



**THE REGIONAL MUNICIPALITY OF PEEL
GOVERNMENT RELATIONS COMMITTEE**

AGENDA

GRC - 1/2019

DATE: Thursday, May 16, 2019

TIME: 1:00 PM – 3:00 PM

LOCATION: Council Chamber, 5th Floor
Regional Administrative Headquarters
10 Peel Centre Drive, Suite A
Brampton, Ontario

MEMBERS: P. Brown; B. Crombie; S. Dasko; G. S. Dhillon; J. Downey; A. Groves;
N. Iannicca; J. Innis; M. Palleschi; K. Ras; R. Santos; A. Thompson;
P. Vicente

- 1. ELECTION OF CHAIR AND VICE-CHAIR**
- 2. DECLARATIONS OF CONFLICTS OF INTEREST**
- 3. APPROVAL OF AGENDA**
- 4. DELEGATIONS**
- 5. GOVERNMENT RELATIONS UPDATE (Oral)**
Discussion led by Keith Medenblik, Manager, Strategic Public Policy and External Relations
- 6. REPORTS**
 - 6.1. 2019 Government Relations Committee: Proposed Approach and Activities
 - 6.2. 2019 Association of Municipalities of Ontario (AMO) Annual Conference
 - 6.3. Region of Peel's 2019 Federal Election Strategy

7. COMMUNICATIONS

- 7.1. 2019 Region of Peel Federal Pre-Budget Submission (Receipt recommended)
- 7.2. 2019 Region of Peel Provincial Pre-Budget Submission (Receipt recommended)

8. IN CAMERA MATTERS

9. OTHER BUSINESS

- 9.1. Council Resolution Regarding Provincial Announcements Related to Public Health and the Paramedic Services System **(As requested at the April 25, 2019 Regional Council meeting)**

10. NEXT MEETING

October 17, 2019 – 11:00 a.m. to 1:00 p.m.
Council Chamber, 5th Floor
Regional Administrative Headquarters
10 Peel Centre Drive, Suite A
Brampton, Ontario

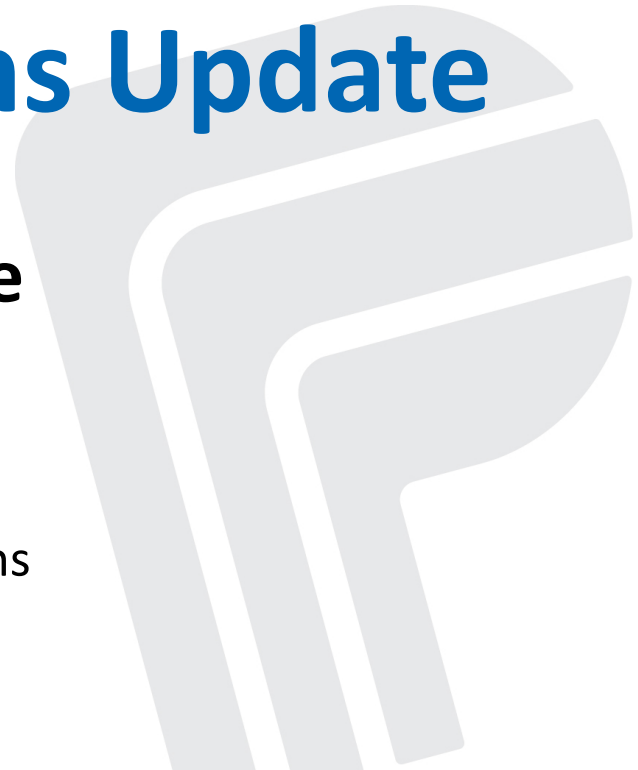
11. ADJOURNMENT

Government Relations Update

Government Relations Committee May 16, 2019

Keith Medenblik

Manager, Strategic Public Policy & External Relations



Government Relations Update - Overview

- Political Environment
- Federal Landscape
- Provincial Landscape
- Update: Referred Items
- Looking Forward



Political Environment

- Change and uncertainty are prevailing themes at provincial and federal levels
- Multiple competing priorities, finite resources
- Region will need to be nimble in its approach
 - Advocacy will require focus and flexibility

Federal

- 2019 Federal Election
- Modernize federal-municipal partnerships
- Implications of a change in government

Provincial

- Focus on cost-savings, value for taxpayers & red tape reduction
- Transformational changes
- Understanding downloading implications

Federal Political Landscape

Strong Liberal Majority

Lib: 177 CON: 97 NDP: 41

BQ: 10 Green: 2 Other: 2 Vacant: 2

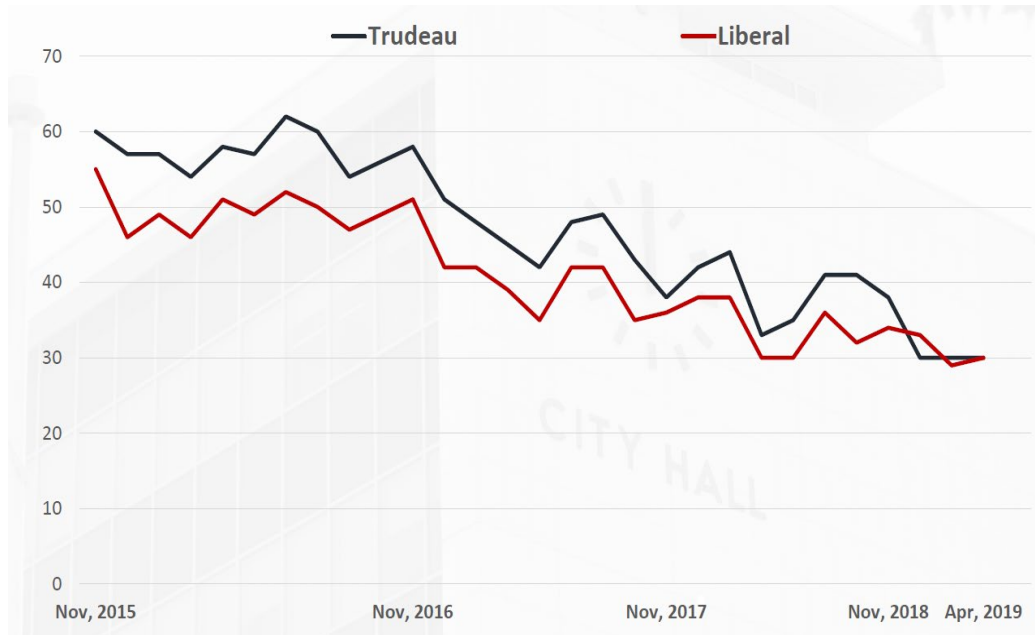
Peel Seats: LIB: 10 CON: 1 IND: 1

- Less than year left in current mandate
 - Election: October 21, 2019
- Newly elected governments trending to the right & populist
- Polls have Conservatives pulling away from Liberals, with NDP distant third
 - (May 10th: Libs. 29.66%, Cons. 35.38%, NDP 15%)



Federal Political Landscape

Decline in Prime Minister's Approval

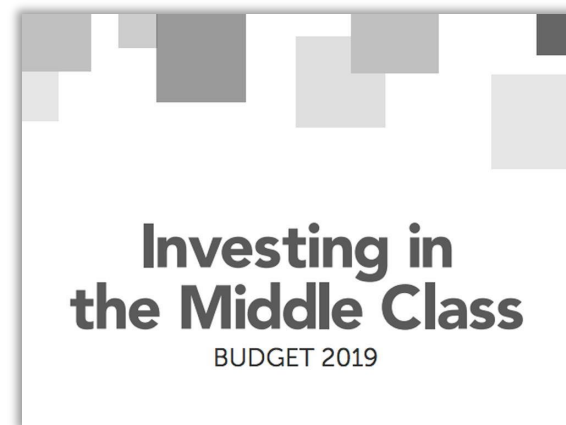


Source: Forum Research Inc. Survey (April 22 & 23rd)

- PM Trudeau's popularity linked to Liberal polling trends
- SNC-Lavalin scandal damaging Liberal/Trudeau brand
- Conservative parties are winning recent provincial elections

2019 Federal Budget – Key Outcomes

- Positive momentum towards modernized Federal-Municipal partnerships
 - One-time doubling of Gas Tax Fund (+\$2.2B in 2019)
 - +\$1B investment in FCM's Green Municipal Fund
 - Supports cost-saving energy efficiency
- Support for rural municipalities
 - \$5.6B investment for broadband infrastructure



Peel's key priorities receive mixed, but mostly positive attention

2019 Federal Budget – Region of Peel Submission

Region of Peel Positions	2019 Federal Budget Outcome
Affordable Housing	
<ul style="list-style-type: none">• Ensure flexible funding through the NHS to address local needs• Provide long-term, sustainable capital & operational funding for affordable housing	<ul style="list-style-type: none">• Federal homelessness program delivers funding directly to municipalities & local service providers• Keeps decision making at local level & provides greater flexibility• Legislating the NHS may create a more stable & transparent environment
Goods Movement & Transportation	
<ul style="list-style-type: none">• Support improved transportation access around Toronto Pearson International Airport• Increase funding for transit infrastructure to reduce greenhouse gas emissions• Work with Ontario to move forward with Peel’s key strategic transit projects	<ul style="list-style-type: none">• \$2.2B Top-Up of the GTF for municipal transportation & transit priorities• More than a \$1B investment into the Green Municipal Fund• Re-commitment to work with its provincial partners to accelerate Phase 2 CIP projects

2019 Federal Budget – Region of Peel Submission

Region of Peel Positions	2019 Federal Budget
Infrastructure Funding	
<ul style="list-style-type: none"> • Work with the Province to expedite the distribution for Phase 2 funding • Favour an allocation-based approach for distributing infrastructure funding (e.g. gas tax funding program) 	<ul style="list-style-type: none"> • Re-commitment to work with its provincial partners to accelerate Phase 2 CIP projects • Reaffirms support to accelerate projects under the CIP by streamlining application process
Greater Municipal Engagement under the New Canada-Ontario Immigration Agreement	
<ul style="list-style-type: none"> • Recognize municipalities as partners in immigration planning & policy, including the capacity to identify needs & provide input into the allocation of funds for immigrant settlement & integration 	<ul style="list-style-type: none"> • Not addressed
Investing in Waste Management Infrastructure – Increasing Resource Recovery	
<ul style="list-style-type: none"> • Investment in waste infrastructure & technologies to increase resource recovery from plastics & recyclable materials 	<ul style="list-style-type: none"> • Not addressed

