

CHAIR:

N. IANNICCA

MEMBERS:

P. BROWN

G. CARLSON

B. CROMBIE

D. DAMERLA

S. DASKO

G. S. DHILLON

J. DOWNEY

C. FONSECA

P. FORTINI

A. GROVES

J. INNIS

J. KOVAC

M. MAHONEY

S. MCFADDEN

M. MEDEIROS

M. PALLESCHI

C. PARRISH

K. RAS

P. SAITO

R. SANTOS

I. SINCLAIR

R. STARR

A. THOMPSON

P. VICENTE



The Council of the
Regional Municipality of Peel
REVISED AGENDA

Date: Thursday, April 11, 2019

Time: 9:30 AM

Place: Council Chamber, 5th Floor
Regional Administrative Headquarters
10 Peel Centre Drive, Suite A
Brampton, Ontario

For inquiries about this agenda or to make arrangements for accessibility accommodations including alternate formats, please contact:

Christine Thomson at (905) 791-7800, ext. 4582 or at
christine.thomson@peelregion.ca.

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1. **ROLL CALL**
2. **DECLARATIONS OF CONFLICTS OF INTEREST**
3. **APPROVAL OF MINUTES**
 - 3.1. March 28, 2019 Regional Council meeting
4. **APPROVAL OF AGENDA**
5. **PUBLIC ANNOUNCEMENTS SPONSORED BY A MEMBER OF COUNCIL**
6. **CONSENT AGENDA**
7. **DELEGATIONS**
 - 7.1. **Daniele Zanotti, President and Chief Executive Officer, United Way Greater Toronto (UWGT)**, To Acknowledge Employee Contributions to UWGT in 2018 by Region of Peel and Peel Regional Police Employees (Related to 17.5)
8. **STAFF PRESENTATIONS**
 - 8.1. 2018 Operating Financial Triannual Performance Report - Year End (Unaudited)
Presentation by Norman Lum, Director, Business and Financial Planning
9. **ITEMS RELATED TO PUBLIC WORKS**
Chaired by Councillor A. Groves or Vice-Chair Councillor P. Fortini
 - 9.1. *Clean Water Act* Requirements - Source Water Protection Implementation Update
(For information)
10. **COMMUNICATIONS**
11. **ITEMS RELATED TO HEALTH**
Chaired by Councillor J. Downey or Vice-Chair Councillor D. Damerla
 - 11.1. Baby-Friendly Initiative Designation Options Analysis (For information)
 - 11.2. Public Health Vision Screening in Peel Schools
12. **COMMUNICATIONS**

13. ITEMS RELATED TO HUMAN SERVICES

Chaired by Councillor M. Medeiros or Vice-Chair Councillor G.S. Dhillon

14. COMMUNICATIONS

15. ITEMS RELATED TO PLANNING AND GROWTH MANAGEMENT

Chaired by Councillor M. Palleschi or Vice-Chair Councillor A. Thompson

- 15.1. Report from the Regional Clerk Regarding the Public Meeting held on March 28, 2019 to Inform the Public and to Obtain their Input with Respect to the Proposed North West Brampton Policy Area Shale Resources Policies Regional Official Plan Amendment (ROPA) (For information)

16. COMMUNICATIONS

17. ITEMS RELATED TO ENTERPRISE PROGRAMS AND SERVICES

Chaired by Councillor C. Fonseca or Vice-Chair Councillor K. Ras

- 17.1. 2019 Final Levy By-law (Related to By-law 28-2019)
- 17.2. Additional One-Time Federal Gas Tax Funding - 2019 (Related to 18.1)
- 17.3. Regional Development Charges Update - 2018 (For information)
- 17.4. 2018 Capital Performance and Impact on Capital Reserves and Reserve Funds (For information)
- 17.5. 2018 Region of Peel Employee United Way Campaign (For information) (Related to 7.1)
- 17.6. 2018 Annual Transparency and Accountable Government Report (For information)
- 17.7. Report of the Regional Council Policies and Procedures Committee (PPC-1/2019) meeting held on March 21, 2019
- 17.8. Report of the Debt Issuance Committee (DEBT-1/2019) meeting held on March 28, 2019

