected performance of the Euro area and uncertainties remain around BREXIT. The risk of an economic downturn remains elevated given that the current business cycle is now the longest on record.
3.	Changing Government Policies and Levels of Government	Impact of significant changes in other levels of government or its policies on Regional services.	External – Risk realized	The provincial government has announced major changes that has significant impact on the Region. These changes are categorized in three broad areas: a) Changes in the healthcare governance structure – The Province has announced intentions and plans to combine existing public health units and establish 10 new regional public health entities. b) Reduced funding – The Province has reduced the size of funding envelope as well as decreased the Province’s share of funding for co-share programs and services. c) Regional Review – The Province has undertaken a review of Regional government. The purpose of the review is to help ensure that these

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No.	Risks	Definitions	Internal/External	Comments
				<p>municipalities are working effectively and efficiently and can continue to provide the vital services. The review will examine a total of 82 upper and lower-tier municipalities. This includes Peel, Mississauga, Brampton and Caledon.</p>
4.	Changing Employment and Impacts of Automation	Changing nature of employment including the impact of automation on the labour force.	External	<p>The employment landscape is changing where artificial intelligence and automation threaten traditional jobs, digitization facilitates outsourcing, technology has enabled a more mobile and globalized workforce, and as a result tax revenue is declining, traditional office spaces are underutilized, and stores are becoming obsolete, societal inequality is growing, and workers increasingly engage in precarious 'gig economy' jobs³.</p>
5.	Negative Publicity <i>(Formerly identified as People / Reputation)</i>	Actions or inactions taken by employee(s) and /or the members of public through various media channels (e.g. social media) which may harm or compromise the Region's reputation	External/Internal – Risk realized	<p>On March 13, 2019, the Region learned that limited personal information of approximately 13,000 individuals on a wait list for Regional services was mistakenly posted on a mapping website used for creating and sharing digital maps. The information contained names, addresses and family size, and was labelled on the site as "Resident Waitlist". It was originally posted on June 8, 2018. Upon discovery, the Region immediately removed the map from the website and is currently reviewing existing practices to mitigate the risk of future occurrences.</p>
6.	Cyber Attacks	Inability to protect the Region's electronic data and information from cyber-attacks.	External – Risk realized	<p>Protecting the Region's electronic data and information from cyber-attacks is assessed as a very high risk. The Region like other organizations will continue to have exposure to cyber-attacks. From the finalization of the initial 2017 Corporate Risk Profile until</p>

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No.	Risks	Definitions	Internal/External	Comments
				June 2019, there was one attempted cyber intrusion; which was unsuccessful.
7.	Ineffective Growth Management Planning <i>(Formerly identified as Growth Management)</i>	Impact of inaccurate growth forecasts on Regional growth management plans resulting in misaligned financial commitments.	External/Internal	The mitigation plans for ineffective growth management planning risk are noted in Table 5 below.
8.	Competition for Talent <i>(Formerly identified as Talent Management)</i>	Competition to recruit and retain the right talent.	External/Internal	The definition of this risk has been updated. Ranking updated from 'Very High' to 'High' to reflect the assessed risk exposure.
9.	Absence of Information <i>(Formerly identified as Information Management)</i>	Absence of timely pertinent, consistent and accurate information to support decision making.	Internal	The mitigation plans for absence of information risk are noted in Table 5 below.
10.	Outdated Technology <i>(Formerly identified as Technology)</i>	Region's inability to sustain/ maintain legacy Information Technology systems.	Internal	The definition of this risk has been updated.
11.	Climate Change and Environment	Inability to manage/adapt to the impact of climate change that could significantly affect the Region's finances and service delivery. Inability to manage the negative impact on the environment due to Regional hazardous discharge from its various services (Regional environmental foot print).	External/ Internal	The mitigation plans for climate change and environment risk are noted in Table 5 below.
12.	Absence of Contract Management and Oversight <i>(Formerly</i>	Inability of vendors and/or community partners to deliver services or products to agreed costs	External/Internal	The mitigation plans for absence of contract management and oversight risk are noted in Table 5 below.

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No.	Risks	Definitions	Internal/External	Comments
	<i>identified as Vendor Management)</i>	and/or specifications.		
13.	Ineffective Design and Implementation of Business Services and Processes <i>(Formerly identified as Modernize Service Delivery)</i>	Inability to modernize service delivery - this may include but not limited to technological advancement, innovation, and transformation to support the needs of the community and employees. Inability to achieve the expected value from the outcomes – for example, inadequate needs identification, ineffective project management, unable to work collaboratively, unable to dedicate required resources.	Internal	The responsibility of this risk resides with multiple service managers and enabling partners such as Human Resources, Facilities and Technology.
14.	Absence of Infrastructure and Asset Planning <i>(Formerly identified as Asset Management)</i>	Inability to maintain new and existing infrastructure could impact the Region's ability to maintain levels of services currently provided by the Region.	Internal	The mitigation plans for absence of infrastructure and asset planning risk are noted in Table 5 below.
15.	Health and Safety	Inability to maintain health and safety practices in the workplace (including violence and harassment).	Internal	The mitigation plans for health and safety risk are noted in Table 5 below.

There may be additional risks and uncertainties identified and not deemed significant that may also impact the Region's ability to deliver on its Strategic Plan outcomes.

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2.1 Risk Assessment

A set of criteria were used to assess the risks. Risks that were considered significant - 'very high' or 'high' are included in the Corporate Risk Profile. The following definitions have been used for ranking 'very high' and 'high' risk:

Table 3

Risk Rank	Definitions
Very High	Would prevent achievement of outcomes/objectives, or cause unacceptable cost overruns, or project slippage, or program delivery issues and or compromise Regional credibility and reputation.
High	Would cause substantial delays in the achievement of outcomes/objectives, or cause unacceptable cost overruns, or project slippage, or program delivery issues and or compromise Regional credibility and reputation.

The risk map below provides risk ranking as determined by senior leadership and risk type. Controls in place are classified as green. Controls in progress are classified as yellow. Where the Region has minimal ability to mitigate the risk (external), the Region does have actions in place that may reduce the impact should these risks materialized. The external risks' controls are noted in grey.

Table 4

No.	Risk	Risk Assessment	Control	Risk Type
1.	Social Cohesion and Intolerance Erosion and breakdown of social cohesion and growing intolerance in the community and its impact on the Region's ability to achieve its strategic outcomes.			Social
2.	Economic Downturn Downward shift in the economy could cause an increase in service demand and a loss of revenue for the Region.			Economic
3.	Changing Government Policies and Levels of Government Impact of significant changes in other levels of government or its policies on Regional services.			Political
4.	Changing Employment and Impacts of Automation Changing nature of employment including the impact of			Economic

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No.	Risk	Risk Assessment	Control	Risk Type
	automation on the labour force.			
5.	Negative Publicity Actions taken by employee(s) and /or the members of public through various media channels (social media) may harm or compromise the Region's reputation.			People/ Reputation
6.	Cyber Attacks Inability to protect the Region's electronic data and information from cyber-attacks.			Technology/ Information Management
7.	Ineffective Growth Management Planning Impact of inaccurate growth forecasts on Regional growth management plans.			Service Delivery
8.	Competition for Talent Competition to recruit and retain the right talent.			People
9.	Absence of Information Absence of timely pertinent, consistent and accurate information to support decision making.			Technology/ Information Management
10.	Outdated Technology Region's inability to sustain/maintain legacy Information Technology systems.			Technology/ Information Management
11.	Climate Change and Environment Inability to manage/adapt to the impact of climate change that could significantly affect the Region's finances and service delivery. Inability to manage the negative impact on the environment due to Regional hazardous discharge from its various services (Regional environmental foot print).			Environmental
12.	Absence of Contract Management and Oversight Inability of vendors and/or			Contractual/ Procurement

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No.	Risk	Risk Assessment	Control	Risk Type
	community partners to deliver services or products to agreed costs and/or specifications.			
13.	<p>Ineffective Design and Implementation of Business Services and Processes</p> <p>Inability to modernize service delivery - this may include but not limited to technological advancement, innovation, transformation to support the needs of the community and employees.</p> <p>Inability to achieve the expected value from the outcomes – for example, inadequate needs identification, ineffective project management, unable to work collaboratively, unable to dedicate required resources.</p>			Service Delivery
14.	<p>Absence of Infrastructure and Asset Planning</p> <p>Inability to maintain new and existing infrastructure could impact the Region's ability to maintain levels of services currently provided by the Region.</p>			Infrastructure / Asset Planning
15.	<p>Health and Safety</p> <p>Impact of Region's inability to maintain health and safety practices at the Region's workplace (including violence and harassment).</p>			People

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3 Risk Realized

3.1 Social Cohesion and Intolerance

The Region of Peel’s vision: Community for Life is directly linked to social cohesion. An increase in hate crime, which is a criminal offence motivated by hate or bias, was realized over the past year. According to Statistics Canada Hate Crimes Snapshot (2016-2017), there is a 47 per cent increase in reported hate crimes across Canada year-over-year, and a 67 per cent increase in Ontario. It is assumed that 67 per cent of hate crimes are unreported⁴.

The 2018 Annual Hate-Motivated Crime Report issued from Peel Regional Police noted that 107 criminal code offences were identified as hate motivated crimes and 34 (32 per cent) of them resulted in charges. The Region will continue to monitor this risk and the potential impact it may have on Region’s strategic outcomes. The Region has taken steps to reduce the impacts of this risk and it is noted in Table 5.

3.2 Changing Government Policies and Levels of Government

This external risk was realized over this past year. The provincial government announced significant changes that will have significant impact on the Region’s ability to achieve its Strategic Plan Outcomes.

These changes include but are not limited to:

- The public health governance structure
- Reduce provincial funding
- Regional government review
- The employment services model

The impact of these changes is still unknown.

3.2.1 Public Health Governance Structure

The 2019-2020 provincial budget included the consolidation of “35 public health units into 10 regional public health agencies”, with new autonomous Boards of Health⁵. This amalgamation could have a “considerable impact on the governance structure and local geography for public health service delivery”.

Ontario Bill 74 (The People’s Health Care Act), will see several functional and structural changes to Ontario’s health system over many years. Initially the delivery of care and

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how it is accessed by residents will not change; however, the Region will need to align its services to the new structure.⁶

With the transformation of public health units, the Region may have less control over services offered; impacting the needs of residents. This is further complicated by the fact that “Peel’s population is expected to exceed 1.7 million by 2031, and the community has a higher life expectancy rate as compared to the Ontario average and Canada”⁷.

3.2.2 Reduced Provincial Funding

The provincial government has reduced funding to municipalities and decreased the percentage it contributes to the cost sharing model. These external cuts, and anticipation of additional funding announcements has added another layer of complexity/uncertainty to financial planning.

3.2.3 Regional Government Review

The Province began the Regional government review in December 2018 with an objective to “assess the governance, decision-making and the service delivery functions of eight regional municipalities, and Simcoe County”⁸. The review will examine a total of 82 upper and lower-tier municipalities including the Region of Peel and the cities it incorporates. The onset of the external review has translated into a great deal of uncertainty for the Region. The Region will “continue to deliver services to the community and plan for the its future”⁹.

3.2.4 Employment Services Model

In July 2019, the Province announced the launch of a new employment services model which will align the needs of the local economy with the community it serves. Service system managers will plan and deliver employment services and will receive funding based on results achieved¹⁰. The new model may prove positive for Peel as it aims to be a more efficient system to meet the needs of businesses, the community and job seekers.

3.3 Negative Publicity

In March 2019, the Region experienced a privacy breach where limited personal information of approximately 13,000 individuals on a wait list for Regional services was mistakenly posted on a mapping website used for creating and sharing digital maps. The information contained names, addresses and family size, and was labelled on the site as “Resident Waitlist”. It was originally posted on June 8, 2018. Upon discovery, Region immediately removed the map from the website.

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Protecting the Region's electronic data and information from cyber-attacks is assessed as a very high risk. The Region like other organizations will continue to have exposure to cyber-attacks. From the finalization of the initial 2017 Corporate Risk Profile until June 2019, there was one attempted cyber intrusion; which was unsuccessful. The Region like all other organizations is exposed to continued phishing and whaling attacks where potential attackers attempt to defraud the Region. The executive leadership team is the intended target for these attacks.

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4 Mitigation Plans and Risk Managers

The following table provides information on mitigation plans and the identified risk managers.

Table 5

No.	Risks	Mitigation Plans	Risk Manager(s)
1	Social Cohesion and Intolerance	<p>External risk</p> <p>The Region has actions in place and further actions to be developed that may reduce the impacts of this risk should it materialized. They are outlined as follows:</p> <p>Peel Art Gallery Museum and Archives (PAMA) exists to share the story of Peel by providing diverse opportunities to creative exploration and discussion to help build a cohesive community.</p> <p>The Community Safety and Well-Being Plan – The Region is required by legislation to adopt a Community Safety and Well-Being Plan by January 1st, 2021. The plan requires the Region to work with local partners to formalize working relationships and advance community safety and well-being.</p>	Director, Community Connections & Medical Officer of Health
2	Economic Downturn	<p>External risk</p> <p>The Region's Long-Term Financial Sustainability strategy and Financial Management Bylaw are designed to protect Peel's financial flexibility during economic downturns</p>	Commissioner, Finance and Chief Financial Officer
3	Changing Government Policies and Levels of Government	<p>External risk</p> <p>Region to continue to work with the Association of Municipalities Ontario (AMO) and Federation of Canadian Municipalities (FCM), among others, to educate senior leaders of government on the risks (for example fiscal sustainability, governance, etc.) to municipalities.</p>	
4	Changing Employment and Impacts of Automation	<p>External risk</p> <p>Region engaged Mowat Centre to conduct a socio-economic study to understand the long-term financial sustainability implications of a changing nature of employment. Region to continue to work with the Association of Municipalities Ontario (AMO) and Federation of Canadian Municipalities (FCM) to educate senior leaders of government on the risks of municipal fiscal sustainability and advocate for a fair share of economic growth and prosperity.</p>	Commissioner, Finance and Chief Financial Officer
5	Negative Publicity	External/Internal risk existing in the environment.	

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No.	Risks	Mitigation Plans	Risk Manager(s)
		<p>Privacy Region is currently reviewing internal practices for handling personal information and will implement changes to reduce the risk of privacy breach incidents</p> <p>Marketing and Communications The Region uses media monitoring tools on topics or themes of interest and reviews its dash board to determine if any action is required to minimize exposure to the Region’s reputation. Actions may include:</p> <ul style="list-style-type: none"> • Reaching out to author to correct facts • Reaching out to social media to report abuse and close social media accounts • Issuing media releases <p>The Region has developed a social media policy for employees that provides expected behaviours for employees which include disciplinary actions if required.</p> <p>Region has a plan to market Regional services and its impacts on Peel Community to inform the public.</p>	<p>Regional Clerk (Risk Manager)</p> <p>Director, Marketing and Communications (Risk Monitor)</p>
6	Cyber Attacks	The Region continues to implement security measures to mitigate the risks associated with cyber-attacks. Further discussion may be held in camera.	Director, IT Operations
7	Ineffective Growth Management Planning	<p>An integrated approach to growth planning has been implemented. The following four separate but related committees have been established to discuss issues, trends and forecasts:</p> <ul style="list-style-type: none"> • Growth Management Core Team (internal stakeholders), • Inter-Municipal Working Group (Caledon, Brampton, Mississauga and Regional internal stakeholders), • Development Industry Working Group (Internal & municipal stakeholders along with development industry representatives) and • Steering Committee (Finance & Public Works Commissioners and Directors from the Core team). <p>Comprehensive models are in place to respond to changes in growth forecasts which impact capital planning and spending.</p> <p>Additionally, the Commissioner Public Works mandate includes advancing the Regional Official</p>	Chief Planner and Director, Regional Planning and Growth Management

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No.	Risks	Mitigation Plans	Risk Manager(s)
		<p>Plan studies and related amendments in time to conform with the Provincial Growth Plan deadlines and ensure that Peel's communities are complete and sustainable for residents and businesses.</p> <p>Target Completion: July 2022</p>	
8	Competition for Talent	<p>Human Resources (HR) mandate is to partner with clients to enable achieving business outcomes and create a positive employment experience that is built on trust, respect and teamwork. HR will continue to develop/support its clients on an on-going basis.</p> <p>Major strategies are being developed which include:</p> <ul style="list-style-type: none"> - Employee Development Developing strategies for leadership and employee development to ensure employees have skills to deliver on services and Strategic Plan outcomes. This includes but not limited to: <ul style="list-style-type: none"> o New employee on-boarding program o Career growth management (pilot) o Learning assignments <p>Target Completion: December 2022</p> <ul style="list-style-type: none"> - Retention The HR will continue to ensure market wages for Regional employees and opportunities for job enrichment through learning assignments and employee development program. - Succession Planning The succession planning strategy development is a current ELT organizational priority. The performance management program has already been developed and implemented. HR will continue to mature the performance management program to optimize staff skills to achieve business outcomes. Further, HR is evaluating various options to design and deliver a comprehensive approach to succession planning in order to ensure the Region has developed skilled and productive employees necessary to meet its future needs. <p>Target Completion: On-going</p>	Director, Human Resources
9	Absence of Information	<p>The mitigation activities for absence of information risk are two folds:</p> <ul style="list-style-type: none"> a) Corporate wide Information Management Strategies i.e. developing governance framework, strategies, tools and 	Director, Information Management (IM)

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No.	Risks	Mitigation Plans	Risk Manager(s)
		<p>methodology to ensure information is reliable and available in a timely manner; and</p> <p>b) Implementation and adoption by information custodians and user groups i.e. implementing framework, strategies, tools and methodology to ensure information is reliable and available in a timely manner.</p> <p>The following corporate wide strategies are in progress to facilitate timely access to information. These strategies will only be effective when it is fully adopted by information custodians and users:</p> <ul style="list-style-type: none"> • Electronic Content Proposal– It aims to provide a framework for the Region of Peel’s approach to managing information as a critical corporate asset. It will provide clear direction and guide how Regional staff will easily file, find and share their documents and records, regardless of format. <p>This Proposal has been complete and now sets the direction for the optimal use of Regional content. Implementation is in progress.</p> <p>Target Completion: December 2022 (Director IM will provide progress update on an annual basis)</p> <ul style="list-style-type: none"> • Enterprise Business Intelligence Strategy – It aims to guide the organization’s advancement in the management, analysis and reporting of data, resulting in increased evidence informed decision-making to achieve outcomes. The Strategy is complete and approved by the Leadership Team. <p>Implementation of this Strategy will currently focus on two service areas: Homelessness and Corporate Performance. A Proof of Value (POV) and its enabling components is currently under development for Homelessness.</p> <p>Target Completion: July 2020</p> <p>IM will continue to advance this work in an incremental manner to other services.</p> <p>(Director IM will provide progress update on an annual basis).</p>	<p>Service managers and Information custodians</p>

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No.	Risks	Mitigation Plans	Risk Manager(s)
10	Outdated Technology	<p>The following strategies are in progress to sustain/maintain legacy Information Technology systems:</p> <p>Operating System Upgrade Upgrading unsupported operating systems to newer supported versions. This work is continuing to upgrade or decommission unsupported operating systems.</p> <p>Target Completion: On-going</p> <p>Migrate outdated and risky systems Prioritize migration from outdated and risky applications/systems to modern applications/systems.</p> <p>Target Completion: On-going</p> <p>The Digital and Information Services Department has created a unified and validated view of business capabilities that will be used to align the initiatives, investments and strategy for the IT department to develop new or enhance existing IT capabilities (source Info tech Target State Architecture)</p>	Director, IT Operations
11	Climate Change and Environment	<p>Build environmental resilience is a Term of Council Priority. The Regional Council has endorsed a Statement of Commitment outlining guiding principles and desired outcomes related to climate change mitigation and adaptation. To complement Council’s stated commitment, the Region is actively embedding climate change considerations into existing tools that promote accountability (e.g. including climate change as a lens of Corporate Social Responsibility into Commissioner Mandate Letters) and processes that impact in-year decision-making or longer-term planning (e.g. identifying climate change as a strategic issue for budget and asset management planning). These are examples of institutionalizing the ongoing need to address climate change risks and will serve to reinforce how everyone individually and collectively has a role to play in reducing greenhouse gas emissions and ensuring Regional services and assets are resilient to climate change and impacts of extreme weather.</p> <p>Target Completion: Complete and on-going</p> <p>To help guide our collective priorities, a 10-year</p>	Director, Climate Change and Energy Management

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No.	Risks	Mitigation Plans	Risk Manager(s)
		<p>Corporate Climate Change Master Plan is being developed to include tangible actions that will result in meaningful and measurable climate change risk-reduction outcomes.</p> <p>Target Completion: Complete</p> <p>Implementation Target Completion: December 2029</p> <p>The Region is working to mitigate the impacts of Climate Change related to basement flooding. To build on existing programs already having an impact in the community, the Region has developed a comprehensive strategy to address the impacts of inflow and infiltration into the sanitary sewer system. The Inflow and Infiltration Reduction and Mitigation Strategy includes many program areas such as:</p> <ul style="list-style-type: none"> • Research and data analysis in order to prioritize the program; • Development of new operations and design standards based on best practices; • Rehabilitation of the existing system and construction of new and upsized assets; and • Community outreach programs <p>Implementation of Strategy is a continuing and collaborative effort between the Region of Peel, local municipalities and the conservation authorities.</p> <p>Target Completion: Strategy for Inflow and Infiltration is complete; Implementation of strategy is On-going</p>	<p>General Manager, Water & Wastewater</p>
12	Absence of Contract Management and Oversight	<p>There are processes in place that help ensure vendors or community partners are hired/ engaged to deliver services or products to agreed costs and/or specification. The Procurement division works collaboratively with user divisions and Legal Services by:</p> <ul style="list-style-type: none"> • Assisting users in developing procurement document (specifications, pricing, terms and conditions, mandatory requirements etc.) • Ensuring the vendor meets all the mandatory requirements prior to moving to evaluation phase. • Provide users tools to capture Vendor Occurrences and Client Satisfaction • Provide Vendor Performance Management Framework to users to consistently evaluate 	<p>Director, Procurement and Head of User Division/Department</p>

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No.	Risks	Mitigation Plans	Risk Manager(s)
		<p>vendor performance and to inform eligibility of vendors to participate in future bidding opportunities and to be awarded future contracts</p> <p>User Division manages contract or agreement as per the agreed upon terms and conditions and manage vendors' or community partners' performances.</p>	
13	Ineffective Design and Implementation of Business Services and Processes	<p>Improve service and confidence is a Term of Council Priority. To manage the risk of ineffective design and implementation of business services and processes, the following strategies are in progress to help ensure that Regional services are easy to access, service requests are met through each interaction and employee needs are met:</p> <p>External Web site Modernization Work in progress to modernize the Region of Peel's external website.</p> <p>Internal Website Modernization Work is underway to implement SharePoint for Pathways.</p> <p>Service Delivery Modernization Service managers are reviewing their service delivery for improvements as part of the new Term of Council Priority.</p>	<p>Director, IT Solutions & Director Marketing and Communications</p> <p>Service Managers</p>
14	Absence of Infrastructure and Asset Planning	<p>The Region complies with the:</p> <ul style="list-style-type: none"> • Provincial asset management regulation • Corporate Asset Management Policy and Council approved service level standards • Long Term Financial Planning Strategy • Application of annual Infrastructure Levy <p>The risk assessment and the Status of infrastructure Reserves is updated annually. Reports summarizing the results of the analyses are provided to Regional Council as part of the budget deliberation.</p> <p>The Region is in a process of updating and modernizing the asset management analytical tools that will enable effective and efficient management of the assets.</p>	Director, Asset Management
15	Health and Safety	The Region is in the process of developing a robust and integrated corporate health and safety management system to help ensure that the Region has a healthy, safe and resilient workforce. The development of the Region's health and safety program will take several years to build.	Director, Human Resources

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No.	Risks	Mitigation Plans	Risk Manager(s)
		<p>The 2018 work plan included the following:</p> <ul style="list-style-type: none"> • Policies, Procedures and Program Updates - Complete • Joint Health & Safety Committee Optimization - Complete • Health and Safety Training – on-going • Security and Emergency Management <ul style="list-style-type: none"> ○ Development of emergency protocols – Complete ○ Identification of security risks and mitigation strategies, gaps and opportunities for improvements – Complete <p>Implementation will continue in 2019</p> <ul style="list-style-type: none"> • Risk Assessments <ul style="list-style-type: none"> ○ Security risk assessment - Complete ○ Violence risk assessment – Complete <p>Risk assessments will continue in 2019</p> <ul style="list-style-type: none"> • Psychological Health Training – Development of training and support plans - Complete. <p>Implementation will continue in 2019</p> <ul style="list-style-type: none"> • Departmental/Divisional Health & Safety Management Systems - On-going • Optimization of Occupational Health & Safety Software System and Processes <p>Region will continue to mature its Health and Safety program.</p>	

5 Impact of Risks to the Region’s Strategic Plan

The Region of Peel Strategic Plan includes both short-term, Term of Council Priorities, and long-term Strategic outcomes that should enable the Region to achieve its vision “Community for Life”. The risks identified in the Corporate Risk Profile if materialized may impede or delay the progress to achieve the Region’s strategic outcomes.

Though the risks presented in the Corporate Risk Profile, appear linear in nature, it is important to note that the risks are not mutually exclusive and that an occurrence of one risk may impact another, for example the changes to the climate may impact Regional infrastructural assets.

6 Risk in Focus – Climate Change

Enterprise Risk Management leveraged analysis performed by the Office of Climate Change and Energy Management at the Region. These analyses provide a better

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understanding of the interconnectivity of various corporate risks to climate change risks and the impact of extreme weather events on Regional Services. Please refer to Appendices 9.2 Climate Change Interconnectivity and 9.3 Climate Change Impacts to Services.

7 Global Risks ¹¹

The World Economic Forum is an International Organization established for Public-Private Cooperation. Each year the World Economic Forum releases a Global Risk Report (Report). The Report focuses its attention to evolving global risks. A “global risk” is defined as an uncertain event or condition that, if it occurs, can cause significant negative impact for several countries or industries within the next 10 years.

The Report includes a top ten list of risks from both a likelihood and impact perspective. Similar risks that were reported in 2018 continue to dominant 2019. It is worth noting that five of the top ten risks in terms of likelihood and five of the top ten risks in terms of impact are environmental risks, specifically around the failure of climate-change mitigation and adaption. Extreme weather events are noted as the top risk in terms of likelihood.

Though the Report tends to focus on structural issues, noted in this year’s Report is the human side of risk. The Report outlines in detail the declining psychological and emotional well-being risk and the impact this risk has on social cohesion and politics. The Report notes that the world is increasingly anxious, unhappy, lonely and angry and that a feeling of ‘loss of control’ under uncertainty may be the strongest contributor to these feelings.

Other risks noted in the Report that aligned to the Region’s corporate risk include: cyber- attacks, data loss and fraud, economic downturn, and climate change.

8 Summary and Next Steps

The Corporate Risk Profile entails key risks to the Region that may impact achieving its Strategic Plan outcomes. The Profile is a strategic planning resource that may be used in decision-making for planning, budgeting and resource allocation decisions.

Existing mitigation plans to address the risks are included in the Profile as well as plans that are currently underway. It is important to note that the mitigation plans have not been audited and therefore no assurance is provided on the Profile. Mitigation plans are an assertion of management.

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Enterprise Risk Management will continue to update the Corporate Risk Profile annually and report to the Audit and Risk Committee and Council accordingly.

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9 Appendices

9.1 Glossary

- a) Corporate Risk - A corporate risk is defined as an uncertain event causing significant negative impact for an organization due to **internal** and/or **external** risks that may impact its ability to deliver on its strategic plan outcomes and/or erode trust and confidence of stakeholders.
- b) External Risk - The risks stem from the external environment in which the Region operates and where the Region may not have the ability to mitigate. Such risks manifest outside the Region but may have significant impact on the Region's ability to deliver on its Strategic Plan outcomes.
- c) Internal Risk - The risks are internal to the organization, where the Region may have the ability to reduce the likelihood and/or the impact of the risks.

APPENDIX I
CORPORATE RISK PROFILE

9.2 Climate Change Interconnectivity to Corporate Risks

The following outlines results from a review of existing corporate risks that may be amplified by climate change related risks.

Results are based on a qualitative review of corporate climate change risks (2017), summary of climate change impacts to services (2019), evidence review (2019), and subject matter expertise from the Office of Climate Change and Energy Management (OCCEM).