2019 Region of Peel Federal Election Strategy

Opportunities

- Raise awareness of Peel priorities with candidates
- Influence federal party policy platforms and priorities

Proposed Key Themes

- Modernization of Federal-Municipal Relationship
- Continued support for current federal plans (NHS, CIP, Climate Change)

Tactics

- Promote Region's Federal Election Priorities with Candidates and other stakeholders
- Host Peel MP Candidates Forum
- Launch social media campaign to raise awareness

Post-Election

- Review and report election results from a Region of Peel Perspective
- Analysis of new Federal Government's Platform



Provincial Political Landscape

Strong PC Majority

PC: 73 NDP: 40

Lib: 7 Green: 1 Ind.: 3

Current Peel Seats:

PC: 9 NDP: 3



- Provincial government rapidly implementing its mandate
 - Transformational changes underway
- Focused on fiscal accountability
- Tension with Federal Liberal government

2019 Provincial Budget – Key Outcomes

- Five year path to balancing the budget
 - Significant cuts to a number of ministries
- Budget fulfils a number of election campaign commitments
 - Support for business – cutting red tape, lowering costs, promoting Ontario internationally, etc.
 - Reforms to Alcohol regulations
- Institutional changes (Public Health, Paramedics, Ministries) expected, but no details

Transformational and fiscal accountability focused; overall impacts not yet clear



2019 Provincial Budget – Region of Peel Submission

Region of Peel Position	2019 Provincial Budget
Infrastructure	
<ul style="list-style-type: none">• Ensure provincial climate change plan meets the criteria set out by the federal government• Ensure that \$1.4 billion of Phase 2 CIP funding is distributed in a timely manner• Promote the best use of funds by implementing timelines that reflect the reality of the construction and development processes	<ul style="list-style-type: none">• Unclear how the Province plans to meet the climate change criteria for cost-shared projects• Forecasted spending for infrastructure of \$144B over 10 years<ul style="list-style-type: none">• No details on timelines for Phase 2 projects• No details on application process for infrastructure funding/projects
Goods Movement and Highway Infrastructure	
<ul style="list-style-type: none">• Complete the GTA West Corridor Environmental Assessment process & move forward with a highway & a dedicated transit right-of-way	<ul style="list-style-type: none">• Not addressed

2019 Provincial Budget – Region of Peel Submission

Region of Peel Position	2019 Provincial Budget
Transit Infrastructure	
<ul style="list-style-type: none"> • Move forward with key strategic transit projects across Peel including: <ul style="list-style-type: none"> ○ GO Service Extension to Bolton ○ 15-Minute GO Regional Express Rail for Milton Line ○ Two-way All-Day 15-Minute GO service 	<ul style="list-style-type: none"> • No increase to Provincial Gas Tax share • No new transit commitments for Peel • Commits \$4.2B (CIP) & \$2.25B (Green Infrastructure Stream) as federal contribution to Toronto/GTHA subway plans
Waste Management	
<ul style="list-style-type: none"> • Transition of the Blue Box Program to full EPR 	<ul style="list-style-type: none"> • Not addressed
Affordable Housing	
<ul style="list-style-type: none"> • Ensure that the Region of Peel as Service Manager is well-equipped with funding and flexibility to provide housing for low & middle-income households 	<ul style="list-style-type: none"> • Commits provincial funding as part of the NHS bilateral agreement - \$4 billion in federal & provincial funding over next 9 years • Comprehensive Review of Provincial Supportive Housing Programs • Housing Supply Action Plan Released (Bill 108)

2019 Provincial Budget – Region of Peel Submission

Region of Peel Position	2019 Provincial Budget
Enhanced Case Management and Market Stewardship	
<ul style="list-style-type: none"> Approve the proposal to move the Region of Peel to an Enhanced Case Management & Market Stewardship Model that will lead to better services and employment outcomes for Peel’s clients 	<ul style="list-style-type: none"> Commits to transforming employment services Three pilots to be rolled out, open to private & not-for-profit organizations, as well as municipalities
Seniors Health and Wellness Village at Peel Manor	
<ul style="list-style-type: none"> Provide \$30 million in provincial capital funding to Peel through the Ministry’s Enhanced Long-Term Care Home Renewal Strategy to support the redevelopment of the SHWV at Peel Manor 	<ul style="list-style-type: none"> Invests \$1.75 billion over 5 years in LTC homes - 15,000 new beds & upgrading 15,000 current beds <ul style="list-style-type: none"> May present an opportunity for Peel Manor
Families First	
<ul style="list-style-type: none"> Change Ontario Works service delivery model to one that provides more integrated health, recreation and employment supports for single-support families (similar to Peel’s Families First program) 	<ul style="list-style-type: none"> \$1B savings within 3 years as sector spending is expected to drop from \$17B to \$16B by 2021-22 Status of municipal admin funding remains unclear. Integration of social assistance employment services into Employment Ontario

2019 Provincial Budget – Region of Peel Submission

Region of Peel Position	2019 Provincial Budget
Provincial Ambulance Dispatch Reform	
<ul style="list-style-type: none">• Implement Medical Priority Dispatch System across the province• Prioritize the dispatch centre serving Peel and Halton given the high & growing volume of calls	<ul style="list-style-type: none">• Land-ambulance dispatch services will be streamlined by integrating 59 emergency service operators & 22 provincial dispatch communication centres
Mental Health and Addictions Underfunding	
<ul style="list-style-type: none">• Address historical underfunding for mental health and addictions services in Peel & ensure funding matches community needs & reflects population demographic changes	<ul style="list-style-type: none">• Reiterates the \$3.8B commitment into mental health, addictions & housing supports over 10 years• Commits \$174M in 2019-20 for community mental health & addictions services, mental health & justice services, supportive housing, & acute inpatient beds

Council Referred Items – Advocacy Opportunities

Referred item	Meeting Date
Update on Provincial Dispatch Reform	February 28, 2019
Comments on Proposed Amendment 1 to the Growth Plan for the Greater Golden Horseshoe, 2017	February 28, 2019
Update: Post-Legalization of Recreational Cannabis	February 28, 2019
The Changing Nature of Employment and Implications for Fiscal Health and Municipal Sustainability	March 28, 2019
Motion on Changes to Public Health and the Paramedic Services system	April 25, 2019

Council Referred Item:

Update on Provincial Dispatch Reform Meeting Date: February 28, 2019

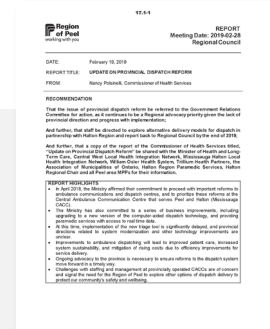
"That the issue of provincial dispatch reform be referred to the Government Relations Committee for action, as it continues to be a Regional advocacy priority given the lack of provincial direction and progress with implementation"

Update

- Land ambulance dispatch services will be streamlined by integrating Ontario's 59 emergency health services operators
- Exploring new models of care and delivery for emergency health services
- No update on implementation of a new triage tool

Next Steps

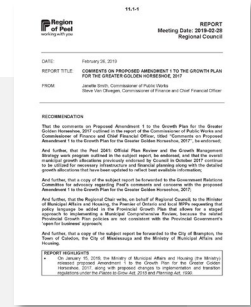
- MOHLTC has committed to working with the Municipal Sector through working groups
- Staff is monitoring and working with counterparts across the province
- AMO will provide updates when possible



Council Referred Item:

Comments on Proposed Amendment 1 to the Growth Plan for the Greater Golden Horseshoe, 2017 Meeting Date: February 28, 2019

“...And further, that a copy of the subject report be forwarded to the Government Relations Committee for advocacy regarding Peel’s comments and concerns with the proposed Amendment 1 to the Growth Plan for the Greater Golden Horseshoe, 2017;”



Update

- Letter to Minister was sent (March 11th) highlighting that the MCR process is too prescriptive and does not provide municipalities with the flexibility needed to support community building projects.
- Housing Supply Action Plan (Released May 2nd) – Includes launch of *A Place to Grow: Growth Plan for the Greater Golden Horseshoe, 2019*
- New Growth Plan does not allow for staged MCR

Next Steps

- Staff is reviewing all significant measures in the Housing Supply Action Plan – Bill 108 and will be reporting back to Council on implications of the changes.
- Concerns will be raised through the consultation processes and at the upcoming AMO Conference.

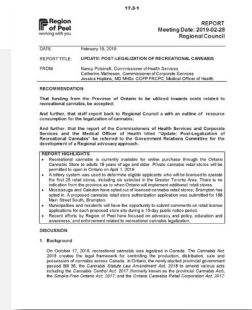
Council Referred Item:

Update: Post-Legalization of Recreational Cannabis
Meeting Date: February 28, 2019

“...And further, that the report of the Commissioners of Health Services and Corporate Services and the Medical Officer of Health titled “Update: Post-Legalization of Recreational Cannabis” be referred to the Government Relations Committee for the development of a Regional advocacy approach.”

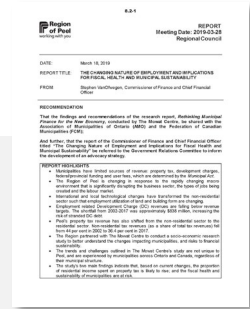
Update

- Staff is currently tracking Region’s costs related to cannabis implementation
- Staff participated in the AMO Survey on financial implications of Cannabis implementation in Mid-April
 - AMO will use survey results to inform discussion with the Province
- Policing costs potentially represent the vast majority of municipal cannabis legalization implementation costs
- 2019 Budget Public Health funding cuts may reduce funding available to municipalities for enforcement - no longer fully provincial funded
- **Next Steps**
 - Once the cost implications have been assessed, next steps related to advocacy for funding will be determined



Council Referred Item:

The Changing Nature of Employment and Implications for Fiscal Health and Municipal Sustainability Meeting Date: March 28, 2019



“...And further, that the report of the Commissioner of Finance and CFO titled “The Changing Nature of Employment and Implications for Fiscal Health and Municipal Sustainability” be referred to the Government Relations Committee to inform the development of an advocacy strategy.”