18. COMMUNICATIONS

- 18.1. **Francois-Philippe Champagne, Minister of Infrastructure and Communities**, Letter dated March 27, 2019, Regarding Additional Federal Gas Tax Funds Provided to the Region of Peel (Receipt recommended) (Related to 17.2)
- 18.2. **Steve Clark, Minister of Municipal Affairs and Housing**, Letter received April 2, 2019, Regarding the Region of Peel's Participation in the Ministry's Development Charges Consultation with the Municipal Sector and the Multi-stakeholder Consultation (Receipt recommended)

19. OTHER BUSINESS

19.1. **Bonnie Crombie, Mayor, City of Mississauga**, Email dated March 30, 2019 and the Regional Chair's Response Dated April 2, 2019, Regarding the Deloitte Report, Email from Mayor Crombie dated April 3, 2019 Providing a Copy of the City of Mississauga's Resolution 0079-2019 Regarding the Regional Governance Review (Referral to the Regional Chair recommended) (Related to 19.2)

19.2. **Nando Iannicca, Regional Chair and Chief Executive Officer**, Letter dated April 9, 2019, Correspondence to Regional Council in Response to a Request for Information from Mayor Crombie, City of Mississauga, Regarding the Regional Governance Review (Receipt recommended) (Related to 19.1)

20. NOTICE OF MOTION/MOTION

20.1. **Motion from Councillor Parrish** Regarding Funds for Paid Duty Policing

21. BY-LAWS

Three Readings

By-law 28-2019: A by-law to adopt estimates of all sums required during the year 2019 for the purposes of the Regional Corporation and to provide a general levy and special levies on lower-tier municipalities, and to elect to adjust the total assessment for property in a property class with changes to the tax roll for 2018 resulting from various prescribed events. (Related to 17.1)

22. IN CAMERA MATTERS

22.1. Closed Session Report of the Regional Council Policies and Procedures Committee meeting held on March 21, 2019

22.2. Beckett-Sproule Feedermain Update (For information) (Litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board)

23. BY-LAW TO CONFIRM THE PROCEEDINGS OF COUNCIL

24. ADJOURNMENT



**THE COUNCIL OF
THE REGIONAL MUNICIPALITY OF PEEL
March 28, 2019**

Regional Chair Iannicca called the meeting of Regional Council to order at 9:32 a.m. in the Council Chamber, Regional Administrative Headquarters, 10 Peel Centre Drive, Suite A, Brampton.

1. ROLL CALL

Members Present:

P. Brown*	S. McFadden
G. Carlson	M. Medeiros*
B. Crombie♦	M. Palleschi
S. Dasko	C. Parrish
G. Dhillon*♦	K. Ras
J. Downey	P. Saito
C. Fonseca	R. Santos
P. Fortini	I. Sinclair
N. Iannicca	R. Starr
J. Innis	A. Thompson
J. Kovac	P. Vicente
M. Mahoney	

Members Absent:

D. Damerla	Due to personal matters
A. Groves	Due to illness

Also Present: D. Szwarc, Chief Administrative Officer; C. Matheson, Commissioner of Corporate Services; S. VanOfwegen, Commissioner of Finance and Chief Financial Officer; S. Baird, Commissioner of Digital and Information Services; P. O'Connor, Regional Solicitor; S. Jacques, Chief Planner; J. Smith, Commissioner of Public Works; J. Sheehy, Commissioner of Human Services; N. Polsinelli, Commissioner of Health Services; Dr. J. Hopkins, Medical Officer of Health; K. Lockyer, Regional Clerk and Director of Legal Services; A. Macintyre, Deputy Clerk and Manager of Legislative Services; C. Thomson, Legislative Specialist; S. Valteau, Legislative Technical Coordinator; H. Gill, Legislative Technical Coordinator; S. MacGregor, Legislative Assistant

2. DECLARATIONS OF CONFLICTS OF INTEREST - Nil

* See text for arrivals

♦ See text for departures

★ Denotes alternate member

3. APPROVAL OF MINUTES

3.1. February 28, 2019 Regional Council meeting

Moved by Councillor Thompson,
Seconded by Councillor Starr;

That the minutes of the February 28, 2019 Regional Council meeting be approved.