	Directly impacted by climate change Amplifying or adding additional risk
	Indirectly impacted by climate change Amplifying or adding additional risk
	No known interconnectivity with climate change risks

No.	Corporate Risks	Definitions	Internal/ External	Potential Climate Change Related Risks (and Opportunities)
1.	 Social Cohesion and Intolerance	Erosion and breakdown of social cohesion and growing intolerance in the community and its impact on the Region's ability to achieve its strategic outcomes.	External	<ul style="list-style-type: none"> Increased catastrophic losses in country of origin leading to reduced mental health of residents¹². Increased disasters (e.g. forest fires) leading to increased human displacement and refugees seeking sanctuary in Peel Region¹³. Impacts from flooding (or extreme weather) increasing uninsurable property losses and costs, exacerbating social division between those that can and cannot afford to re-build¹⁴. Reduced mental health (particularly among young people) due to inadequate government action (perceived and real), increasing political polarization and exacerbating social division¹⁵. Increased social isolation of vulnerable populations (seniors, marginalized, low income) increasing vulnerability to extreme weather events (heat, floods).¹⁶ Increased opportunities to enhance social cohesion by increasing awareness of local climate change risks / vulnerabilities and programs available to reduce community exposure to hazards.
2.	 Economic Downturn	Downward shift in the economy could cause an increase in service demand and a loss of	External	<ul style="list-style-type: none"> Costs from climate change, increasing demand on service and reducing Peel's ability to maintain infrastructure and assets to current levels without significant investment beyond current planned

APPENDIX I
CORPORATE RISK PROFILE

No.	Corporate Risks	Definitions	Internal/ External	Potential Climate Change Related Risks (and Opportunities)
		revenue for the Region.		<p>capital works¹⁷.</p> <ul style="list-style-type: none"> • Reduced capacity to protect communities and businesses from impacts of extreme weather events leading to increased losses and liability¹⁸. • The Region's Industries and business are likely to face increased energy and transitional costs due to dependency on fossil fuels.
3.	Changing Government Policies and Levels of Government	Impact of significant changes in other levels of government or its policies on Regional services.	External	<ul style="list-style-type: none"> • Changes in environmental and climate change policy direction alter how Regional programs intended to address climate change are funded and prioritized. • Inability of the Region to stay current with federal and provincial climate change policy potentially limiting access to infrastructure dollars (and increase borrowing costs). • Inconsistent and mixed government messages or policies increasing confusion among the public and staff. • Changes in provincial regulations altering building codes, land use planning policies may pose challenges to the Region to meet GHG reduction targets and implement innovative policy through growth planning and official plan policy. • Growing public demand or potential future government requirement to disclose climate related financial risks (both physical and transitional) in advance of the Region's readiness to disclose has implications to municipal bond ratings^{19 20} • Increasing financial contribution from municipalities to cover natural disaster relief due to federal policy changes²¹
4.	Changing Employment and Impacts of Automation	Changing nature of employment including the impact of automation on the labour force.	External	<ul style="list-style-type: none"> • Inability to rapidly shift towards low carbon technological advances may limit the ability of the Region to substantially reduce GHG emissions and meet corporate targets. • Increased investments in green infrastructure and renewable energy technology presents opportunities for local employment, training and economic growth.²² • The Region, Industries and business are likely to face increased capital and energy costs, and transitional risks due to

APPENDIX I
CORPORATE RISK PROFILE

No.	Corporate Risks	Definitions	Internal/ External	Potential Climate Change Related Risks (and Opportunities)
				adapting to a low-carbon economy; some costs to shift towards net-zero emissions may become higher if delayed (e.g. new construction vs. more expensive retrofits) ²³ .
5.	Negative Publicity	Actions taken by employee(s) and /or the members of public through various media channels (social media) may harm or compromise the Region's reputation.	External/ Internal	<ul style="list-style-type: none"> • Inaction perceived or real, on climate change may negatively impact Peel's reputation. • Actions taken to address climate related risks and reduce GHG emissions increase opportunities to be more transparent, open, and engaged in public discourse through multiple media channels.
6.	Cyber Attacks	Inability to protect the Region's electronic data and information from cyber-attacks.	External	No known interconnectivity with climate change risks
7.	Ineffective Growth Management Planning	Impact of inaccurate growth forecasts on Regional growth management plans.	External/ Internal	<ul style="list-style-type: none"> • Inaccurate, inconsistent, or lack of use of climate change related information in managing growth (e.g. risks and vulnerability assessments/ flood and heat maps; GHG inventories) could lead to gross underestimates of cost to become resilient, exacerbate climate change related risks, increase energy use and costs to current and future residents. • Evidence informed decisions and applying a climate change lens would place the Region at a strategic advantage for future development and investment by reducing lifecycle costs of infrastructure and assets and increase community resiliency to climate change impacts.²⁴
8.	Competition for Talent	Competition to recruit and retain the right talent. Knowledge loss as a result of baby boomers' retirements.	External/ Internal	<ul style="list-style-type: none"> • Inaction on climate change, perceived or real, could impact a potential employee's perception of the Region as a preferred employer, and reduce staff retention.²⁵ • Recruiting and retaining employees who are knowledgeable about climate change ensures Regional capacity is enhanced and sustained. • Opportunities for training in climate change planning and action is increasingly being provided by professional associations (e.g. Engineers Canada, Chartered Professional Accountants of Canada, Canadian Association of

APPENDIX I
CORPORATE RISK PROFILE

No.	Corporate Risks	Definitions	Internal/ External	Potential Climate Change Related Risks (and Opportunities)
				Professional Planners, Ontario Public Health Association.)
9.	Absence of Information	Absence of timely pertinent, consistent and accurate information to support decision making.	Internal	<ul style="list-style-type: none"> • Maintaining current and accurate decision ready climate change information is increasingly challenging in a rapidly evolving field. • Lack of access to data to measure and report Peels performance of increasing Regional resiliency to climate change. • Moves towards open data platforms may increase public awareness of decisions / policies that don't adequately incorporate climate change. • Opportunity to innovate and develop decision support tools such as customizable risk maps or scenarios.
10.	Outdated Technology	Region's inability to sustain/ maintain legacy Information Technology systems. The inability to keep pace with the emerging technologies and ensure alignment with business processes and people's skills.	Internal	<ul style="list-style-type: none"> • Inability to incorporate critical climate change information into legacy IT systems and Enterprise Asset Management planning leaving gaps in decision making support tools • Opportunity to deepen investment in new electrical technology that is highly efficient and lowers consumption. • Opportunities to maintain business continuity and worker safety during increased service disruption associated with extreme weather (e.g. flooding, wind or ice storms) provided staff have secure reliable and mobile technologies so they can work remotely. • Higher reliance on technology infrastructure requiring electricity may expose the Region to greater service disruption during more frequent power outages coinciding with extreme weather events.
11.	Climate Change and Environment	<p>Inability to manage/adapt to the impact of climate change that could significantly affect the Region's finances and service delivery.</p> <p>Inability to manage the negative impact on the</p>	External/ Internal	

APPENDIX I
CORPORATE RISK PROFILE

No.	Corporate Risks	Definitions	Internal/ External	Potential Climate Change Related Risks (and Opportunities)
		environment due to Regional hazardous discharge from its various services (Regional environmental foot print).		
12.	Absence of Contract Management and Oversight	Inability of vendors and/or community partners to deliver services or products to agreed costs and/or specifications.	External/ Internal	<ul style="list-style-type: none"> Infrastructure and service costs could increase should resources become more scarce or expensive due to climate change (e.g. increasing cost of carbon along a supply chain).
13.	Ineffective Design and Implementation of Business Services and Processes	<p>Inability to modernize service delivery - this may include but not limited to technological advancement, innovation, transformation to support the needs of the community and employees.</p> <p>Inability to achieve the expected value from the outcomes – for example, inadequate needs identification, ineffective project management, unable to work collaboratively, unable to dedicate required resources.</p>	Internal	<ul style="list-style-type: none"> Increased unplanned service demands and damage/disruption from weather related emergencies may limit opportunities or delay pace to modernize services and innovate. (i.e. permanent reactive state) Lack of integration of climate change considerations that affect employee health and work experience may exacerbate the risks related to inability to achieve expected values from Modernized Service Delivery.
14.	Absence of Infrastructure and Asset Planning	Inability to maintain new and existing infrastructure could impact the Region's ability to maintain levels of services currently provided by the	Internal	<ul style="list-style-type: none"> Numerous high and very high climate change risks identified by staff will very likely impact Peel owned and operated assets an infrastructure through increased maintenance costs, reduce life of the assets and increased liability. Increased risks to the Region's critical infrastructure.

APPENDIX I
CORPORATE RISK PROFILE

No.	Corporate Risks	Definitions	Internal/ External	Potential Climate Change Related Risks (and Opportunities)
		Region.		<ul style="list-style-type: none"> Changes in provincial policy and regulations now require climate change considerations to inform municipal asset management planning; opportunity to address the expected increase in costs and performance requirements of assets.
15.	Health and Safety	Impact of Region's inability to maintain health and safety practices at the Region's workplace (including violence and harassment).	Internal	<ul style="list-style-type: none"> More heat waves increasing heat related illness among staff working outdoors, reducing productivity and increasing benefit payouts Increased frequency and severity of extreme weather events leading to increased demands on regular and emergency services, increasing stress and workload of staff; recovery time between events may be limited resulting in decreased staff productivity over time. More intense rainfalls increasing flooding, reducing road safety and risks for staff working outdoors and commuting to work; increasing insurance claims and liability; increasing staff vacancies and reducing retention. More ice and wind storms increasing risk of vehicular accidents increasing property damage; staff injury; workplace safety; liability; employee absenteeism and vehicle repairs. Increased exposure to vector borne disease increasing risk of infection for outdoor workers Generally, staff are likely to become more stressed and less productive.

APPENDIX I CORPORATE RISK PROFILE

9.3 References

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- ¹ <https://www.tvonews.com/video/a-new-breed-of-white-nationalism>
- ² <https://www.peelregion.ca/en/board-meetings/reports.aspx>
- ³ http://peelregion.ca/finance/_media/rethinking-municipal-finance-new-economy.pdf
- ⁴ <https://www.tvonews.com/video/a-new-breed-of-white-nationalism>
- ⁵ 2019.05.09 Council Agenda (pg. 62 - 99)
- ⁶ 2019.04.24 Council Agenda (pg. 194 - 195)
- ⁷ <https://www.mississauga.com/news-story/9450455-peel-public-health-plans-for-the-changing-landscape-of-health/>
- ⁸ <https://www.ontario.ca/page/regional-government-review>
- ⁹ May 27, 2019 email from David Szwarc - Council Discussion on the Ernst & Young (EY) Report
- ¹⁰ <http://www.fastbinder.com/delivery/63239/166658/2FAE590-3.pdf>
- ¹¹ Source: *The Global Risks Report 2019*, World Economic Forum, Switzerland, 2019.
- ¹² Hayes, K., Blashki, G., Wiseman, J., Burke, S., & Reifels, L. (2018). Climate change and mental health: risks, impacts and priority actions. *International journal of mental health systems*, 12, 28. doi:10.1186/s13033-018-0210-6
- ¹³ <https://www.bramptonguardian.com/news-story/9504121-peel-prepared-to-host-evacuees-from-fire-threatened-northern-ontario/>
- ¹⁴ <https://www.cbc.ca/news/business/it-s-a-problem-for-society-climate-change-is-making-some-homes-uninsurable-1.5173697>
- ¹⁵ CPHA (2019) Draft Position Statement: Climate Change and Human Health
<https://www.cpha.ca/sites/default/files/uploads/conferences/2019/PF-Draft-Position-Statement-Climate-Change.pdf>
- ¹⁶ <https://www.thestar.com/opinion/contributors/2019/07/04/older-people-are-at-greater-risk-from-climate-change.html>
- ¹⁷ <https://www.canadianunderwriter.ca/insurance/ibc-study-estimates-future-costs-of-specific-severe-weather-events-stemming-from-climate-change-1003936301/>
- ¹⁸ https://uwaterloo.ca/partners-for-action/sites/ca.partners-for-action/files/uploads/files/p4a_front_lines_of_the_flood_04jul16.pdf
- ¹⁹ <https://www.moodyanalytics.com/-/media/article/2019/economic-implications-of-climate-change.pdf>;
<https://business.financialpost.com/pmnp/press-releases-pmn/business-wire-news-releases-pmn/moodys-acquires-majority-stake-in-four-twenty-seven-inc-a-leader-in-climate-data-and-risk-analysis>

APPENDIX I
CORPORATE RISK PROFILE

²⁰ <https://ca.reuters.com/article/esgNews/idINKCN1UQ28K>

²¹ Daniel Henstra and Jason Thistlethwaite (2017) "Climate Change, Floods, and Municipal Risk Sharing in Canada". Institute on Municipal Finance and Governance

²² <https://www.cbc.ca/news/technology/climate-change-mitigation-co-benefits-1.5205552>

²³ BMO -FOCUS article "Climate Change and Financial Stability". June 28, 2019

²⁴ <https://www.cbc.ca/news/technology/climate-change-mitigation-co-benefits-1.5205552>

²⁵ Surveys conducted with staff in 2017 found the majority indicated it was *extremely important* to work for an organization that demonstrated leadership on climate change.

Corporate Risk Profile

Enterprise Risk and Audit Services

Michelle Morris, Director, Enterprise Risk and Audit Services &
Anila Lalani, Advisor, Enterprise Risk Management

Region of Peel

***Management of the Region's
key risks can assist in
achieving the Region's
strategic outcomes.***



Agenda

- 1. Corporate Risk Profile*
- 2. Corporate Risk Profile Usage*
- 3. Risk Realized*
- 4. Inter-connectivity Analysis*
- 5. Next Steps*
- 6. Questions/ Discussion*

Corporate Risk Profile

A communication tool that identifies key risks (internal and external) facing an organization.

Corporate Risk

A corporate risk is defined as an uncertain event that may cause a significant negative impact for an organization due to internal and/or external risks and may impact an organization's ability to deliver on its strategic plan outcomes and/or erode trust and confidence of stakeholders.

Corporate Risk Profile

Strategic Risks	Operational Risks	Reputational Risks
<p>Risks that may prevent an organization from meeting strategic objectives and outcomes and or loss resulting from lack of response to the changing business environment</p>	<p>Risk of loss from people, systems, and internal procedures (day-to-day risks)</p>	<p>Risk associated with negative publicity, perceived or real regarding Regional business practices</p>
<ul style="list-style-type: none"> • Social Cohesion and Intolerance • Economic downturn • Changing Government Policies • Changing employment and impacts of automation • Climate Change • Absence of Infrastructure and Asset Planning 	<ul style="list-style-type: none"> • Cyber attacks • Ineffective Growth Management Planning • Competition for Talent • Absence of Information • Outdated Technology • Absence of Contract Management and Oversight • Ineffective Design and Implementation of Business Services and Processes • Health and Safety 	<ul style="list-style-type: none"> • Negative Publicity

Corporate Risk Profile Usage

1. Key input into strategic planning
2. Validates risk taking
3. Risk informed decision making
4. Risk, Controls and Value alignment

Risk Realized

- Social cohesion
- Changing government policies
- Negative publicity (privacy breach)
- Cyber attacks

Climate Change Connection: Existing Corporate Risks

Potential interconnectivity between climate change risks and current corporate risks

The following outlines results from a review of existing corporate risks that may be amplified by climate change related risks.

Results are based on a qualitative review of corporate climate change risks (2017), summary of climate change impacts to services (2019), evidence review (2019), and subject matter expertise from the Office of Climate Change and Energy Management (OCCEM).

-  Directly impacted by climate change
Amplifying or adding additional risk
-  Indirectly impacted by climate change
Amplifying or adding additional risk
-  No known interconnectivity with climate change risks

#	Corporate Risks	Definitions	Internal /External	Potential Climate Change Related Risks (and Opportunities)
1. 	Social Cohesion and Intolerance	Erosion and breakdown of social cohesion and growing intolerance in the community and its impact on the Region's ability to achieve its strategic outcomes.	External	<ul style="list-style-type: none"> • Increased catastrophic losses in country of origin leading to reduced mental health of residentsⁱ. • Increased disasters (e.g. forest fires) leading to increased human displacement and refugees seeking sanctuary in Peel Regionⁱⁱ. • Impacts from flooding (or extreme weather) increasing uninsurable property losses and costs, exacerbating social division between those that can and cannot afford to re-buildⁱⁱⁱ.
2. 	Economic Downturn	Downward shift in the economy could cause an increase in service demand and a loss of revenue for the Region.	External	<ul style="list-style-type: none"> • Costs from climate change increasing demand on service and reducing Peel's ability to maintain infrastructure and assets to current levels without significant investment beyond current planned capital works^{iv}. • Reduced capacity to protect communities and businesses from impacts of extreme weather events leading to increased losses and liability^v. • The Region, Industries and business are likely to face increased energy and transitional costs due to dependency on fossil fuels.

Next Steps

- Continue to monitor corporate risks and report back annually
- The Profile continue to be used as a decision-making tool



Corporate Risk Profile

Thank you and Questions

Contact:

Michelle Morris, Director, Enterprise Risk and Audit Services

Anila Lalani, Advisor, Enterprise Risk Management



Region of Peel

APPROVED AT AUDIT AND RISK COMMITTEE
September 19, 2019

4.3 **Establishing a Treasury Risk Appetite Framework**

Presentation by Julie Pittini, Director, Treasury Services and Tony Liu, Manager, Treasury Operations

Recommendation ARC-12-2019

That the Region of Peel Treasury Risk Appetite Framework as described in the report of the Commissioner of Finance and Chief Financial Officer, titled “Establishing a Treasury Risk Appetite Framework”, be endorsed;

And further, that the subject report and presentation be referred to the October 10, 2019 Regional Council meeting for approval.

DATE: September 12, 2019

REPORT TITLE: **ESTABLISHING A TREASURY RISK APPETITE FRAMEWORK**

FROM: Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer

RECOMMENDATION

That the Region of Peel Treasury Risk Appetite Framework as described in the report of the Commissioner of Finance and Chief Financial Officer, titled “Establishing a Treasury Risk Appetite Framework”, be endorsed;

And further, that the subject report and presentation be referred to the October 10, 2019 Regional Council meeting for approval.

REPORT HIGHLIGHTS

- The Audit and Risk Committee approved the Region of Peel's (Region) Cash Management Strategy (Strategy) in May 2017
- The Treasury Risk Appetite Framework (Framework) identifies risks the Region of Peel is exposed to and aligns the risks to the Region's corporate risk appetite. The Framework will govern the level of risk acceptable by the Region in relation to investment and debt-related activities.
- Application of the Framework indicates that Treasury Services' investment and debt mandates should adopt a moderate risk appetite level, in line with the corporate risk appetite for the Region.
- The Framework will inform future revisions to the Investment Goals and Policies, Debt Management Policy and all decisions as it relates to investment and debt management activities.

DISCUSSION

Background

In May 2017, the Audit and Risk Committee approved the Region of Peel's Cash Management Strategy (Strategy) subsequent to a review and assessment of the Treasury Services' capabilities conducted by Deloitte. The outcome of the review was that the Region has sound practices relative to peer municipalities and revealed that there were opportunities to improve and augment its current practices to potentially generate additional financial returns consistent with an active investment strategy and reduce costs.

ESTABLISHING A TREASURY RISK APPETITE FRAMEWORK

The Strategy identified the following areas of improvement:

- Increase the potential to generate greater financial returns
- Enhance Treasury function practices
- Redefine the Treasury function's mandate

The Framework is a critical step that sets the foundation under which the Treasury function operates. This will set the risk parameters under which investment and debt decisions are made at the Region.

1. TREASURY RISK APPETITE FRAMEWORK

The primary activities within the Treasury Services division relate to cash management and include debt issuance for the Region and local municipalities, and investment management of the reserve and reserve funds. The objectives of cash management are to manage cash flows and ensure liquidity, while maximizing the value of the funds and minimizing the cost of funding the activities of the Region.

The debt management program ensures the Region's financing needs and payment obligations are met at the lowest possible cost over the medium/long term without impairing the Region's financial position.

The objectives of the Region's investment program are to preserve capital, maintain liquidity and earn a competitive rate of return. Cash and short-term investments fund day-to-day operations and temporary financing of capital projects. Long term investments fund future capital expenditures. Sinking funds are monies set aside to retire debt at maturity.

The purpose of the Framework is to set the risk parameters for Treasury activities. The process of arriving at the Framework included: identification of Treasury risks; alignment to the Region's corporate risks and objectives; and, assessment of the impact of changes in risk levels.

The key Treasury risks the Region is exposed to are set out below:

Treasury Risks	Definition	Mitigation
Reputational Risk	Associated with negative publicity, perceived or real regarding Regional business practices	Proper management of liquidity, concentration and market risks will offset this risk
Operational Risk	Loss from people, systems and internal procedures (day-to-day risks)	Proper training, improving on existing systems or sourcing new systems and continually reviewing internal procedures act to offset this risk
Compliance/Regulatory Risk	Non-compliance with laws/regulations or internal policies	Proper segregation of duties and internal controls will offset this risk
Liquidity Risk	Inability to access or convert to	The Region holds cash

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ESTABLISHING A TREASURY RISK APPETITE FRAMEWORK

	cash on short notice with limited cost	deposits and securities that can easily be converted to cash to offset this risk
Concentration Risk	Financial loss due to over-exposure to an asset/security, industry or sector	Construction of a well-diversified portfolio helps to offset this risk
Market Risk	Financial loss due to unforeseen changes to credit risk, interest rates and equity (stock) market prices	Internal policies restrict over-exposure to these risks
Interest Rate Risk	Financial loss due to changes in interest rates (could lead to higher borrowing costs, lower yield on fixed income investments)	Treasury leverages the Integrated Financial Planning Framework for longer term planning and is considering the use of bond forwards as a mechanism to lock in interest rates to offset this risk
Credit Risk	Financial loss due to inability to repay borrowed funds	The Region only invests in securities above a certain rating set out in the Investment Policy to offset this risk
Equity Risk	Financial loss due to changes in stock prices as a result of market volatility	As per the Region's Investment Policy, exposure to equity holdings is only permitted up to 10 per cent within the General Fund to offset this risk

2. SETTING TREASURY RISK APPETITE

Utilizing the Framework, analysis of each risk and its impact to the Region was conducted, supplemented by Deloitte's analysis. Feedback from the Treasury Oversight Committee and the Enterprise Risk Management team supported the key Treasury risk continuum remaining within low to moderate. It is recommended that the following Framework be implemented to support and guide the Region's Treasury activities, ensuring alignment with the Region's moderate risk appetite.

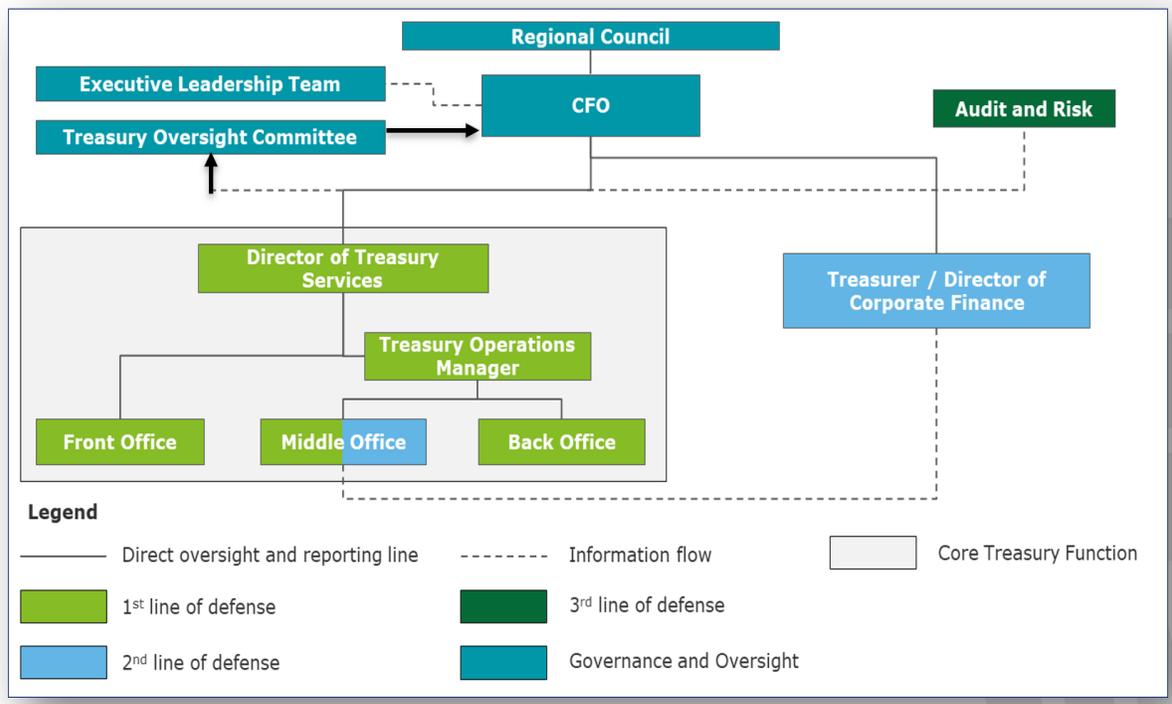
ESTABLISHING A TREASURY RISK APPETITE FRAMEWORK

Treasury Risk Appetite Framework

Low
Moderate
Higher

Low Appetite	Moderate Appetite	Higher Appetite
Reputational Risk	Liquidity Risk	
Compliance/Regulatory Risk	Concentration Risk	
Operational Risk	Market Risk (Interest Rate, Credit, Equity)	

Although primarily financial in nature, mismanagement of liquidity, concentration and market risks may lead to compliance breaches, operational losses and ultimately reputational damage to the Region. In order to effectively monitor and manage Treasury risks, a clearly defined risk management and oversight structure is required. Revisions to the current governance structure as recommended by Deloitte (chart below) establishes three lines of defense to protect the Region from the various risks Treasury is exposed to. The improved governance structure enables the Region to shift from a low level to a moderate level of liquidity, concentration and market risks, ensuring the appropriate level of governance is in place.

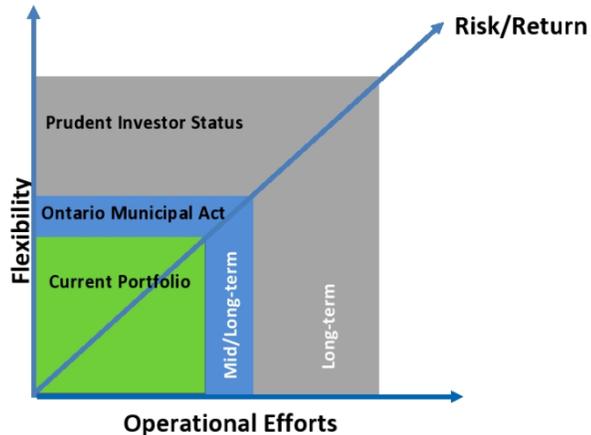


This will allow the Region to take advantage of the new restricted list of investments allowable under the *Municipal Act, 2001* (Act) through revisions to the Investment Policy,

7.2-6

ESTABLISHING A TREASURY RISK APPETITE FRAMEWORK

thereby utilizing the breadth of investment options available to generate financial returns (moving from the green shaded area to the blue area).



One of the primary objectives in the Act is the preservation of capital and as such, there are no risks classified as high. Overall, as liquidity, concentration, and market risks drive outcomes for the Region to potentially achieve additional financial returns, proper management of these risks are expected to lead to maintaining a low risk appetite for compliance, operational and reputational risks.

3. CASH MANAGEMENT STRATEGY UPDATE

Deloitte's assessment of the Region's current Treasury Services' capabilities revealed sound practices relative to peer municipalities; and identified foundational opportunities to enhance the overall effectiveness of the Treasury function in line with leading corporate practices. Combining Deloitte's analysis with Treasury Services' own assessment of key opportunities, changes are underway in three critical work streams:

- (1) Risk Management
- (2) People, and
- (3) Processes

Key initiatives to date are:

Risk Management (foundational)

- Established Treasury Risk Oversight Committee to strengthen governance and risk management practices;
- Enhanced internal controls over banking activities;
- Improved analytics for the investment portfolio to support investment decisions; and
- Pursuing the use of bond forward derivative agreements to lock-in interest rates for future debt issuance.

People (foundational)

- Defined Treasury Services' mandate and its roles and responsibilities;

ESTABLISHING A TREASURY RISK APPETITE FRAMEWORK

- Eliminated key person risk and succession planning through a structural organizational change and addition of four team members; and
- Segregated duties through clearly defined front office, middle office and back office roles.

Processes (outcomes)

- Improved investment research increasing diversification of investment instruments held;
- Approximately \$6-6.5M expected in additional returns from active investment strategies (mainly due to realized capital gains and additional interest income from High Interest Savings Accounts (HISA) compared to a buy-and-hold investment strategy);
- More efficient liquidity management, generating additional returns on cash;
- Cost savings of approximately \$8,000 by year end through operational efficiencies; and
- Issuance of RFP for Custodial Services (end of August) and a Treasury Management System (end of 2019) to enhance automation and realize process efficiencies.

FINANCIAL IMPLICATIONS

The Framework informs the investment and debt management program. Fully utilizing the investment list within the Act and the implementation of active investment strategies provides more flexibility to increase financial returns, within the risk appetite, on the portfolio over the longer term.

NEXT STEPS

Subsequent to the approval of the Framework, the risk tolerances will be established to set the limits or ranges of the Region's capacity for taking risk. Treasury Services will establish and recommend to Council these limits/ranges through changes to the Investment Goals and Policies and the Debt Management Policy to reflect the risk appetite set out above.

CONCLUSION

The Framework is presented for the Audit and Risk Committee's review and endorsement. The Framework provides a summary of the key risks impacting the Treasury activities of the Region and the recommended level of risk to support enhanced financial returns and reduced borrowing costs. This risk appetite supports the three pillars of financial sustainability, vulnerability and flexibility as described in the Region's Long-Term Financial Planning Strategy.



Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer

Approved for Submission:

ESTABLISHING A TREASURY RISK APPETITE FRAMEWORK



N. Polsinelli, Interim Chief Administrative Officer

For further information regarding this report, please contact Julie Pittini, Director, Treasury Services, extension 7120, julie.pittini@peelregion.ca

Authored By: Tony Liu

Audit & Risk Committee

Treasury Risk Appetite Framework

Julie Pittini, Director, Treasury Services

Tony Liu, Operations Manager, Treasury Services
Region of Peel

September 19, 2019

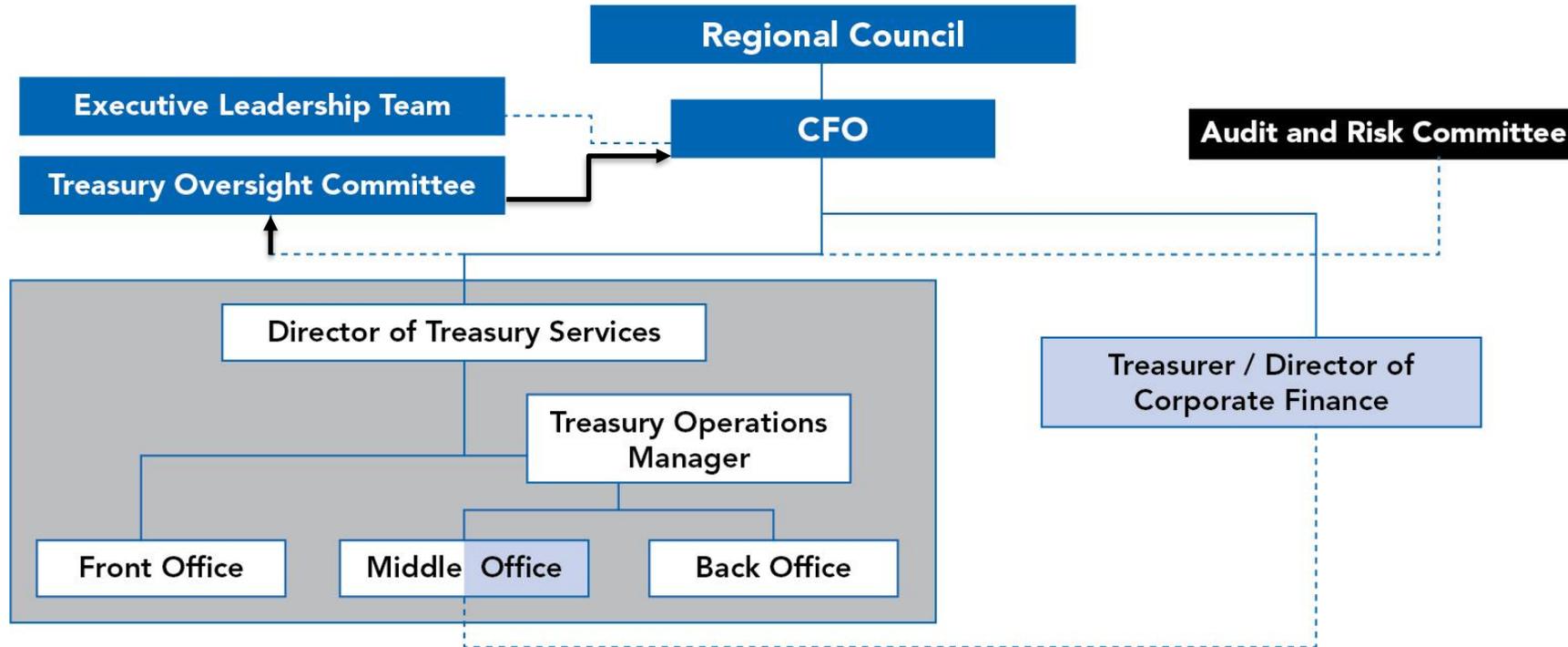


Agenda

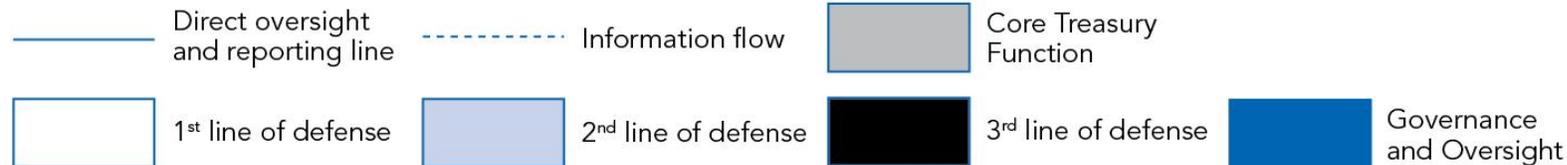
- Governance – Lines of Defense
- Treasury Strategic Objectives
- Defining Risk Appetite
- Region of Peel vs. Treasury Risk Appetite
- Defining Treasury Risks
- Setting Risk Tolerance
- Cash Management Strategy – Update



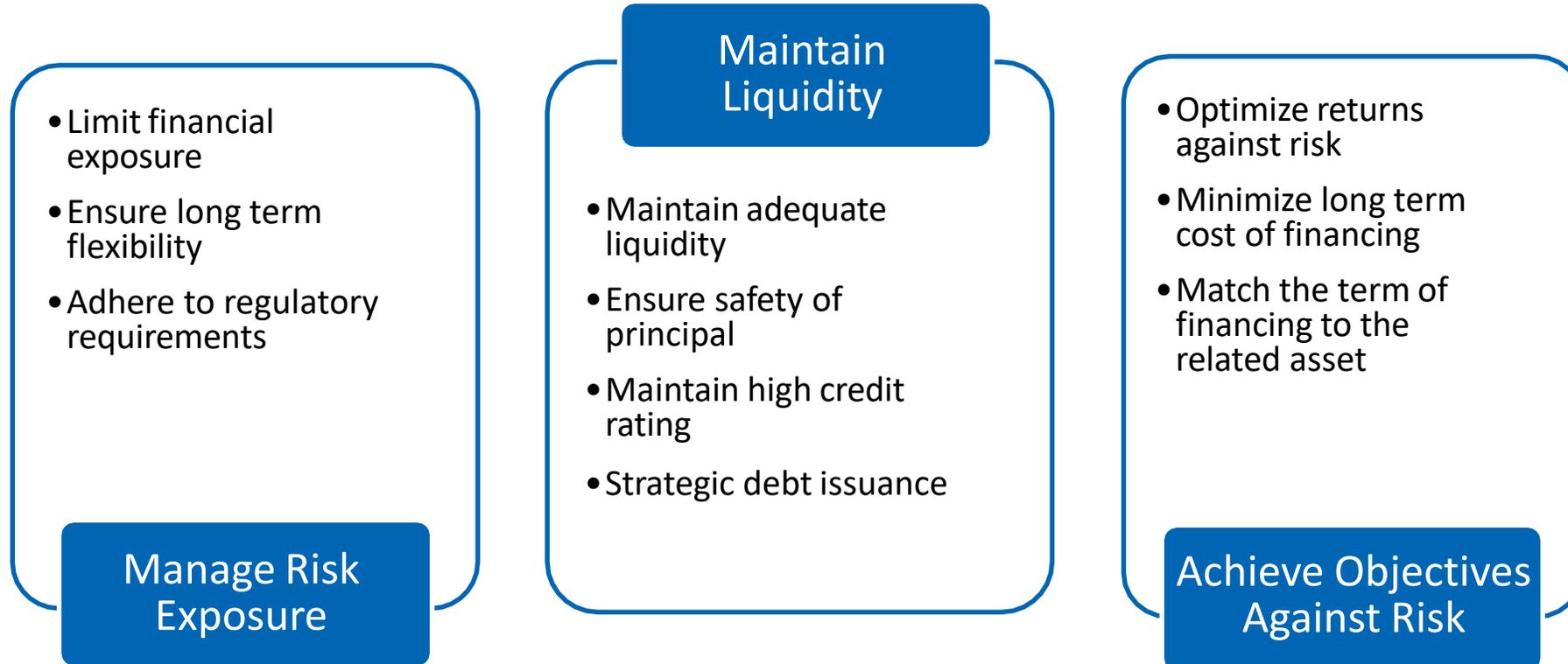
Governance – Lines of Defense



Legend



Treasury – Strategic Objectives



Defining Risk Appetite

Definition:

The nature and the amount of uncertainty an organization is willing to accept in pursuit of value while achieving its strategic intent.*

Why is it Important?