Update

- The Mowat Centre report has been shared with FCM, AMO and ORSTT
- FCM Federal Election Strategy – Focus on modernizing the Federal-Municipal Relationship could be an opportunity to advance this messaging
 - FCM is looking at modernized fiscal tools (Expansion of the Gas Tax Fund)

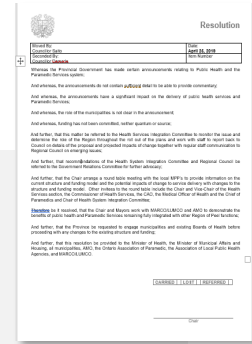
Next Steps

- To raise awareness of the Report’s findings and policy options, messaging will be included in the:
 - FCM & AMO Conference Briefing Material
 - Federal Election strategy

Council Referred Item:

Motion on Changes to Public Health and the Paramedic Services system

Meeting Date: April 25, 2019



“...And further, that recommendations of the Health System Integration Committee and Regional Council be referred to the Government Relations Committee for further advocacy;”

Update

- Province establishing 10 regional public health entities and 10 new regional boards of health by 2020-21
- Proposed Cost-Share changes will increase municipal role
 - End State 2021-22: 60% (provincial) / 40% (municipal) for 6 larger Regional Public Health Entities
- By 2021-22, changes expected save the Province \$200M - represents a **26% cut** to municipal public health care funding

Next Steps

- Staff will be presenting HSIC with recommendations to consider
- Advocacy will also be incorporated in the upcoming AMO Briefing Material
- Staff to monitor and communicate implications of the Province’s changes

Looking Forward

- **2019 FCM Annual Conference**

- Quebec City, May 30 – June 2



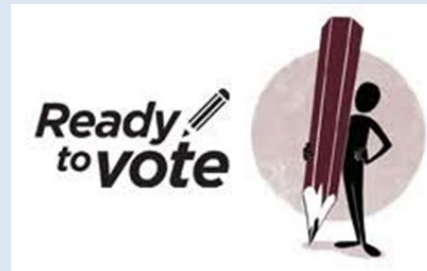
- **2019 AMO Annual Conference**

- Ottawa, August 18 – 21



- **Federal Election**

- October 21



Thank You

DATE: May 6, 2019

REPORT TITLE: **2019 GOVERNMENT RELATIONS COMMITTEE: PROPOSED APPROACH AND ACTIVITIES**

FROM: Catherine Matheson, Commissioner of Corporate Services

RECOMMENDATION

That the approach and priorities identified in the report of the Commissioner of Corporate Services titled “2019 Government Relations Committee: Proposed Approach and Activities” be approved.

REPORT HIGHLIGHTS

- The Government Relations Committee’s (GRC) mandate includes developing, coordinating and monitoring intergovernmental relations and advocacy strategies.
- This report provides a proposed approach to advocacy which emphasizes the need for being nimble in this rapidly shifting political climate.
- This report also includes a work plan of activities for 2019-2020 which identifies several opportunities for the Region of Peel to engage with both provincial and federal decision-makers to further Regional policy objectives and strengthen intergovernmental relations.

1. Background

The mandate of the Government Relations Committee (GRC) is to develop, coordinate, implement and monitor government relations strategies, based on Regional Council endorsed advocacy positions. The GRC has worked to fulfill this mandate by pursuing various advocacy initiatives to advance Regional priorities and by engaging with elected and departmental officials from the provincial and federal levels of governments and other stakeholders, as appropriate.

This report provides a proposed approach to advocacy, as well as a work plan for 2019-2020, which identifies several opportunities for the Region to engage with both provincial and federal decision-makers to further Regional policy objectives and strengthen intergovernmental relations.

2019 GOVERNMENT RELATIONS COMMITTEE: PROPOSED PRIORITIES

2. Advocacy Approach

Serving one of the largest and fastest growing municipalities in Canada, the Region of Peel needs to be actively engaged with the federal and provincial governments to best position its advocacy priorities for consideration. The Region directly and indirectly depends on the policy frameworks of the senior levels of government and faces a wide range of legislative and regulatory challenges as a result. Without authority to address these challenges, the Region must rely on its ability to influence, which is often reliant on compelling and focused advocacy efforts.

Change and uncertainty are currently prevailing themes at federal and provincial levels. In this rapidly shifting political environment, the GRC will need to be nimble in its approach to advocacy. It is also critical for the GRC to remember that influencing policy requires consistent messaging, strong relationships, supportive partnerships and persistent effort.

The following approach is recommended to position the Region of Peel for success in its advocacy efforts:

Raise Profile – Use all available channels to raise the Region’s profile with a wide range of provincial and federal decision-makers – not only elected officials, but also political staff, Ministry and department staff, as well as, other influential stakeholders to highlight the successes of the Region in general and increase the level of awareness and ultimately support for the Region’s policy objectives and priorities.

Monitor Environment – Consider intelligence regarding the activities and attitudes of the pertinent ministries and government departments and agencies of the senior levels of government while establishing priorities and planning/executing advocacy efforts.

Identify Alignment – Identify alignment opportunities between the Region’s policy objectives and senior level government priorities, initiatives and legislative process, which provides opportunity for mutual benefit.

Provide Thought Leadership – Explore opportunities to position itself as thought-leaders with the other levels of government, which stands to strengthen its advocacy positions and more effectively influence policy decisions that impact the Region.

3. 2019-2020 Work Plan Activities

This report includes a high-level overview of engagement opportunities that will be incorporated in the 2019-2020 GRC Work Plan. There are two main components that make up this plan: the first outlines opportunities for advocacy efforts at the federal and provincial levels, and the second focuses on opportunities that focus on engaging with local Peel MPs and MPPs.

a. Broader Advocacy Efforts with Senior Levels of Government

Recognizing that the delivery of municipal services and programs are heavily dependent on the federal and provincial political environment, it is critical for the Region to remain engaged with not only local elected representatives but also with key decision-makers and influencers at both senior levels of government. Included in the 2019-2020 GRC Work Plan are several actions that will support the Region’s efforts.

2019 GOVERNMENT RELATIONS COMMITTEE: PROPOSED PRIORITIES

Proactive Outreach

As the provincial and federal governments move forward to implement their respective mandates, it is critical for the Region to proactively engage and communicate with provincial and federal Cabinet ministers and other key officials in a timely manner to advance Region of Peel priorities. This entails developing and implementing strategies to proactively and continuously engage with the provincial and federal levels of government during all stages of the policy and legislative development process. This will help the Region be more effective in influencing desired change.

Throughout 2019, staff will focus attention to securing opportunities to meet and communicate with these government officials to discuss identified advocacy opportunities. Staff will engage members of the GRC and Regional Council to attend meetings, with the support of senior Regional staff.

Federal and Provincial Budget Processes

The federal and provincial governments often use the tabling of their respective budgets to set their policy direction for the upcoming fiscal year. The Region uses pre-budget consultation processes to advocate for what is needed to help Peel residents and businesses. The priorities included in the Region's budget submissions are aligned with short and long-term objectives included in the 20-year Region of Peel Strategic Plan, as well as, immediate priorities that are of significant importance to the Region. The Region of Peel's budget submissions are also shared with Peel MPs and MPPs to raise awareness of the Region's federal and provincial priorities.

Municipal Sector Association Advocacy Opportunities

The Region's participation in associations such as the Federation of Canadian Municipalities (FCM) and the Association of Municipalities of Ontario (AMO) provides the opportunity to advance its advocacy priorities and solicit support from a broader base of stakeholders. The Region's involvement also allows Region of Peel representation on the key committees and provides opportunities to participate in meeting delegations with key federal and provincial officials, including Cabinet ministers, at municipal sector association events such as conferences and stand-alone advocacy days.

Over the next year, the Region will pursue meeting opportunities with cabinet ministers at the following conferences:

- **2019 Federation of Canadian Municipalities (FCM) Annual Conference** (May 30-June 2, 2019 – Quebec City)
- **2019 Association of Municipality of Ontario (AMO) Annual Conference** (August 18-21, 2019 – Ottawa)
- **2020 Ontario Good Roads Association (OGRA) Annual Conference** (February 23-26, 2020 – Toronto)

b. Engaging with Peel MPs and MPPs

An overarching objective for the Region of Peel is to increase local MP and MPP awareness of key Regional priorities so that they can speak to the issues from a local perspective at Queen's Park and Ottawa. Included in 2019-20 GRC Work Plan are several engagement opportunities that will help inform Peel MPs and MPPs on how federal and provincial policy initiatives impact residents and businesses in their communities.

2019 GOVERNMENT RELATIONS COMMITTEE: PROPOSED PRIORITIES

Delegations to Government Relations Committee Meetings

The GRC meetings provide for an opportunity for the Committee to host delegations from provincial and federal government elected officials. This allows for the Committee to engage these elected officials in discussions about their respective government initiatives and shared priorities. Specifically, it provides GRC members an opportunity to become informed about issues and how the Region of Peel can provide assistance, and to discuss policy issues/areas for collaboration. This is also an opportunity for the Region to understand where there is alignment in priorities which will be helpful when developing advocacy strategies.

Staff will coordinate with the Chair of GRC to extend invitations to MPs and MPPs for future meeting dates. It is important to note that availability of elected officials will be subject to their legislative calendar and other commitments.

MP/MPP Advocacy Update

To help highlight key priorities with Peel's federal and provincial elected representatives, it is recommended that the Region continue to develop and distribute the MP/MPP Advocacy Updates three to four times a year. This publication allows for the Region to strategically communicate areas where all levels of government can work together to address priorities impacting Peel's communities. The MP/MPP Advocacy Updates will be brought forward to members of GRC for consideration before external distribution.

Election Strategies

Federal and provincial elections provide for the Region to engage with local candidates to help increase their awareness of local priorities. By engaging with candidates, there is greater chance that the Region's key priorities will be incorporated into their policy platforms.

Leading up to the federal election (October 21, 2019), the Region will be implementing a federal election strategy that will be launched in summer 2019. This strategy is consistent with the Region's 2018 Provincial Election Strategy, which included hosting a Peel Candidate Forum and delivering a social media campaign.

MP/MPP Constituency Office Outreach

Regional staff will engage with the constituency offices of local MPs and MPPs to support ongoing and consistent information flow from the Region to locally elected officials. This outreach initiative will help support staff in the MPs and MPPs offices as they respond to residents' needs.

Over the course of the 2019-20 period, staff will continue to seek and secure opportunities to discuss Region of Peel priority issues with Peel MPs, MPPs and their staff.

2019 GOVERNMENT RELATIONS COMMITTEE: PROPOSED PRIORITIES

CONCLUSION

This report is intended to support the GRC's efforts to advance the Region's interests at the federal and provincial levels of government and to provide an overview of anticipated activities for the balance of 2019 and beyond. Additional issues impacting the Region and advocacy initiatives are expected to arise from time to time and may be addressed at the Committee's discretion.