Carried 2019-233

4. APPROVAL OF AGENDA

Moved by Councillor Dasko,
Seconded by Councillor Downey;

That the agenda for the March 28, 2019 Regional Council meeting include a communication from Blair Wolk, Vice President, Orlando Corporation regarding the report titled "The Changing Nature of Employment and Implications for Fiscal Health and Municipal Sustainability", to be dealt with under Items Related to Enterprise Programs and Services – Item 16.2;

And further, that the agenda for the March 28, 2019 Regional Council meeting include a discussion regarding the future of the Region of Peel, to be dealt with under Other Business – Item 19.1;

And further, that the agenda for the March 28, 2019 Regional Council meeting be approved, as amended.

Carried 2019-234

Related to Resolutions 2019-269 and 2019-291

The Commissioner of Health Services was requested by Councillor Parrish to report to a future meeting of Regional Council with information regarding how Region of Peel Paramedic Services are deployed to Pearson International Airport (PIA), the number of calls that are received from PIA, any additional costs associated with responding to calls from PIA and whether PIA assists with the costs.

5. PUBLIC ANNOUNCEMENTS SPONSORED BY A MEMBER OF COUNCIL

Regional Chair Iannicca advised that in response to direction from Regional Council, he wrote to the Minister of Municipal Affairs and Housing to request assurance that the province would not be making changes that would impact the current Development Charges (DC) regime. As the Regional Chair was unable to connect with the Minister prior to the established launch date for the Public Relations campaign, the campaign was launched with an informational webpage and

a series of focused tweets on the issue. Regional Chair Iannicca stated that he was able to discuss the issue with Minister Clark the week of March 18th, and based on assurances received from the Minister, asked that staff pause the campaign. Staff will continue to monitor the progress of the province's upcoming Housing Supply Action Plan and any proposed policy changes that will result once the Plan is released.

6. CONSENT AGENDA

Moved by Councillor Palleschi,
Seconded by Councillor Starr;

That the following matters listed on the March 28, 2019 Regional Council Agenda be approved under the Consent Agenda:

- 10.1. Christine Elliott, Deputy Premier and Minister of Health and Long Term Care, Letter dated February 21, 2019, Regarding One-Time Capital Funding for the Community Infrastructure Renewal Fund
- 11.2. Reaching Home: Canada's Homelessness Strategy Funding
- 11.3. Report of the Strategic Housing and Homelessness Committee (SHHC-1/2019) meeting held on February 21, 2019
- 15.1. Procurement Activity Report - T3 September 1 to December 31, 2018
- 15.2. A Brief History of Expenditure Increases and Related Drivers
- 15.4. Implementation of Vlocity Application for Human Services Peel Housing Corporation and Homelessness Project - Document 2015-238N
- 15.5. Report of the Region of Peel Accessibility Advisory Committee (AAC-1/2019) meeting held on February 21, 2019
- 15.6. Report of the Audit and Risk Committee (ARC-1/2019) meeting held on February 21, 2019
- 16.1. Monte McNaughton, Minister of Infrastructure, Email dated March 14, 2019 Providing an Update about Important Actions being Taken Regarding Infrastructure Funding to Address Community Needs while Reducing the Administrative Burden on Local Governments
- 16.2. Blair Wolk, Vice President, Orlando Corporation, Letter dated March 27, 2019 Regarding the report titled "The Changing Nature of Employment and Implications for Fiscal Health and Municipal Sustainability"
- 17.1. Amendments to the Region of Peel Traffic By-law 15-2013 to Extend the Community Safety Zone and Implement a Speed Limit Reduction on Regional Road 50 (Highway 50) in the Village of Palgrave, Town of Caledon, Ward 4