- Sets out the boundary for risk taking
- Sets out scope of its authority for risk taking
- Prioritizes risks and creates appropriate mitigation actions
- Provides a tool for overseeing risk profile
- Informs decision making to ensure alignment with risk profile

*Source: Deloitte

Region of Peel Risk Appetite Framework

← Low
Moderate
Higher →

Strategic Risks		
Low Appetite	Moderate Appetite	Higher Appetite
Reputational Risk	Governance Risk	Social Risk
Compliance/Regulatory Risk	Economic/Financial Risk	Environmental Risk
	Capital Assets/Infrastructure Risk	Service Delivery Risk
Philosophy		
Manage risk	Maintain risk	Take appropriate risk

Treasury Risk Appetite Framework

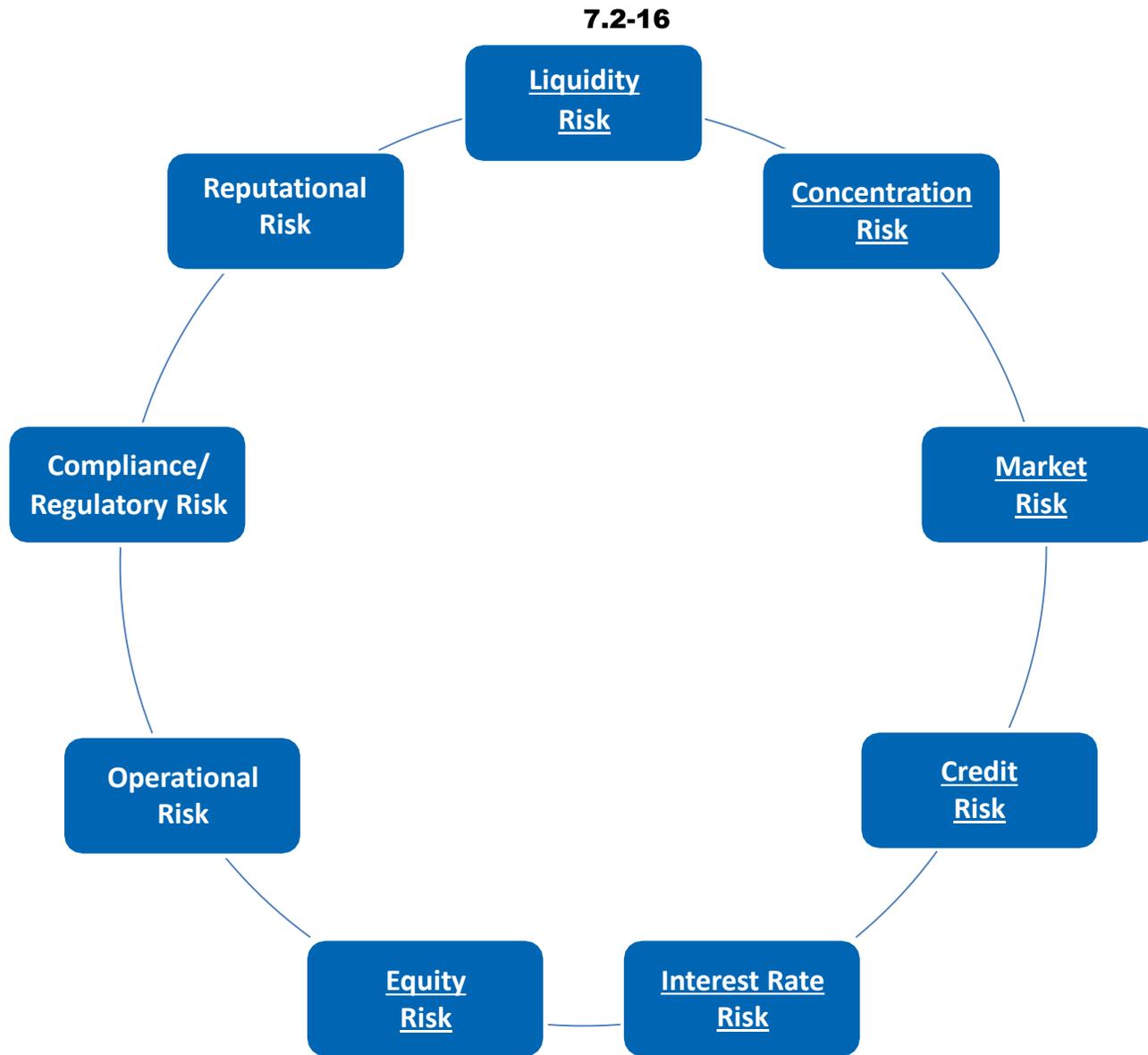
Low
Moderate
Higher



Low Appetite	Moderate Appetite	Higher Appetite
Reputational Risk	Liquidity Risk	
Compliance/Regulatory Risk	Concentration Risk	
Operational Risk	Market Risk (Interest Rate, Credit, Equity)	

Note: risks in orange font are consistent with the Region's corporate risks

Risks



Liquidity Risk

Example:

The inability to access or convert cash on short notice with limited cost.

In order to minimize liquidity risk, the Region holds cash deposits and securities that can easily be converted into cash.



Concentration Risk

Example:

The risk of financial loss due to over-exposure to one particular security. For example, “putting all of your eggs in one basket”.

In order to minimize this risk, the Region has limits on the maximum exposure to any one counterparty or industry.



Market Risk



Example:

The risk of financial loss due to unforeseen changes in macroeconomic factors such as unemployment rates, equity (stock) market prices and interest rates.

The Region is exposed to 3 main market risks: (1) credit (2) interest rate and (3) equity (stock).

1

Credit Risk

The risk of financial loss due to borrowed money not being repaid.

2

Interest Rate Risk

The risk of financial loss due to changes in interest rates.

3

Equity Risk

The risk of financial loss due to changes in equity (stock) prices.

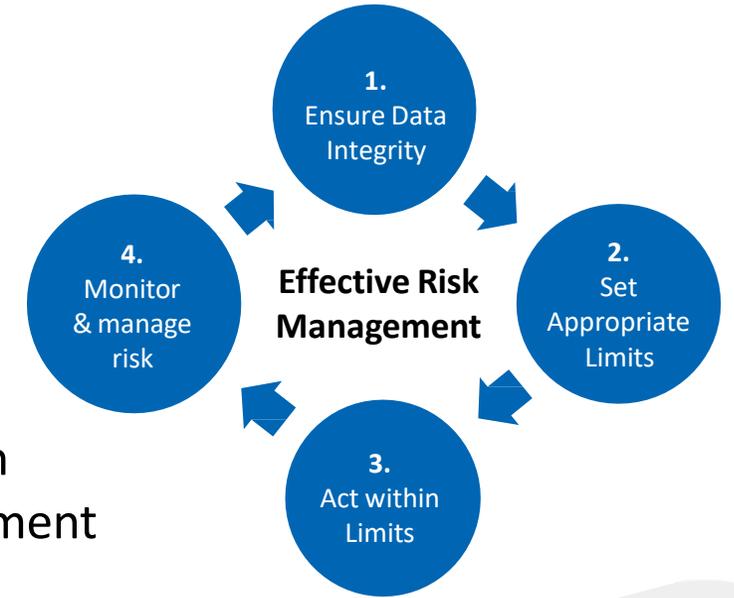
Defining Risk Tolerance

Definition:

The limits or range of an organization's capacity for taking on risk.

Next Steps:

- Treasury Services to establish and recommend to Council limits/ranges reflecting the agreed Treasury risk appetite through revisions to the Investment Goals and Policies and Debt Management Policy.



Cash Management Strategy Achievements

- ✓ Established Treasury Risk Oversight Committee to strengthen governance and risk management practices
- ✓ Segregation of duties to strengthen risk management practices
- ✓ More efficient liquidity management, generating additional financial returns on cash
- ✓ ~\$5M in additional financial returns from active investment strategy vs. buy-and-hold investment strategy to date.
 - ✓ Achieved by taking advantage of market opportunities to realize capital gains and achieve additional interest income.
 - ✓ Expect to achieve \$6-6.5M through year end.
- ✓ Cost savings of approximately \$8,000 by year end through operational efficiencies
- ✓ Issuance of RFP for Custodial Services (August 15th) and Treasury Management System (end of 2019) to enhance automation and realize process efficiencies.

For Information

DATE: September 30, 2019

REPORT TITLE: **EARLYON CHILD AND FAMILY PROGRAMS: UPDATE ON IMPLEMENTATION OF THE SERVICE DELIVERY MODEL**

FROM: Janice Sheehy, Commissioner of Human Services

OBJECTIVE

To provide an update on the implementation of the EarlyON service delivery model and planned system enhancements for 2020.

REPORT HIGHLIGHTS

- On May 24, 2018, Regional Council approved an EarlyON service delivery model for Peel, which accelerated the creation of equitable access to high quality programs that meet the diverse needs of families, and included annual Regional investment totaling \$3.94 million over four years.
- In 2019, with Regional investment of \$1.53 million, implementation of the service delivery model has resulted in increased equitable access for families, enhanced access to high quality programs, greater awareness of EarlyON programs, the development of special needs resourcing supports, and customized programs that meet unique community needs.
- Staff had reported to Council that \$1.41 million of additional funding would be required in 2020 to continue with the ongoing implementation of the service delivery model.
- As part of an ongoing review to seek internal efficiencies, staff have identified \$1 million through the consolidation of early years programs. These funds will be utilized within the early growth and development budget to support EarlyON system enhancements in 2020.
- Staff will defer the request for additional Regional investment in 2020. Additional Regional investment required to fully implement the service delivery model will now be phased in over 2021 to 2022.
- Continued Regional investment in EarlyON centres will support early growth and development programs that will help children achieve their mental and physical potential and build a Community for Life in Peel.

DISCUSSION
1. Background

On January 1, 2018, the Region of Peel assumed responsibility for the planning and management of EarlyON Child and Family Centres. EarlyON centres deliver free programs that support learning and development for children from birth to six years old and connect families with each other and to other services in their community.

EARLYON: UPDATE ON THE SERVICE DELIVERY MODEL

On October 27, 2017, in response to an initial plan to transform EarlyON centres, Regional Council directed staff to return with an enhanced Early Years Plan. On May 24, 2018, Regional Council approved the report titled “Service Delivery Model to Create Equitable Access to High Quality EarlyON Child and Family Programs” which made EarlyON expansion a Council priority and included annual Regional investment totaling \$3.94 million over four years.

Implementation of the EarlyON service delivery model began on January 1, 2019. Regional investment of \$1.53 million helped establish new centres and increase program hours to create more equitable access to high quality EarlyON programs.

2. Delivering High Quality EarlyON Programs in Peel

In 2019, Regional Council's investment supported the implementation of key EarlyON initiatives, which resulted in the following outcomes for families:

Increased Equitable Access

Funding has been prioritized to create more equitable access to high quality EarlyON programs across Peel, particularly in underserved and newly developed communities. In 2019, nine new centres opened, 162 weekly program hours were added (a 22 per cent increase), and year-round programming (e.g. March Break and Summer) was introduced at 18 centres.

Enhanced Access to High Quality Programs

With investments to attract and retain qualified early childhood professionals, families have enhanced access to EarlyON staff to get the supports they need. Funding has been prioritized for ongoing professional education giving EarlyON staff the tools they require to adapt to the diverse needs of families. These investments have contributed to 92 per cent of families attending EarlyON programs reporting that they know more about how to support their child's development and where to access other services in the community.

Building Awareness of EarlyON Services

In past surveys, families of children aged birth to six years who do not attend EarlyON centres indicated that they were not aware of these programs. Consequently, in 2019, staff increased awareness of EarlyON programs through dedicated outreach to vulnerable groups and non-users, a comprehensive marketing and awareness campaign (e.g. social, print and community media), and improved signage and communication materials.

Special Needs Supports for Families

A new special needs resourcing model has been developed to provide 225 hours per week of supports for staff and families with questions about child development. This model will be implemented in October 2019. To maintain continuity of existing special needs supports, the Region funded 12 early identification clinics in 2019.

Customized Programs

Investments have been made in customized programs to respond to unique community needs. Programs in 2019 include: post-partum support groups, dedicated settlement supports for immigrants and refugees, LGBTQ2+ support groups, digital literacy workshops, school readiness programs, and eco-friendly initiatives.

EARLYON: UPDATE ON THE SERVICE DELIVERY MODEL**3. Continued Implementation of Service Delivery Model**

Staff reported to Council that \$1.41 million of additional Regional funding would be required in 2020 to continue with ongoing implementation of the service delivery model and committed to finding internal savings to offset this cost.

As part of an ongoing review to seek efficiencies, staff have identified \$1 million which will be utilized within the early growth and development budget to support EarlyON system enhancements in 2020. Efficiencies were found through the consolidation of Regionally-funded early years programs that leveraged the opportunity to use the new EarlyON service delivery model, and the discontinuance of child care drop-in services in shelters. This need is being met by community partners. As a result, staff will defer the request for additional Regional investment in 2020. Additional Regional investment to fully implement the service delivery model will now be phased in over 2021 to 2022 (see Table 1).

Table 1: Additional Regional Investment Required To Fully Implement EarlyON Service Delivery Model

Request for Additional Regional Investment	2019	2020	2021	2022	Total
Original (May 2018)	\$1,530,000	\$1,410,000	\$930,000	\$70,000	\$3,940,000
Current	\$1,000,000	\$0	\$1,340,000	\$70,000	\$2,410,000

Note: through the identification of internal efficiencies, the overall request for additional Regional funding has been reduced by \$1.53M.

EarlyON system enhancements in 2020 will result in:

- Ten new centres will be opened, and 168 weekly program hours will be added to provide more equitable access in underserved and newly developed communities.
- Full implementation of special needs resourcing supports at all EarlyON centres.
- Ongoing customized programs that meet unique community needs.
- Continued dedicated outreach and marketing and awareness campaigns to better reach vulnerable groups (e.g. low-income families), new residents to Peel, and non-users.

Regional investment in 2020 will also support equitable access to EarlyON programs by maintaining 223 planned program hours in the system across 25 new and existing sites. This means more locations, programs, supports for families, and program hours.

EARLYON: UPDATE ON THE SERVICE DELIVERY MODEL

FINANCIAL IMPLICATIONS

There are no financial implications to this report. Staff will utilize \$1 million of Regional funding, found through internal efficiencies as a result of consolidating early years programs, to support EarlyON system enhancements in 2020.

CONCLUSION

The service delivery model approved by Council in 2018 is creating equitable access to high quality EarlyON programs and positive outcomes for families across Peel. Continued Regional investment in EarlyON centres will support early growth and development programs that will help children achieve their mental and physical potential and build a Community for Life in Peel.



Janice Sheehy, Commissioner of Human Services

Approved for Submission:



N. Polsinelli, Interim Chief Administrative Officer

For further information regarding this report, please contact Suzanne Finn, Director, Early Years and Child Care Services, extension 7242, Suzanne.Finn@peelregion.ca.

Reviewed in workflow by: FSU

EarlyON Child and Family Programs

Update on implementation of the
Service Delivery Model

Regional Council: October 10, 2019

Suzanne Finn, Director, Early Years and Child Care Services

Nakiema Palmer, Manager, Early Years and Child Care Services

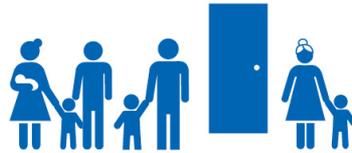




EarlyON Child and Family Centres: Mandate for Service System Manager



Responsible to **plan EarlyON locations and programming** for families with children birth to 6 years old



Accountable for the **delivery of high-quality and universal programs** that support early growth and development



Mandated to administer the delivery of **accessible, high-quality programs**

Aligned to the Region's vision of *Community for Life* where everyone has access to the services and opportunities they need to thrive throughout each stage of their lives.

Peel's EarlyON Service Delivery Model: A Council Priority



\$3.94M
(2019–2022)
to create
equitable access
to high-quality
programs



Respond to
child population
growth
and other
demographic
changes in Peel



Respond to
local needs
identified by
families



Stabilize
the
system

The EarlyON Experience



2019 Achievements

↑ **162**

additional hours per week



18 additional centres have year-round programs



9 new EarlyON centres open



95,000 families served

over **250**

events for **dedicated outreach** and awareness



over 160 professional development sessions



development of model for **special needs supports**

over **400** customized program sessions

to address unique community needs

Increasing EarlyON Awareness



7.3-12

What is EarlyON?

 **Region
of Peel**
working with you

**Early
ON**
Child and Family Centre



Continued Regional Investments in 2020

↑ 168

additional
program hours
per week



10 new
EarlyON
centres



ongoing
special needs
resourcing
supports

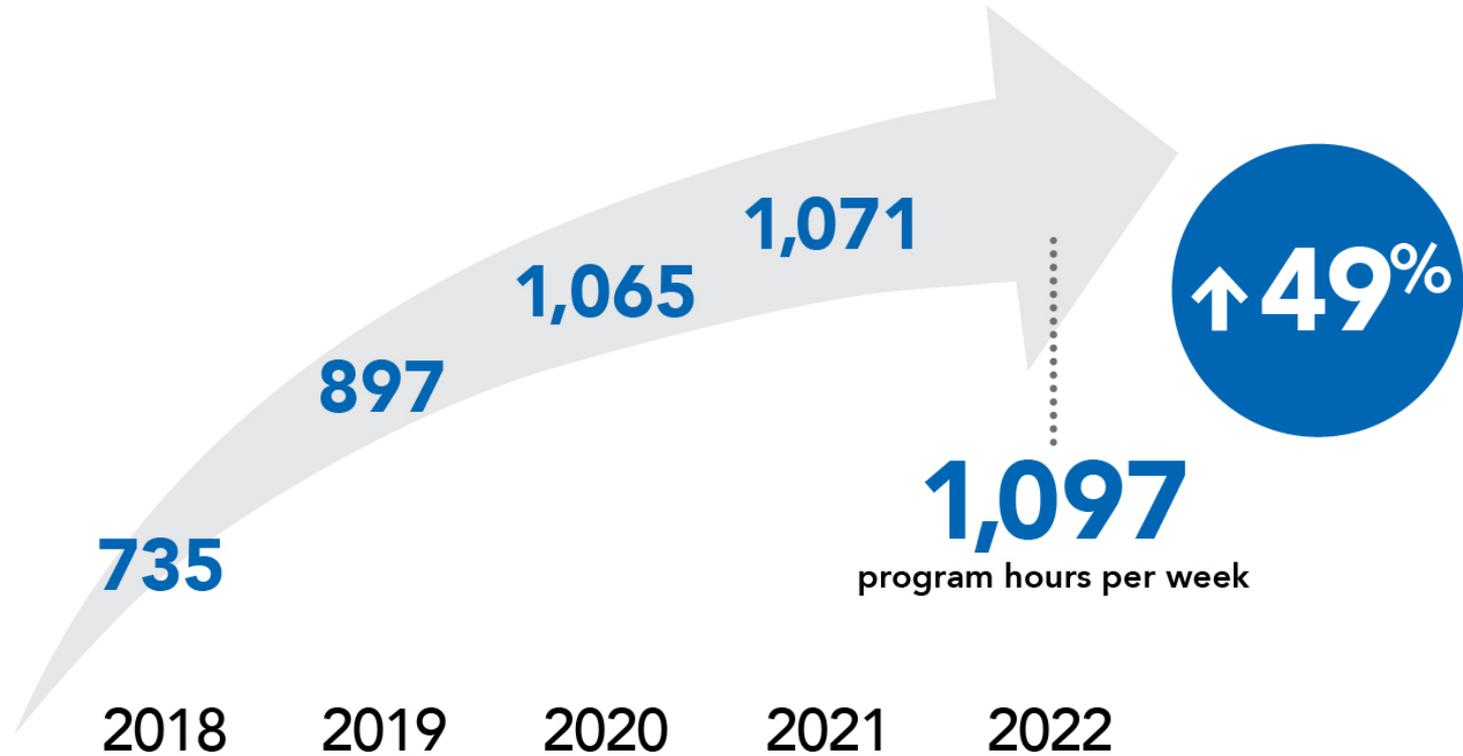


expanding
outreach and
marketing
awareness
campaigns

500
customized
program sessions

that **continue**
to meet unique
community needs

Increasing Program Hours



Next Steps

Utilize \$1 million in existing Regional funding to support EarlyON system enhancements in 2020.





**For questions or further information,
please contact:**

Suzanne Finn, Director, Early Years and Child Care Services

suzanne.finn@peelregion.ca

905-791-7800, Ext. 7242



**ITEMS RELATED TO
HEALTH**

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For Information

DATE: October 1, 2019

REPORT TITLE: **PUBLIC HEALTH TRANSFORMATION UPDATE**

FROM: Cathy Granger, Acting Commissioner of Health Services
 Jessica Hopkins, MD MHSc CCFP FRCPC, Medical Officer of Health
 Catherine Matheson, Commissioner of Corporate Services
 Stephen VanOfwegen, Commissioner of Finance and CFO

OBJECTIVE

To inform Regional Council on the current integrated service delivery of Peel Public Health and the Region of Peel, and planning for public health transformation and governance change.

REPORT HIGHLIGHTS

- The Provincial Government has proposed to merge Peel Public Health with three other public health units (Halton, Waterloo and Wellington-Dufferin-Guelph) and reduce the Provincial proportion of funding.
- While many of the details of the Provincial Government's proposal are unknown, the Region of Peel has started a preliminary planning process to prepare for the transformation.
- The current state of integrated service delivery of Peel Public Health within the Region of Peel is described, with identification of information relevant for the transformation.
- Key preliminary planning principles for transition include:
 - Maintaining a strong local and municipal influence.
 - Continuity of services to the community.
 - Protecting staff wellbeing.
 - Identifying opportunities for continued service integration.
- Preliminary transition planning includes reviewing Regional interests such as management of space and facilities, service contracts, human resource and policy implications, and financial liabilities. Future updates will be made to Regional Council as Provincial plans become clearer and planning advances to ensure the Region's interests are considered in discussions and negotiations with the new entity.

DISCUSSION
1. Background
a) Modernization of Ontario's Public Health Sector

The Provincial Government's proposal to modernize the public health sector in Ontario will have important implications for Peel Public Health, the Region of Peel and the community, as initially reported in the May 9, 2019 report from the Commissioner of

PUBLIC HEALTH TRANSFORMATION UPDATE

Health Services, titled, “Modernization of Ontario Public Health Units in the 2019 Ontario Budget” and the May 23, 2019 report, titled, “Update on 2019/2020 Peel Public Health Funding and Geographical Boundaries.” The proposed changes include:

- Combining Halton, Peel, Waterloo and Wellington-Dufferin-Guelph public health units into one regional public health entity with an autonomous Board of Health, by April 2020 (currently under consultation).
- Reducing the Provincial share of public health funding to 70 per cent for all programs (including those currently funded at 100 per cent by the Province), effective January 1st, 2020.

The Province’s stated goals include improvements in consistency in service delivery across Ontario, coordination with the broader health system and alignment with Provincial priorities. There is also an explicit intent to identify models for broader municipal engagement and more efficient service delivery by achieving economies of scale, streamlining back-office functions, digitizing processes, and coordinating action.

b) Public Health Transformation Update

While full details of the Provincial plans for Public Health are unknown, Regional staff have proactively started a preliminary planning process to prepare for the proposed changes. This report focuses on the corporate and operational impacts of the proposed separation of Peel Public Health from the Region of Peel. Financial risks resulting from Provincial funding decisions were outlined in the September 26, 2019 report, from the Acting Commissioner of Health Services, Commissioner of Human Services and the Commissioner of Finance and Chief Financial Officer, titled, “Service Level Implications for Peel Programs Impacted by Provincial Envelope Funding Reductions”.

This report presents findings from the first stage of a collaborative internal planning process involving all Region of Peel departments. To date, staff have collected information on the current state to support future transition planning. This report provides:

- An overview of Public Health programs, operations and assets;
- Public Health integration within the Region of Peel;
- Principles and key points for transition planning; and
- Regional interests in a transformation.

The second stage will include the development of a transition plan once further details from the Province are known. Regional Council will be updated with further transition planning details such as a detailed risk assessment and mitigation strategies, potential advocacy positions, and new information on geographic boundaries, governance and funding once available.

2. Findings**a) Current Integrated Program and Service Delivery of Peel Public Health within the Region of Peel**

PUBLIC HEALTH TRANSFORMATION UPDATE

This section presents the current state of Peel Public Health, focusing on programs, services, administrative operations, and integration with Region of Peel. Appendix I provides additional details on the current and proposed future states of Public Health governance, structure, and funding.

i) Public Health Programs

The *Health Protection and Promotion Act* ('Act'), and the Ontario Public Health Standards provide the legal mandate, requirements for programs, services, and overall accountability for public health in Peel region and Ontario.

The Act also allows the Board of Health to deliver additional programs and services in response to local needs identified within the Peel community.

The Act requires municipalities to cover the costs for mandated public health programs and services. Current policy is for the Province to fund a maximum of 75 per cent of the public health budget and this number has shifted over the past several decades. The current funding is a blend of 75/25 per cent cost shared and 100 per cent Regionally funded. The Province has also made announcement to shift the cost sharing to 60/40 by 2021.

ii) Public Health Operations and Assets

Public Health has 653 full-time employee equivalents (excluding centralized support services employees) and an overall budget of \$91,355,000. Currently, Region of Peel funds 34 per cent of the total budget. Public Health has over \$9 million in assets, including vehicles and equipment.

iii) Public Health Integration within the Region of Peel

Public Health has been part of the Region of Peel since 1984. Benefits of service integration have included advancement of the Region of Peel vision of "Community for Life". Examples of integrated work include collaboration in community design and transportation planning to enable active living and improve safety, as well as public health supports to clients on social assistance and early growth and development programs for children and families.

In compliance with the *Health Protection and Promotion Act*, the Medical Officer of Health reports directly to the Board of Health (Regional Council) on issues relating to public health concerns and to public health programs and services under this Act or any other Act. This direct reporting relationship has been fundamental in coordinating responses for the public health needs of Peel residents, such as emergency response (i.e. SARs) and a recent increase in opioid-related deaths.

In addition, Region of Peel internal support services are essential for Peel Public Health operations, enabling economies of scale that benefit the overall corporation. Public Health is supported by a number of internal services such as technology, facilities, human resources, communications, legal and finance. Highlights from support services integration with Public Health include:

PUBLIC HEALTH TRANSFORMATION UPDATE

- \$9.3 million of indirect service support (primarily staffing) is provided by the Region.
- Public Health occupies 107,000 square feet, 21 per cent, in the Region's three main administration buildings.
- 7 cost-shared leases for public health clinics and service facilities.
- Several shared corporate software solutions and technologies (e.g., human resources, financial, and document management).

b) Planning for Public Health Transformation

As noted above, this report presents the first stage of a collaborative process across Regional departments to proactively plan for transformation scenarios in anticipation of Provincial plans for public health.

i) Principles for Transformation

To protect the interests of Peel residents, the Region of Peel and Peel Public Health, transition planning is informed by the following preliminary principles:

- **Maintaining a strong local and municipal influence.** This entails prioritizing the needs of Peel residents through strong relationships with municipal governments and other local organizations.
- **Continuity of services to the community.** This aims to ensure programs and services are ongoing throughout the transition and compliance with legislative requirements.
- **Protecting employee wellbeing.** Regional employees have adequate supports for their mental wellbeing during the transition.
- **Identifying opportunities for continued service integration.** Opportunities to maintain the benefits of the current Regional integration of services are considered.

ii) Regional Interests in a Transformation

Preliminary transition planning will require the management of space and facilities, human resource implications, technology and infrastructure, service delivery and financial liabilities. At a high level, these include:

- **Management of space and facilities:** this includes the negotiation of current leases, four of which will be expiring in 2020, as well as exploring opportunities to rent to the new regional public health entity the Regional space currently occupied by Peel Public Health.
- **Management of service contracts:** this includes legal agreements for IT contracts, as well as contractual obligations for other services (e.g., janitorial services, fleet services).
- **Human resource and policy implications:** this includes contract negotiations and provision of support for staff whose positions change during the transition and any other policy changes or updates.
- **Management of technology:** preliminary estimates indicate more than \$2.1 million in computer hardware assets and \$1.2 million on other technology infrastructure components that would need to be part of the transition.

PUBLIC HEALTH TRANSFORMATION UPDATE

- **Financial liabilities:** this includes WSIB, short term disability, long term disability, and post-retirement benefits.

RISK IMPLICATIONS

Staff continue to assess the potential risks and impacts to the Region of Peel, Peel Public Health and the health of the community, and are developing strategies to help minimize risk.

Regional Council advocacy to maintain a strong and integrated public health service in Peel and the potential impacts to the health of the community will be included in the council report titled: Cuts Hurts Health Campaign update dated October 10, 2019.

FINANCIAL IMPLICATIONS

There are many unknowns at this point due to the lack of detail from the Province, making it very challenging to estimate the full financial risk to the Region. However, what is now known is that there is increased financial risk to the Region if Public Health is no longer part of the Region.

CONCLUSION

As a result of the initial phase in transition planning, this report has provided an overview of Public Health operations within the Region of Peel and key elements to consider for the planning of Public Health transformation. Public Health and the Region are focusing on ensuring public health outcomes are being met and our community is well served during this time of transition.