Catherine Matheson, Commissioner of Corporate Services

Approved for Submission:



N. Polsinelli, Acting Chief Administrative Officer

For further information regarding this report, please contact Keith Medenblik, Manager, Strategic Public Policy & External Relations.

Authored By: Sonia Mistry, Advisor, External Relations

DATE: May 6, 2019

REPORT TITLE: **2019 ASSOCIATION OF MUNICIPALITIES OF ONTARIO (AMO) ANNUAL CONFERENCE**

FROM: Catherine Matheson, Commissioner of Corporate Services

RECOMMENDATION

That the approach outlined in the report of the Commissioner of Corporate Services titled "2019 Association of Municipalities of Ontario (AMO) Annual Conference", be endorsed.

REPORT HIGHLIGHTS

- The 2019 AMO Conference will take place August 18 – 21 in Ottawa.
- The Conference provides an opportunity to continue to engage with provincial ministers, parliamentary assistants, opposition party leaders and senior provincial staff.
- Regional staff will request delegations with provincial ministers with the goal of advancing Regional Council's advocacy priorities.
- This report includes proposed 2019 Region of Peel AMO Conference Advocacy Priorities that will be advanced with the provincial decision-makers, including ministers, senior staff and opposition party leaders.
- Staff is proposing that two AMO Conference Preparation Workshops be held to ensure that Government Relations Committee (GRC) members' feedback can be incorporated into the briefing material.

DISCUSSION

1. Background

The Association of Municipalities of Ontario (AMO) Annual Conference (Conference) will take place August 18 - 21, 2019 in Ottawa. The Conference includes several keynote addresses by subject matter experts, provincial party leaders and cabinet ministers. In addition, a Ministers' Forum is usually held where Cabinet ministers address questions from Conference participants.

The Conference also offers concurrent educational sessions covering a wide range of municipal issues. Some of the issues that will be covered at the 2019 AMO Conference include:

- Implications of the change of provincial government on municipal governments
- An update on waste diversion, economic development and human services
- An overview of implementation of the multi-year infrastructure program

2019 ASSOCIATION OF MUNICIPALITIES OF ONTARIO (AMO) ANNUAL CONFERENCE

- Development charges going forward
- Engaging youth in municipal government
- Fast tracking the planning process

Over the past several years, a key feature of the Conference is the opportunity for municipal delegations to meet with Ministry representatives, including Ministers and senior staff, and opposition party leaders. The Region of Peel has used these delegation meetings to strengthen relationships and advance the Region's priorities. If opportunities for Ministerial delegations are available at this year's Conference, staff will lead the coordination and development of briefing materials to support discussions with relevant Ministries and opposition leaders. In addition, the annual Conference provides for the opportunity to connect with municipal colleagues from across Ontario and learn and share experiences from a wide range of municipal perspectives.

2. Ministerial Delegations

Delegation meetings provide Regional Councillors and staff with opportunities to:

- Develop and/or strengthen relationships with key provincial decision-makers, including Ministers, parliamentary assistants, opposition party leaders and their staff;
- Promote Regional Council advocacy priorities with the provincial government and other stakeholders;
- Promote the Region as an innovative and trusted partner to advance key provincial initiatives.

Municipalities are usually notified by the beginning of June if the Province agrees to accept delegations at this year's Conference.

a) 2019 Region of Peel Proposed Advocacy Priority Themes

If there is an opportunity to make delegation requests for this year's AMO Annual Conference, staff is recommending that the following themes be advanced with the Ministers and their staff.

Ministry	Minister	Advocacy Theme(s)
Infrastructure	Hon. Monte McNaughton	<ul style="list-style-type: none"> • Municipal Infrastructure Funding
Children, Community and Social Services	Hon. Lisa MacLeod	<ul style="list-style-type: none"> • Ontario Works Service Integration (Families First)
Finance	Hon. Vic Fedeli	<ul style="list-style-type: none"> • Municipal Fiscal Health and Sustainability • 2019 Budget Impacts • Cannabis Legalization
Health & Long-Term Care	Hon. Christine Elliot	<ul style="list-style-type: none"> • Paramedic Dispatch Reform • Supports for Seniors • Mental Health & Addictions

2019 ASSOCIATION OF MUNICIPALITIES OF ONTARIO (AMO) ANNUAL CONFERENCE

Transportation	Hon. Jeff Yurek	<ul style="list-style-type: none"> • GTA West Corridor • Sustainable Transportation
Municipal Affairs and Housing	Hon. Steve Clark	<ul style="list-style-type: none"> • Municipal Fiscal Health and Sustainability • Housing Supply Action Plan • Affordable Housing Funding • Municipal Comprehensive Review
Environment, Conservation and Parks	Hon. Rod Phillips	<ul style="list-style-type: none"> • Transition of Blue Box Program • Sustainable funding for Municipal Climate Change initiatives
Training, Colleges and Universities	Hon. Merrilee Fullerton	<ul style="list-style-type: none"> • Enhanced Case Management and Market Stewardship

These themes are recommended based on current Region of Peel advocacy priorities which are consistent with the Council endorsed positions. However, it is important to note that given the rapidly shifting nature of the provincial political environment, these proposed themes may have to be amended as the provincial government implements its mandate and policy initiatives.

b) AMO Conference Preparation Workshops

To help prepare for the Conference, staff is recommending that two workshops be held to review the advocacy priorities and briefing materials with Government Relations Committee (GRC) members. The first workshop will be held in early July and will be used to receive feedback from GRC members on the content of the briefing notes. The second workshop will be held in August to review the final briefing notes. Staff leads from the various departments will also be in attendance at both of these workshops and will be able to provide further information on the advocacy priorities.

c) Coordination with Local Municipalities

The Region is usually notified by Ministers' offices regarding whether the delegation request has been accepted approximately one to two weeks prior to the start of the AMO Conference. To avoid scheduling conflicts, Region of Peel staff will coordinate Mayor/Councillor participation in the specific meetings with staff from Brampton, Caledon and Mississauga as meeting delegations are confirmed. This will also provide an opportunity to assign meetings based on Mayor/Councillor interest.

The Region will also work with local municipal staff to seek joint delegations, where appropriate.

3. Additional Initiatives

Regional staff also proposes additional opportunities to maximize the Region's advocacy efforts at the Conference:

- Host a meeting with all Peel-area Ministers/MPPs attending the Conference to discuss Peel-specific issues;

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- Request individual delegation meetings with leaders of the opposition parties and key provincial government officials.

CONCLUSION

The Region of Peel has traditionally been an active participant in all aspects of the AMO Conference. The 2019 AMO Conference may once again present opportunities for the Region of Peel to advance Regional priorities and strengthen relationships with provincial Cabinet ministers, Peel MPPs and other key provincial decision-makers.

Following the Conference, the Chair of the GRC and staff will provide the Committee with an update on conference activities, follow-up action items and future opportunities to advance Regional priorities.



Catherine Matheson, Commissioner of Corporate Services

Approved for Submission:



N. Polsinelli, Acting Chief Administrative Officer

For further information regarding this report, please contact Keith Medenblik, Manager, Strategic Public Policy & External Relations Ext. 4777.

Authored By: Sonia Mistry, Advisor, External Relations Ext. 4189

DATE: May 6, 2019

REPORT TITLE: **REGION OF PEEL'S 2019 FEDERAL ELECTION STRATEGY**

FROM: Catherine Matheson, Commissioner of Corporate Services

RECOMMENDATION

That the federal election strategy outlined in the report of the Commissioner of Corporate Services titled "Region of Peel's 2019 Federal Election Strategy" be approved.

REPORT HIGHLIGHTS

- The next federal election will take place on October 22, 2019.
- This report outlines the recommended approach to the development and implementation of the 2019 Region of Peel Federal Election Strategy.
- The strategy also includes the development of a document providing background information on key Region of Peel priorities and will be shared with Peel MP candidates and other stakeholders.
- Staff is also proposing several other initiatives to raise awareness of the Region's priorities, including hosting a Peel MP Candidates forum.

DISCUSSION

1. Background:

The next federal election is scheduled to take place on October 22, 2019. Elections provide a valuable opportunity to build relationships with major federal political parties, local candidates, and the community to inform them of Regional Council's most pressing advocacy priorities.

As with previous elections, staff is proposing an election strategy intended to influence policy development and political discourse. The strategy seeks to inform key government stakeholders, primarily political parties and Peel MP candidates and the broader community about Peel priorities with the goal of influencing policy, building/reinforcing relationships and building community awareness and support

It is anticipated that many candidates will begin their campaigns in the summer leading to the election. As such, it is recommended that the strategy should be launched in mid-July.

REGION OF PEEL'S 2019 FEDERAL ELECTION STRATEGY

2. Region of Peel 2019 Federal Election Priorities

One of the key objectives for the 2019 Federal Election Strategy is to raise awareness of key Region of Peel priorities from a federal perspective. The priorities will be incorporated into the Strategy's action items that are outlined below. The proposed priorities are Council endorsed, either through a Council report or a Council approved strategy. The priorities that have been identified are also closely aligned with the short and long-term objectives included in the Region's 20-year Strategic Plan. In addition, many of these priorities are long-standing Council endorsed positions and have been included in previous advocacy initiatives, including the 2019 Federal Budget Submission.

The following advocacy priorities are proposed as the focus of the election strategy, calling on the next federal government to:

Sustainability of Municipal Financial Health

- Be aware of the fiscal challenges municipalities are facing from the transformative changes to the business/employment sector.
- Work with municipal and provincial partners to better understand the changes that are disproportionately shifting the property tax burden away from the non-residential sector to the residential tax base.
- Work with municipal and provincial partners to explore the policy options raised in the Mowat Centre Report, *Rethinking Municipal Finance for the New Economy*.

Affordable Housing

- Ensure that funding through the National Housing Strategy is sufficiently flexible to address local needs to engage municipalities on how this can be achieved.
- Provide long-term, sustainable capital and operational funding for affordable housing, including the current housing stock and new rental development.

Greater Municipal Engagement under the New Canada-Ontario Immigration Agreement

- Recognize municipalities as partners in immigration planning and policy, including the capacity to identify needs and provide input into the allocation of funds for immigrant settlement and integration.

Infrastructure Funding

- Work with the Government of Ontario to expedite the distribution for Phase 2 funding.
- Favour an allocation-based approach for distributing infrastructure funding similar to the gas tax funding program.

Goods Movement & Transportation Infrastructure

- Invest in projects to support improved transportation access for people and goods around Toronto Pearson International Airport.
- Increase funding for transit infrastructure in an effort to contribute to reductions in greenhouse gas emissions.
- Work with the Ontario government to move forward with key strategic transit projects across Peel including:
 - GO Service Extension to Bolton.