- 17.4. Municipal Drinking Water Licensing Program - Licence Renewal and Update to the Financial Plan
- 18.1. Mike Cowbrough, Chief Weed Inspector, Ministry of Agriculture, Food and Rural Affairs, Letter dated March 1, 2019, Regarding Weed Control Act R.S.O. 1990 and Appointment of Weed Inspectors
- 22.1. February 28, 2019 Regional Council Closed Session Report
- 22.2. Payment of Compensation Pursuant to the *Expropriations Act*, R.S.O. 1990, c. E26, Bolton Arterial Road Extension from Regional Road 9 (King Street) to Regional Road 50 (Highway 50) - Town of Caledon, Ward 4 (A proposed or pending acquisition or disposition of land by the municipality or local board)

In Favour	G. Carlson; B. Crombie; C. Fonseca; P. Fortini; J. Innis; J. Kovac; M. Mahoney; M. Medeiros; M. Palleschi; C. Parrish; K. Ras; P. Saito; R. Santos; I. Sinclair; R. Starr; A. Thompson; P. Vicente	Total 17
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	P. Brown; D. Damerla; S. Dasko; G.S. Dhillon; J. Downey; A. Groves; S. McFadden	7

Carried 2019-235

RESOLUTIONS AS A RESULT OF THE CONSENT AGENDA

- 10.1. **Christine Elliott, Deputy Premier and Minister of Health and Long Term Care**, Letter dated February 21, 2019, Regarding One-Time Capital Funding for the Community Infrastructure Renewal Fund

Received 2019-236

- 11.2. **Reaching Home: Canada's Homelessness Strategy Funding**

Moved by Councillor Palleschi,
Seconded by Councillor Starr;

That the Region of Peel serve as the Community Entity Fund administrator for the new federal funding program, Reaching Home: Canada's Homelessness Strategy;

And further, that the Commissioner of Human Services be authorized to execute the Service Canada Reaching Home transfer payment agreement for receipt of the Reaching Home Funding, on business terms satisfactory to the Commissioner

of Human Services and on legal terms satisfactory to the Regional Solicitor for the federal funding term to 2024 or as may be extended by Service Canada;

And further, that the Commissioner of Human Services be delegated authority to approve the use of the funding for service provision by community agencies in accordance with federal funding obligations;

And further, that the Director responsible for the program be delegated authority to execute agreements and other related documents to deliver Reaching Home programming, on business terms satisfactory to the Commissioner of Human Services and on legal terms satisfactory to the Regional Solicitor for the federal funding term to 2024 or as may be extended by Service Canada;

And further, that the 2019 Homelessness Support gross expenditures and revenues be increased by \$283,369 as a result of additional federal funding.

Carried 2019-237

11.3. **Report of the Strategic Housing and Homelessness Committee (SHHC-1/2019) meeting held on February 21, 2019**

Moved by Councillor Palleschi,
Seconded by Councillor Starr;

That the report of the Strategic Housing and Homelessness Committee (SHHC-1/2019) meeting held on February 21, 2019 be adopted.

Carried 2019-238

1. ELECTION OF THE CHAIR AND VICE CHAIR

RECOMMENDATION SHHC-1-2019:

That Councillor Groves be elected Chair of the Strategic Housing and Homelessness Committee, for a term ending November 14, 2020 or until a successor is appointed.

Approved 2019-239

RECOMMENDATION SHHC-2-2019:

That Councillor Vicente be elected Vice-Chair of the Strategic Housing and Homelessness Committee, for a term ending November 14, 2020 or until a successor is appointed.

Approved 2019-240

2. **DECLARATIONS OF CONFLICTS OF INTEREST - Nil**

3. **APPROVAL OF AGENDA**

RECOMMENDATION SHHC-3-2019:

That the agenda for the February 21, 2019 Strategic Housing and Homelessness Committee include a motion regarding the Committee's Terms of Reference, to be dealt with under Other Business – Item 8.1;

And further, that the agenda for the February 21, 2019 Strategic Housing and Homelessness Committee meeting be approved, as amended.