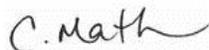
It is not anticipated that further announcements regarding public health services in Ontario will be made until the New Year after consultations take place in the fall. A second phase with more detailed transition planning will occur once more details are released from the Province. Direction from Regional Council will be sought as appropriate as transition planning advances to ensure the Region's interests are considered in discussions and negotiations with the new entity.



Cathy Granger, Acting Commissioner of Health Services



Jessica Hopkins, MD MHS CCFP FRCPC, Medical Officer of Health



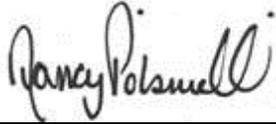
Catherine Matheson, Commissioner of Corporate Services



Stephen VanOfwegen, Commissioner of Finance and CFO

PUBLIC HEALTH TRANSFORMATION UPDATE

Approved for Submission:



N. Polsinelli, Interim Chief Administrative Officer

APPENDICES

Appendix I - Current and Potential Future State of Public Health Governance, Funding and Structure

For further information regarding this report, please contact Cathy Granger, Acting Commissioner of Health Services

Authored By: Fabio Cabarcas, extension 8363

**APPENDIX I
PUBLIC HEALTH TRANSFORMATION UPDATE**

Current and Potential Future State of Public Health Governance, Funding and Structure

Category	Current State-Peel Public Health	New Regional Public Health Entity
Governance	<ul style="list-style-type: none"> Board of Health – Regional Council 	<ul style="list-style-type: none"> Autonomous Board of Health with municipal and provincial representation
Leadership	<ul style="list-style-type: none"> Medical Officer of Health reports to Board of Health (Health Protection and Promotion Act) and the Commissioner of Health (on administrative matters) 	<ul style="list-style-type: none"> New leadership model to be confirmed
Funding	<ul style="list-style-type: none"> Provincial share of all programs reduced to 70% by January 1, 2020, including those currently 100%-provincially funded 	<ul style="list-style-type: none"> Announcement that funding cost-shared between the province and obligated municipalities will be 60/40 by 2021
Geographic boundaries	<ul style="list-style-type: none"> Region of Peel: Mississauga, Brampton and Caledon 	<ul style="list-style-type: none"> Proposed merger of Waterloo, Wellington-Dufferin-Guelph, Halton, Peel Public Health Units Fall consultations will allow input into geographic boundaries for new entity
Workforce	<ul style="list-style-type: none"> 653 FTE (excluding central corporate support staff) Public Health staff are Regional employees 	<ul style="list-style-type: none"> Unknown number and composition of staff positions at regional and local levels in new entities Public Health staff are employees of new regional public health entity
Corporate Support Services	<ul style="list-style-type: none"> Regional departments (HR, Finance, D&IS, RPAM, Communications, Legal, SPP) and other service areas support Public Health in service delivery and joint outcomes Public Health offices occupy Regional building space and lease clinic and lab space 	<ul style="list-style-type: none"> Operational, strategic and service delivery supports (e.g., HR, Finance, SPP, Communications), office and clinic space management (RPAM), information and technology infrastructure (D&IS), etc., will all need to be transitioned, purchased or contracted by the new public health entity Office and clinic space will need to be purchased or leased by new public health entity
Service Integration	<ul style="list-style-type: none"> Public Health collaborates with several departments to support vulnerable families/community members (e.g., Human Services for fluoride varnish application, enrollment into HSO), share health promotion messaging (e.g., Public Works – drinking water campaigns), and collaborate on healthy public policy (e.g., Healthy Development Index tools with developers & planners) Other Regional service areas provide operational support to Public Health programs such as the Call Centre, Volunteer Services, Fleet Services, Print shop 	<ul style="list-style-type: none"> Collaboration with these Regional partners (e.g., Human Services, Public Works) may require more formal partnership agreements in the future Some services will all need to be transitioned, purchased or contracted by the new public health entity

**APPENDIX I
PUBLIC HEALTH TRANSFORMATION UPDATE**

Provincially mandated programs	<ul style="list-style-type: none"> Public Health units deliver programs and services according to the Ontario Public Health Standards and other applicable legislation and regulations 	<ul style="list-style-type: none"> Regional Public Health Entities deliver programs and services according to the Ontario Public Health Standards and other applicable legislation and regulations
Regionally mandated programs	<ul style="list-style-type: none"> Families First program Regional Seniors' Dental Program (phased out by 2020/2021) and transitioned to the new Ontario Seniors Dental Care Program 	<ul style="list-style-type: none"> The new Entity will not operate these Regional programs

Summary

Title	Provincial public health modernization – updates from the Ministry of Health on funding assumptions for 2020
Author(s)	Dr. Jessica Hopkins, Medical Officer of Health
Publication Date	October 10, 2019
Subject Area	Public Health

Summary

On October 4, 2019, Ministry of Health staff provided updates on public health funding assumptions for 2020. These updates were provided verbally. No written confirmation is anticipated until after the Provincial budget is approved in spring 2020.

Previously known

Effective, January 1st, 2020 the cost-share for public health will shift to 70 per cent provincial and 30 per cent municipal for both currently cost-shared and most 100 per cent provincially funded programs. The new Ontario Seniors Dental Care Program will remain 100 per cent provincially funded.

New information

Peel Public Health should plan to receive the same amount of Provincial funding in 2020 as it did in 2018 and 2019. Peel Public Health will not be eligible for one-time funding for the cost-share transition. Only public health units with more than a 10 per cent increase on the tax levy due to the change are eligible.

The Minister of Health re-committed to consulting with municipalities and public health. This includes re-looking at the originally-planned 10 per cent back-office efficiencies and the shift to 60/40 cost-sharing in 2021.

The Province remains committed to modernizing Ontario's public health system. Given the need for consultation to occur prior to enabling legislation being introduced, staff were advised to plan for Peel Public Health's budget for the full 2020 calendar year. Peel Public Health will continue programs and services as usual and as part of the Region of Peel until further advised by the Minister of Health.

REFERRAL TO _____
 RECOMMENDED _____
 DIRECTION REQUIRED _____
 RECEIPT RECOMMENDED _____

Key Considerations for Peel**Funding**

While it is welcome news that Peel Public Health's funding will not be decreased, it is important to be aware that growth and inflation will create additional pressures. This is consistent with the information shared with Regional Council on September 26, 2019 (see item 8.3 "Service Implications of Provincial Envelope Funding Reductions").

Transition

Given the time required for consultation and introduction of legislation, it is unlikely that the transition to the new Regional Public Health Entity will occur on April 1st, 2020 as originally planned.

Advocacy positions

Regional Council as the Board of Health will have the opportunity to continue to advocate through the upcoming consultation process. Further information will be shared when it becomes available.

Item 14.2 "Update on the Paramedic and Public Health #CutsHurtHealth Campaign" could provide another opportunity for further advocacy upon Council's approval of the staff recommendations.

**ITEMS RELATED TO
HUMAN SERVICES**

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DATE: September 30, 2019

REPORT TITLE: **UPDATE ON THE AFFORDABLE TRANSIT PROGRAM**

FROM: Janice Sheehy, Commissioner of Human Services

RECOMMENDATION

That a proposed budget increase of \$600,000 to the Affordable Transit Program as outlined in the report of the Commissioner of Human Services, titled “Update on Affordable Transit Program”, be considered for the 2020 Budget;

And further, that effective January 1, 2020, new applications to the Affordable Transit Program be capped based on budget availability, demand forecasts and potential capacity.

REPORT HIGHLIGHTS

- In 2014, the Affordable Transit Pilot Program was initiated in partnership with MiWay (Mississauga Transit).
- An evaluation of the Affordable Transit Pilot Program highlighted several benefits, with users reporting increased social engagement, and/or enhanced access to employment, educational, food, recreation and/or medical services.
- In 2017, Regional Council approved the conversion of the pilot initiative into a permanent Affordable Transit Program, with a \$1 million annual budget for transit fare subsidies for Brampton and Mississauga residents.
- While uptake during the initial pilot had been low, efforts to enhance marketing and outreach and a streamlined application process have proven successful, anticipated sales could potentially result in a forecasted year-end deficit of approximately \$800,000.
- A scan of other municipalities, offering similar affordable transit programs, has highlighted the fiscal challenge of meeting participant demand, resulting in some cases, of a review of the design and eligibility criteria of the program.
- Staff recommends Regional Council consider a budget increase of \$600,000 as part of the 2020 Budget, bringing the revised budget to \$1.6 million.
- The current Presto technology used by Transit Authorities, is constrained in the ability to cap sales, as such it is recommended that effective January 1, 2020, staff limit the number of applications processed. This will curb the number of passes sold, to stay within budget.
- The Affordable Transit Program supports the 2018 to 2028 Peel Poverty Reduction Strategy, including its strategic action for more accessible, seamless transit systems region wide.

UPDATE ON THE AFFORDABLE TRANSIT PROGRAM

DISCUSSION

1. Background

In 2014 the Affordable Transit Pilot Program was initiated in partnership with MiWay, with the goal of understanding the impact of accessibility of transit on health, employment and social inclusion.

An evaluation of the pilot determined that users experienced:

- Increased social engagement and/or
- Enhanced access to employment and/or
- Enhanced access to educational services and/or,
- Increased access to food, recreational and medical services

The Social Return on Investment (SROI) for the Affordable Transit Pilot Program illustrated that for every dollar invested a social and financial return of \$3.93 was observed.

In 2017, Regional Council approved a permanent Affordable Transit Program with a \$1 million annual budget for transit fare subsidies for eligible City of Brampton and City of Mississauga residents (Council Resolution 17-720). The Affordable Transit Program, which provides a 50 per cent discount on a monthly adult and senior pass for twelve months, was officially launched on February 1, 2018 in Mississauga and May 1, 2018 in Brampton. The Region of Peel is responsible for the application process and budget and works in partnership with Brampton Transit and MiWay to ensure a seamless delivery of service for participants.

The Affordable Transit Program uses the Low-Income Measure to determine eligibility. The Low-Income Measure is commonly used in Canada, including by the Peel Poverty Reduction Strategy and the Ontario Poverty Reduction Strategy. The Low-Income Measure utilizes a fixed percentage (50 per cent) of Canadian median income, adjusted by taking household needs into account. Whereby, a household is considered 'low income' if its after-tax income falls below the median for all Canadian households. See Appendix I for detailed income levels.

Residents apply and provide proof of income online through the web-based portal. Once approved, they visit a Brampton Transit or MiWay transit terminal with identification, and staff add the twelve-month concession to their PRESTO card. Participants are then able to receive the discount by purchasing a monthly pass online or in person for a maximum of twelve months.

The web-based portal approved by Council was fully implemented in May 2018 and has been instrumental in creating a streamlined application process and providing tracking data such as number of applications received and approved. The sales data resides within the PRESTO system and is provided to the Region of Peel from the Transit Authorities on a monthly basis.

In 2018, Regional Council endorsed the 2018 to 2028 Peel Poverty Reduction Strategy including its strategic action to partner with stakeholders and advocate for more accessible, seamless transit systems region wide. Regional staff remains committed to increasing access to transit for low-income residents and will continue to work with stakeholders to achieve this goal.

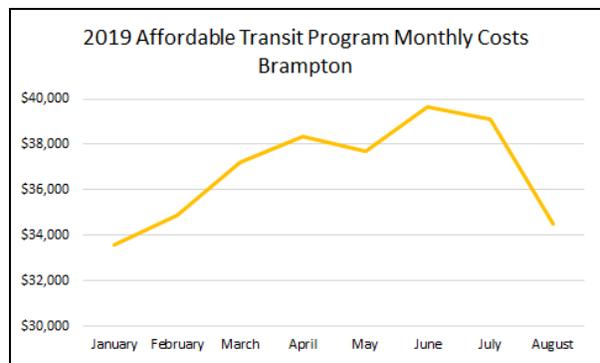
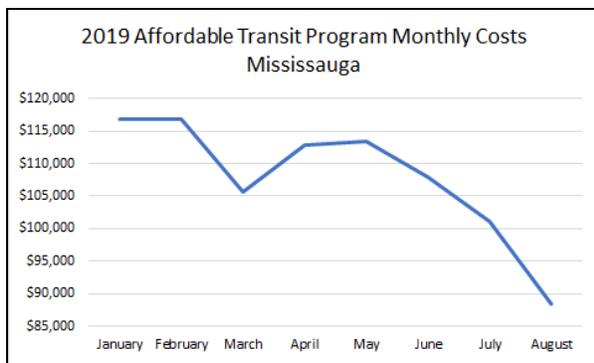
UPDATE ON THE AFFORDABLE TRANSIT PROGRAM

2. Current Demand for the Affordable Transit Program

The Affordable Transit Program is proven successful in achieving its outcome of making transit more accessible for residents most in need. Effective marketing by the Transit Authorities and community agencies, enhanced outreach, word of mouth, a streamlined application process and an increasing need in the community has contributed to its success in less than two years. There are approximately 4,500 registered users as of August 2019. The total number of riders served between May 2018 and August 2019 is approximately 38,400 with an average of 2,400 riders monthly. According to the most recent census, 172,210 residents in Brampton and Mississauga are living in low-income. This Program supports approximately 2 per cent of the low-income population.

In the 2018 Affordable Transit update to Council, it was noted that participation rates were in the initial stages of showing an upward trend, and that two years of stable baseline data would be required to fully enable staff to predict future demand. Further that if the trend continued, the program would reach a point where it may exceed the budget allocation.

During this initial period of program implementation, the absence of historical data and the lack of maturity of the Program have made it challenging to accurately model forecasted demand and patterns of usage, resulting in increased expenditure in 2019. Current year to date data shows inconsistent usage month over month.



The challenges of managing demand are not unique to Peel. Other jurisdictions such as Halton Region, York Region and Region of Waterloo are also experiencing pressures on their budgets due to high demand and are reviewing their current program models.

3. Recommended Changes to the Affordable Transit Program

As a result of the increased demand for the Program and based on sales of transit passes, the \$1 million budget has been over-spent by \$160,000 effective August 31, 2019. If sales continue at the current rate, estimates show the Program could be overspent by up to \$800,000 by year end. This figure represents a worst-case scenario based on the data currently available.

There are several options available to manage the Program going forward: change the eligibility criteria, reduce the subsidy amount, or increase the budget and cap intake of applications.

Option 1: Change Eligibility Criteria

As mentioned, the Affordable Transit Program uses the Low-Income Measure to determine eligibility. Potential changes to the eligibility criteria include use of different

UPDATE ON THE AFFORDABLE TRANSIT PROGRAM

measures of low-income (e.g. Market Basket Measure, Low-Income Cut-off) and/or restricting the Program to specific populations (e.g. seniors, Ontario Works recipients).

Preliminary demographic data for the Affordable Transit Program shows that 52.5 per cent of registered users report an annual income of \$22,133 or below. Almost 10 per cent of users report income from Ontario Works or Ontario Disability Support Program. Making changes without enough data to model usage by user type (adult or senior), could have unintended consequences on low income residents who are more often reliant upon public transit. Therefore, changes to the eligibility criteria are not recommended.

Option 2: Change the Subsidy Amount

The affordable transit pass currently provides a 50 per cent subsidy on a monthly bus pass. A review of other jurisdictions such as City of Toronto, Region of Waterloo, Halton Region and York Region indicates that most provide a discount of 50 per cent. See Appendix II.

While more individuals would be served with a reduced subsidy, given annual incremental increases to transit fares and the percentage of individuals reporting income of \$22,133 or less, staff do not recommend reducing the subsidy at this time.

Option 3: Increase the Budget and Cap Intake of Applications

Council may wish to consider a budget increase of \$600,000 for the Affordable Transit Program as part of the 2020 budget deliberations. As such, the following factors should be considered:

- Council approved the permanent Affordable Transit Program with a \$1 million budget in 2017. This budget was based on the relatively low participation rate of the Mississauga pilot. Subsequently, the program was extended to Brampton without additional funding.
- Currently the Program demand is 60% more than the budgeted allocation (actual ridership is 2,400 compared to the forecasted level of 1,500), a \$600,000 increase would accommodate that demand.
- As Transit fares continue to increase, without a budget increase the Program will continue to serve less residents year over year.

The Presto system does not have the functionality to cap sales of passes each month. As the only option available to manage participation in the program, staff recommends capping the intake of new applications based on monthly expenditure, budget availability, demand forecasts and potential capacity.

4. Additional Transit Programs and Subsidies

Staff continually monitor changes to transit programs in order to identify opportunities for residents to gain increased access to transit:

- Brampton Transit now offers a \$15 per month pass for seniors. All current Affordable Transit Pass participants 65 years and older will be transferred to the new Brampton program. Given the relatively low number of senior participants from Brampton, the financial impact to the Affordable Transit Pass program is minimal.
- MiWay provides a discounted fare and participating in several outreach opportunities every year to help seniors make an easier transition to using public transit. The \$1 cash

UPDATE ON THE AFFORDABLE TRANSIT PROGRAM

fare provides seniors (65 years and older) with rides on MiWay for \$1 during off-peak hours.

- To assist Ontario Works and Ontario Disability Support Program (ODSP) clients, funding for medical transportation and employment related expenses is provided as part of their case management plan.
- MiWay implemented the Mississauga Food Banks Discount Ticket Program to support the work these organizations do in the community. Food banks are now eligible to purchase tickets at a 50 per cent discount.

Recently, the Ministry of Community, Children and Social Services (MCCSS) worked with the City of Kingston to implement an affordable transit prototype for ODSP participants which improved and increased the uptake of public transportation. Ministry staff reached out to staff at the Region of Peel, York Region and Durham Region to determine interest in participating in a similar prototype. Additional details will be shared with Regional Council as this discussion evolves.

FINANCIAL IMPLICATIONS

Due to demand, Program spending for 2019 is projected at approximately \$1.8 million. The 2019 over expenditure forecasted at approximately \$800,000 will be offset within projected Regional surplus funds. If the recommendations in this report are approved, the 2020 proposed Budget will include an increase of \$600,000 for the Affordable Transit Program, for Council's consideration.

RISK CONSIDERATION

Given limited data, there is a risk that a sudden spike in applications for the remainder of 2019 could increase the over expenditure beyond what is forecasted. It is expected that demand for the Affordable Transit Program will always exceed the budget.

Currently, the PRESTO system does not have the functionality to cap sales of passes each month. To mitigate this, effective January 1, 2020, staff is recommending capping the number of approved applications throughout the year as required. Capping applications and limiting access to the program may lead to resident frustration. It is important to note that there is not a precise and predictable relationship between applications and sales, which could lead to inaccurate year end forecasts. Not all participants purchase a pass each month. Until longer-term, stable data is available to understand the usage trends, and complex modelling can be undertaken, staff will continue to be challenged with trying to accurately forecast usage, to be able to fully utilize the funding and thereby maximize the number of individuals being supported.

CONCLUSION

The Affordable Transit Program is an important and essential support for low-income families and has illustrated the need for affordable transit in Peel Region. Many participants report that it enables them to get to appointments, employment and other essential services. In less than two years, the Affordable Transit Program has proven to be effective in increasing access to transit. Regional staff will continue to assess the Affordable Transit Program and make operational adjustments as it matures.

UPDATE ON THE AFFORDABLE TRANSIT PROGRAM



Janice Sheehy, Commissioner of Human Services

Approved for Submission:



N. Polsinelli, Interim Chief Administrative Officer

APPENDICES

Appendix I – Low Income Measurement

Appendix II - Eligibility Criteria and Transit Subsidy by Municipality

For further information regarding this report, please contact Adaoma Patterson, Manager Poverty Reduction Initiatives, Community Partnerships - ext. 4015.

APPENDIX I
Update on the Affordable Transit Program

Low-Income Measure

LIM is a commonly used low-income measure in Canada and uses a fixed percentage (50%) of median income, adjusted by taking household needs into account.

Household size	Net household income
1 person	\$22,133
2 persons	\$31,301
3 persons	\$38,335
4 persons	\$44,266
5 persons	\$49,491
6 persons	\$54,215
7 persons	\$58,558

**APPENDIX II
UPDATE ON THE AFFORDABLE TRANSIT PROGRAM**

Eligibility Criteria and Transit Subsidy by Municipality

Municipality	Eligibility Criteria	Subsidy Amount on Monthly Pass
City of Toronto	LIM + 15% Low-income residents	21%
Region of Waterloo	Market Basket Measure Low-income residents	50%
York Region	LIM Low-income residents	50%
Halton Region	LICO + 15%	50%

**Ministry of Children,
Community and Social
Services**

**Ministère des Services à
l'enfance et des Services
sociaux et communautaires**



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SEP 19 2019

Regional Municipality of Peel
Office of the Regional Chair

SEP 26 2019

RECEIVED

Mr. Nando Iannicca
Regional Chair
Region of Peel
10 Peel Centre Drive
Brampton, Ontario
L6T 4B9

Dear Mr. Iannicca: *Nando,*

It was a pleasure meeting with you and your delegation on August 20, 2019 at the Association of Municipalities of Ontario's annual conference. Thank you as well for your kind words in your recent letter congratulating me on my appointment as Minister of Children, Community and Social Services.

I appreciated the opportunity to meet and to hear your suggestions for improving the Ontario Works service delivery model to include more wrap-around supports for single-support families, similar to the Families First Program. As you know, our government is moving forward with reforms that will encourage employment and provide simpler, more effective supports so that everyone can contribute to the success of our province. All of our municipal delivery partners play a vital role to ensure Ontarians have access to the services and supports they need, when they need it most. I would like to reiterate that I am committed to soliciting and considering municipal input on changes to social assistance. This aligns with Premier Ford's important message that municipalities are at the frontlines of service delivery.

REFERRAL TO _____

RECOMMENDED

DIRECTION REQUIRED _____

.../cont'd

RECEIPT RECOMMENDED _____

I also appreciated learning about the important work that you are doing to support victims of human trafficking, and your request for funding for housing costs associated with a safe house, a transitional house and a service hub for victims of human trafficking. Our government is committed to strengthening access to supports and services needed to escape human trafficking. We have been holding a series of roundtables, led by my colleague the Honourable Jill Dunlop, Associate Minister of Children and Women's Issues, MPP Belinda Karahalios and MPP Natalia Kusendova, on sex trafficking with survivors, Indigenous partners, law enforcement and front-line service providers. These roundtables will help to inform a more responsive and supportive system for survivors of violence and trafficking, and to change attitudes that give rise to violence against women.

Thank you again for taking the time to meet with me. Please accept my best wishes.

Sincerely,



Todd Smith
Minister

- c: The Honourable Jill Dunlop, Associate Minister of Children and Women's Issues
- The Honourable Prabmeet Sarkaria, Associate Minister of Small Business and Red Tape Reduction
- Sylvia Jones, MPP, Dufferin-Caledon
- Natalia Kusendova, MPP, Mississauga Centre
- Deepak Anand, MPP, Mississauga-Malton
- Nina Tangri, MPP, Mississauga-Streetsville
- Kaleed Rasheed, MPP, Mississauga East-Cooksville
- Amarjot Sandhu, MPP, Brampton West
- Rudy Cuzzetto, MPP, Mississauga-Lakeshore
- Sheref Sabawy, MPP, Mississauga-Erin Mills

Ministry of Finance
Office of the Minister

Ministère des Finances
Bureau du ministre



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SEP 27 2019

880-2019-2771

His Worship Nando Iannicca
Chair
Region of Peel
10 Peel Centre Drive
Suite A and B
Brampton, ON L6T 4B9

Dear Mr. Iannicca: *Nando*

It was a pleasure meeting with you and your delegation at the 2019 Association of Municipalities of Ontario (AMO) Conference in Ottawa regarding municipal financial sustainability.

We value the opportunity to hear from you about the issues that are important to your community. My colleague the Honourable Steve Clark, Minister of Municipal Affairs and Housing, and I are committed to working with AMO through the joint Memorandum of Understanding to help municipalities achieve financial sustainability.

We respect our municipal partners and remain committed to listening and working together to improve the quality of life for people across Ontario.

Thank you again for the opportunity to meet with you.

Sincerely,

Regional Municipality of Peel
Office of the Regional Chair

OCT 01 2019

RECEIVED

Rod Phillips
Rod Phillips
Minister of Finance

c: Stan Cho, Parliamentary Assistant to the Minister of Finance
The Honourable Steve Clark, Minister of Municipal Affairs and Housing
Dan Miles, Chief of Staff, Minister of Finance
Allan Doheny, Assistant Deputy Minister, Provincial-Local Finance Division,
Ministry of Finance

REFERRAL TO _____
RECOMMENDED _____
DIRECTION REQUIRED _____
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**ITEMS RELATED TO
PLANNING AND GROWTH
MANAGEMENT**

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DATE: September 30, 2019

REPORT TITLE: **COMMENTS ON PROPOSED CHANGES TO THE PROVINCIAL POLICY STATEMENT, 2014**

FROM: Andrew Farr, Acting Commissioner of Public Works

RECOMMENDATION

That the comments outlined in the report of the Acting Commissioner of Public Works titled “Comments on Proposed Changes to the Provincial Policy Statement, 2014” and contained in Appendix I “Response Letter to the Province with Detailed Comments on the Proposed Provincial Policy Statement, 2019”, be endorsed;

And further, that a copy of the subject report be forwarded to the City of Brampton, the Town of Caledon, the City of Mississauga and the Ministry of Municipal Affairs and Housing.

REPORT HIGHLIGHTS

- On July 22, 2019, the Province of Ontario released proposed changes to the Provincial Policy Statement through the Environmental Registry Posting Number 019-0279.
- The Provincial Policy Statement is issued under the *Planning Act* and sets the policy foundation for regulating the development and use of land.
- The proposed changes relate to *Planning Act* changes made through *Bill 108: More Homes, More Choice Act, 2019* and *A Place to Grow: Growth Plan for the Greater Golden Horseshoe, 2019*.
- Key comments for Peel Region include: inconsistencies between the Provincial Policy Statement and other provincial plans, perceived softening of key policies, and a new undefined term: “market-based” housing.
- There are concerns around revised policies that give preference for communal servicing as this is not something the Region promotes. Further, these do not align with the Region’s supported servicing options in the Palgrave Estate Residential Community.
- A detailed response to the Ministry is attached in Appendix I and will be submitted by the October 21, 2019 comment deadline.

COMMENTS ON PROPOSED CHANGES TO THE PROVINCIAL POLICY STATEMENT, 2014

DISCUSSION

1. Background

In January 2019, the Province released *A Place to Grow: Growth Plan for the Greater Golden Horseshoe* and in May 2019 released the *More Homes, More Choice: Ontario's Housing Supply Action Plan* which included a number of changes to the *Planning Act* through *Bill 108: More Homes, More Choice Act, 2019*. Comments have been provided to the Province and have been endorsed by Regional Council through previous reports in Resolutions 2019-206 and 2019-605.

On July 22, 2019, the Province of Ontario released proposed changes to the 2014 Provincial Policy Statement (PPS) through an Environmental Registry Posting (Number 019-0279).

The PPS is the primary provincial land use planning policy document in Ontario to guide decision-making. The PPS sets the policy foundation for regulating the development and use of land issued under Section 3 of the *Planning Act*. The current PPS and has been in-force and effect since April 30, 2014. The *Planning Act* requires that decisions affecting planning matters “shall be consistent with” policy statements issued under the Act.

The proposed changes to the PPS are meant to work together with the other provincial policy changes released earlier this year to support the Province's objectives to:

- encourage the development of an increased mix and supply of housing
- protect the environment and public safety
- reduce barriers and costs for development and provide greater predictability
- support rural, northern and Indigenous communities
- support the economy and jobs
- maintain protections for the Greenbelt

This report provides an overview of the key changes and their potential implications. Appendix I of this report provides the proposed formal response letter with detailed comments to be submitted to the Province by the October 21, 2019 comment deadline, subject to Council endorsement.

Issues addressed in the comments include suggestions around policy strength, consistency, partial and communal services, the planning horizon, market-based housing and fast-tracking developments. At this time, the changes proposed to the PPS do not necessitate significant changes to the Peel 2041 work plan since that process already incorporates the many recent provincial policy changes. Staff will continue to monitor and discuss the policy implications with Provincial staff and stakeholders.

2. Key Implications of the Proposed Changes to the Provincial Policy Statement

Key changes proposed to the PPS are discussed below along with specific recommendations. Detailed comments can be found in Appendix I.

Strength of Policy Language

- There is a softening of the language of several policies throughout the PPS by changing some instances of “shall” to “should”. It is not clear what the intent of the changes are and the change appears to relax the requirement in these policies. This

COMMENTS ON PROPOSED CHANGES TO THE PROVINCIAL POLICY STATEMENT, 2014

change has been made in several key policies that the Region relies on for support of key programs and strategies.

- It is recommended that the term “shall” be kept to ensure policy strength is maintained and that the PPS continues to direct the planning of compact, complete communities.

Changes within Implementation and Preamble Sections

- Several key matters have been revised from specific policies to general statements in the Preamble section of the statement. Some of these key policies are related to: ensuring that Official Plans coordinate cross-boundary matters; ensuring planning matters are consistent with the PPS; that the PPS represents minimum standards; and giving direction on how the PPS relates to other provincial plans. These are key policies which speak to the importance of the PPS and removing them as policies could be interpreted as less of a requirement to adhere to them.
- It is recommended that these policies be kept in the implementation section to ensure they are recognized as policies and not descriptive statements.

Consistency of Policies

- There are several inconsistencies between the PPS and other provincial plans. Differences in language can make it difficult to interpret and compare policies between documents. For example, the Growth Plan identifies transit corridors as “Priority Transit Corridors”, whereas in the PPS there is a similar term of “Major Transit Corridors”.
- It is recommended that defined terms and similar policies between provincial documents remain consistent, where possible, throughout the various provincial documents.

Indigenous Engagement Policies

- There is an increased emphasis in the proposed policies on the role of Indigenous communities in land use planning and development. This is supported as it is important for municipalities to engage with Indigenous communities.
- It is recommended that the Province provide consultation guidelines so that there is a common understanding of what constitutes meaningful engagement across the Province. Also, it is recommended that the term “Indigenous” be consistently used, where possible.

Partial Servicing

- Partial servicing is the servicing of lots with either piped municipal water or municipal sewage services, but not both. Currently there are limited areas permitted to utilize partial servicing within the Regional Official Plan.
- There is a change to provide additional permissions for the extension of partial services into rural areas outside of settlement areas to address failed services or to service infill on existing lots. There is concern that this policy could allow for applications such as severances in the rural area outside of the current partial service area to be eligible to receive partial services for the creation of new lots.
- To limit this, it is recommended that the new policy addition specify that it applies to existing lots of record as of a specific date (i.e. the date the PPS is in effect).

COMMENTS ON PROPOSED CHANGES TO THE PROVINCIAL POLICY STATEMENT, 2014

Market-Based Housing

- A new term, “market-based”, has been introduced in several policies in relation to accommodating an appropriate “market-based” range and mix of residential types. The term has not been defined and using it may present an opportunity for justification of residential development types that may conflict with other policies through a narrow interpretation of a current market preference. There are concerns that this could limit the ability of municipalities to encourage an appropriate range and mix of housing as directed by other policies of the PPS. Further, the change could make it difficult to achieve intensification and density targets, required by the Growth Plan.
- If the term is to be included, it is recommended it be clear that “market-based” includes a broad assessment of housing need including tenure, unit mix, size mix and affordability.

Accommodation of Residential Growth

- Currently, municipalities must provide for a minimum 10-year supply of readily developable lands. There is a proposed change to increase this to a minimum of 12 years. The impact to Peel is minimal as this generally fits in with Peel’s planning horizon.
- However, clarification is requested on whether additional lands must be designated to accommodate the additional years. There is concern that Provincial financial tools that can be used to enable municipalities to collect infrastructure funding will not be sufficient to provide additional years of supply. Additionally, provincial support in data acquisition and the provision of standardized definitions, methodology, and tracking across municipalities is requested.