6.3-3

REGION OF PEEL'S 2019 FEDERAL ELECTION STRATEGY

- Expedited 15-Minute GO Regional Express Rail for Milton Line.
- Two-way All-Day 15-Min GO service on the Kitchener Line.

Investing in Waste Management Infrastructure – Increasing Resource Recovery

- Investment in waste infrastructure and technologies to increase resource recovery from plastics and recyclable materials.

3. Election Strategy Action Items

a) Region of Peel Policy Priorities – Communication Activities

Staff will prepare a document highlighting 2019 Region of Peel federal election priorities, which will be circulated to:

- All major political party leaders (Green, Liberal, Conservative, New Democratic Party).
- All Peel MP candidates.
- Regional and local Councillors.
- Community stakeholders, including but not limited to: Boards of Trade/Chamber of Commerce, United Way Greater Toronto, Greater Toronto Airports Authority, Conservation Authorities.

Region staff will also seek opportunities through various media outlets to advance Region of Peel federal election priorities (news release, op-eds) and use social media tools available to the Region of Peel (including those of Regional Councillors) to advance platform content.

b) Peel MP Candidate Forum

Staff will organize a Peel MP Candidate Forum to discuss the Region's federal election priorities and provide more general information about the Region of Peel, which will be held in August/September 2019. Invitations will be sent out to Peel MP candidates from the major federal parties, as well as Region of Peel Council. This forum will be held over approximately three hours and could include the following:

- A presentation by the Region (Chair and/or CAO) on Region of Peel services and programs, as well as, the key policy priorities included in the Strategy.
- Members of Council asking questions related to how each of the parties plan to address the priorities included in the Strategy.
- Questions from the Candidates to Region of Peel Council.
- Open discussion if time permits.

This forum could also be used to raise awareness in the broader Peel community by inviting media to attend and cover the event.

c) Alignment with Local Municipality Election Strategies

As with previous election strategies, Region of Peel staff will look to establish alignment with local municipalities and their respective election strategies. At the time that this

REGION OF PEEL'S 2019 FEDERAL ELECTION STRATEGY

report was written, staff from Brampton and Mississauga indicated that they are in the early stages of planning their election strategies and have committed to sharing their priorities once they have been finalized. Caledon staff has indicated that they are still considering options with respect to their election-related advocacy efforts.

d) Analysis of Federal Party Election Platforms


Once the major federal parties have released their election platforms, staff will analyze and compare with the Region's priorities. The analysis will be incorporated into the communications tactics as part of the Region's Federal Election Strategy

4. Post-Election Strategy Review

Following the election, staff will provide an overview of results to Regional Council, which will include both an overview of newly elected Peel MPs, as well as, the newly elected federal government's policy platform, highlighting pertinent issues from a Region of Peel perspective.

Conclusion

Achieving the Region's short and long-term objectives requires policy alignment with senior levels of government. Developing and implementing the 2019 Region of Peel Federal Election Strategy will enable the Region to use the upcoming federal election (October 22, 2019), as an opportunity to raise awareness of key priorities with major federal parties, local MP candidates and other stakeholders. Endorsement of this report will enable staff to develop and implement the 2019 Region of Peel Federal Election Strategy.



Catherine Matheson, Commissioner of Corporate Services

Approved for Submission:



N. Polsinelli, Acting Chief Administrative Officer

For further information regarding this report, please contact Keith Medenblik, Manager, Strategic Public Policy & External Relations Ext. 4777.

Authored By: Sonia Mistry, Advisor, External Relations Ext. 4189

2019 Region of Peel

Federal Pre-Budget Submission



Introduction

Located in the heart of the Greater Golden Horseshoe, the Region of Peel is made up of the cities of Brampton and Mississauga and the Town of Caledon. Peel is the second largest municipality in Ontario with a population of 1.4 million people – approximately 10 per cent of the population of Ontario. Peel is also a fast-growing community – by 2041, its population is expected to increase to almost two million people and 20 per cent of all jobs in the Greater Toronto and Hamilton Area (GTHA) will be located in Peel.

To meet the growing needs of Peel residents and businesses the Region delivers services and programs using best practices based on evidence- and risk-informed decision making. This has enabled the Region to maintain a triple “A” credit rating as well as achieve Excellence Canada’s Platinum Award recognizing the Region’s leadership and commitment to continuous improvement.

While recognized as a leader in service and program delivery, the Region’s ability to maintain and build the necessary infrastructure and provide the appropriate level of services to support Peel’s growth, is quickly outpacing existing revenue sources. To help enable Peel’s residents and businesses prosper, the Region of Peel requires continued and sustainable funding support from federal and provincial partners.

The Region has identified ten strategic recommendations for consideration that align with two of the themes the federal government has identified that will frame the 2019 Budget:

- Progress for Middle Class Families
- Better Jobs Today, and Tomorrow

Progress for Middle Class Families

Affordable Housing

Nothing is more important to our safety and well-being than having a secure place to live – a home. Unfortunately, many low and middle-income households in Peel struggle to find a home they can afford. The residential rental vacancy rate fell to 0.9 per cent in 2018, down from 1 per cent in 2017 and 1.4 per cent in 2016 (compared to a healthy vacancy rate of 3 per cent). This makes it hard for renters to find a place to live in Peel.

The average market rent across all unit types increased by 5 per cent from \$1,281 in 2017 to \$1,311 in 2018. The average resale home price in Peel increased to \$722,428 in 2017, up 12 per cent from the previous year putting home ownership out of reach for many households. As of June 2018, there were 13,726 households on the centralized wait list for subsidized housing, up from 13,597 in 2016. In addition, there were 13,519 stays in Peel emergency shelters in 2018.

As Service Manager for housing and homelessness, the Region effectively manages the centralized wait list, creates new housing units, maintains existing stock, and supports housing operations. The Region also plays a key role in development approvals and policy planning processes, and through this work guides growth responsibly. As an infrastructure provider, the Region builds the infrastructure needed to support growth while efficiently managing financial resources.

The Region looks forward to the implementation of the National Housing Strategy (NHS), A Place to Call Home and the more than \$4.2 billion committed under the 10-year Ontario – Canada Bilateral Agreement beginning April 2019. This funding is a step forward to reduce homelessness and improve availability and quality of housing for individuals and families in need.

The NHS responds to calls from housing system managers for funding to support key priorities such as:

- Building new housing units.
- Ensuring state of good repair in existing rental units.
- Providing rent subsidy.
- Preventing the loss of housing stock through the expiry of operating agreements.

While the increased funding available through NHS will be a benefit, the cost of addressing critical needs in the local housing system goes far beyond the Region's ability to pay with limited funding sources. Additional funding is required along with policy changes. In 2018, the federal and provincial governments are only paying 24 per cent of the total operating costs for housing and homelessness programs. The funding gap for capital repairs in the Region's subsidized housing system is more than \$340 million within the next 10 years.

The Region's Peel Housing and Homelessness Plan includes working with partners to secure 20,000 units affordable to low- and middle-income households over the next 10 years. While the private sector is one important partner, only by continuing to build capacity and invest in people and the community housing sector will we achieve desired outcomes for housing affordability.

The federal government should work with their provincial counterparts to ensure that housing programs implemented in Ontario:

- Are well-equipped with funding and have the flexibility to provide housing for low- and middle-income households based on community/neighborhood needs.
- Include significant long-term capital funding to maintain the existing social housing stock and increase the construction of new affordable housing.
- Provide funding through allocations rather than competitive processes as these are time consuming and unpredictable.
- Recognize the timelines associated with executing funding agreements.

The Region of Peel recommends that the federal government:

- Ensure that funding through the NHS is sufficiently flexible to address local needs to engage municipalities on how this can be achieved.
- Provide long-term, sustainable capital and operational funding for affordable housing, including the current housing stock and new rental development.

Greater Municipal Engagement under the New Canada-Ontario Immigration Agreement

While recognizing immigration is a shared provincial-federal responsibility, new immigrants interact with municipal services immediately upon arrival. Municipalities provide a range of social services that support new immigrants and refugees to establish homes and contribute to their local economy.

The Region is encouraged by the new Canada-Ontario Immigration Agreement (COIA) as it demonstrates the federal and provincial governments' commitment to engage municipalities on immigration.

The implementation of COIA provides an opportunity for the federal and provincial government to engage municipalities in planning and policy, including the capacity to identify needs and provide input into the allocation of funds for immigrant settlement and integration.

Greater engagement with municipalities under COIA is especially needed when considering implementation initiatives, such as the Welcome Centre service delivery model. With Peel having the largest percentage of immigrants as part of the population in the GTA (51.5 per cent), this service delivery model would provide efficiencies and offer the opportunity for newcomers to Peel to integrate faster with a full range of accessible supports. Newcomers in Peel would benefit from this model as it is based on a holistic, flexible approach that provides access to all the services they require to help them integrate economically and socially into the Canadian labour market and local communities.

The success of this model can be seen in the neighbouring regions of Durham and York where newcomers can access one-stop service delivery at one of these Welcome Centres. An evaluation conducted by Immigration, Refugees and Citizenship Canada of the Vaughan Welcome Centre, indicates that the vast majority of clients found it very helpful to have services in one place as it saved time and money.

The Region of Peel recommends that the Federal government:

- Recognize municipalities as partners in immigration planning and policy, including the capacity to identify needs and provide input into the allocation of funds for immigrant settlement and integration.

Better Jobs Today, and Tomorrow

Infrastructure Funding

The Region recognizes municipal infrastructure is the foundation for healthy, complete and resilient communities. Businesses need safe roads and bridges to deliver goods and services. Commuters need fast, efficient transportation networks to get to work.

Long-term, sustainable investment in municipal infrastructure also helps the federal government achieve key priorities such as job creation and building an integrated transportation network that will help strengthen the economy.

Consider the following facts:

- For every dollar increase of GDP in Peel, Ontario's GDP will increase by \$1.63 (inclusive of the Region of Peel).
- For every dollar of municipal revenue in Peel due to growth, provincial revenue increases by \$5.70.

For fast-growing municipalities like Peel, providing and maintaining infrastructure is becoming increasingly difficult due to unpredictable and unsustainable funding sources. The Region relies on collaboration with the provincial and federal levels of government to plan, build and maintain the infrastructure needed to meet the needs of their communities.