Approved 2019-241

Related to Resolution 2019-245

4. **DELEGATIONS - Nil**

5. **REPORTS**

5.1. **Peel Housing and Homelessness Plan: Proposed 2019-2020 Priorities**
Presentation by Aileen Baird, Director, Housing Services

Received 2019-242

Related to Resolutions 2019-243 and 2019-244

RECOMMENDATION SHHC-4-2019:

That the proposed 2019-2020 Peel Housing and Homelessness Plan (PHHP) priorities, as described in the report of the Commissioner of Human Services titled, "Peel Housing and Homelessness Plan: Proposed 2019-2020 Priorities" be endorsed.

Approved 2019-243

Related to Resolutions 2019-242 and 2019-244

RECOMMENDATION SHHC-5-2019:

That staff review the feasibility of eliminating Development Charges for basement apartments and report back to the Strategic Housing and Homelessness Committee with findings.

Approved 2019-244

Related to Resolutions 2019-242 and 2019-243

6. **COMMUNICATIONS - Nil**

7. **IN CAMERA MATTERS - Nil**

8. **OTHER BUSINESS**

Additional Item:

8.1. **Terms of Reference for the Strategic Housing and Homelessness Committee**

RECOMMENDATION SHHC-6-2019:

Whereas the Region of Peel Strategic Housing and Homelessness Committee (SHHC) Terms of Reference were approved at the December 13, 2018 Regional Council Meeting;

And whereas, the Membership of the SHHC, as outlined in the Terms of Reference, included that a Member of the Planning and Growth Management Committee be appointed to the SHHC;

And whereas, the Planning and Growth Management is now a section of Regional Council which includes all Members of Council as opposed to a separate Committee;

Therefore be it resolved, that the SHHC Terms of Reference be amended to remove the requirement that a Member of the Planning and Growth Management Committee be appointed to the SHHC.

Approved 2019-245

Related to Resolution 2019-241

15.1. **Procurement Activity Report - T3 September 1 to December 31, 2018**

Received 2019-246

15.2. **A Brief History of Expenditure Increases and Related Drivers**

Received 2019-247

Related to Resolution 2019-282

15.4. **Implementation of Vlocity Application for Human Services Peel Housing Corporation and Homelessness Project - Document 2015-238N**

Moved by Councillor Palleschi,
Seconded by Councillor Starr;

That the Contract (Document 2015-238N) for Implementation of a Vlocity Solution for the Human Services Peel Housing Corporation and Homelessness Project awarded to Vlocity, Inc. be increased by \$520,211.20 for a revised contract amount of \$3,174,898 (exclusive of applicable taxes) in accordance with Procurement By-law 30-2018.

Carried 2019-248

15.5. **Report of the Region of Peel Accessibility Advisory Committee (AAC-1/2019) meeting held on February 21, 2019**

Moved by Councillor Palleschi,
Seconded by Councillor Starr;

That the report of the Region of Peel Accessibility Advisory Committee (AAC-1/2019) meeting held on February 21, 2019 be adopted.

Carried 2019-249

1. ELECTION OF CHAIR AND VICE-CHAIR

RECOMMENDATION AAC-1-2019:

That Raj Chopra be elected Chair of the Region of Peel Accessibility Advisory Committee for a term ending November 14, 2020, or until a successor is appointed.

Approved 2019-250

RECOMMENDATION AAC-2-2019:

That Mary Daniel be elected Vice-Chair of the Region of Peel Accessibility Advisory Committee for a term ending November 14, 2020, or until a successor is appointed.

Approved 2019-251

2. **DECLARATIONS OF CONFLICTS OF INTEREST - Nil**

3. **APPROVAL OF AGENDA**

RECOMMENDATION AAC-3-2019:

That the agenda for the February 21, 2019, Region of Peel Accessibility Advisory Committee meeting be approved.