Extension of the Planning Horizon

- There is a proposed change to extend the planning horizon from the existing (up to 20 years) to up to 25 years and the planning of employment areas beyond the 25-year horizon. The change from 20 years to, up to 25 years is not a concern. However, planning for employment areas beyond the 25-year time horizon could undermine efforts to intensify existing employment areas and encourage the over-designation of lands.
- It is recommended that the proposed policy allowing planning for employment lands beyond 25 years not be included since existing policies already allow protection of employment areas beyond the planning horizon but do not go as far as actually designating employment lands beyond the planning horizon. Additionally, it is recommended that a new policy be included to recognize the changing economy and nature of employment by allowing for and encouraging the flexible accommodation of new types of employment.

Communal Servicing

- A series of new policies propose that where municipal water and wastewater services are not available, planned, or feasible, private communal services are the preferred form of servicing for multi-unit/lot development. The servicing hierarchy of the existing PPS gives municipalities flexibility to provide municipal servicing, then contemplate permitting communal services and finally, individual on-site services where municipal services are not available. The decision to permit communal or individual services is based on feasibility in the local context and in consultation with other policies and technical guidelines.

COMMENTS ON PROPOSED CHANGES TO THE PROVINCIAL POLICY STATEMENT, 2014

- When communal systems are permitted, municipalities are required to enter into “responsibility agreements” with private owners to ensure the operation and maintenance of the system will be sustained to public service standards. In the event of a system failure, municipalities are then bound to finance and complete repairs or system replacements in the event that private owner does not have the financial resources.
- The Region has been required to intervene to take corrective measures in multiple private communal systems in Caledon, and does not support the construction of new communal systems. As the proposed changes give preference to private communal servicing, it is a concern that the new policies expose municipalities to significant financial, public health and safety risks over the lifetime of the services.
- In particular, the revised PPS policies regarding communal servicing do not align with the Region’s supported servicing options in the Palgrave Estate Residential Community (PERC). Town of Caledon has recently completed a review of Official Plan policies for the PERC. The proposed amendment included deleting policies which may permit communal servicing, and stating clearly that communal services are not permitted. These policies, to be adopted as part of the Town’s Official Plan 2041 Review, were supported by the Region and circulated to the Province in June 2018; no objections were presented. The PERC also benefits from being within Peel’s partial servicing area, providing another alternative for applicable developments to receive piped municipal water services, avoiding the need for private communal water services.
- It is recommended that existing policy in the PPS be maintained to allow municipalities the discretionary ability to approve servicing with the appropriate consideration of financial, environmental and health risks.

Fast-tracking and Prioritizing Development Applications

- There are new references to fast-tracking and prioritizing development applications in support of housing and job-related growth and development. However, there is no clear definition of what constitutes a priority application. Given the recent changes to the *Planning Act*, which have reduced most processing timelines and put significant pressures on municipal resources, prioritizing certain applications can further compromise the ability to meet timelines for other applications.
- If it is expected that municipalities are required to fast-track specific applications, guidance is requested on what types of applications should be prioritized and supports should be made available to share the burden on resources.

3. Implications to Existing Work

At this time, the changes proposed to the PPS do not appear to necessitate significant changes to the Peel 2041 work plan, as reported to Regional Council on September 26, 2019. However, it is possible that some proposed changes could lead to implications, such as the new extended planning horizons. The Province could introduce new forecasts to coincide with the new time horizons and this could impact existing work for Peel 2041 and the Growth Management Strategy. Staff will continue to monitor this matter and report to Council as necessary.

COMMENTS ON PROPOSED CHANGES TO THE PROVINCIAL POLICY STATEMENT, 2014

CONCLUSION

Upon Council endorsement of this report and Appendix I, the formal letter will be sent to the Province by October 21, 2019. Regional staff will discuss the key implications raised in this report further with stakeholders and the Province at future consultation opportunities.



Andrew Farr, Acting Commissioner of Public Works

Approved for Submission:



N. Polsinelli, Interim Chief Administrative Officer

APPENDICES

Appendix I: Response Letter to the Province with Detailed Comments on the Proposed Provincial Policy Statement, 2019

For further information regarding this report, please contact Adrian Smith, Acting Chief Planner & Director, Regional Planning and Growth Management, Extension 4625, Adrian.Smith@peelregion.ca.

Authored By: Kathryn Dewar, Principal Planner, Regional Planning and Growth Management

**APPENDIX I
Comments on Proposed Changes to the Provincial Policy Statement, 2014**
October 21, 2019

Planning Consultation
Provincial Planning Policy Branch
777 Bay Street
13th floor
Toronto, ON M5G 2E5

Dear Planning Consultation staff,

Re: Region of Peel Comments on the Proposed Changes to the Provincial Policy Statement - ERO # 019-0279

The Region of Peel received the proposed changes to the Provincial Policy Statement (PPS) available on the Environmental Registry of Ontario posted July 22, 2019. This letter with detailed comments in Appendix A represents our response to the modifications, which was presented to Regional Council on October 10, 2019 for endorsement. The Council resolution is attached. In reviewing the proposed changes to the PPS, Peel staff are supportive of several proposed changes which promote integrated planning and growth management, preparing for impacts of a changing climate, increasing housing supply, protecting employment lands, and creating complete, transit-oriented communities.

Changes or deletions which present concerns for Peel's planning and provision of services are summarized below. As Peel staff are in the midst of conducting the Peel 2041 Regional Official Plan Review, staff request to work with the Ministry of Municipal Affairs and Housing to minimize implications to Peel's work plan achieving the intent of the PPS. In several of the comments in Appendix A, additional information or guidance is requested to ensure implementation is clear and consistent.

Key Implications of the Proposed changes to the Provincial Policy Statement
Inconsistencies between the PPS and Provincial Plans

There are several instances of inconsistencies in language and policies between the PPS and other provincial plans which may complicate interpretation and implementation. It is recommended that defined terms and similar policies remain consistent throughout the various provincial documents. *Please refer to comments on PPS 2019 policies 1.1.3.9., 1.2.4, 1.3.2.5.*

Strength of Language in Certain Policies

There is a softening of the language of several policies throughout the PPS by changing some instances of "shall" to "should". This change has been made in several key policies that the Region relies on for support of key programs and strategies. It is recommended that the term "shall" be kept to ensure policy strength is maintained and that the PPS continues to direct the planning of compact, complete communities. Regional staff are also concerned that the strength of a number of implementation and interpretation policies have been reduced, as they have been relocated to the preamble. It is recommended that these policies are kept in the implementation section to ensure they are recognized as policies and not descriptive

Public Works

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peelregion.ca

APPENDIX I Comments on Proposed Changes to the Provincial Policy Statement, 2014

statements. *Please refer to comments on PPS 2019 policies in the preamble, section 4.0, and subsections.*

Permissions for Partial and Communal Services

The servicing hierarchy of the PPS 2014 gave municipalities flexibility to provide municipal servicing, then contemplate permitting communal services, and individual on-site services in that order, based on feasibility in the local context and in consultation with other policies and guidelines (i.e. D-Series). The revised language gives preference to communal servicing, which has proven to introduce significant financial, environmental, and public health risks in the Region of Peel. The Region has been required to intervene to take corrective measures in multiple private communal systems in Caledon and does not support the construction of new communal systems. It is recommended that existing policy in the PPS be maintained to allow municipalities the discretionary ability to approve servicing with the appropriate consideration of the above-noted risks. Further, these do not align with the Region's supported servicing options in the Palgrave Estate Residential Community. Regional staff also have suggested revisions to the partial servicing policies to ensure that additional unintended development in rural areas does not rely on partial servicing. *Please refer to comments on PPS 2019 policy 1.6.6. and subsections.*

Housing Policy

Regional staff are supportive of policy and initiatives which increase the supply of housing to meet the needs of all residents. However, some of the modifications present in the PPS 2019 may not contribute to this goal as anticipated.

Regional staff are concerned with the new term "market-based," as it could present an opportunity for justification of residential development types contribute less to intensification targets. If the term "market-based" is to be included, it is recommended that a definition be introduced which clearly includes an assessment of tenure, unit mix, size mix, and affordability.

There are references to "fast-tracking" and "prioritizing" applications in support of housing and job-related growth and development. Given the recent changes to the *Planning Act* municipalities are facing significant pressures to meet reduced application processing timelines, and additional prioritization can further compromise the ability to meet legislated timelines for other applications. If it is expected that municipalities are required to fast track specific applications, guidance is requested on what types of applications should be prioritized and supports should be made available to share the burden on resources.

Extended planning horizons and an increase to the years in which municipalities must have minimum residential supply have also been introduced. If new population forecasts are introduced beyond 2041, it is recommended that municipalities be given the option to either use the new forecasts or to complete their current Municipal Comprehensive Review processes that are underway as this change could necessitate significant revisions to completed work in achieving conformity with current requirements. Clarification is requested on if additional lands are required to accommodate residential development for the additional two years (a total of twelve years) and there is concern that Provincial financial tools that can be used to enable municipalities to collect infrastructure funding will not be sufficient to

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provide additional years of supply. Additionally, provincial support in data acquisition and the provision of standardized definitions, methodology, and tracking across municipalities is requested. *Please refer to comments on PPS 2019 policies 1.1.1, 1.1.2, 1.1.3.8, 1.4.1., 1.7.1, 4.7, definitions, and subsections.*

Please accept detailed comments from Regional staff in Appendix I, as attached. Regional staff wish to continue to be circulated on future updates to the PPS 2019 and look forward to receiving further information or consultation opportunities.

Regards,



Adrian Smith, MCIP, RPP
Chief Planner and Director (Acting)
Regional Planning and Growth Management

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APPENDIX I**Comments on Proposed Changes to the Provincial Policy Statement, 2014****APPENDIX A - DETAILED COMMENTS ON THE PROPOSED PROVINCIAL POLICY STATEMENT, 2019****Part 1: Preamble**

Many policies which were in Part V, Section 4.0 (Implementation and Interpretation) in the PPS 2014 have been moved to the preamble. They are no longer numbered policies, which creates difficulty in referencing them. Regional staff are also concerned that removing these as policies could be interpreted that there is less of a requirement to adhere to them. Clarification is requested around the rationale for moving them and possible implications.

Part IV: Vision for Ontario's Land Use Planning System

It is recommended that the term Indigenous is consistently used except where a direct reference to section 35 is to be made. The third sentence of the third paragraph could be revised as follows: "The Province recognizes the importance of consulting with Aboriginal Indigenous communities on planning matters that may affect their section 35 Aboriginal or treaty rights." It would also be helpful to have provincial guidance on what will be expected through consultation with Indigenous communities.

Part V: Policies - 1.0 Building Strong Healthy Communities

- 1.1.1. b)** The meaning of "market-based" housing is unclear and no definition is provided in the PPS. Including the term may allow developers to focus on building low-density residential development, as they may claim that low-density residential housing is what the market demands.

The market is currently providing single detached dwellings as the largest share of the housing construction completions in Peel, while the needs for apartments, rental units, supportive housing, and subsidized housing is being unmet. For further information, please refer to the 2018 Peel Housing Strategy:

<https://www.peelregion.ca/planning/officialplan/pdfs/2018/2018-housing-strategy.pdf>.

The Province should work with areas of greater need (e.g. addressing non-market housing, affordability, and rental tenure) and provide support to affordable housing providers in order to create a more balanced housing continuum.

If the term "market-based" is to be included, it is recommended that it be clear that "market-based" includes an assessment of tenure, unit mix, size mix and affordability.

- e)** The Region supports including language that emphasizes transit-supportive development, intensification, and infrastructure planning throughout the PPS. However, policy 1.1.1.e. should extend beyond "optimization" by encouraging transit needs to be considered prior to development. A "transit-first" approach will encourage introduction of transit connections to new/growing communities.

- f)** The Region recommends that the terms "identifying, preventing and removing" be reinstated in the policy. The term "addressing" weakens the potential to prevent and mitigate land use barriers that can disproportionality impact older adults and persons with disabilities.

- i)** The Region supports the use of stronger language when referring to climate change impacts and the need to "take action" and "prepare for the impacts" as opposed to "consider action". It is suggested that the Provincial Policy Statement (PPS) include encouragement for municipalities to complete community greenhouse gas inventories which can inform future land use. Municipalities can mitigate against the negative effects of climate change by planning for low-carbon communities through the use of land-use policy tools and approaches. The guidance document

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which was developed by the Province to help municipalities develop quantitative, targeted strategies for supporting communities in making the transition to a low carbon future could be referenced in the policy.

- 1.1.2.** The Region does not have a concern with changing the planning horizon from up to 20 years to up to 25 years. It is recommended that if new forecasts are introduced beyond 2041, municipalities be permitted to either use the new forecasts or complete their current Municipal Comprehensive Review processes that are underway as this change could necessitate significant revisions to completed work in achieving conformity with current requirements.

The Region does not support the addition of the text “and *employment areas*” to this policy as employment areas are addressed in policy 1.1.3.7. Planning for employment areas beyond the 25-year time horizon could undermine efforts to intensify existing employment areas and encourage the over-designation of lands. It is recommended that the proposed policy allowing planning for employment lands beyond 25 years not be included since existing policies already allow protection of employment areas beyond the planning horizon but do not go as far as actually designating employment lands beyond the planning horizon.

- 1.1.3.2. c)** The Region suggests re-wording this subsection or including an additional subsection that states: “prevent, and where possible, mitigate impacts from air quality and climate change to protect public health.”

d) The Region supports the addition of policy 1.1.3.2.d. and its implications for sustainable land use planning. Please see related comments on section 1.1.3.6.

- 1.1.3.3.** The Region is supportive of the inclusion of text regarding transit-supportive development. There is no objection to the proposed deletion of cross-references to Sections 2 and 3 provided the PPS continues to be interpreted to be read in its entirety and that all relevant policies are to be applied in each situation. Policy directions in Sections 2 and 3 are relevant to ensuring intensification and redevelopment which appropriately addresses natural heritage and resources protection and the implications of natural and human made hazards on development.

- 1.1.3.6.** Changing the language from “shall” to “should” contradicts policies 1.1.1., 1.1.3.2, and others which promote compact, complete, and sustainable communities which are prepared for the impacts of a changing climate. It is recommended that the language is left as-is. Further clarification is requested on why policies have been changed from “shall” to “should,” and what implications the policy has on implementing complete communities as per Growth Plan 2019 policies, if the change remains.

- 1.1.3.8. a)** It is requested that the Province provide information on a consistent source of market demand indicators across municipalities. It is unclear how satisfying market demand ensures Growth Plan targets are met, when our focus for directing growth should be via intensification.

e) The revisions provide clarification and improve interpretation of the policy. The revision is consistent with similar policy direction in the Growth Plan 2019, and the Province has provided draft agricultural impact assessment guidelines.

The Region has no objection to the proposed deletion of cross-references to Sections 2 and 3 and the addition of language that permits municipalities to determine the level of detail needed to fulfill comprehensive review requirements aligned to the complexity and scale of proposed settlement expansions provided the

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PPS continues to be interpreted that it is to be read in its entirety and all relevant policies are to be applied in each situation. Policy directions in Sections 2 and 3 are relevant to the determination of appropriate locations for settlement expansion and should continue to provide guiding criteria for expansion studies.

- 1.1.3.9.** This policy lacks clarity and is inconsistent with the new policies of the Growth Plan 2019. There is no reference to the ability to expand settlement area boundaries outside of a municipal comprehensive review for lands less than 40 hectares. In addition, there is no reference that the lands must be outside of the Greenbelt, as required in the Growth Plan 2019. It is recommended that this proposed policy be consistent with the Growth Plan 2019 or be omitted from the PPS.
- 1.2.1. d)** Additional text should be added to address waste management system needs in accordance with existing waste management policy statements (e.g. Food and Organic Waste).
- 1.2.3.** The PPS should consider specifically naming climate change considerations into the policy (underlined): “Planning authorities should coordinate emergency management and other economic, environmental, climate change, and social planning considerations to support efficient and resilient communities.”
- 1.2.4.** Clarification is requested on how terminology and definitions in PPS are being coordinated with those in the Growth Plan. The Growth Plan identifies transit corridors as “priority transit corridors”, whereas in the PPS it is referred to as “major transit corridors”. It is recommended that defined terms remain consistent throughout the various Provincial Policy documents.
- 1.2.6.1.** The Region supports the stronger language in the policy but suggests two revisions. Air quality should be a specific inclusion, for example (underlined): “...adverse effects from odour, noise, air emissions, and other contaminants...”.
- The policy should also be revised to give further consideration to the existing waste management policy statements and guidelines (e.g. Food and Organic Waste, D-Series), in particular the protection of existing and planned facilities to build a circular economy in Ontario.
- 1.2.6.2.** The Region is generally supportive of the new policies to protect employment lands from intrusion by sensitive land uses to avoid incompatible nearby land uses. Please revise the policy to remove the wording “adjacent to” and replace it with “within the zone of influence of”. “Resource recovery” should also be added to the list of existing or planned uses.
- b)** It is recommended that where provincial guidelines, standards, and procedures do not exist or where stronger mitigation measures have been developed, potential impacts should be minimized and mitigated using best practices developed by recognized agencies. For example, the U.S. Environmental Protection Agency has developed recommendations on Best Practices for Reducing Near-Road Pollution Exposure at Schools, in addition to recommendations for municipal planners on technological, design, and planning approaches to mitigate exposure to traffic-related air pollution.
- 1.3.1. a)** The addition of “mixed uses” is supported to create complete communities with a mix of jobs and other employment-related land uses.

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c) Municipalities conduct this type of work on a case by case basis and would not support a one-size fits all approach to this planning. There are concerns with provincial reporting requirements related to such a policy.

1.3.2.2. The Region is supportive of the recommendation to protect employment lands from intrusion by sensitive land uses to avoid incompatible nearby land uses. “Resource recovery” should also be added to the list of planned uses.

1.3.2.3. “Resource recovery” should also be added to the list of planned uses.

1.3.2.4. Conversion of lands within employment areas should be subject to the same considerations as set out in policy 1.2.6.2 (land use compatibility).

1.3.2.5. This policy is inconsistent with Growth Plan 2019 policy 2.2.5.10. Growth Plan policy 2.2.5.10.b. further states that the converted use must also maintain a “significant number of jobs,” which is not reflected in this proposed PPS policy. Consistency between documents is recommended for clarity in interpretation. Additionally, it is recommended that a new policy be included to recognize the changing economy and nature of employment (i.e. work from home arrangements, automation, warehousing and logistics) by allowing for the flexible accommodation of new types of employment.

1.4.1. The Region is supportive of changing the language from the PPS 2014 from “housing types” to the defined term “housing options”.

a) Clarification is requested on the justification for the change from 10 to 12 years. Clarification is requested on whether municipalities would be required to designate additional lands to accommodate residential development. There is concern that Provincial financial tools that can be used to enable municipalities to collect infrastructure funding will not be sufficient to provide additional years of supply. Additionally, provincial support in data acquisition and the provision of standardized definitions, methodology, and tracking across municipalities is requested.

1.4.3. a) It is positive that the PPS now states that minimum targets for affordable housing for low- and moderate-income households will need to align with applicable housing and homelessness plans. It would be helpful if the Province went further and gave municipalities better tools or concrete methods for creating housing targets and monitoring-measuring programs.

b) To facilitate the development of new and refurbished residential and multi-residential dwellings, they should have the capability to support waste management systems that focus on reduction, reuse, recycling and resource recovery (e.g. update building code to include separate chutes; sufficient waste bin storage within and around property).

e) Further clarification is requested about “air rights development”. A clear definition should be provided. How will “air rights development” impact efforts around establishing first and last mile connections? Intensification in proximity to transit, corridors, and stations is supported, however, clarification is requested around what “including corridors and stations” is inclusive of – does this mean developing on transit stations?

1.5. It is recommended to include the following as an additional policy subsection: “e) where possible, separate public spaces, recreation, parks, trails, and open spaces from sources of air quality emissions.”

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- 1.6.** The policy revisions addressing the impacts of a changing climate and growth management are supported.
- 1.6.3.** It is recommended that the D-Series guidelines be updated, and that the PPS would then be updated to be in accordance with the most recent version. It is recommended that municipalities be required to designate and protect land for organic and other waste processing needs in accordance with the D-Series guidelines.
- 1.6.6.1.** The servicing hierarchy of the PPS previously provided flexibility to municipalities to provide municipal servicing, then consider communal services, and then individual on-site services in that order. The changes to policies 1.6.6.1 to 1.6.6.4 put more emphasis on communal services, which is not supported.
- 1.6.6.3.** This policy revision is not supported. Municipalities are required to assume ownership of failed communal water and wastewater systems. When this change of ownership occurs there is unplanned and unfeasible financial risk transferred to the municipality. This amendment removes the ability of municipalities to mitigate this risk by not permitting private communal services.

The PPS 2019 proposes that where municipal services are not available, planned, or feasible, private communal services are the preferred form of servicing for multi-unit/lot development. The existing PPS 2014 policy clarifies that municipalities have discretion to approve private communal services. This policy should be retained and strengthened by including the criteria that should be considered when proposals for private communal services are received.

Private communal servicing exposes municipalities to a financial risk over the lifetime of the services as municipalities are required to enter into responsibility agreements with private owners. In the event of a system failure, municipalities are then bound to finance and complete repairs or system replacements to meet public servicing standards in the event that private owner does not have the financial resources. Private communal services should not be a default option in the policy statement with no discretionary ability for municipalities to review servicing with the appropriate consideration of financial sustainability, environmental, and technical risks over the life cycle of the asset. In particular, the revised PPS policies regarding communal servicing do not align with the Region's supported servicing options in the Palgrave Estate Residential Community (PERC). Town of Caledon has recently completed a review of Official Plan policies for the PERC. The proposed amendment included deleting policies which may permit communal servicing, and stating clearly that communal services are not permitted. These policies, to be adopted as part of the Town's Official Plan 2041 Review, were supported by the Region and circulated to the Province in June 2018; no objections were presented. The PERC also benefits from being within Peel's partial servicing area, providing another alternative for applicable developments to receive piped municipal water services, avoiding the need for private communal water services.

In addition to financial risk to the municipality, there is a significant public health and safety risk in the case of communal system failure. In retaining and strengthening the existing PPS 2014 policy as recommended, there should also be a cross reference to ensuring the proposed communal system meets the tests of 1.6.6.1.b. to the satisfaction of the municipality.

- 1.6.6.4.** It is recommended that the following sentence uses the word "only" which was included in the PPS 2014, as follows (underlined): "In settlement areas, individual on-site sewage services and individual on-site water services may only be used for infilling and minor rounding out of existing development." Clarification is requested

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regarding the implementation of this policy as revised. In particular, clarify expectations for the long-term impacts assessment and reporting.

1.6.6.5. It is recommended that the new policy addition specify that it applies to existing lots of records as of a specific date (i.e. the date the PPS 2019 is in effect) to limit development outside of settlement areas. There is concern that this policy could allow for applications such as severances in the rural area outside of the Region's current partial service area to be eligible to receive partial services for the creation of new lots.

1.6.6.7. The policy revision is supported.

1.6.7.2. The policy revision from "shall" to "should" is not supported. The term "should" minimizes the focus of transportation demand management (TDM) in managing demand. TDM is a key strategy for meeting transportation demands that stem from growth.

1.6.7.5. This policy was previously included in the PPS 2014 and no longer appears in the proposed PPS 2019. The Region does not support the removal of this policy as it is an integral component of supporting land use planning initiatives and implementation of key infrastructure. Removal of this policy is contradictory and unresponsive of other policies that make reference to healthy, livable, and safe communities (policy 1.1.1.e) and land use compatibility (policy 1.2.6.1). The decoupling of land-use and transportation within all stages of the planning process is advised against and it is suggested that this item be reinstated in this update to the PPS. Removal of this policy compromises the shift towards sustainable and active transportation initiatives / programs. Without this policy, there is no requirement for development proposals to consider transportation impacts and sustainable/active transportation options as part of the development process. Policy 1.6.7.5 also sets the standards for also implementing Growth Plan 2019 policies (section 3.2.2). Consistency should be maintained across all Plans.

1.6.8.5. Clarification is requested on the ways this change will support the implementation of the GTA West Corridor. A key component of this is the co-location of facilitates since it is the most efficient use of infrastructure.

1.6.10.1. This policy should be expanded to include requirements and protection afforded to other infrastructure components such as:

- a focus on reduction, reuse, recycling and resource recovery;
- reference to other supportive provincial policies;
- protection from encroachment of sensitive or incompatible land uses for existing and planned resource recovery facilities;
- housing development standards that support waste management systems by requiring provisions for reduction, reuse, recycling and resource recovery; and
- identification of waste management infrastructure (both processing facilities and amenities within residential dwellings) to be required early in the development review process and at every step of the planning process.

1.6.11.1. The policy revision is supported.

1.7.1. The term "market-based" has been added repeatedly and is not supported. See previous comments on policies 1.1.1.

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1.8.1. It is recommended that the policy be revised to state (as underlined): "...improved air quality and reduced exposure to air pollutants, reduced greenhouse gas emissions..."

e) This policy revision is supported.

h) It is suggested to include an additional subsection (i.e. 1.8.1.h.) that states: "Avoid siting sensitive land uses within 500 feet of major roadways (> 50,000 vehicles per day). If avoidance is not possible, minimize and mitigate any potential adverse effects from transportation-related air pollution to minimize risk to public health and safety."

Transportation is a major concern because people are widely exposed to its emissions. People living near major roads and travelling in cars are exposed to higher levels of air pollution. Exposure to air pollutants from traffic emissions generally occurs within 300 to 500 metres from a highway or major road, with the highest exposure closest to the road and decreasing with distance from the road. This comment could also be applied to Section 1.6.7.

Part V: Policies - 2.0 Wise Use and Management of Resources

2.1.10. The addition of policy regarding how municipalities may plan and regulate development and site alteration regarding non-provincially significant wetlands is supported in principle. The policy direction for non-provincially significant wetlands should be strengthened with appropriate flexibility to enable municipalities to protect, improve or restore wetlands and permit development and site alteration in accordance with guidelines issued by the Province. The Province should consult with municipalities, conservation authorities and stakeholders on draft guidelines. Guidelines for wetland protection, restoration and enhancement should reflect the mitigation hierarchy and emphasize avoidance and minimization first before mitigation and compensation options are considered.

2.2.1. The policy addition is supported.

2.3.2. The policy addition is supported.

2.3.3.3. The policy revision is supported.

2.3.6.1. The policy revision is supported.

2.3.6.2. The policy revision is supported.

2.5.2.2. It is recommended that this policy revision be excluded from the PPS or be amended to clarify that the proposed area of disturbance for extraction may be restricted where extraction is considered in or near natural heritage features. Recommended revised wording is as follows (underlined): "... provided that the proposed area of disturbance and long-term rehabilitation can demonstrate...".

2.5.2.4. Clarification is requested on the purpose of this policy addition regarding the *Aggregate Resources Act*.

2.6.5. The policy revision is supported.

Part V: Policies - 3.0 Protecting Public Health and Safety

3.1.1. The delineation of floodplains and characterization of flood risks are based on IDF curves which rely on historical records of precipitation to determine critical thresholds. These records may not reflect future projections in light of climate change. Please

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provide clarification on the method for determining the one-hundred-year flood standards and whether the current policy framework regarding regional flood event standards is adequate for climate change. Will the Province address this through policy changes in the PPS or in guidance documents?

3.1.3. The policy revision is supported.

3.2.2. It is suggested to add "to human health" at the end of the policy statement 3.2.2. (i.e. "...no adverse effects to human health.").

3.2.2. Stronger language is recommended for this policy, as follows (underlined): "through planning and development approvals provided that that there will be no adverse effects to human health or to the environment." It is also recommended that the Province revise the policy to reference the provincial excess soils best management practices guidance.

Part V: Policies - 4.0 Implementation and Interpretation

4.0. Many of the policies in this section have been re-worded and moved from Section 4.0 as a numbered policy to the unnumbered text in the preamble. What is the rationale for this change?

4.2. The implementation requirement that decisions "shall be consistent with" the PPS should remain as part of the numbered policy, as in the PPS 2014.

4.7. If this policy is to remain, further clarification on the intent and implementation must be provided (i.e. priority applications must be defined). With the recently reduced development application review timelines, a further reduction based on this policy may create difficulty for the implementation of tools and review requirements which ensure good planning and healthy, complete community outcomes.

4.9. The original policy in the PPS 2014, regarding the policies of the PPS representing minimum standards, should remain in the PPS 2019.

Part V: Policies - 6.0 Definitions

Air Rights Development: (Proposed new) Further clarification is requested for the term "air rights development" in the form of a new definition.

Agricultural System: The definition added to the PPS is supported.

Agri-food Network: The definition added to the PPS is supported.

Comprehensive Review: As it has been recommended that policy 1.1.3.9. not be added to the PPS 2019, if the Province omits the policy then reference to 1.1.3.9 should be removed from the definition of *comprehensive review* accordingly. Municipal comprehensive review (Growth Plan 2019) and *comprehensive review* (PPS 2019) have two different definitions. The PPS definitions seems to state that a comprehensive review can take place outside of s.26 of the *Planning Act*, while there are no policies permitting *comprehensive reviews* outside of an official plan review process. Policy 1.1.3.8 notes that settlement areas expansions can only take place at the time of comprehensive review. The Growth Plan states these only occur through an official plan amendment or new official plan under *Planning Act* s.26 (a 5 or 10 year review). This seems to be a lost opportunity to clarify MCR related matters. The definition for *comprehensive review* should also clearly allow for the staged municipal comprehensive review and amendment of an official plan for pertinent matters.

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Excess Soil: (Proposed new) It is recommended that a definition be included for excess soil. This could be similar to the one currently used in the Province's Management of Excess Soil- A Guide for Best Management Practices

Housing Options: The definition added to the PPS is supported.

Impacts of a changing climate: The definition added to the PPS is supported.

Market-based Housing: (Proposed new) The Province should define and clarify what is referred to as market-based housing if the terminology is to be included in the PPS, as noted in previous comments on policies 1.1.1., 1.1.3.8. and 1.4.3. It should be clear to be an assessment based on the needs of the community and strategic housing objectives around affordability, mix of tenure, unit mix, range in size.

Multimodal transportation system: It is suggested that wording throughout the PPS policies include more support for a multimodal transportation system. Currently most of the focus seems to be on transit-supportive development, however, the Region's 50% sustainable mode share target is comprised of walking, cycling, and carpooling in addition to transit.

Municipal sewage services: Either a definition for centralized/decentralized must be added to support the change to the definition of *municipal water services* and *municipal sewage services* or the current definitions as-is are preferred.

Municipal water services: See comment on municipal water services above.

Residential intensification: The revision to the definition is supported.

Transit-supportive: The Region supports the additions of 'proximity to transit stations, corridors and associated elements within the transportation system'. However, clarification is requested on what the term 'optimizes investment in transit infrastructure' suggests. Transit-supportive should go beyond transit optimization. Optimization suggests transit services already exist. Policy needs to support transit-first approach where sustainable and active transportation options are considered during early stages of development proposals and applications.

Waste management system: Waste management system should be consistent with the definition used in the Environmental Protection Act, 1990 and the Food and Organic Waste Policy Statement, 2018: "waste management system means any facilities or equipment used in, and any operations carried out for the management of waste including the collection, handling, transportation, storage, processing or disposal of waste, and may include one or more waste disposal sites."

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DATE: October 1, 2019

REPORT TITLE: **COMMENTS ON THE PROPOSED REGULATORY CHANGES FOR THE *MORE HOMES, MORE CHOICES ACT***

FROM: Andrew Farr, Acting Commissioner of Public Works
 Janice Sheehy, Commissioner of Human Services
 Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer

RECOMMENDATION

That the comments outlined in the joint report of the **Acting Commissioner of Public Works; the Commissioner of Human Services; and, the Commissioner of Finance and Chief Financial Officer**, titled “**Comments on the Proposed Regulatory Changes for the *More Homes, More Choices Act*”** and also contained in **Appendices I to IV** of the subject report, be endorsed.