The Region recognizes that the federal-provincial bilateral agreement for Phase 2 of the Investing in Canada Infrastructure Plan has been signed, and that the federal government has indicated that it plans to invest over \$1.4 billion in much needed infrastructure dollars to Ontario's municipalities.

While the Region looks forward to the implementation of this investment, a significant challenge with federal and provincial infrastructure funding programs has been the short timelines for applications and project completion. Restrictive timelines have been shown to impact the total cost of projects by elevating the per-unit costs due to the lack of availability of contractors and a high demand for materials.

These cost premiums are particularly evident in water and wastewater and roads projects. In the past, funding programs with compressed timeframes have resulted in several municipalities going to market for similar materials and services. This resulted in a reduction of purchasing power of investments by an average by 30 per cent. A 30 per cent premium on \$30 billion in investments under Phase 2 would translate into \$9 billion in lost purchasing power. This must be avoided at all costs.

Municipalities need timeframes that corresponds to their own infrastructure planning and implementation cycle (i.e. 10 years). In addition, an allocation-based approach to funding is strongly favoured as it is more predictable. Under this model, funding can be invested in priority projects consistent with each municipality's asset management plan and price spikes and contractor shortages associated with application-based funding can be avoided.

The Region of Peel recommends that the federal government:

- Work with the Government of Ontario to expedite the distribution for Phase 2 funding.
- Favour an allocation-based approach for distributing infrastructure funding similar to the gas tax funding program.

Goods Movement & Transportation Infrastructure

Peel is the largest transportation and goods movement hub in Ontario as well as one of the largest in North America.

- Approximately \$1.8 billion worth of goods move through and across Peel every day.
- In Peel, approximately 68,000 vehicles transport goods every day.
- Goods movement related industries account for 43 per cent of jobs in Peel.
- Goods moving industries contributed 48 per cent of all industrial/commercial taxes in Peel.
- The Peel road network serves almost half a million trucks weekly, which accounts for 50 per cent of the 951,000 weekly truck trips in Ontario.
- Four in every nine jobs depend on the movement of goods in Peel, which in turn create \$29 billion in labour income.
- Peel also contains the densest network of 400-series highways in the GTHA, mainline tracks and facilities for Canada's two major railroads – CN and CP.

Access to Toronto Pearson International Airport

Peel is also home to Canada's largest international airport, Toronto Pearson International Airport (Pearson Airport). In 2018, Pearson Airport welcomed 49.6 million passengers. It is estimated that the total number of passengers flying to, from or through Pearson Airport will increase to 85 million by 2037. It has become the fifth most connected airport in the world, has access to 71 per cent of the global economy, generates or facilitates 86,000 jobs in Peel, and the surrounding Airport Employment Zone generates 1,000,000 trips to the area each day. Pearson Airport is also a very important component of the goods movement industry, handling more air cargo than the Vancouver and Montreal airports combined. In fact, it is estimated that by 2037, Pearson Airport will be processing almost a million tonnes of cargo per year.

With so much activity taking place around the airport, traffic congestion and increased greenhouse gas (GHG) emissions continues to be a significant concern. To improve the movement of goods and people and reduce GHG emissions, federal investment in transportation infrastructure would help ease access to Pearson International. This investment will also help the federal government meet its goal to reduce its carbon pollution by 30 megatonnes per year by 2030.

Public Transportation Investment

With respect to public transportation, Peel has one of the fastest growing ridership levels in the GTHA:

- The number of morning peak period transit trips made by Peel residents has almost doubled from less than 40,000 in 1996 to over 70,000 in 2011.
- Brampton Transit's annual rides per capita have increased by 43 per cent between 2007 and 2015.
- MiWay's annual rides per capita have increased by 15 per cent between 2007 and 2015.
- In 2018, Brampton transit served over 31 million passengers and MiWay experiences an annual ridership of over 50 million.

By 2041, the Region expects an additional 300,000 vehicle trips will take place on Peel's roadways in the morning peak period. To accommodate for this growth and meet this demand, the Region's Long-Range Transportation Plan and Sustainable Transportation Strategy has a goal of a 50 per cent sustainable mode share. Achieving this goal will require increases in walking, cycling, and carpooling, and most importantly, by increasing transit mode share. To achieve this by 2041, Peel's transit mode share will need to increase to 17 per cent.

All levels of government working together to implement strategic measures, through policy and infrastructure investment, will help the federal government and the Region of Peel achieve long-term transportation and GHG reduction objectives.

The Region of Peel recommends that the federal government:

- Invest in projects to support improved transportation access for people and goods around Toronto Pearson International Airport.
- Increase funding for transit infrastructure in an effort to contribute to reductions in greenhouse gas emissions.
- Work with the Ontario government to move forward with key strategic transit projects across Peel including:
 - o GO Service Extension to Bolton.
 - o 15-Minute GO Regional Express Rail for Milton Line be Expedited.
 - o Two-way All-Day 15-Min GO service on the Kitchener Line.

Investment in Waste Management Infrastructure – Increasing Resource Recovery

The Region is responsible for the collection and processing of approximately 500,000 tonnes of waste generated by Peel residents. As Peel continues to grow, the amount of waste generated will continue to increase. To manage this waste and protect our environment, the Region must continue the shift from disposing of garbage in landfills to greater resource recovery. While the Region has developed its own extensive waste management strategies to meet this objective, support from the federal and provincial governments is needed to achieve, national, provincial and municipal diversion targets.

The Region is encouraged that the federal government has developed the National Zero Waste Plastics Strategy (2018), which calls for expanding, modernizing and harmonizing collection systems across Canada to increase public participation in recycling. However, federal investment in waste infrastructure is needed as the current infrastructure available does not have the capacity to handle increasing the amount of materials collected from all regions and all types of buildings, including business and public spaces. Federal investment will increase capacity to process and recover value from all types of plastic waste.

The Region of Peel recommends that the federal government:

- **Investment in waste infrastructure and technologies to increase resource recovery from plastics and recyclable materials.**

Conclusion

The Region appreciates the opportunity to participate in the Federal government's pre-budget consultation process and provide recommendations on issues that are most important to the residents and businesses in Peel. The Region is committed to working collaboratively with all stakeholders, including the federal and provincial governments, to improve quality of life, deliver services efficiently now and in the future, and ultimately ensure that our community receives value for tax dollars.

Summary of Recommendations

Affordable Housing

- Ensure that funding through the NHS is sufficiently flexible to address local needs to engage municipalities on how this can be achieved.
- Provide long-term, sustainable capital and operational funding for affordable housing, including the current housing stock and new rental development.

Greater Municipal Engagement under the New Canada-Ontario Immigration Agreement

- Recognize municipalities as partners in immigration planning and policy, including the capacity to identify needs and provide input into the allocation of funds for immigrant settlement and integration.

Infrastructure Funding

- Work with the Government of Ontario to expedite the distribution for Phase 2 funding.
- Favour an allocation-based approach for distributing infrastructure funding similar to the gas tax funding program.

Goods Movement & Transportation Infrastructure

- Invest in projects to support improved transportation access for people and goods around Toronto Pearson International Airport.
- Increase funding for transit infrastructure in an effort to contribute to reductions in greenhouse gas emissions.
- Work with the Ontario government to move forward with key strategic transit projects across Peel including:
 - GO Service Extension to Bolton.
 - 15-Minute GO Regional Express Rail for Milton Line be Expedited.
 - Two-way All-Day 15-Min GO service on the Kitchener Line.

Investing in Waste Management Infrastructure – Increasing Resource Recovery

- Investment in waste infrastructure and technologies to increase resource recovery from plastics and recyclable materials.

2019 Region of Peel

Federal Pre-Budget
Submission

2019 Region of Peel

Provincial Pre-Budget Submission



Introduction

Located in the heart of the Greater Golden Horseshoe, the Region of Peel is made up of the cities of Brampton and Mississauga and the Town of Caledon. Peel is the second largest municipality in Ontario with a population of 1.4 million people, approximately 10 per cent of the population of Ontario. Peel is also a fast-growing community – by 2041, its population is expected to increase to almost two million people and 20 per cent of all jobs in the Greater Toronto and Hamilton Area (GTHA) will be located in Peel.

To meet the growing needs of Peel residents and businesses, the Region delivers services and programs using best practices based on evidence and risk-informed decision-making. This has enabled the Region to maintain a triple “A” credit rating as well as achieve Excellence Canada’s Platinum Award recognizing the Region’s leadership and commitment to continuous improvement.

While recognized as a leader in service and program delivery, the Region’s ability to maintain and build the necessary infrastructure and provide the appropriate level of services to support Peel’s growth, is quickly outpacing existing revenue sources. To help enable Peel’s residents and businesses to prosper, the Region requires continued and sustainable funding support from provincial and federal partners.

The Region has identified 11 strategic recommendations for consideration that align with three of the themes the Province has identified to frame the 2019 Budget:

- Making Ontario open for business by creating and protecting jobs
- Putting more money in people’s pockets
- Cutting hospital wait times and end hallway healthcare

Making Ontario Open for Business by Creating and Protecting Jobs

Ensuring the Transfer of Vital Federal Infrastructure Dollars

The Region recognizes municipal infrastructure is the foundation for healthy, complete and resilient communities. Businesses need safe roads and bridges to deliver goods and services. Commuters need fast, efficient transportation networks to travel to work and school. Long-term, sustainable investment in municipal infrastructure also helps the province achieve key priorities such as creating job growth and building an integrated transportation network that will help strengthen Ontario's economy.

Consider the following facts:

- For every dollar increase of GDP in Peel, Ontario's GDP will increase by \$1.63 (inclusive of the Region of Peel).
- For every dollar of municipal revenue in Peel due to growth, provincial revenue increases by \$5.70.

For fast-growing municipalities like Peel, providing and maintaining infrastructure is becoming increasingly difficult due to unpredictable and unsustainable funding sources. The Region relies on collaboration with the provincial and federal levels of government to plan, build and maintain the infrastructure needed to meet the needs of their communities.

While recognizing that the federal-provincial bilateral agreement for Phase 2 of the Investing in Canada Infrastructure Plan has been signed, the federal government has indicated that to support the transfer of over \$1.4 billion in much needed infrastructure dollars to Ontario's municipalities, the Province must have a climate lens and climate change plan in place.

As such, the Region is encouraged that the new made-in-Ontario Environment Plan will include both mitigation and climate change resiliency considerations. The Region urges the Province to ensure that these climate change considerations meet the climate change criteria set out by the federal government to ensure the transfer of the much-needed funding for municipal infrastructure.

The Region of Peel recommends that the Ontario government:

- Ensure a climate change plan is in place that meets the criteria set out by the federal government.
- Work with its federal counterparts to ensure that \$1.4 billion of Phase 2 federal infrastructure funding is distributed to municipalities in a timely manner.

Timelines for Applications and Project Completion

A significant challenge with infrastructure funding has been the short timelines for applications and project completion. Restrictive timelines have been shown to impact the total cost of projects by elevating the per-unit costs due to the lack of availability of contractors and a high demand for materials.

These cost premiums are particularly evident in water and wastewater and roads projects. In the past, funding programs with compressed timeframes have resulted in several municipalities going to market for similar materials and services. This resulted in a reduction of purchasing power of investments by an average by 30 percent. A 30 percent premium on \$30 billion in investments under Phase 2 would translate into \$9 billion in lost purchasing power. This must be avoided.

Municipalities need timeframes that corresponds to their own infrastructure planning and implementation cycle (i.e. 10 years). In addition, an allocation-based approach to funding is strongly favoured as it is more predictable. Under this model funding can be invested in priority projects consistent with each municipality's asset management plan, and price spikes and contractor shortages associated with application-based funding can be avoided.

The Region of Peel recommends that the Ontario government:

- Ensure that infrastructure funding programs promote the best use of funds by implementing timelines that reflect the reality of the construction and development processes.

Goods Movement and Highway Infrastructure

Peel is the largest transportation and goods movement hub in Ontario as well as one of the largest in North America.

- Approximately \$1.8 billion worth of goods move through and across Peel every day.
- In Peel, approximately 68,000 vehicles transport goods every day.
- Goods movement related industries account for 43 per cent of jobs in Peel.
- Goods moving industries contributed 48 per cent of all industrial/commercial taxes in Peel.
- The Peel road network serves almost half a million trucks weekly, which accounts for 50 per cent of the 951,000 weekly truck trips in Ontario.
- Four in every nine jobs depend on the movement of goods in Peel, which in turn create \$29 billion in labour income.

The Region is encouraged that the Province has indicated that it will resume the GTA West Corridor environmental assessment (EA) process as this corridor represents an opportunity for both the Province and the Region to meet its planning objectives. The uncertainty regarding the status and alignment of the corridor, however, has impacted the Peel's ability to complete comprehensive transportation and land use planning which has ultimately stalled economic development.

As the GTA West Corridor EA had already progressed to an advanced stage of study prior to its suspension in 2015, the Region requests that the Province expedite the completion of the environmental assessment to give certainty to land use and transportation planning in Peel.

The Region of Peel recommends that the Ontario government:

- Complete the GTA West Corridor EA process and move forward with a highway and a dedicated transit right-of-way.

Transit Infrastructure

The Region of Peel has one of the fastest growing ridership levels in the GTHA:

- The number of morning peak period transit trips made by Peel residents has almost doubled from less than 40,000 in 1996 to over 70,000 in 2011.
- Brampton Transit's annual rides per capita have increased by 43 per cent between 2007 and 2015.
- MiWay's annual rides per capita have increased by 15 per cent between 2007 and 2015.
- In 2018, Brampton transit served over 31 million passengers and MiWay experiences an annual ridership of over 50 million.

By 2041, the Region of Peel will be home to 570,000 additional people and 250,000 additional jobs, which translates into a 300,000 additional vehicle trips on Peel's roadways in the morning peak period. To accommodate for this growth and meet this demand, the Region of Peel's Long Range Transportation Plan and Sustainable Transportation Strategy have a goal of a 50 per cent sustainable mode share by 2041.

Achieving this goal requires increases in walking, cycling, and carpooling; however, one the largest increases is required in increasing transit mode share. By 2041, the Region of Peel's transit mode share will need to increase to 17 per cent and provincial investment in transit in Peel will be integral to Peel's success in meeting this target.

The Region of Peel recommends that the Ontario government:

- Enhance transit connectivity across Peel by moving forward with key strategic transit projects across Peel including:
 - o GO Service Extension to Bolton
 - o 15-Minute GO Regional Express Rail for Milton Line be Expedited
 - o Two-way All-Day 15-Minute GO service on the Kitchener Line from Mount Pleasant GO Station to Union Station

Waste Management – Transitioning the Blue Box Program

The Region is responsible for the collection and processing of the approximately 500,000 tonnes of waste produced by Peel residents. As Peel continues to grow, the amount of waste produced will increase.

To responsibly manage this waste, Peel must continue the shift from disposing of garbage in landfills to greater resource recovery. This means ensuring that recyclable and compostable materials are diverted from landfill and used to produce other materials.

The Region welcomed the implementation of the Resource Recovery and Circular Economy Act (RRCEA) and supports the Province's efforts to transition all waste diversion programs to full producer responsibility and to divert organic material from landfill disposal.

The Region is eager to move to full producer responsibility which will result in significant efficiencies. The Association of Municipalities of Ontario has reported that municipalities can save \$130 million per year by accelerating the transition of the Blue Box Program.

The savings realized by transitioning to full producer responsibility can be used towards the building of the Region's new anaerobic digestion facility. The Region is also considering a mixed waste processing facility to recover organic material. Clarity on timelines of the Blue Box Program transitioning will help the Region decide on how to move forward with this investment.

The Region of Peel recommends that the Ontario government:

- Continue the transition of the Blue Box Program to full producer responsibility in a fair, efficient and reasonable manner.
- Actively collaborate with municipalities to ensure there is a system in place that treats all stakeholders fairly and addresses resident needs during and after the transition.

Putting More Money in People's Pockets

Families First

Helping people break the cycle of poverty, re-enter the workforce and get back on track is a priority for both the Region and the Province. The Families First program is an initiative aimed at breaking the cycle of poverty which has the potential to reduce the costs of delivering social services in Ontario as well as find savings in the health, education and criminal justice systems. It has also been proven to be effective in supporting single-parent families receiving assistance through Ontario Works.

The Families First program helps address the complex needs of single parents in the Ontario Works program and improve their health and self-sufficiency through intensive wrap-around services like:

- Recreation for children;
- Employment counselling and job readiness supports; and
- Access to a Public Health Nurse.

While Ontario Works provides financial assistance, Families First tries to address other family needs in an integrated and holistic way. Families First goes beyond helping sole-support parents and their families, the program also helps the Province's bottom line.

A preliminary evaluation of the Families First program showed investment in the right services and supports will essentially pay for itself through reductions in direct OntarioWorks program costs. Considering only the social assistance savings, the cost of the program per family would be recouped in seven months, once the family is off social assistance.

Families First can also contribute to cost reductions in other areas, such as the health, criminal justice, and educational systems. The preliminary evaluation of program indicated that the majority of the potential cost savings are in the health system. As a result, the Region and the Ministry of Health and Long-Term Care (MOHLTC) have discussed plans to conduct a broader evaluation of the Families First program to measure its impact on the health system.

The Region of Peel recommends that the Ontario government:

- Implement changes to the Ontario Works service delivery model to one that provides more integrated health, recreation and employment supports for single-support families, similar to the Region of Peel's Families First program.

Affordable Housing

Nothing is more important to our safety and well-being than having a secure place to live – a home. Unfortunately, many low and middle-income households in Peel struggle to find a home they can afford. The residential rental vacancy rate fell to 0.9 per cent in 2018, down from 1 per cent in 2017 and 1.4 per cent in 2016 (compared to a healthy vacancy rate of 3 per cent). This makes it hard for renters to find a place to live in Peel. The average market rent across all unit types increased by 5 per cent from \$1,281 in 2017 to \$1,311 in 2018. The average resale home price in Peel increased to \$722,428 in 2017, up 12 per cent from the previous year putting home ownership out of reach for many households. As of June 2018, there were 13,726 households on the centralized wait list for subsidized housing, up from 13,597 in 2016. In addition, there were 13,519 stays in Peel emergency shelters in 2018.

As Service Manager for housing and homelessness, the Region effectively manages the centralized wait list, creates new housing units, maintains existing stock, and supports housing operations. The Region also plays a key role in development approvals and policy planning processes, and through this work guides growth responsibly to reflect Provincial direction and local priorities. As an infrastructure provider, the Region builds the infrastructure needed to support growth while efficiently managing financial resources, including revenue from development charges.

Included in the Region's submission on the Province's Increasing Housing Supply in Ontario consultation is a call for the Province to support and fund evidence-based strategies that provide for low income households in Peel (earning up to \$57,000) and households that need supports to stay in suitable housing, which is a key focus for the Region's Service Manager role. The Region is also recommending the provision of allocation-based funding programs and flexible mechanisms to access operating and capital funding that will allow Service Managers to meet local needs.

The Region's Peel Housing and Homelessness Plan includes working with partners to secure 20,000 units affordable to low and middle income households over the next 10 years. While the private sector is an important partner, only by continuing to build capacity and invest in people and the community housing sector will we achieve desired outcomes for housing affordability.

The Province and the Region can work together to transform the social housing system to focus on outcomes for residents by creating more flexibility regarding how social housing is administered including the centralized waitlist. Further, use of public lands could reduce the cost of development. The Region is already planning to use Peel Housing Corporation and regional land. Access to provincial lands, provided or sold at below market rates, would offer more opportunities.

The Region does not support changes that would eliminate or reduce development charges as a key source of funding that enables investment in infrastructure for future growth. In fact, eliminating or reducing development charge revenue would be counterproductive to increasing housing supply, especially since municipalities are extremely limited in the tools available to pay for supporting infrastructure. It would simply increase the burden on all property taxpayers and reduce the supply of serviced land available.

The Region of Peel recommends that the Ontario government:

- Ensure that the Region of Peel as Service Manager is well-equipped with funding and flexibility to provide housing for low and middle income households. This can be supported through the following actions:
 - o Recognition that affordable housing is key to business retention and attraction
 - o Greater flexibility and reduced regulatory red tape within the Housing Services Act, 2011 to better determine and implement priorities that address local needs and context
 - o Access to, and increased contribution for, affordable housing including allocation of funding from the National Housing Strategy to Peel, based on need and established targets as stated in the Peel Housing and Homelessness Plan.

Enhanced Case Management and Market Stewardship

After reviewing the employment services system in Peel, the Region identified that the current employment services system is not fully achieving desired outcomes for clients. The review also identified opportunities that exist within the system to help clients find long-term sustainable employment.

As such, in September 2018, the Region of Peel submitted a service system enhancement proposal to the Province for their consideration that would delegate full authority and accountability for the management and stewardship of the broad employment services system to the Region. Under the proposed pilot, the Region would engage closely with system users, employment service provider organizations and other interested parties to understand needs, objectives and enablers of successful delivery.