REPORT HIGHLIGHTS

- On June 13, 2019, Council endorsed Regional comments on the Bill 108: *More Homes, More Choice Act, 2019* (Council Resolution No. 2019-605).
- On June 21, 2019, the Province released its proposed *More Homes, More Choice* regulations, under the *Planning Act*, and *Development Charge Act*, as well as a proposed regulation specifically for the new Community Benefits Charge regime.
- Regional staff responded to each proposed regulation via letters to the Province (see Appendices I - IV).
- More Homes, More Choice changes to the *Planning Act* (except those related to the Community Benefits Charge) came into force on September 3, 2019 (See Appendix V).
- The changes have financial implications that could undermine the principle that ‘growth pays for growth’ and shift costs associated with development to tax and utility rates.
- The proposed changes will necessitate additional administrative costs for municipalities
- The Chief Financial Officer is participating in the Province’s Community Benefits Charge Technical Consultation Group.

COMMENTS ON THE PROPOSED REGULATORY CHANGES FOR THE *MORE HOMES, MORE CHOICES ACT*

DISCUSSION

1. Background

The More Homes, More Choice Act, 2019 (Bill 108) received Royal Assent in the Legislature of Ontario on June 6, 2019. To implement the changes resulting from Bill 108, the Province released a series of draft regulations for consultation on June 21, 2019.

Staff comments were submitted to the Province, in order to meet commenting deadlines. In these responses, staff acknowledged that the proposed changes may have the potential to support some of the Region's housing initiatives, however, raised concerns over potential unintended consequences and made a number of corresponding recommendations.

As of September 3, 2019, changes to the *Planning Act* are now in effect, as specified by the proclamation. The changes that have taken effect do not include the proposed regulations to the Community Benefits Charge under the *Planning Act*, or the *Development Charges Act*.

Key concerns raised by Regional staff, that remain unaddressed by the proposed regulations include:

- Reduced planning flexibility for municipalities;
- The risk of reduced municipal credit ratings, debt capacity and the possibility of stranded debt;
- A consequent need to either raise property taxes and utility rates or slow down growth through delayed investment; and
- An increase in administrative burden.

This report provides an overview of staff activities in response to the proposed regulatory changes and highlight key concerns for the Region. Each of the four response letters sent to the Province by staff and the proclamation are attached as Appendices I, II, III, IV and V of this report.

2. Proposed change to the Community Benefits Charge and Technical Consultation Group

The new Community Benefits Charge regime will migrate "soft services" previously collected through developments charges to a separate, land-based appraisal system. Regional staff have expressed concern with the proposed regulatory changes, including:

- The time to transition to the Community Benefits Charge;
- Mandatory exemptions to the Community Benefits Charge;
- The functioning of the Community Benefits Charge within a two-tier governance system; and
- The proposed land-based appraisal system and cap.

The Province has committed to consult with municipalities to determine an appropriate methodology for allocating Community Benefits Charge funding. A land-based appraisal

COMMENTS ON THE PROPOSED REGULATORY CHANGES FOR THE *MORE HOMES, MORE CHOICES ACT*

system (as currently proposed) is highly problematic, as there is no direct link between land values and the cost of providing services.

The Region's Chief Financial Officer is participating in the Province's technical consultation group, providing input into the methodology and the resulting funding calculation. The first group meeting took place on July 29, 2019, with two additional meetings on August 14 and September 13, 2019.

3. Proposed Changes to the *Development Charges Act*

The proposed regulatory changes to the *Development Charges Act* were grouped around five key changes:

- Migration of "soft services" from development charges to the new Community Benefits Charge regime
- Mandatory development charge exemptions
- Mandatory development charge deferrals
- Mandatory development charge rate freeze
- Prescribed interest rate

Staff acknowledge changes, such as development charge deferral, exemption and the rate freeze, may ease upfront cashflow requirements for rental and non-profit housing developers and ensure their construction budgets are more stable and predictable. However, staff recommended that such incentives should be left to municipalities and not imposed on them.

The resulting loss in revenue to the Region also creates risks, such as the potential for reduced municipal credit ratings, debt capacity and stranded debt. Such risks may force Council to opt for slower growth, rather than raise taxes to fill any revenue gap.

The Province has shown some willingness to listen to municipalities. Examples include allowing paramedic services to be included in development charges (DCs) for hard services and the Minister not prescribing a maximum interest rate for the DC deferral or rate freeze.

4. In-Effect Changes for the *Planning Act*

As specified by the proclamation, Bill 108 changes to the *Planning Act* (except those related to the Community Benefits Charge) came into force on September 3, 2019. Regulatory changes to implement the *Planning Act* are also in-effect. A summary of the changes is included below:

Changes:

- Broadening the Local Planning Appeal Tribunal's jurisdiction and decision-making powers in major land use planning matters
- Removal of certain "third party" appeals;
- Authorizing the Minister of Municipal Affairs and Housing to mandate the use of a community planning permit system; and

COMMENTS ON THE PROPOSED REGULATORY CHANGES FOR THE *MORE HOMES, MORE CHOICES ACT*

- Requiring municipalities to authorize additional residential units in both a primary dwelling and ancillary building or structure.

The in-effect regulations clarify the following:

- Community Benefits Charge by-laws will not apply in areas within a municipality where a Community Planning Permit System is in effect, despite the staff request that there be no geographic limits on where community benefits charges may be applied;
- Expanded grounds for a Local Planning Appeal Tribunal appeal for any matter where an appeal has been filed, despite the staff request that expanded grounds only be available for appeals filed after the legislation comes into force; and
- That municipalities will now be required to amend their official plans and zoning by-laws to permit an additional residential unit within a primary dwelling as well as an ancillary unit, which may create new rental stock, although staff noted the mandatory exemption of development charges for these units represents a lost revenue opportunity.

FINANCIAL IMPLICATIONS

The changes as proposed in the regulations have serious financial implications and may slow down growth, potentially resulting in higher tax and utility rates. Additional borrowing to cover the cost of any revenue losses that are not rolled forward into future development charges or recouped through the property tax or utility fees may be required.

Some of the key cost impacts include:

- a projected loss of approximately \$157 million in unrealized revenue potential, resulting from the mandatory exemption of new secondary suites and/or ancillary units from development charges (between 2020 and 2031);
- a range of \$420-\$466 million in increased debt financing requirements, resulting from extended payment timelines; and
- a potential exposure of \$37 million as a result of the migration of “soft service” from developments charges to the new Community Benefits Charges regime.

It is anticipated there will also be significant administrative costs to municipalities, such as:

- Staff resourcing costs as a result of an increased number and complexity of planning appeals, resulting from the expansion of grounds for appeal to the Local Planning Appeal Tribunal;
- administrative and coordination efforts required in order to track new development charge deferrals over a period of up to 20 years (in the case of non-profit housing); and
- additional internal capacity required for developing, monitoring and implementing the new Community Benefits Charge regime.

COMMENTS ON THE PROPOSED REGULATORY CHANGES FOR THE *MORE HOMES, MORE CHOICES ACT*

RISK CONSIDERATIONS

The proposed regulations pose significant financial risk for municipalities. As staff will continue to work with the Province to mitigate those risks, a formal Council endorsed decision will be helpful. Should Council choose not to endorse the Recommendation, there will be no formal Council endorsed decision sent to the Province at this time.

NEXT STEPS

1. Regional staff will continue monitoring and updating Council, on upcoming regulations associated with the Bill 108: *More Homes, More Choice Act*.
2. The Chief Financial Officer will continue to participate in the Community Benefits Charge Technical Group and work (in so far as possible) to see that the Region's concerns are addressed by the resulting Community Benefits Charge formula methodology.

CONCLUSION

The proposed changes will have serious financial implications (including higher debt and increased taxes) for municipalities. Staff will continue to work with the Province to mitigate risks and maintain the position that 'growth pays for growth.'



Andrew Farr, Acting Commissioner of Public Works



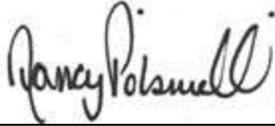
Janice Sheehy, Commissioner of Human Services



Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer

COMMENTS ON THE PROPOSED REGULATORY CHANGES FOR THE *MORE HOMES, MORE CHOICES ACT*

Approved for Submission:



N. Polsinelli, Acting Chief Administrative Officer

APPENDICES

- Appendix I – Response Letter: Re: O. Reg. 82/98, under the *Development Charge Act, 1997* related to Schedule 3 of the *More Homes, More Choice Act, 2019*.
- Appendix II - Response Letter: Proposed New Regulation Pertaining to the Community Benefits Authority Under the *Planning Act*
- Appendix III – Response Letter: Re: Proposed new regulation and regulation changes under the *Planning Act*, including transition matters, related to Schedule 12 of Bill 108 - the *More Homes, More Choice Act, 2019*.
- Appendix IV - Response Letter: Re: Proposed Regulations under the *Local Planning Appeal Tribunal Act, 2017*.
- Appendix V - Letter from Ministry of Municipal Affairs and Housing, addressed to Head of Council

For further information regarding this report, please contact:

Stephanie Nagel, Treasurer and Director of Corporate Finance, ext. 7105

Adrian Smith, Acting Chief Planner and Director of Regional Planning and Growth Management, ext. 4047

Aileen Baird, Director of Housing Services, ext. 1898

Authored By: Todd Julie, Angelo Ambrico

APPENDIX I

Comments on the Proposed Regulatory Changes for the More Homes, More Choices Act

August 21, 2019

John Ballantine, Manager
Municipal Finance Policy Branch
Municipal Affairs and Housing
13th floor, 777 Bay St.
Toronto, ON M5G 2E5

Dear Mr. Ballantine,

Re: O. Reg. 82/98, under the *Development Charge Act, 1997* related to Schedule 3 of the *More Homes, More Choice Act, 2019*.

Thank you for the opportunity to comment on the *Development Charges (DC) Act* regulations, accompanying the *More Homes, More Choice Act, 2019*. The Region appreciates the Province's commitment to the principle of growth paying for growth. However, there are several unintended consequences with the proposed regulations resulting in significant financial and growth implications.

Potential consequences include reduced municipal credit ratings, reduced debt capacity and the possibility of stranded debt. For the Region, this problem is compounded, as debt capacity is a two-tier system, placing both the upper and lower tiers' credit and debt capacity at risk. To avoid these outcomes, the Region may be forced to either raise property taxes and utility rates or slow its growth through delayed investment – the opposite of the Province's desired outcome.

Our external DC consultants, Watson and Associates, project a loss of approximately **\$157 million in unrealized revenue potential**, resulting from the mandatory exemption of new secondary suites and/or ancillary units from DCs (between 2020 and 2031). A significant uptake could place additional demands on supporting infrastructure. The Region has received an external legal opinion that it will be unable to roll the resulting costs forward into future DCs and will instead have to recoup costs through increased property taxes and/or utility rates.

There also exists a constitutional concern, where only the Federal government may charge an indirect tax (a tax passed on to a downstream consumer). With no link to the cost of services, the land-based Community Benefits Charge (CBC) appears to be an indirect tax. Introducing DC deferrals (and explicit recourse to a property tax lien) that may pass "hard" DCs on from the developer to a later "occupant," creates a similar problem. Both changes open the door to constitutional challenge.

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Comments on the Proposed Regulatory Changes for the More Homes, More Choices Act

With respect to the proposed regulations, staff now estimate:

- a range of **\$420-\$466 million in increased debt financing requirements**, resulting from extended payment timelines and creating the risk of stranded debt (up from \$346 to \$393 million as a result of the extended deferral payment timelines for non-profit housing developments), between 2020 and 2031; and
- a **potential exposure of \$37 million** as a result of the migration of “soft service” DCs to the new CBC regime (down from \$48 million as a result of the inclusion of paramedics as a chargeable DC service), between 2020 and 2031.

In addition to immediate financial impacts, Peel is concerned the Act and its regulations:

- add considerable “red tape” to development processes, due to the significant administrative and coordination efforts required. Higher planning and building permit fees may result;
- contain no instruction as to how the Act will be implemented in a two-tier governance context; and
- lay the new CBC and the updated DC Act open to constitutional challenge, with respect to the jurisdiction of the municipalities to level such charges (that resemble an indirect tax).

Staff previously submitted comments to the Ontario Legislature’s Standing Committee on Justice (May 31, 2019) and to the Province (June 1, 2019), on the *More Homes, More Choice Act* itself. The Region requests that the Province consider the recommendations provided previously (included as appendices), as well as the comments herein.

In addition to this letter, the Region supports the Municipal Finance Officers Association’s *Submission on Regulatory Changes implementing the More Homes, More Choice Act, 2019*.

DEVELOPMENT CHARGES ACT RECOMMENDATIONS

Due to significant unintended financial and growth implications, we recommend the province update its proposed regulation, giving effect to the following changes as they relate to mandatory exemptions, deferrals, rate freeze and prescribed interest rate:

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Comments on the Proposed Regulatory Changes for the More Homes, More Choices Act

MANDATORY EXEMPTION

1. **Municipalities may recover from future development, the costs incurred from the exemption of Secondary Suites and/or Ancillary Units.**

The absence of this authority would result in municipalities having to increase property tax and utility rates, which are already strained.

2. **Developers may build a maximum of two secondary suites and/or ancillary units per property.**

Specific limits should be outlined to control the impact of the otherwise unrestricted exemption of such development forms. A significant uptake in these units will create additional demands on infrastructure, creating additional costs.

3. **The 1% cap on other existing residential units, will be limited to affordable rental units.**

Currently, the regulations propose that within other existing residential buildings, the creation of additional units comprising 1% of existing units, would be exempted from DCs. MFOA submission outlines that not all rental housing is affordable.

4. **Municipalities shall maintain the authority to define specific built forms within their jurisdiction, such as stacked or back-to-back townhomes or retirement and long-term care homes.**

Currently, the Region treats stacked and/or back-to-back townhomes as two separate units, requiring two separate charges. Should one or the other of these be classified as a secondary suite, it would effectively halve the revenue collected. The proposed regulations also define retirement and long-term care homes as Institutional developments. Such a definition will further reduce municipal revenues.

DEFERRALS

5. **Municipalities may require submission of satisfactory security to cover the cost of the deferral, such as letters of credit.**

Introducing deferrals (and explicit recourse to a property tax lien) that may pass DCs from the developer to a later "occupant," weakens the defensibility of DC "hard" services, laying the deferral open to constitutional challenge.

6. **Any change to the status of Rental housing and Non-profit housing may result in the immediate payment of deferred DCs, plus appropriate interest.**

This would help to limit tax payer subsidization of for-profit activity.

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Comments on the Proposed Regulatory Changes for the More Homes, More Choices Act

MIGRATION OF “SOFT SERVICES” TO THE COMMUNITY BENEFITS CHARGE

- 7. The CBC regime will come into force two years from the filing of the regulation.**
This time is needed to: (1) allow municipalities to plan for an orderly transition; (2) obtain clarity regarding potentially significant financial impacts; and (3) minimize confusion and disruption at a time when so many DC by-laws are being updated.
- 8. Municipalities will shall have the sole authority to provide CBC exemptions and exclusions within their jurisdictions.**
Currently, the proposed regulation mandates exemptions from the CBC, including the development of long-term care homes, retirement homes, and non-profit housing. It also excludes services, such as cultural or entertainment facilities, hospitals, administration offices, landfill sites, etc. from CBCs.
- 9. Municipalities shall have the authority to set rates for and within their jurisdiction and set maximums (caps) to achieve full cost recovery.**
The CBC is capped at a percentage of land value. Preliminary analysis shows costs as a percentage of land values vary widely (5% to 100%+). The highest ratios are associated with high-value land. Any broadly-based cap would disproportionately reduce revenues for high-density jurisdictions – contrary to the Minister's pledge for revenue neutrality. A land value-based cap also gives the CBC the character of an indirect tax, rather than a charge, raising the question of constitutionality.
- 10. Municipalities may recover the additional costs associated with administration of the CBC regime.**
The cost of developing, monitoring and implementing the CBC program will be high, and will likely involve the building of additional internal capacity.

RATE FREEZE

- 11. The DC rate shall be maintained for no more than one year prior to development taking place.**
This will reinforce the province's encouragement to developers to begin building quickly, while preserving the intent of the freeze and lessening the detrimental impact on municipal finances.
- 12. Municipalities may apply a rate that corresponds with a change in development type.**
Without this clarity, it is possible that some developers may attempt draw out the freeze by making minor adjustments to their original applications.

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Comments on the Proposed Regulatory Changes for the More Homes, More Choices Act

13. The recovery of municipal costs shall take precedence over other liabilities against a property.

The risk to municipal credit ratings, and debt capacity requires that municipalities be given some additional guarantee of payment to cover capital infrastructure costs.

PRESCRIBED INTEREST RATE

14. Municipalities may apply an indexing rate to compensate for any change in the capital cost environment.

This will ensure that the “interest rate” charged on the rate freeze reflects the changing cost environment faced by municipalities and developers alike over the course of the freeze.

15. Municipalities may apply an indexing rate from the point at which the first payment would normally have become due (building permit).

Without this, it is hard to understand how municipalities can apply interest on a charge that has not yet come due.

16. Municipalities may recover additional costs incurred as a result of deferred payment through future charges.

The cost differential between what the Region can recoup through interest and the actual cost of the deferral should be recoverable from future DCs.

We look forward to continuing to work with the Province to increase the housing supply and address the issue of housing affordability in the Region of Peel. Staff would be pleased to provide clarifications or provide additional comments as required.

Sincerely,



Stephen VanOfwegen, CPA, CMA
Commissioner of Finance and Chief Financial Officer
Region of Peel
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APPENDIX II
Comments on the Proposed Regulatory Changes for the More Homes, More Choices Act

August 21, 2019

John Ballantine, Manager
Municipal Finance Policy Branch
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Dear Mr. Ballantine,

Re: Proposed New Regulation Pertaining to the Community Benefits Authority Under the Planning Act (ERO #019-0183)

Thank you for the opportunity to review and comment on the above noted Environmental Registry of Ontario posting. The following comments are provided by Region of Peel staff as input into the proposed regulation under the *Planning Act* as a result of *Bill 108 – the More Homes, More Choice Act, 2019*. This letter provides staff level comments. If additional comments are provided through a Regional Council resolution, they will be forwarded to Ministry staff for further consideration.

The Region supports the goals of the Housing Supply Action Plan to make housing more affordable and to provide increased housing choice for Ontario residents. However, it is not clear how the changes proposed through Bill 108 and the above-noted regulation make progress towards this goal. Regional staff have assessed the proposed changes and are concerned that they may have the reverse effect and negatively impact housing supply.

The proposed changes could jeopardize the Region's ability to maintain the "growth pays for growth" principle and ensure the burden of paying for growth does not fall on existing taxpayers. As outlined in previous correspondence to the Province on Bill 108 and reiterated in the comments being provided on the proposed changes to O. Reg. 82/98 under the *Development Charges Act*, the changes may result in reduced municipal credit scores, debt capacity and the possibility of stranded debt, leading to a combination of increased property taxes and utility rates, and in turn, potential reductions in the services and infrastructure required to support growth.

Should upper tier municipalities not receive the community benefits charge (CBC) for soft services, Regional staff project an exposure of \$37 million (down from \$48 million as a result of the inclusion of paramedics as a chargeable DC service), between 2020 and 2031, due to the migration of soft service DCs to the new CBC regime.

The details of these and other previously noted concerns are outlined in the letter from the Region of Peel dated June 1st, 2019 and attached as Appendix 1 for reference.

APPENDIX II**Comments on the Proposed Regulatory Changes for the More Homes, More Choices Act****Community Benefits Charge Recommendations:**

Regional staff have identified the following matters of concern or areas where clarification is requested on the proposed new regulation pertaining to the community benefits authority:

Community Benefits Formula

In the letter from Minister Clark to the Heads of Council dated June 7, 2019, the Minister advises that one of the goals of the community benefits approach is to maintain municipal revenues at the level collected through development charges for discounted soft services, density bonusing and parkland dedication.

As the formula for collecting the CBC is proposed to be based on a different methodology than was previously in place, it is not clear how the Province can state with certainty that implementing this new system will result in similar revenues for parkland, community facilities, and Regional soft services.

The Region is supportive of the Province's further consultation with municipalities before finalizing the community benefits formula. It is critical that any formula and cap implemented for the CBC result in equivalent funds to those previously collected through development charges for soft services provided at the Regional and local level, as well as parkland funding.

To achieve this outcome, it is recommended that both upper and lower-tier municipalities be authorized to pass community benefits charge by-laws, or alternatively the Regional requirements must be included in local community benefits charge by-laws.

In establishing the formula and cap, the Province must sufficiently provide funds for soft services at both the Regional and local level, as well as parkland funding.

The cost of developing, monitoring and implementing the CBC program will be high, and will likely require additional internal capacity. It is recommended that municipalities be able to recover the additional costs associated with administration of the CBC regime.

Community Planning Permit System

As proposed, the CBC cannot be collected in an area subject to a Community Planning Permit System (CPPS), regardless of whether the CPPS includes conditions requiring community facilities or services.

It is recommended that the regulation provide flexibility by specifying that a community benefits charge by-law cannot be assessed for any in-kind value (facility or service) that is acquired through the implementation of a CPPS. This would eliminate the ability for the CBC to assess a charge of a facility or service already accounted for in a CPPS.

Further, it is recommended that the regulation not include any geographic limitations on where funds collected through the CBC can be used. Municipalities require the flexibility to direct funds as they see appropriate to support their programs and services and to benefit

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APPENDIX II**Comments on the Proposed Regulatory Changes for the More Homes, More Choices Act**

areas of greatest need. As currently proposed, a CBC can not be charged within areas subject to a CPPS. The regulation should not include any limitations on spending CBC funds within a CPPS area. From a Regional standpoint, CBC funds for soft services must extend across the Region to provide funding for Transhelp (the Region of Peel's paratransit service), shelters, etc. In addition, funds collected for soft services within a CPPS should be permitted to be directed outside of the CPPS area for the same reasons identified above.

Inclusionary Zoning

ERO posting #019-0181 proposed to make housekeeping changes to amend *O. Reg. 232/18: Inclusionary Zoning* to remove the restrictions and prohibitions in respect of the municipal authority under section 37 (Increased Density) with inclusionary zoning.

It is recommended that the housekeeping changes not include limitations or restrictions on the use of inclusionary zoning by municipalities. Permissions should be included that allow for a more flexible approach to inclusionary zoning that enables municipalities to develop policies that reflect local needs. In addition, municipalities should continue to have the option to collect CBCs when inclusionary zoning units are being provided based on specific municipal circumstances.

Transition

It is recommended that the date for transition to the CBC be a minimum of two years from the filing of the regulations to allow municipalities to properly plan for an orderly change, obtain clarity regarding the potentially significant financial impacts of the removal of soft services from the *Development Charges Act*, implement land appraisal processes and prepare community benefits charge by-laws.

Regional staff support the recommendation of the local municipalities that the repeal of the alternative parkland rate in the *Planning Act* should not occur prior to the transition to a CBC approach.

Exemptions from Community Benefits

The proposed regulation lists several exemptions from the CBC, including the development of long-term care homes, retirement homes, and non-profit housing. It continues to be the position of the Region that the discretion to exempt developments from development charges should be with Municipal Councils and a similar approach is requested with the new CBC.

It is therefore recommended that exemptions from the CBC not be provided through the regulation and that Municipal Councils be given the authority to consider and provide exemptions.

Should the list of uses exempt from the CBC be maintained in the final regulation, then the following changes are requested:

- That the exemption be limited to non-profit developers of these facilities;

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APPENDIX II**Comments on the Proposed Regulatory Changes for the More Homes, More Choices Act**

- That the list of exemptions only include non-profit purpose built rental housing.

If non-profit home ownership housing is to be included in the exemption, the municipalities could lose the ability to collect the CBC at the development stage with no guarantee that the housing will remain affordable over the long term.

Appraisals for Community Benefits

Staff has also identified concerns about the administrative burden created by the appraisals process. Given the number of appraisals that may be required under the proposed regulation, the payment of the CBC could be delayed until long after building permit issuance. Further, land values can vary considerably over short periods of time, which may create uncertainty and disputes regarding the calculation of the CBC.

In order to standardize appraisals, Regional staff recommend that the regulation include a requirement that all appraisals must be completed by appraisers holding the Accredited Appraiser Canadian Institute (AACI) designation from the Appraisal Institute of Canada (AIC), and all appraisals must conform to the Canadian Uniform Standards of Professional Appraisal Practice (CUSPAP).

The regulation should also clarify that in the event a landowner does not agree with the initial CBC, the cost of any appraisals required by the owner and/or the municipality shall be at the expense of the landowner.

As proposed, should the municipality not agree with the landowner's appraisal, a 45-day window is provided for the municipality to provide an appraisal. It is anticipated that there will be a significant number of developments requiring appraisals and therefore it is recommended that this window be extended to 60 days.

The regulation should provide direction on coordination of appraisals between the upper and lower tier municipalities in two-tier environments (such as Peel) to ensure owners receive a single, consistent opinion of land value.

The regulation should provide a clear dispute resolution mechanism as to how the third appraisal will be used to resolve the differing opinions of land value, particularly if that third appraisal is intended to arbitrate a solution.

Excluded Services for Community Benefits

As proposed, the regulation excludes some services, such as cultural or entertainment facilities, hospitals, administration offices, landfill sites, etc. from the community benefits charge.

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APPENDIX II**Comments on the Proposed Regulatory Changes for the More Homes, More Choices Act**

It is recommended that no limits be placed on the facilities, services or matters for which community benefits can be charged. This would provide municipalities with the flexibility to incorporate local needs into the CBC strategy.

It is recommended that municipalities be provided the flexibility to charge CBCs for cultural or entertainment facilities, tourism facilities, hospitals, and administration offices.

We look forward to continuing to work with the Province to increase housing supply and address the issue of housing affordability in Peel Region and across Ontario. Regional staff would be pleased to discuss any clarifications or provide additional comments as required.

Sincerely,



Steve Jacques, MScPI, MCIP, RPP
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Appendix I: Letter Dated June 1, 2019, Re: Bill 108 – (Schedule 12) – the proposed More Homes, More Choice Act: Amendments to the Planning Act (ERO #019-0016), Bill 108 – (Schedule 3) – the proposed More Homes, More Choice Act: Amendments to the Development Charges Act, 1997 (ERO #019-0017) and Proposed Modifications to O. Reg. 311/06 (Transitional Matters - Growth Plans) made under the Places to Grow Act, 2005 to implement A Place to Grow: Growth Plan for the Greater Golden Horseshoe 2019 (ERO # 019-0018)

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APPENDIX III

Comments on the Proposed Regulatory Changes for the More Homes, More Choices Act

August 1, 2019

Planning Act Review
Provincial Planning Policy Branch
777 Bay Street, 13th Floor
Toronto, ON M5G 2E5

Dear Planning Act Review staff,

Re: Proposed new regulation and regulation changes under the Planning Act, including transition matters, related to Schedule 12 of Bill 108 - the More Homes, More Choice Act, 2019 (ERO #019-0181)

Thank you for the opportunity to review and comment on the above noted Environmental Registry of Ontario posting. The following comments are provided by Region of Peel staff as input into the proposed Regulations under the *Planning Act* stemming from Schedule 12 to *Bill 108 – the More Homes, More Choice Act, 2019*. This letter is considered to be staff level comments. If further comments are requested through a Regional Council resolution, they will be forwarded to Ministry staff for further consideration.

The Region supports the goals of the overall Housing Supply Action Plan to make housing more affordable and to provide increased housing choice for Ontario residents. However, it is not clear how the changes proposed through Bill 108 and the above noted Regulation make progress towards this goal. Through assessment by Regional staff, there is a concern that the proposed changes could have the reverse effect and negatively impact housing supply.

The changes could jeopardize the Region being able to maintain a “growth pays for growth” principle and ensure the burden of growth does not fall on existing tax payers. The changes are expected to result in reduced revenues, and increased debt risk, leading to a combination of increased property taxes and utility rates, and in turn reductions in the services and infrastructure required to support growth.

The details of these and other previously noted concerns are outlined in the letter from the Region of Peel dated June 1st, 2019 and attached as Appendix 1 for reference.

Regional staff’s concerns with the proposed Regulations under the Planning Act include:

- That expanding the grounds for appeal is expected to increase the length of appeals as well as the number of appeals to the Local Planning Appeal Tribunal. This is expected to increase legal costs, development costs, staff resourcing, and time required from all parties, including the Tribunal, to deal with the increased number and complexity of appeals. It is requested that the Tribunal provide additional staffing resources, including board members, case managers and

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Comments on the Proposed Regulatory Changes for the More Homes, More Choices Act

mediators to help mitigate these anticipated impacts and help parties navigate the new process.

- Although the proposed approach of new timelines applying only to complete applications (as per the Region's application requirements list) submitted after the legislation comes into force is supported. Regional staff would like to reiterate concerns that meeting the reduced timelines will be a challenge for all but the simplest planning applications.
- The removal of flexibility allowing the municipality to establish Community Planning Permit Systems in a way that best meets the need of the municipality. There are concerns that the Regulations could prevent municipalities from collecting and spending money on the most appropriate soft services infrastructure in areas of the community with the greatest need.
- That a Community Benefits by-law would not be available for use in areas within a municipality, where a Community Planning Permit System (CPPS) is in effect. There are concerns that this would create a situation where a municipality could not collect a CBC even if a CPPS is in effect that is only intended to create faster timelines and efficiencies through combining planning application processes. In such a case, a CPPS may not require any facilities, services or matters in exchange for height or density, and a municipality would still not be able to collect a CBC.
- The proposed limitations on municipalities' collection of a Community Benefit Charge when Inclusionary Zoning units are being provided. There are concerns that restrictions could affect municipalities' ability to determine the appropriate balance between providing the necessary infrastructure to support growth and affordable housing needs.

Specific Recommendations Regarding these Regulations include:

Transition

- It is requested that expanding the grounds for appeal be limited to new appeals filed after the legislation comes into force. Further, that appeals filed prior to the legislation coming into force, even those without a hearing scheduled, should not be eligible for expanded grounds for appeal. Appropriate flexibility should be given to allow municipalities to transition to the new regulations and allow any appeals that have been filed prior to Bill 108 to be completed under the previous the regime. This would make for the best use of resources already expended and allow for limited delays in the resolution of appeals already in process.

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Comments on the Proposed Regulatory Changes for the More Homes, More Choices Act

- It is requested that the Tribunal allocate additional staffing resources, including board members, case managers and mediators to help mitigate the anticipated increased delays and costs, and help parties navigate the new process.

Community Planning Permit System (CPPS)

- It is requested that the Regulation not include any geographic limitations on where funds collected through the CBC can be used. Municipalities require the flexibility to direct funds as they see appropriate to support their programs and to benefit areas of greatest need including within areas subject to a CPPS. From a Regional standpoint, CBC funds for soft services extend across the Region to provide funding for Transhelp, shelters etc.
- As proposed, the CBC cannot be collected in an area subject to a Community Planning Permit System, regardless of whether the CPPS includes conditions requiring community facilities or services. It is recommended that the Regulation provide flexibility by specifying that a community benefits charge by-law cannot be assessed for any in-kind value (facility or service) that is acquired through the implementation of a CPPS. This would eliminate the ability for the CBC to assess a charge of a facility or service already accounted for in a CPPS.
- Further to preventing appeals of a decision of Council to adopt Official Plan policies necessary for the establishment of a CPPS where the Minister has ordered that the CPPS be established, it is requested that CPPS established by a municipality also not be subject to appeal. There is extensive background work and justification involved in developing a CPPS and removing the appealability would allow for faster implementation of a CPPS and further the objectives of expediting development in a CPPS area.

Housekeeping Regulatory Changes

- It is requested that the Inclusionary Zoning (IZ) tool should not include limitations or restrictions on its use by municipalities. Further, municipalities should be afforded flexibility with IZ that allows policies to be developed that reflect local needs. Municipalities should still be able to collect on a Community Benefit Charge even when IZ units are being provided. If additional regulations are being released on IZ, it is recommended that they provide flexibility and not impose restrictions for municipalities which could affect their ability to create affordable housing stock.