The Region of Peel recommends that the Ontario government:

- Approve the proposal to move the Region of Peel to an Enhanced Case Management and Market Stewardship Model that will lead to better services and employment outcomes for Peel's clients.

Cutting Hospital Wait Times and End Hallway Healthcare

Provincial Ambulance Dispatch Reform

The Region of Peel's Paramedics serve one of the Province's most strained health systems, as evidenced by increasing call volumes for paramedic services and hospitals that consistently operate near or over capacity. The Region budgets approximately \$1.4 million more each year (2017 to 2019) to simply maintain ambulance service levels from year to year.

Rising costs associated with growing ambulance call demand in Peel are amplified by continued use of outdated and inefficient ambulance communications and dispatch technologies. The patient triaging tool used at Ministry-operated Central Ambulance Communication Centres (CACCs), including the CACC that serves Peel and Halton, over-triages ambulance calls, which diminishes system performance and prevents effective use of ambulance resources. These inefficiencies drive up costs not only for municipalities, but also the MOHLTC that funds land ambulance on a 50/50 cost-sharing basis.

Expediently moving forward with dispatch reforms will help increase system sustainability and mitigate rising costs associated with service delivery. The implementation of the more accurate patient triaging tool, the Medical Priority Dispatch System (MPDS) at all Ministry-operated CACCs will result in better allocation of ambulance resources. Given the volume of call at the CACC serving Peel and Halton, this location should be prioritized for implementation as soon as possible.

Reforms that improve the effectiveness and efficiency of ambulance dispatch and communications are consistent with the government's priority to ensure efficient government investment in the delivery of health care and end hallway medicine by reducing improperly triaged visits to hospital emergency departments. According to a 2015 MOHLTC report, more efficient patient triaging using MPDS could lead to an estimated annual cost avoidance of \$3.6 million across the province – an opportunity cost that has accumulated to over \$10 million since 2015.

The Region of Peel recommends that the Ontario government:

- Expedite the improvements related to the ambulance dispatch system by immediately implementing Medical Priority Dispatch System (MPDS) across the province.
- Prioritize implementation at the dispatch centre serving Peel and Halton given the high and growing volume of calls.

Mental Health and Addictions Underfunding

Mental health and addictions services remain a high priority for the Region and our health system partners. The outdated funding model has resulted in a system that does not account for population growth and demographic changes and has created gaps in services.

The Region commends the Province for their commitment to \$3.8 billion in funding over 10 years for mental health and addictions services. However, it is imperative that this funding is allocated based on need. The Province should move forward with a needs-based funding model that will support local service needs across the lifespan and rectify the existing inequity in mental health and addictions funding for the residents of Peel.

While Peel is growing faster than the provincial average, per capita funding for mental health and addictions services for both LHINs (Local Health Integration Networks) serving Peel are among the lowest in Ontario. In 2017/2018 the average Ontario per capita mental health funding was \$82.45 - Central West LHIN and Mississauga Halton LHIN received \$51.80 and \$41.01 respectively. Further, the average Ontario per capita addictions funding was \$19.38 - Central West LHIN and Mississauga Halton LHIN received \$10.71 and \$10.21 respectively.

Underfunding in the system can lead to increased wait lists and burden emergency services (e.g. hospitals, paramedic services, police, and shelters), which increases cost to the system and contributes to challenges related to crowded emergency departments and hallway medicine. For example, Peel Regional Police have seen a 37 per cent increase in mental health related calls over the last five years.

Urgently moving forward with fair and adequate funding for mental health and addiction services should be a priority for Ontario, as the government looks to achieve efficiencies, improve the health care system and end hallway medicine.

The Region of Peel recommends that the Ontario Government:

- Address historical underfunding for mental health and addictions services in Peel to support improved access to services within the community and ensure that funding matches community needs and reflects population demographic changes.

Seniors Health and Wellness Village at Peel Manor

The role of community support services, including adult day services and long-term care is critical in ending hallway medicine. As the oldest of the Region's five long term care homes, Peel Manor is home to 177 residents and is in desperate need of redevelopment. The Region of Peel is redeveloping the Peel Manor site into a Seniors Health and Wellness Village that will provide broader supports to Peel's aging population.

As the population of seniors in Peel is expected to grow 2.3 times (134 per cent) to 415,000 by 2041, integration and co-location of services with a long-term care home is an increasingly important and effective means of enhancing accessibility of services for seniors. In the Peel Manor catchment area:

- The population of seniors is projected to grow from 36,000 in 2018 to approximately 107,000 seniors by 2041.
- The seniors' population is diverse (54 per cent visible minorities) and 58 per cent report activity limitations that can impede their ability to complete activities of daily living.

The co-location of integrated services at the Seniors Health and Wellness Village can play a significant role in mitigating challenges related to social isolation and the rising costs of more acute and episodic care, by reducing emergency department visits and premature admission into long term care.

Despite its deteriorating condition, Peel Manor has been deemed ineligible for infrastructure funding through the Ministry's Enhanced Long-Term Care Home Renewal Strategy which results in a \$30 million shortfall in capital funding for the project. Without provincial support, the rebuild poses a significant financial challenge and puts the sustainability of the project at risk despite significant investment by the Region of Peel.

The Region of Peel recommends that the Ontario government:

- Provide \$30 million in provincial capital funding to the Region of Peel through the Ministry's Enhanced Long-Term Care Home Renewal Strategy to support the redevelopment of the Seniors Health and Wellness Village at Peel Manor.

Conclusion

The Region appreciates the opportunity to participate in the Province's pre-budget consultation process and provide recommendations on issues that are most important to the residents and businesses in Peel. The Region is committed to working collaboratively with all stakeholders, including the provincial and federal governments, to improve quality of life, deliver services efficiently now and in the future, and ultimately ensure that our community receives value for tax dollars.

Thank you.

Summary of Recommendations

Infrastructure funding

- Ensure a climate change plan is in place that meets the criteria set out by the federal government.
- Work with its federal counterparts to ensure that \$1.4 billion of Phase 2 federal infrastructure funding is distributed to municipalities in a timely manner.
- Ensure that infrastructure funding programs promote the best use of funds by implementing timelines that reflect the reality of the construction and development processes.

Goods Movement and Highway Infrastructure

- Complete the GTA West Corridor Environmental Assessment process and move forward with a highway and a dedicated transit right-of-way.

Transit Infrastructure

- Enhance transit connectivity across Peel by moving forward with key strategic transit projects across Peel including:
 - GO Service Extension to Bolton
 - 15-Minute GO Regional Express Rail for Milton Line be Expedited
 - Two-way All-Day 15-Minute GO service on the Kitchener Line from Mount Pleasant GO Station to Union Station

Waste Management – Transitioning the Blue Box Program

- Continue the transition of the Blue Box Program to full producer responsibility in a fair, efficient and reasonable manner.
- Actively collaborate with municipalities to ensure there is a system in place that treats all stakeholders fairly and addresses resident needs during and after the transition.

Families First

- Implement changes to the Ontario Works service delivery model to one that provides more integrated health, recreation and employment supports for single-support families, similar to the Region of Peel's Families First program.

Summary of Recommendations Continued

Affordable Housing

- Ensure that the Region of Peel as Service Manager is well-equipped with funding and flexibility to provide housing for low and middle-income households. This can be supported through the following actions:
 - Recognition that affordable housing is key to business retention and attraction
 - Greater flexibility and reduced regulatory red tape within the Housing Services Act, 2011 to better determine and implement priorities that address local needs and context
 - Access to, and increased contribution for, affordable housing including allocation of funding from the National Housing Strategy to Peel, based on need and established targets as stated in the Peel Housing and Homelessness Plan.

Enhanced Case Management and Market Stewardship

- Approve the proposal to move the Region of Peel to an Enhanced Case Management and Market Stewardship Model that will lead to better services and employment outcomes for Peel's clients.

Provincial Ambulance Dispatch Reform

- Expedite the improvements related to the ambulance dispatch system by immediately implementing Medical Priority Dispatch System (MPDS) across the province.
- Prioritize implementation at the dispatch centre serving Peel and Halton given the high and growing volume of calls.

Mental Health and Addictions Underfunding

- Address historical underfunding for mental health and addictions services in Peel to support improved access to services within the community and ensure that funding matches community needs and reflects population demographic changes.

Seniors Health and Wellness Village at Peel Manor

- Provide \$30 million in provincial capital funding to the Region of Peel through the Ministry's Enhanced Long-Term Care Home Renewal Strategy to support the redevelopment of the Seniors Health and Wellness Village at Peel Manor.

2019 Region of Peel

Provincial Pre-Budget
Submission

**APPROVED AT REGIONAL COUNCIL
April 25, 2019**

13.4. **Overview of Health System Transformation - A Region of Peel Perspective**

Moved by Councillor Saito,
Seconded by Councillor Damerla;

Whereas the Provincial Government has made certain announcements relating to Public Health and the Paramedic Services system;

And whereas, the announcements do not contain sufficient detail to be able to provide commentary;

And whereas, the announcements have a significant impact on the delivery of public health services and Paramedic Services;

And whereas, the role of the municipalities is not clear in the announcement;

And whereas, funding has not been committed, neither quantum or source;

Therefore be it resolved, that this matter be referred to the Health System Integration Committee to monitor the issue and determine the role of the Region throughout the roll out of the plans and work with staff to report back to Council on details of the proposal and projected impacts of change together with regular staff communication to Regional Council on emerging issues;

And further, that recommendations of the Health System Integration Committee and Regional Council be referred to the Government Relations Committee for further advocacy;

And further, that the Chair arrange a round table meeting with the local MPP's to provide information on the current structure and funding model and the potential impacts of change to service delivery with changes to the structure and funding model. Other invitees to the round table include the Chair and Vice-Chair of the Health Services section, the Commissioner of Health Services, the CAO, the Medical Officer of Health and the Chief of Paramedic Services and Chair of Health System Integration Committee;

And further, that the Chair and Mayors work with MARCO/LUMCO and AMO to demonstrate the benefits of public health and Paramedic Services remaining fully integrated with other Region of Peel functions;

And further, that the Province be requested to engage municipalities and existing Boards of Health before proceeding with any changes to the existing structure and funding;

And further, that this resolution be provided to the Minister of Health, the Minister of Municipal Affairs and Housing, all municipalities, AMO, Ontario Association of Paramedic Chiefs, the Association of Local Public Health Agencies, and MARCO/LUMCO.