It is requested that any additional regulations associated with Bill 108 be released as soon as possible with comment deadlines of at least 3 months, to allow for coordination of a comprehensive review of impacts and implications.



APPENDIX III

Comments on the Proposed Regulatory Changes for the More Homes, More Choices Act

We look forward to continuing to work with the Province to increase housing supply and address the issue of housing affordability in Peel Region and across Ontario. Regional staff would be pleased to discuss any clarifications or provide additional comments as required.

Sincerely,

A handwritten signature in black ink, appearing to read 'Steve Jacques', written over a light grey background.

Steve Jacques, MScPI, MCIP, RPP
Director and Chief Planner, Regional Planning and Growth Management
10 Peel Centre Drive, Suite A, 6th Floor
Brampton, Ontario, L6T 4B9
Steve.jacques@peelregion.ca

Public Works

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Suite A
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tel: 905-791-7800

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**APPENDIX IV
Comments on the Proposed Regulatory Changes for the More Homes, More Choices Act**

August 1, 2019

Irwin Glasberg, Assistant Deputy Attorney General
Ministry of the Attorney General
Policy Division
720 Bay Street, 3rd Floor
Toronto, ON M7A 2S9

Public Works

10 Peel Centre Dr.
Suite A
Brampton, ON
L6T 4B9
tel: 905-791-7800

peelregion.ca

Dear Mr. Glasberg,

Re: Proposed Regulations under the Local Planning Appeal Tribunal Act, 2017 (O. Reg. 102/18)

Thank you for the opportunity to review and comment on the above noted Ontario Regulatory Registry posting. The following comments are provided by Region of Peel staff as input into the proposed Regulations under the *Local Planning Appeal Tribunal (LPAT) Act*. This letter is considered to be staff level comments. If further comments are requested through a Regional Council resolution, they will be forwarded to Ministry staff for further consideration.

The Region supports the goals of the overall Housing Supply Action Plan to make housing more affordable and to provide increased housing choice for Ontario residents. However, it is not clear how the changes proposed through Bill 108 and the above noted Regulation make progress towards this goal. Through assessment by Regional staff, there is a concern that the proposed changes could have the reverse effect and negatively impact housing supply.

The changes could jeopardize the Region being able to maintain a “growth pays for growth” principle and ensure the burden of growth does not fall on existing tax payers. The changes are expected to result in reduced revenues, and increased debt risk, leading to a combination of increased property taxes and utility rates, and in turn reductions in the services and infrastructure required to support growth.

The details of these and other previously noted concerns are outlined in the letter from the Region of Peel dated June 1st, 2019 and attached as Appendix 1 for reference.

The Region has concerns that the above noted proposed Regulations under the *LPAT Act* could increase the number and length of appeals at the Tribunal by expanding the grounds for appeal. This is expected to increase legal costs, development costs, staff resourcing, and time required from all parties, including the Tribunal, to deal with an increased number and complexity of appeals. Ultimately, this could slow the development process. It is recommended that the Tribunal allocate additional staffing resources, including board members, case managers and mediators, to help mitigate these anticipated impacts and help parties navigate the new process.

APPENDIX IV**Comments on the Proposed Regulatory Changes for the More Homes, More Choices Act*****Specific Recommendations Regarding these Regulations include:***

- It is requested that expanding the grounds for appeal be limited to new appeals filed after the legislation comes into force. Further, that appeals filed prior to the legislation coming into force, even those without a hearing scheduled, should not be eligible for expanded grounds for appeal. Appropriate flexibility should be given to allow municipalities to transition to the new regulations and allow any appeals that have been filed prior to Bill 108 to be completed under the previous the regime. This would make for the best use of resources already expended and allow for limited delays in the resolution of appeals already in process.
- It is requested that the Tribunal allocate additional staffing resources, including board members, case managers and mediators to help mitigate the anticipated increased delays and costs, and help parties navigate the new process.
- Any additional regulations associated with Bill 108 should be released as soon as possible with comment deadlines of at least 3 months, to allow for coordination of a comprehensive review of impacts and implications.

We look forward to continuing to work with the Province to increase housing supply and address the issue of housing affordability in Peel Region and across Ontario. Regional staff would be pleased to discuss any clarifications or provide additional comments as required.

Sincerely,



Steve Jacques, MScPI, MCIP, RPP
 Director and Chief Planner, Regional Planning and Growth Management
 10 Peel Centre Drive, Suite A, 6th Floor
 Brampton, Ontario, L6T 4B9
 Steve.jacques@peelregion.ca

**Ministry of
 Municipal Affairs
 and Housing**

Office of the Minister

777 Bay Street, 17th Floor
 Toronto ON M5G 2E5
 Tel.: 416 585-7000

**Ministère des
 Affaires municipales
 et du Logement**

Bureau du ministre

777, rue Bay, 17^e étage
 Toronto ON M5G 2E5
 Tél. : 416 585-7000



19-4093

Dear Head of Council:

Our government believes everyone deserves a place to call home. Inadequate supply and high housing costs have made housing unattainable for too many people in Ontario. We want to put affordable home ownership in reach of more Ontario families, and provide more people with the opportunity to live closer to where they work.

That is why I am pleased to provide you with an update on the [More Homes, More Choice Act, 2019](#), which was passed by the Legislature on June 6, 2019.

In Effect Date

Schedule 12 of the *More Homes, More Choice Act, 2019* makes changes to the *Planning Act*. All changes, except for those related to community benefits charges, came into force on September 3, 2019, as specified by proclamation. This includes changes to:

- Broaden the Local Planning Appeal Tribunal’s jurisdiction over major land use planning matters (i.e., official plans and zoning by-laws) and give the Tribunal the authority to make a final decision on appeals of these matters based on the best planning outcome;
- Reduce timelines for municipalities to make planning decisions;
- Remove certain “third party” appeals;
- Authorize the Minister of Municipal Affairs and Housing to mandate the use of a community planning permit system in or around specific locations to promote intensification around transit;
- Require municipalities to authorize in their official plans and zoning by-laws additional residential units in both a primary dwelling and ancillary building or structure; and
- Promote the development of affordable housing near transit by focusing the use of inclusionary zoning.

Regulations

To help implement the *Planning Act* changes, amendments to existing regulations under the Act also came into force at the same time as the related legislative provisions.

These regulations were filed on August 29, 2019 and include changes to:

- Set out transition rules for planning matters that are in process;
- Remove or update certain redundant or out-dated provisions and references;
- Remove the ability to appeal (except by the province) the implementing by-law when a municipality is required to establish a community planning permit system through a Minister’s order; and

-2-

- Clarify that the new community benefits charge by-law will not apply in areas within a municipality where a community planning permit system is in effect.

A new regulation for additional residential units (ARUs) was also filed on August 29, 2019 and helps remove certain zoning barriers to the creation of additional residential units by establishing the following requirements and standards:

- One parking space for each ARU, which may be provided through tandem parking as defined;
- Where a municipal zoning by-law requires no parking spaces for the primary residential unit, no parking space would be required for the ARUs;
- Where a municipal zoning by-law is passed that sets a parking standard lower than a standard of one parking space for each ARU, the municipal zoning by-law parking standard would prevail;
- An ARU, where permitted in a zoning by-law, may be occupied by any person regardless of whether the primary residential unit is occupied by the owner of the property; and
- An ARU, where permitted in a zoning by-law, would be permitted without regard to the date of construction of the primary or ancillary building.

Our proposal for the new and amended regulations was posted on the [Environmental Registry of Ontario](#). All comments received were carefully considered.

You can view copies of the new and amending *Planning Act* regulations on Ontario's e-Laws:

- [New Ontario Regulation 299/19](#) – “Additional Residential Units”
- [Ontario Regulation 296/19](#) – amending Ontario Regulation 174/16 “Transitional Matters - General”
- [Ontario Regulation 297/19](#) – amending Ontario Regulation 543/06 “Official Plans and Plan Amendments”
- [Ontario Regulation 298/19](#) – amending Ontario Regulation 544/06 “Plans of Subdivision”
- [Ontario Regulation 301/19](#) – amending Ontario Regulation 173/16 “Community Planning Permits”
- [Ontario Regulation 300/19](#) – amending Ontario Regulation 232/18 “Inclusionary Zoning”

If you have any questions about the changes to the *Planning Act* and related regulations, please email PlanningConsultation@ontario.ca.

Sincerely,



Steve Clark
Minister

c: Chief Administrative Officer

**ITEMS RELATED TO
ENTERPRISE PROGRAMS
AND SERVICES**

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DATE: September 30, 2019

REPORT TITLE: **INVESTMENT GOALS AND POLICIES**

FROM: Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer

RECOMMENDATION

That the proposed amended Investment Goals and Policies attached as Appendix I to the report of the Commissioner of Finance and Chief Financial Officer, titled “2019 Investment Goals and Policies”, be approved.

REPORT HIGHLIGHTS

- The Investment Goals and Policies (Policy) is a key policy of the Region of Peel’s overall financial framework and supports the principles of the Long-Term Financial Planning Strategy.
- The Policy provides the framework for the investment of Regional funds, emphasizing security of principal, maintaining adequate liquidity and maximizing return.
- The recommended Policy amendments align to the objectives outlined in the Council approved Treasury Cash Management Strategy (June 2017; Resolution 2017-501), Region of Peel Long-Term Financial Planning Strategy (2019) and Region of Peel Risk Appetite Framework endorsed by Audit and Risk Committee on September 19, 2019, and also reflect recent changes to the *Municipal Act, 2001* and *O. Reg. 438/97*.
- The amended Policy has been revised to reflect:
 - Risk management and governance structure enhancements, including the Region’s risk appetite framework (moving from low to moderate).
 - Risk and return objectives.
 - The investment flexibility allowable under the *Municipal Act, 2001 & O. Reg. 438/97*.
 - Increased readability.

DISCUSSION

1. Background

The Investment Goals and Policies (Policy) sets forth the standards and controls for investing the funds of the Region of Peel (Region). It guides Investment Officers as they make daily decisions about the allocation of public funds among allowable investment instruments. The Policy defines the parameters of the investment portfolio(s) and indemnifies Investment Officers from personal liability so long as they adhere to its tenets.

The Policy was last revised in 2017, which was prior to the implementation of the following key documents impacting investing at the Region, as summarized below; Treasury Cash

INVESTMENT GOALS AND POLICIES

Management Strategy, the most recent Long-Term Financial Planning Strategy, and revisions to the *Municipal Act, 2001 & O. Reg. 438/97* regarding eligible investments for municipalities.

- i. Treasury Cash Management Strategy: In June 2017 Council approved the Strategy with the goal of improving and augmenting current Treasury practices, focusing on opportunities that will provide long term financial flexibility and help reduce financial vulnerability to the Region. Relevant components included:
 - a. A more robust Treasury risk management infrastructure with clearer segregation of duties (i.e. “Lines of Defense”).
 - b. Creation of a Treasury Oversight Committee to enhance and augment oversight and compliance of Treasury’s activities.
 - c. Increased resources allocated to Treasury Services division, namely; additional staff and enhanced systems/analytical capabilities, in order to meet stated objectives.
 - d. Expectation to generate additional investment returns, while remaining within the Region’s risk appetite.
 - e. Increase returns by ~0.10% by moving to an “active” investment strategy.

- ii. Long-Term Financial Planning Strategy: The 2019 Long-Term Financial Planning Strategy highlights the need to make responsible investments and maintain an investment portfolio that balances the safety of principal and maintenance of liquidity while striving to obtain returns that benefit residents and businesses. It specifically notes the following objectives:
 - a. Investment Return (under Financial Vulnerability): to obtain returns at or above inflation over the long-run to improve Reserves and Reserve Funds.
 - b. Liquidity (under Financial Flexibility): to ensure the Region has sufficient liquidity to service debt obligations with a target of greater than 120 per cent of the next 12-months debt service (debt service is defined as interest and principal payments).

- iii. Revisions to the *Municipal Act, 2001 & O. Reg. 438/97* regarding eligible investments: Revisions were made in 2018 resulting in changes to the range of eligible investment instruments Municipalities may invest in.

2. Policy Amendments

The amendments to the Policy align with internal strategies, recent regulatory revisions and industry best practices. Amendments can be categorized as follows:

- i. Risk Management Enhancements
- ii. Security Selection Criteria
- iii. Increased Readability

The following is a summary of key amendments grouped by the three categories noted above.

INVESTMENT GOALS AND POLICIES

i. Risk Management Enhancements

- a. The addition of “roles and responsibilities” section outlining key responsibilities of stakeholders related to governance of the investment portfolios.
- c. Reference to the Treasury Oversight Committee and the reporting requirements to the Committee on a regular basis with respect to performance, compliance, and risk.
- d. Identifying investment and performance / return objectives within the Region’s Risk Appetite Framework that aligns with the Long-Term Financial Planning Strategy.
- d. Improved policy format and structure ensuring documentation continuity and compliance by moving investment limitations from the appendices into the body of the main document.

ii. Exposure Limits – General Fund

Amendments were made to align with objectives set forth in the Treasury Cash Management Strategy and Long-Term Financial Planning Strategy, recent revisions to *Municipal Act, 2001* and *O. Reg.438/97* as well as peer group best practice, industry trends and market conditions. The added flexibility and structure of the recommended Policy provides the flexibility and tools to improve diversification, risk and returns for the investment portfolio.

The approach taken to determining exposure limits was a holistic approach and considered risk at the total portfolio level, as opposed to co-mingling a number of risk factors at the security level. As a result, the portfolio can now be constructed in a more flexible way, which is expected to result in better diversification with the potential for lowering risk at the portfolio level.

Table 1 provides a summary of key changes to term, credit, and sector/issuer categories.

Table 1

	<i>Municipal Act, 2001 / O. Reg. 438/97</i>	Current Policy	Recommended Policy
	<i>Maximum Risk</i>	<i>Maximum Risk</i>	<i>Maximum Risk</i>
Term Limitation (years)	no limit	11	11
Portfolio Average Credit Limitation	A-	A+	A-
Sector Limitations			
Banks (Schedule I, II, & III)	100%	35%	35%
Credit Unions	100%	0%	5%
Asset Backed Securities (ABS)	100%	10%	20%
Other Corporates	100%	20%	20%
Total Non-Government Sectors	100%	35%	50%
Foreign Currency Holdings	100%	0%	5%

INVESTMENT GOALS AND POLICIES

- Changes to Term Limitations:
 - Increased allowable exposure in terms of “1 to 5 years” to 85%, from 55%.
- Changes to Credit Limitations:
 - At the portfolio level, the average allowable credit limitation was reduced to A-, from A+, as a result of the following policy changes:
 - Increased allowable exposure to AAA rated securities to 100%, from 85%.
 - Increased allowable exposure to the category of A+ to A- rated securities to 75%, from 35%, which reflects changes in *O. Reg. 438/97* and recent market trends with respect to issuer ratings.
 - Allowable exposure to BBB remains unchanged at a maximum portfolio level of 20%.
- Changes to Sector & Individual Limitations:
 - Align with the objective of creating a more diversified portfolio.
 - Increased allowable exposure to sectors/issuers that are potentially able to offer enhanced risk/return characteristics.
 - Increases the ability to take advantage of relative value opportunities that may arise across sectors, consistent with a more active investment management approach.
- Foreign Currency exposure:
 - Consistent with recent revisions to the *Municipal Act, 2001* and *O. Reg. 438/97*, a section regarding foreign currency holdings was added.
 - Security holdings in currencies other than Canadian Dollars, as permitted by legislation, will be limited to 5% of the General Fund.

ii. Exposure Limits – Sinking Fund(s)

The approach taken to determining exposure limits was a holistic approach and considered risk at the total portfolio level, and a primary objective of ensuring funds are available to repay debentures at maturity.

Table 2 provides a summary of key changes to term, credit, and sector/issuer categories.

INVESTMENT GOALS AND POLICIES

Table 2:

	<i>Municipal Act, 2001 / O. Reg. 438/97</i>	Current Policy	Recommended Policy
	<i>Maximum Risk</i>	<i>Maximum Risk</i>	<i>Maximum Risk</i>
Term Limitation (years)	No limit	40	No limit
Portfolio Average Credit Limitation	A-	A+	A-
Sector Limitation			
Banks (Schedule I, II, & III)	100%	50%	50%
Credit Unions	100%	0%	5%
ABS	100%	10%	20%
Other Corporates	100%	10%	20%
Total Non-Government Sectors	100%	50%	50%
Foreign Currency Holdings	100%	0%	0%

- Changes to Term Limitations:
 - Term limitation was removed to provide more flexibility in selecting suitable investments to match the timing of debenture repayment which can be up to 40 years.
- Changes to Credit Limitations:
 - At the portfolio level, the average allowable credit limitation was reduced to A-, from A+, as a result of the following policy changes:
 - Increased allowable exposure to AAA rated securities to 100%, from 85%.
 - Increased allowable exposure to the category of A+ to A- rated securities to 75%, from 35%, which accounts for changes in *O. Reg. 438/97* and recent market trends with respect to issuer ratings.
 - Allowable exposure to BBB remains unchanged at a maximum portfolio level of 20%.
- Changes to Sector & Individual Limitations:
 - Increased allowable exposure to sectors/issuers that offer enhanced risk/return characteristics.
 - Increases the ability to take advantage of relative value opportunities that may arise across sectors, consistent with a more active investment management approach.
- Foreign Currency exposure:
 - Foreign currency is not permitted within sinking fund investment portfolios.

iii. Increased Readability

- Consistent and concise wording used to avoid ambiguity.

INVESTMENT GOALS AND POLICIES

- Clear and simple descriptions used for technical terms with investment industry jargon removed or simplified.

FINANCIAL IMPLICATIONS

Amendments to the Policy are in alignment with the objectives of the Cash Management Strategy and Long Term Financial Planning Strategy, and are expected to contribute to improved risk-adjusted returns relative to the current Policy.

CONCLUSION

The updated Policy is expected to improve the quality of decisions and demonstrate commitment to the fiduciary care of the Region's funds.

The Region of Peel's Policy supports the Cash Management Strategy and the Long-Term Financial Planning Strategy by providing the Region with an effective and efficient investment management operation which maximizes the rate of return on investments while ensuring safety of principal and liquidity.



Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer

Approved for Submission:



N. Polsinelli, Interim Chief Administrative Officer

APPENDICES

Appendix I – F 20-05 Investment Goals and Policies

For further information regarding this report, please contact Julie Pittini, Director Treasury Services, ext. 7120, julie.pittini@peelregion.ca.

Authored By: Scott Hodgson, Advisor, Treasury Services

CATEGORY: FINANCIAL MANAGEMENT
SUBCATEGORY: DEBT/INVESTMENT MANAGEMENT
SUBJECT: INVESTMENT GOALS AND POLICIES

A. PURPOSE

The purpose of the Investment Goals and Policies (The Policy) is to guide management of investments by:

- Establishing a clear understanding of the investment goals and objectives for the Region of Peel (Region);
- Setting forth detailed roles and responsibilities for those parties involved in the investment process;
- Providing guidance and limitations regarding the investment of funds;
- Establishing a basis of evaluating investment results; and
- Managing the funds according to applicable Legislation.

B. SCOPE

This Policy applies to the investment activities of the operating, capital, trust, reserves, Reserve funds, sinking funds and trust funds and any new fund(s) created by the Region unless specifically exempted.

- General Fund Portfolio: includes the assets of current, capital, trust, reserves, and Reserve Funds.
- Sinking Fund Portfolio(s): used to retire the Region's sinking fund debentures as they become due. A municipality may not combine sinking funds with any other fund for investment purposes and all investments as well as bank accounts will be kept separate and distinct from the General Fund Portfolio.
- Other fund(s) as required.

C. POLICY

It is the policy of the Region to ensure that surplus funds and sinking funds are invested, in accordance with the existing Legislation.

Objectives

The primary objectives this Policy shall be:

1. Adherence to Legislative Requirements

CATEGORY: FINANCIAL MANAGEMENT

SUBCATEGORY: DEBT/INVESTMENT MANAGEMENT

SUBJECT: INVESTMENT GOALS AND POLICIES

- *Municipal Act 2001*, as amended from time to time,
 - Section 418 permits a municipality to invest in prescribed securities, in accordance with the prescribed rules, money that it does not require immediately.
 - Section 420 permits a municipality to enter into an agreement for the investment of money with any other municipality or prescribed bodies. Section 421 permits a municipality to lend any securities held by it if the loan is fully secured by cash or by securities prescribed in section 418 (Securities Lending).
 - Ontario Regulation 438/97, or as authorized by subsequent provincial regulations.
 - Applies to securities held by a municipality under section 418 of the *Act*.
2. Ensure Safety of Principal
 - Shall seek to ensure the preservation of capital in the overall portfolio, with due consideration given to credit risk, interest rate risk and other relevant risks.
 3. Maintain Adequate Liquidity
 - Sufficient liquidity shall be kept in order to meet operating and capital cash flow requirements and to limit temporary borrowing.
 4. Investment objectives within the Region's risk tolerance limits:

Portfolio	Investment Objectives	Performance/Return Objective
General Fund	To maximize return, within the specified risk tolerance, in order to help the Region fund future spending needs	1) Inflation + risk factor 2) Composite Market Benchmark ¹
Sinking Fund	Ensure necessary funds available to meet debenture repayment at maturity	Target Rate of Return ²
Other Funds	Determined if/when required	Determined if/when required

¹ Blend of FTSE TMX Bond Indices

² Rate of return set at inception of the fund that, along with annual provision payments ensures adequate funds to pay off debenture at maturity

CATEGORY: FINANCIAL MANAGEMENT

SUBCATEGORY: DEBT/INVESTMENT MANAGEMENT

SUBJECT: INVESTMENT GOALS AND POLICIES

D. GUIDELINES

1. Standards of Care

- a. Prudence
Investment Officer(s) shall use the Prudent Person Rule in managing the investment portfolios in accordance with applicable Legislation, policies and procedures.
- b. Ethics and Conflict of Interest
Investment Officer(s) shall refrain from personal business activity that could conflict with the proper execution and management of the investment program, or that could impair their ability to make impartial decisions.
- c. Delegation of Authority
The Treasurer is responsible for the investment of the Region's portfolio(s). Authority to manage and implement the investment program is granted to the Investment Officer(s), who shall act in accordance with established procedures and internal controls consistent with this Policy.

2. Legal Advice

As per applicable Legislation, the Region shall consider obtaining legal advice with respect to proposed investments, where necessary.

3. Roles and Responsibilities

Party	Key Responsibilities
Regional Council	<ul style="list-style-type: none"> ▪ Approve the "Investment Goals and Policies" (and amendments) ▪ Receive for information the annual Treasury Report
Commissioner, Finance and Chief Financial Officer (CFO)	<ul style="list-style-type: none"> ▪ Provide oversight of Treasury function ▪ Recommend changes to the Investment Policy to Council
Treasury Oversight Committee	<ul style="list-style-type: none"> ▪ Provide advice and/or make recommendations to the CFO and Regional Treasurer on: <ul style="list-style-type: none"> ▪ Governance policies and guidelines related to the investment programs; ▪ Implementation of approved policies and strategies; ▪ Review of the financial performance of the portfolios

CATEGORY: FINANCIAL MANAGEMENT
SUBCATEGORY: DEBT/INVESTMENT MANAGEMENT
SUBJECT: INVESTMENT GOALS AND POLICIES

	<p>(outlined in section B) to better understand and manage the risks;</p> <ul style="list-style-type: none"> ▪ Review of the funded status of the sinking funds; ▪ The effectiveness of the policies and the achievement of the objectives; and ▪ Such other matters as may be determined by the CFO and Regional Treasurer.
Director, Corporate Finance and Treasurer	<ul style="list-style-type: none"> ▪ Responsible for ensuring legislative requirements are met. ▪ Report to Council at least annually. ▪ Responsible for developing internal controls that ensure the investments are properly managed and adequately protected.
Director, Treasury Services	<ul style="list-style-type: none"> ▪ Recommend changes to Investment Goals and Policies to Commissioner, Finance and CFO. ▪ Responsible for the oversight and execution of the Investment Goals and Policies. ▪ Responsible for ensuring adherence to appropriate processes and procedures. ▪ Report on the performance and compliance of the Portfolios at least annually.
Investment Officer(s)	<ul style="list-style-type: none"> ▪ Implement the investment mandate in accordance with the Investment Goal and Policies and the Municipal Act. ▪ Ensures the creation of a plan, including expected timelines, for addressing any investment that becomes inconsistent with this Policy. ▪ Ensures that credit rating of securities held in the investment portfolio are being monitored regularly and any material negative changes are communicated in a timely manner to the Director, Treasury Services and Director, Corporate Finance and Treasurer or their designates. ▪ Maintain appropriate documentation to support investment decisions.

4. Competitive Selection

Transactions will be executed in accordance with the portfolio objectives and using a competitive process of multiple quotes where practical and appropriate. The Investment Officer(s) will maintain appropriate documentation.

CATEGORY: FINANCIAL MANAGEMENT

SUBCATEGORY: DEBT/INVESTMENT MANAGEMENT

SUBJECT: INVESTMENT GOALS AND POLICIES

5. Safekeeping and Custody

All securities shall be held for safekeeping by a financial institution approved by the Region. All security transactions shall be conducted on a delivery against payment basis. All securities shall be held in the name of the Region.

The custodian is required to maintain an official record of all holdings in the Region's portfolios. The custodian will also provide monthly reports listing of all securities held by the Region.

6. Internal Controls

The Treasurer or delegate shall develop and maintain all necessary procedures for effective control and management of the investment program and reasonable assurance that the Region's securities are properly managed and adequately protected. Periodic audits will be conducted as required.

The Investment Goals and Policies will be reviewed and approved if necessary at least annually.

7. Authorized Investments

All securities in the portfolio(s) will comply with the limitations below, consider diversification by sector and individual issuer, term, credit rating and be permitted by applicable Legislation. Limitations in sub-sections (a.) and (b.) apply at the time of purchase.

a. General Fund

Term Limitations

	Min	Max
< 1 year ¹	15%	100%
1 to 5 years	0%	85%
5 to 10 years	0%	40%
10 + years	0%	20%

¹Includes Cash & Cash Equivalents

Credit Limitations*

	Min	Max
AAA to AA+	0%	100%

CATEGORY: FINANCIAL MANAGEMENT

SUBCATEGORY: DEBT/INVESTMENT MANAGEMENT

SUBJECT: INVESTMENT GOALS AND POLICIES

AA to AA-	0%	100%
A+ to A-	0%	75%
BBB	0%	20%

**Equivalent as rated by recognized Bond Rating Agencies are acceptable*

**Where possible, securities should be rated by 2 or more agencies*

Sector & Individual Limitations

	Min	Max	Individual Issuer Max.
Government of Canada	0%	100%	100%
Federal Agencies	0%	95%	50%
Provincial ¹	0%	75%	25%
Municipal ¹	0%	60%	20%
Supranationals & Other Countries	0%	20%	5%
Total: Government Fixed Income	0%	100%	n/a
Banks (Schedule I, II, & III)	0%	35%	20%
Credit Unions	0%	5%	5%
Corporates	0%	20%	10%
Asset Backed Securities (ABS)	0%	20%	5%
Total: Non-Government Fixed Income	0%	50%	n/a
Bank Deposits ²	0%	80%	80%
Equity ³	0%	10%	n/a

¹Includes agencies, boards, and related corporations, where applicable

²Defined as CDIC eligible instruments

³Limited to ONE Investment or other available options as approved by applicable legislation

b. Sinking Fund(s)

Term Limitations

CATEGORY: FINANCIAL MANAGEMENT
SUBCATEGORY: DEBT/INVESTMENT MANAGEMENT
SUBJECT: INVESTMENT GOALS AND POLICIES

	Min	Max
< 1 year ¹	0%	100%
1 to 5 years	0%	100%
5 to 10 years	0%	100%
10 + years	0%	100%

¹Includes Cash & Cash Equivalents

Credit Limitations*

	Min	Max
AAA to AA+	0%	100%
AA to AA-	0%	100%
A+ to A-	0%	75%
BBB	0%	20%

*Equivalent as rated by recognized Bond Rating Agencies are acceptable

*Where possible, securities should be rated by 2 or more agencies

Sector & Individual Limitations

	Min	Max	Individual Issuer Max.
Government of Canada	0%	100%	100%
Federal Agencies	0%	100%	100%
Provincial ¹	0%	100%	100%
Municipal ¹	0%	100%	100%
Supranationals & Other Countries	0%	20%	10%
Total: Government Fixed Income	0%	100%	n/a
Banks (Schedule I, II, & III)	0%	50%	50%
Credit Unions	0%	5%	5%
Corporates	0%	20%	10%
Asset Backed Securities (ABS)	0%	20%	5%
Total: Non-Government Fixed Income	0%	50%	n/a
<i>Bank Deposits²</i>	0%	100%	100%

CATEGORY: FINANCIAL MANAGEMENT

SUBCATEGORY: DEBT/INVESTMENT MANAGEMENT

SUBJECT: INVESTMENT GOALS AND POLICIES

Equity ³	0%	10%	n/a
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¹Includes agencies, boards, and related corporations

²Defined as CDIC eligible instruments

³Limited to ONE Investment or other available options as approved by applicable legislation

Should a limitation be exceeded, the Investment Officer(s) will develop a plan to bring the portfolio back within required limits in accordance with any applicable Legislation. In addition, limitations may be exceeded at the discretion of the Treasurer when deemed appropriate.

Foreign Currency: Security holdings in currencies other than Canadian Dollars, as permitted by legislation, will be limited to a maximum of 5% of the General Fund, and 0% for Sinking Fund(s).

Forward Rate Agreements (FRAs): May be used to as it relates to minimizing the cost or risk associated with a known future investment. Limited to a maximum of the principal amount of the investment to which the agreement relates and a maximum term of 12 months from the date the agreement is executed.

8. Securities Lending

Securities held by the Region may be loaned by the custodian or any other agent appointed under an approved contract with the Region, with whom revenues from the program will be shared. The Region may enter into securities lending agreements for the purpose of generating revenue provided the loaned investments are secured by cash or readily marketable investments having a market value that is consistent with industry best practices, and that the level of security is maintained at least daily (marked to market daily).

9. Reporting

The Treasurer, in accordance with Legislative requirements, will submit to Council an annual report on investment activity and returns.

E. GLOSSARY

Asset-Backed Securities (ABS): a financial security collateralized by a pool of assets such as loans, leases, credit card debt, royalties or receivables.

CATEGORY: FINANCIAL MANAGEMENT
SUBCATEGORY: DEBT/INVESTMENT MANAGEMENT
SUBJECT: INVESTMENT GOALS AND POLICIES

Benchmark: a standard against which the performance of an investment portfolio can be measured.

Credit Risk: the risk to an investor that an issuer will default in the payment of interest and/or principal on a security.

Credit Union: A financial institution that is organized and carries on business on a cooperative basis and is a corporation incorporated or continued as a credit union or caisse populaire under the *Credit Unions and Caisses Populaires Act, 1994*.

Diversification: process of allocating capital in a way that reduces the exposure to any one particular asset or risk.

Interest Rate Risk: a change in the value of an asset resulting from fluctuations in interest rates.

Investment-grade Securities: issuer credit ratings that are rated BBB or above.

Investment Officer: Treasury Portfolio Manager(s) or other staff as delegated by the Treasurer to implement the investment mandate.

Investment Program: Investment management of Regional funds, including decision making and implementation.

Liquidity: a measure of an asset's convertibility to cash without causing a drastic change in the asset's price.

ONE Investment: a professionally managed group of investment funds composed of pooled investments that meet eligibility criteria as defined by regulations under the Municipal Act.

Market Risk: the risk that the value of a security will rise or decline as a result of changes in market conditions.

Market Value: current market price of a security.

Maturity: the date on which payment of a financial obligation is due. The final stated maturity is the date on which the issuer must retire a bond and pay the face value to the bondholder.

CATEGORY: FINANCIAL MANAGEMENT

SUBCATEGORY: DEBT/INVESTMENT MANAGEMENT

SUBJECT: INVESTMENT GOALS AND POLICIES

Prudent Person Rule: a standard that requires that a fiduciary entrusted with funds shall invest such funds in securities that any reasonable individual would purchase to receive a reasonable return of income while preserving his or her capital.

Safekeeping: holding of securities by a qualified financial institution on behalf of the investor.

Schedule I banks: domestic banks authorized under the *Bank Act* to accept deposits, which may be eligible for deposit insurance provided by the Canadian Deposit Insurance Corporation.

Schedule II banks: foreign bank subsidiaries authorized under the *Bank Act* to accept deposits, which may be eligible for deposit insurance provided by the Canada Deposit and Insurance Corporation. Foreign bank subsidiaries are controlled by eligible foreign institutions.

Schedule III banks: foreign bank branches of foreign institutions that have been authorized under the *Bank Act* to do banking business in Canada. These branches have certain restrictions.

Security: A financial asset (i.e. investment).

Sinking Fund: securities and/or deposits accumulated on a regular basis in a separate safekeeping and/or bank account that will be used to retire associated debentures at maturity.

Supranational: an agency sponsored by either a single or group of highly rated foreign banks or governments that will issue debt to fund loans in developing countries or large infrastructure projects. Supranational institutions may be owned or guaranteed by a consortium of national governments.

Treasurer: refers to the position of Treasurer and Director of Corporate Finance at the Region as defined in the Municipal Act.

APPROVAL SOURCE:	CAO Directive C05-13; ACP07-05; Council Resolutions 2007-614, 2008-275, 2009-284, 2010-629, 2011-700, 2012-901, 2013-636, 2015-635 and 2017-562
ORIGINAL DATE:	September 20, 2005
LAST REVIEW DATE:	July 6, 2017
LAST UPDATE:	July 6, 2017
EFFECTIVE DATE:	July 6, 2017
RESPONSIBILITY:	Finance Department/Treasury Services Division

DATE: October 1, 2019

REPORT TITLE: **UPDATE ON THE PARAMEDIC AND PUBLIC HEALTH
#CUTSHURTHEALTH CAMPAIGN**

FROM: Catherine Matheson, Commissioner of Corporate Services
Cathy Granger, Acting Commissioner of Health

RECOMMENDATION

That the #CutsHurtHealth campaign to support Public Health be sustained until such time as Regional Council's endorsed advocacy positions are achieved, or Regional Council directs otherwise;

And further, that the #CutsHurtHealth campaign that highlights provincial cuts to Paramedic Services, be suspended.

REPORT HIGHLIGHTS

- On June 27, 2019, Peel Regional Council directed staff to undertake a communications campaign to communicate to Peel residents the scope of public health programs and services currently available in the Region of Peel and the potential impact of the proposed provincial changes to the public health sector. Council also approved advocacy positions related to Paramedic Services.
- Between July 18 and August 16, 2019, the Region of Peel implemented the main phase of the #CutsHurtHealth campaign. The campaign focused on online and social media tactics to encourage residents to visit the campaign website.
- The website featured information about services, provincial announcements and the impacts of those announcements, along with a link that residents could use to email their local MPP.
- The campaign was widely viewed and the MPP email link was utilized over 2,200 times.
- As a result of municipal and public advocacy, including that by the Region of Peel, the Ontario Government reversed budget cuts to paramedic services and renewed consultations with municipalities about public health restructuring.
- The #CutsHurtHealth website is still live with revised messaging about provincial cuts and service changes.

UPDATE ON THE PARAMEDIC AND PUBLIC HEALTH #CUTSHURTHEALTH CAMPAIGN

DISCUSSION

1. Background

On June 27, 2019, staff provided information to Regional Council about the Provincial government's plans to restructure public health services in Ontario. The implications of Provincial budget announcements on Paramedic Services were also shared.

Regional Council directed staff to undertake a communications campaign to communicate to Peel residents the scope of public health programs and services currently available in Peel and the potential impact of the proposed provincial changes to the public health sector. Council also approved advocacy positions related to Paramedic Services.

2. Advocacy Targeting Potential Provincial Changes:

a) Public Health

Peel Regional Council has actively advocated that:

- The Province achieve and maintain 75 per cent Provincial public health funding;
- Peel Public Health has sufficient geographic size, population and anticipated growth to become a regional public health entity on its own (i.e. not merge with the three other proposed public health units); and
- Public Health, among other health services, remain fully integrated with other Region of Peel functions.

Regional Council's advocacy highlighted key work by Public Health to keep Peel healthy (e.g., providing 62,000 immunizations in 2018 and inspecting every restaurant in Peel at least once annually), along with Peel-specific needs such as high rates of diabetes¹ and infectious diseases related to travel.

Since the campaign began, the province has appointed a special advisor to consult with public health units about public health restructuring. The campaign will continue to advocate for the positions outlined above.

b) Paramedic Services

Regional Council endorsed the following advocacy positions to support the #cutshurthealth campaign. A provincial commitment to:

- Maintain 50:50 funding;
- Ensure municipal oversight and current municipal boundaries of Paramedic Services remain intact;
- To address land ambulance dispatch reform.

The Region recently received provincial funding letters that alleviated any immediate funding shortfall and the Province has agreed to embark on a process to address

UPDATE ON THE PARAMEDIC AND PUBLIC HEALTH #CUTSHURTHEALTH CAMPAIGN

dispatch reform. Lastly, the Province will be bringing on a special advisor to consult with Paramedic services on any future program designs. In light of these changes, staff are recommending that further advocacy on paramedic changes be suspended.

3. #CutsHurtHealth campaign

On July 18, 2019 the Region of Peel launched the #CutsHurtHealth campaign. The campaign used compelling messages and visuals to encourage Peel residents to go to the campaign website (peelregion.ca/cutshurthealth). The website provided information about the Region's Public Health and Paramedic Services along with provincial budget and restructuring announcements made to date. The website also discussed the potential impacts of those changes, including higher property taxes and service cuts. A link on the website allowed residents to launch a pre-populated email to their local MPP expressing concern about cuts and proposed changes to public health and paramedic services. Residents had the option to customize the pre-populated email before sending.

The campaign relied primarily on online and social tactics to drive people to the website. Social media posts were distributed via the Region of Peel and Peel Regional Paramedic Services Twitter accounts and the Parenting in Peel Facebook page. Social and Google advertising were utilized along with advertising through Metroland's display network.

A news release generated coverage about the campaign in the Brampton Guardian, Mississauga News, InBrampton, InSauga, Zoomer Radio and CanIndia News.

A special edition of the Region's Connect to Peel email newsletter was released about the campaign. The Region's on-hold messaging was changed to inform residents about the changes and their impacts.

The campaign's main phase ran until August 16, 2019.

4. Results

Between July 18 and August 16, 2019 the campaign website received over 24,000 unique page views. The average visitor spent approximately 3.5 minutes on the website. The MPP email link was utilized over 2,200 times¹.

Social messages sent by the Region of Peel and Peel Regional Paramedic Services Twitter accounts achieved almost 400,000 impressions while Parenting in Peel Facebook posts were seen over 7,000 times. Social content was engaged with almost 6,000 times.

5. Outcomes

As a result of municipal and public advocacy, including that of the Region of Peel, the Ontario government reversed funding cuts to paramedic services. They also announced renewed consultations with municipalities regarding public health restructuring and the proposed boundaries for new regional public health entities.

¹ MPP email function utilization is a measure of intent. The actual number of emails sent was not measurable.

UPDATE ON THE PARAMEDIC AND PUBLIC HEALTH #CUTSHURTHEALTH CAMPAIGN

6. Sustainment

Following the recent Provincial funding announcements, the campaign was taken offline while the impact of those announcements was analyzed. The campaign website was re-launched in early September with updated information about funding cuts and restructuring plans.

FINANCIAL IMPLICATIONS

The campaign spend was \$9650 plus applicable taxes. Sustainment of the campaign is an unbudgeted expense. Funding to sustain the campaign will be through year-end surplus management.

CONCLUSION

The #CutsHurtHealth campaign has provided residents with information about local public health and paramedic services and has enabled them to speak out about cuts and potential changes that would impact them.



Catherine Matheson, Commissioner of Corporate Services



Cathy Granger, Acting Commissioner of Health

Approved for Submission:



N. Polsinelli, Interim Chief Administrative Officer

For further information regarding this report, please contact Lisa Duarte, Director Marketing and Communications, extension 4862, lisa.duarte@peelregion.ca.

Authored By: Scott Fry



REGION OF PEEL
ACCESSIBILITY ADVISORY COMMITTEE
MINUTES

AAC-4/2019

The Region of Peel Accessibility Advisory Committee met on September 19, 2019 at 1:30 p.m., in the Regional Council Chamber, 5th Floor, Regional Administrative Headquarters, 10 Peel Centre Drive, Suite A, Brampton, Ontario.

Members Present: C. Belleth; R. Chopra; M. Daniel; P. Fortini*; A. Groves♦; N. Husain; A. Karim; M. Mahoney♦; A. Misar; I. Sinclair

Members Absent: C. Chafe; P. Crawford-Dickinson; N. Iannicca

Also Present: N. Polsinelli, Interim Chief Administrative Officer; S. Baird, Commissioner of Digital and Information Services; S. VanOfwegen, Commissioner of Finance and Chief Financial Officer; A. Farr, Acting Commissioner of Public Works; J. Jackson, Director, Culture and Inclusion; A. Baird, Director, Housing Services; A. Macintyre, Deputy Clerk and Manager, Legislative Services; V. Montesdeoca, Accessibility Planning Specialist; S. Jurrius, Committee Clerk; S. MacGregor, Legislative Assistant; S. Herod, Legislative Assistant

Chaired by R. Chopra.

1. **CALL TO ORDER**
2. **DECLARATIONS OF CONFLICTS OF INTEREST – Nil**
3. **APPROVAL OF AGENDA**

RECOMMENDATION AAC-10-2019:

That the agenda for the September 19, 2019, Region of Peel Accessibility Advisory Committee meeting be approved.

4. **DELEGATIONS – Nil**

* See text for arrivals

♦ See text for departures

5. REPORTS**5.1. Guideline for Rest Areas Along Exterior Paths of Travel**

Presentation by Richa Dave, Principal Planner and Tracy Tang, Junior Planner, Strategic Policy and Projects, Transportation Division

Received

RECOMMENDATION AAC-11-2019:

That the Guideline for Rest Areas along Exterior Paths of Travel attached as Appendix I to the report of the Acting Commissioner of Public Works titled "Guideline for Rest Areas Along Exterior Paths of Travel", be endorsed;

And further, that staff be directed to use the subject Guideline during the construction or reconstruction of exterior paths of travel projects;

And further, that a copy of the subject report be forwarded to the local municipalities for their information.

Councillor Fortini arrived at 1:34 p.m.

Richa Dave, Principal Planner and Tracy Tang, Junior Planner, Strategic Policy and Projects, Transportation Division, provided an overview of the extensive consultations and research conducted to help develop the Guideline for Rest Areas along Exterior Paths of Travel (the Guideline). The Guideline outlined three key components of a rest area:

1. A contrasting concrete pad adjacent to the exterior path of travel;
2. A contrasting bench with arm rests and a back rest; and,
3. A clear space adjacent to the bench to accommodate mobility aids, with a raised wheel stop behind the clear space where appropriate in terms of safety.

Further, the Guideline provides an additional flow space beside the clear space for maneuverability of mobility aids and an optional area for a waste receptacle where space allows. The Guideline will only be applied moving forward when the Region is redeveloping an existing sidewalk or multi-use path or constructing a new sidewalk or multi-use path within the road right-of-way. The specifications of the bench used at the rest area is consistent with the local municipality's design standards.

In response to suggestions from Committee Members, Richa Dave stated that the Guideline has the flexibility to accommodate the installation of electric outlets to charge wheelchairs and other devices, where feasible, during the design phase.

In response to questions of clarification from Mary Daniel, Committee Member, Richa Dave advised that all the benches at rest areas have levelled seats and that the dimensions of the seating benches used in the Region of Peel and its local municipalities are in conformity with recommended best practices. She indicated that Regional staff will look into the suggestion to install benches with one arm rest only for maneuverability within the rest area space.

Councillor Mahoney requested that Regional staff contact City of Mississauga staff regarding the prompt installation of electrical outlets at the City of Mississauga's Celebration Square.

Raj Chopra, Committee Chair, suggested that Regional staff consider including definitions and examples under the design and spacing considerations and constraints section of the Guideline to provide more clarity.

5.2. Housing and Homelessness Service Transformation: Update

Presentation by Grace Caron, Program Director, Housing and Homelessness Transformation

Received

Grace Caron, Program Director, Housing and Homelessness Transformation, provided an update on the Housing and Homelessness Service Transformation Project. She summarized the guiding principles and the approaches to developing and implementing the client pathway such as, engaging staff and stakeholders; improving processes that are client centric by removing barriers for clients to access services; identifying policy barriers and advocating changes with other levels of government. Grace Caron clarified that Regional staff are requesting feedback from the Committee regarding service delivery and client experience; not to receive input on building a housing facility.

In response to comments and suggestions from the Committee members, Grace Caron undertook to:

- establish a working group with the members of the Region of Peel Accessibility Advisory Committee for a more fulsome discussion, input and feedback on the current housing system, as well as, the future housing delivery model;
- extend an invitation to the members of the local municipal Accessibility Advisory Committees to join the proposed working group;
- consider educating the public that people with disabilities, those who want to live independently, may apply for housing services; and,
- consider the mandates of the Human Rights Code and Human Rights Commission as to how they impact service delivery in the housing sector.

Grace Caron undertook to coordinate with Veronica Montesdeoca, Accessibility Planning Specialist, with respect to the proposed working group on housing and homelessness transformation.

5.3. TransHelp Update (Oral)

Presentation by Mark Castro, Acting Director, TransHelp

Received

Mark Castro, Acting Director, TransHelp, provided an update on recent TransHelp initiatives and projects, namely: the door-to-door service; the integration of TransHelp with Brampton Transit and MiWay; an opportunity to pilot a phone app solution with Presto where TransHelp

passengers can use their mobile devices to use TransHelp; the Travel Training Program; the Magnus Mode; installation of on-board cameras on TransHelp fleets for the safety and security of passengers; quality initiative campaigns; and, 2020 priorities such as on-line booking; enhancement of same day booking process and the Cross Boundary Policy update.

In response to questions of clarification from Councillor Groves, Mark Castro stated that Regional staff are reviewing the results of the recently conducted Passenger Satisfaction Survey which focused on the changes introduced by TransHelp. He undertook to present the results of the survey to a future meeting of the Region of Peel Accessibility Advisory Committee.

Councillor Groves departed at 2:36 p.m.

In response to a suggestion from Raj Chopra, Committee Chair, Mark Castro advised that Regional staff are currently developing a three-year Passenger Education and Outreach Strategy which includes the ability to provide materials and promote the service in different languages.

Mark Castro invited the members of the Committee to attend the TransHelp Advisory Committee meeting when the Cross Boundary Policies will be discussed.

Councillor Mahoney departed at 2:47 p.m., due to other municipal business.

5.4. **Accessibility Design Features in Affordable Housing (Oral)**

Presentation by Brett Barnes, Portfolio Manager, Housing Development Office

Received

Brett Barnes, Portfolio Manager, Housing Development Office, provided a high level overview of the accessibility and design standards used by the Region of Peel for affordable housing projects: accessibility features in accordance with provincial and federal standards and legislated requirements and recent affordable housing projects; project targets for the development of each new housing project; and, municipal Accessibility Advisory Committee involvement in the site plan approvals process.

In response to questions of clarification from Councillor Sinclair, Brett Barnes stated that it would be at the municipality's discretion how to regulate the design requirements to accommodate accessibility features in a home. He indicated that some municipalities work with the local development industry and builders to include accessibility features as options when designing new homes. Brett Barnes stated that Regional staff could continue to showcase the accessibility features in its housing projects.

Veronica Montesdeoca, Accessibility Planning Specialist, undertook to coordinate a working group to provide input into the Region of Peel accessibility standards for affordable residential properties.

5.5. **2019 Accessibility Compliance Report - Ministry for Seniors and Accessibility**

Received

Veronica Montesdeoca, Accessibility Planning Specialist, stated that the Region of Peel is in compliance with the requirements under the *Accessibility for Ontarians with Disabilities Act, 2005*. The deadline for submitting the Accessibility Compliance Report with the Ministry for Seniors and Accessibility is December 31, 2019.

5.6. **Accessibility Planning Program Update - September 19, 2019**

Received

Veronica Montesdeoca, Accessibility Planning Specialist, provided an update on the following matters:

- The deadline for providing feedback on the initial recommendations to improve the Information and Communication Standard to the Minister for Seniors and Accessibility was extended from September 27, 2019 to October 18, 2019.
- The *Accessible Canada Act*, the first national accessibility law, came into force on July 11, 2019. The goal of the Act is to make Canada barrier-free by 2040, similar to the goals of the *Accessibility for Ontarians with Disabilities Act*. The *Accessible Canada Act* aims to proactively identify, remove and prevent barriers to accessibility in wherever Canadians interact with areas under federal jurisdiction, such as banking, Crown corporations, federal Government agencies, parliament, as well as, interprovincial transportation and telecommunications.
- The International Day of Persons with Disabilities Event on December 3, 2019, with Jeff Adams, Paralympian and World Champion, as the keynote speaker. Other speakers include Alfred Spencer from the Ministry for Seniors and Accessibility and Ricardo Wagner, Accessibility Lead for Microsoft Canada. This year's theme is "Inclusion by Design".

6. COMMUNICATIONS

- 6.1. **Mazin Aribi, 2019 Chair, Advisory Committee on Accessible Transit**, Email dated August 29, 2019, Regarding GTHA Accessibility Advisory Committee (GTHA AAC) Joint Meeting Minutes

Received

Veronica Montesdeoca, Accessibility Planning Specialist, advised that the next meeting of the GTHA Accessibility Advisory Committee will be held on October 3, 2019 10:00 a.m. to 1:00 p.m.

7. OTHER BUSINESS

Mary Daniel and Chamila Belleth, Committee Members, suggested that staff revisit the use of the paddles that were used to indicate request to speak and voting.

Naz Husain, Committee Member, suggested that Committee members be introduced at each Committee meeting.

8. NEXT MEETING

The next meeting of the Region of Peel Accessibility Advisory Committee is scheduled for Thursday, November 21, 2019 at 1:30 p.m., Regional Administrative Headquarters, Council Chamber, 5th floor, 10 Peel Centre Drive, Suite A, Brampton, ON.

Please forward regrets to Harjit Gill, Committee Clerk, (905) 791-7800, extension 4854 or at harjit.gill@peelregion.ca.

9. ADJOURNMENT

The meeting adjourned at 3:23 p.m.



THE REGIONAL MUNICIPALITY OF PEEL

AUDIT AND RISK COMMITTEE

MINUTES

ARC - 4/2019

The Region of Peel Audit and Risk Committee met on September 19, 2019 at 11:04 a.m., in the Regional Council Chambers, 5th Floor, Regional Administrative Headquarters, 10 Peel Centre Drive, Suite A, Brampton, Ontario.

Members Present: S. Dasko; N. Fairhead; N. Iannicca; K. Ras; I. Sinclair; R. Starr; H. Zuberi

Members Absent: C. Fonseca, due to illness; R. Santos, due to other municipal business

Also Present: N. Polsinelli, Interim Chief Administrative Officer; S. VanOfwegen, Commissioner of Finance and Chief Financial Officer; S. Baird, Commissioner of Digital and Information Services; C. Matheson, Commissioner of Corporate Services; P. O'Connor, Regional Solicitor; A. Farr, Acting Commissioner of Public Works; J. Sheehy, Commissioner of Human Services; C. Granger, Acting Commissioner of Health Services; M. Hau, Acting Medical Officer of Health; M. Morris, Director, Enterprise Risk and Audit Services; A. Macintyre, Deputy Clerk and Manager of Legislative Services; J. Jones, Committee Clerk; S. MacGregor, Legislative Assistant

Chaired by Councillor Starr.

1. DECLARATIONS OF CONFLICTS OF INTEREST - Nil

2. APPROVAL OF AGENDA

RECOMMENDATION ARC-10-2019:

That the agenda for the September 19, 2019 Audit and Risk Committee meeting, be approved.

3. DELEGATIONS - Nil

* See text for arrivals

◆ See text for departures

4. REPORTS**4.1. Driver Certification Program Audit**

Received

4.2. Common Risks and Opportunities-Analysis of Internal Audit Reports 2015-2018

Presentation by Michelle Morris, Director, Enterprise Risk and Audit Services and Jennifer Weinman, Manager, Enterprise Audit Services

Received

Michelle Morris, Director, Enterprise Risk and Audit Services, and Jennifer Weinman, Manager, Enterprise Audit Services, provided an overview of the common risks and opportunities analysis of internal audit reports issued between 2015 and 2018 including: a review of common themes, the purpose of thematic reporting, the approach to analyzing reports and results of the analysis.

4.3. Corporate Risk Profile

Presentation by Michelle Morris, Director, Enterprise Risk and Audit Services and Anila Lalani, Advisor, Enterprise Risk Management

Received

RECOMMENDATION ARC-11-2019:

That the Region of Peel's Corporate Risk Profile as described in the report of the Director, Enterprise Risk and Audit Services, titled "Corporate Risk Profile", be endorsed;

And further, that the subject report and presentation be referred to the October 10, 2019 Regional Council meeting for approval.

Michelle Morris, Director, Enterprise Risk and Audit Services, and Anila Lalani, Advisor, Enterprise Risk Management, provided an overview of the Region's Corporate Risk Profile (the Profile) including the definition of Corporate Risk; risks that were realized over the past year such as social cohesion and intolerance, changing government policies, negative publicity and cyber-attacks; and, the Climate Change interconnectivity risk. Michelle Morris noted that the next steps would include continued monitoring of corporate risks, reporting back annually and the continued use of the Profile as a decision-making tool.

In response to a question from Councillor Ras regarding the need to better address external risks, Michelle Morris undertook to strengthen the external risk mitigation plans in future reports.

In response to a question from Councillor Sinclair regarding risks associated with antibiotic resistance and pandemics, Michelle Morris stated that the risk is not included in the Corporate Risk Profile which only captures the top 15 risks assessed as high or very high. M. Hau, Acting

Medical Officer of Health, noted that antibiotic resistance is an important issue and that the Region's role is to monitor the trends in antibiotic resistant organisms that affect the community. She stated that it takes a multi-government approach to address the issue including such things as, the regulation of antibiotic use in farming and hospital usage of antibiotics by health care providers.

In response to a question from Councillor Starr regarding the use of standard municipal guidelines for the Region's Corporate Risk Profile, Michelle Morris, stated that the risk model tools and templates are standard forms. She added that the Region of Peel is one of the first municipalities to begin the process and other municipalities have contacted the Audit and Risk Division for discussion.

In response to a question from Member Fairhead regarding the risk impact of serious weather events, Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer, stated that a Climate Change Master Plan is going to Council on October 24, 2019. He noted that the Plan does not address the supply chain, but the Region does consider how its municipal critical infrastructure can be protected from climate change.

4.4. **Establishing a Treasury Risk Appetite Framework**

Presentation by Julie Pittini, Director, Treasury Services and Tony Liu, Manager, Treasury Operations

Received

RECOMMENDATION ARC-12-2019:

That the Region of Peel Treasury Risk Appetite Framework as described in the report of the Commissioner of Finance and Chief Financial Officer, titled "Establishing a Treasury Risk Appetite Framework", be endorsed;

And further, that the subject report and presentation be referred to the October 10, 2019 Regional Council meeting for approval.

Julie Pittini, Director, Treasury Services, and Tony Liu, Manager, Treasury Operations, provided an overview of the proposed Treasury Risk Appetite Framework including the Region's Treasury governance model, strategic objectives, definition of risk appetite, review of treasury risks with respect to investments and borrowing activities, definition of risk tolerance, and review of the cash management strategy achievements.

In response to a question from Member Zuberi regarding the Treasury Oversight Committee, Julie Pittini, Director, Treasury Services stated that the mandate of the Committee is to provide oversight of the treasury function, including advice on the risk appetite framework, policies and review of performance relative to benchmarks and compliance.

5. **COMMUNICATIONS** - Nil

6. **IN CAMERA MATTERS** - Nil

7. **OTHER BUSINESS - Nil**

8. **NEXT MEETING**

The next meeting of the Audit and Risk Committee is scheduled for October 31, 2019 at 11:00 a.m. to 12:30 p.m. in the Council Chamber, 5th floor, Regional Administrative Headquarters, Suite A, 10 Peel Centre Drive, Brampton, Ontario.

Please forward regrets to Jill Jones, Committee Clerk, and (905) 791-7800 ext. 4330 or at jill.jones@peelregion.ca.

9. **ADJOURNMENT**

The meeting adjourned at 12:20 p.m.

**ITEMS RELATED TO
PUBLIC WORKS**

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Ministry of
Transportation

Office of the Minister

777 Bay Street, 5th Floor
Toronto ON M7A 1Z8
416 327-9200
www.ontario.ca/transportation

Ministère des
Transports

Bureau de la ministre

777, rue Bay, 5^e étage
Toronto ON M7A 1Z8
416 327-9200
www.ontario.ca/transports



SEP 20 2019

RECEIVED

107-2019-3663

October 1, 2019

REGION OF PEEL
OFFICE OF THE REGIONAL CLERK

Mr. Nando Iannicca
Regional Chair
Region Municipality of Peel

Dear Mr. Iannicca:

Thank you for meeting with me at this year's Association of Municipalities of Ontario (AMO) conference. It was a pleasure to meet with you and your delegation.

I appreciate this opportunity to hear about transportation matters in your community and thank you for sharing your views. The Government of Ontario values collaboration with its municipal partners and we will continue to work with you to pursue our common goal of enhancing transportation systems, roads and bridges in Ontario.

We are committed to giving Ontarians a direct say in how we can improve the effectiveness and efficiency of provincial programs and services.

I look forward to working with you to enhance Ontario's transportation systems. In the meantime, should you have any questions, please feel free to contact Ryan Amato, Director of Stakeholder Relations, at 416-522-3719 or ryan.amato@ontario.ca.

Thank you again for meeting with me at the conference.

Sincerely,

Caroline Mulroney
Minister of Transportation

REFERRAL TO _____

RECOMMENDED

DIRECTION REQUIRED _____

RECEIPT RECOMMENDED _____

Summary

Title	Provincial public health modernization – updates from the Ministry of Health on funding assumptions for 2020
Author(s)	Dr. Jessica Hopkins, Medical Officer of Health
Publication Date	October 10, 2019
Subject Area	Public Health

Summary

On October 4, 2019, Ministry of Health staff provided updates on public health funding assumptions for 2020. These updates were provided verbally. No written confirmation is anticipated until after the Provincial budget is approved in spring 2020.

Previously known

Effective, January 1st, 2020 the cost-share for public health will shift to 70 per cent provincial and 30 per cent municipal for both currently cost-shared and most 100 per cent provincially funded programs. The new Ontario Seniors Dental Care Program will remain 100 per cent provincially funded.

New information

Peel Public Health should plan to receive the same amount of Provincial funding in 2020 as it did in 2018 and 2019. Peel Public Health will not be eligible for one-time funding for the cost-share transition. Only public health units with more than a 10 per cent increase on the tax levy due to the change are eligible.

The Minister of Health re-committed to consulting with municipalities and public health. This includes re-looking at the originally-planned 10 per cent back-office efficiencies and the shift to 60/40 cost-sharing in 2021.

The Province remains committed to modernizing Ontario's public health system. Given the need for consultation to occur prior to enabling legislation being introduced, staff were advised to plan for Peel Public Health's budget for the full 2020 calendar year. Peel Public Health will continue programs and services as usual and as part of the Region of Peel until further advised by the Minister of Health.

REFERRAL TO _____
 RECOMMENDED _____
 DIRECTION REQUIRED _____
 RECEIPT RECOMMENDED _____

Key Considerations for Peel**Funding**

While it is welcome news that Peel Public Health's funding will not be decreased, it is important to be aware that growth and inflation will create additional pressures. This is consistent with the information shared with Regional Council on September 26, 2019 (see item 8.3 "Service Implications of Provincial Envelope Funding Reductions").

Transition

Given the time required for consultation and introduction of legislation, it is unlikely that the transition to the new Regional Public Health Entity will occur on April 1st, 2020 as originally planned.

Advocacy positions

Regional Council as the Board of Health will have the opportunity to continue to advocate through the upcoming consultation process. Further information will be shared when it becomes available.

Item 14.2 "Update on the Paramedic and Public Health #CutsHurtHealth Campaign" could provide another opportunity for further advocacy upon Council's approval of the staff recommendations.



Resolution

Moved By: Councillor Dhillon	Date: October 10, 2019
Seconded By: Councillor	Item Number 19.1

Whereas in 2019 the Province of Quebec enacted Bill 21 (An Act Respecting the Laicity of the State) which prohibits public servants from wearing religious symbols including turbans, hijabs, yarmulke, the cross and many others;

And whereas, the Region of Peel is a multicultural, socially diverse, and inclusive region that is home to many different faiths, religions, genders, languages, and cultures;

And whereas, the wearing of signs or clothing as a religious symbol is a fundamental right in the exercise of “freedom of thought, conscience and religion,” as written in Article 18 of the Universal Declaration of Human Rights;

And whereas, freedom of religion in Canada is protected by the Canadian Charter of Human Rights and Freedoms and the *Canadian Human Rights Act*;

And whereas, the Region of Peel stands firmly to support religious freedom as this is aligned with the Canadian Charter of Human Rights;

And whereas, government has an important role in protecting our shared values of tolerance and diversity;

And whereas, a secular and religiously neutral state is achieved by treating all citizens fairly through unbiased governance structures that do not favour one religion over another;

And whereas, forcing citizens to abandon certain cultural and religious practices will create an environment that fosters intolerance and inequity;

And whereas, Bill 21 is a divisive law that perpetuates exclusion, discrimination, and class division by increasing systematic barriers to employment for religious groups;

And whereas, The National Council of Canadian Muslims (NCCM), the Canadian Civil Liberties Association (CCLA), the World Sikh Organization (WSO) and others have initiated a constitutional challenge against Bill 21;

And whereas, the Region of Peel is a part of UNESCO’s Coalition of Inclusive Municipalities and a signatory of the Canadian Coalition of Municipalities Against Racism and Discrimination;

And whereas, the Region of Peel is a welcoming community and provides countless opportunities to people from across Canada and the world;



Resolution

And whereas, the City of Calgary recently passed a resolution to support a nationwide initiative with the Canadian Coalition of Municipalities Against Racism and Discrimination to addresses the harms of Bill 21, and its impact to the unity, reputation and wellbeing of Canada;

And whereas, Bill 21 has raised concerns with Canadians across the country and is a matter of national importance;

Therefore be it resolved, that Regional Council opposes Quebec's Bill 21 and continues to support building a welcoming Region where everyone has access to opportunity and prosperity;

And further, that Regional Council endorses the initiative proposed by Calgary City Council in conjunction with the Canadian Coalition of Municipalities Against Racism and Discrimination, that addresses the harms of Bill 21, and its impact to the unity, reputation and wellbeing of Canada;

And further, Regional Council encourages all federal parties to commit in their election platforms to challenge Bill 21 if they form the next federal government.

CARRIED	LOST	REFERRED	
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Chair



Resolution

Moved By: Councillor McFadden	Date: October 10, 2019
Seconded By:	Item Number 19.2

Whereas the number of fatalities and the discovery of mysterious lung diseases associated with the use of vapour products are on the rise significantly in the past year;

And whereas, studies are revealing that smoking vapour products has become a gateway to smoking tobacco rather than an alternative;

And whereas, the prevalence of youth vaping is increasing year over year;

And whereas, many online resources currently available on the health risks associated with smoking offered by Peel Public Health do not include specific references to vaping or are difficult to find;

Therefore be it resolved, that the Region of Peel Medical Officer of Health provide a report to the Council of the Region of Peel regarding the use of vapour products, especially by youth, and the related health impacts;

And further, that the Peel Public Health develop an education campaign advising of the health risks associated with vaping.