Approved 2019-252

4. **DELEGATIONS – Nil**

5. **REPORTS**

5.1. **Alton Village – Phase 2 Road Improvements and Streetscaping (Oral)**

Presentation by Serguei Kabanov, Project Manager, Roads - Design and Construction

Received 2019-253

5.2. **Accessibility Planning Program Update – February 21, 2019**

Received 2019-254

6. **COMMUNICATIONS**

6.1. **Raymond Dell'Aera, 2018 Chair, TTC Advisory Committee on Accessible Transit, Email dated January 11, 2019, Regarding Update on the GTA Accessibility Advisory Committee (GTA-AAC) Joint Meeting**

Received 2019-255

6.2. **Raj Chopra, Committee Member, Providing an Update on the Provincial Health Care Standards Development Committee (Oral)**

Received 2019-256

Related to Resolution 2019-257

RECOMMENDATION AAC-4-2019:

That the communication item from Raj Chopra, Committee Member, be deferred to the April 18, 2019 Region of Peel Accessibility Advisory Committee meeting.

Approved 2019-257

Related to Resolution 2019-256

15.6. **Report of the Audit and Risk Committee (ARC-1/2019) meeting held on February 21, 2019**

Moved by Councillor Palleschi,
Seconded by Councillor Starr;

That the report of the Audit and Risk Committee (ARC-1/2019) meeting held on February 21, 2019 be adopted.

Carried 2019-258

1. ELECTION OF CHAIR AND VICE-CHAIR

RECOMMENDATION ARC-1-2019:

That Councillor Starr be elected Chair of the Audit and Risk Committee, for a term ending November 14, 2020, or until a successor is appointed by Regional Council.

Approved 2019-259

RECOMMENDATION ARC-2-2019:

That Councillor Santos be elected Vice-Chair of the Audit and Risk Committee, for a term ending November 14, 2020, or until a successor is appointed by Regional Council.

Approved 2019-260

2. DECLARATIONS OF CONFLICTS OF INTEREST - Nil

3. APPROVAL OF AGENDA

RECOMMENDATION ARC-3-2019:

That the agenda for the February 21, 2019 Audit and Risk Committee meeting, be approved.

Approved 2019-261

4. DELEGATIONS

- 4.1. **Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer, Region of Peel, Presenting the 2017 Government Finance Officers Association Canadian Award for Financial Reporting to Corporate Finance Staff**

Received 2019-262

5. REPORTS

- 5.1. **Audit and Risk Committee Orientation (Oral)**

Presentation by Michelle Morris, Director, Enterprise Risk and Audit Services; Jennifer Weinman, Manager, Enterprise Risk and Audit Services; Anila Lalani, Advisor, Enterprise Risk and Audit Services; and Stephanie Nagel, Treasurer and Director, Corporate Finance

Received 2019-263

- 5.2. **Audit and Risk Committee and Enterprise Risk and Audit Services Charters**

RECOMMENDATION ARC-4-2019:

That proposed revisions to the Charters as described in the report of the Director, Enterprise Risk and Audit Services titled "Audit and Risk Committee and Enterprise Risk and Audit Services Charters", be approved.

Approved 2019-264

- 5.3. **2019 Enterprise Audit Services Risk Based Work Plan**

Presentation by Michelle Morris, Director, Enterprise Risk and Audit Services and Jennifer Weinman, Manager, Enterprise Risk and Audit Services

Received 2019-265

Related to Resolution 2019-266

RECOMMENDATION ARC-5-2019:

That the 2019 Enterprise Audit Services Risk Based Work Plan as outlined in the report of the Director, Enterprise Risk and Audit Services, titled "2019 Enterprise Audit Services Risk Based Work Plan", be approved.

Approved 2019-266

Related to Resolution 2019-265

5.4. **New Public Sector Accounting Standard: Related Party Disclosures**

Received 2019-267

- 16.1. **Monte McNaughton, Minister of Infrastructure**, Email dated March 14, 2019 Providing an Update about Important Actions being Taken Regarding Infrastructure Funding to Address Community Needs while Reducing the Administrative Burden on Local Governments

Received 2019-268

Added Item - 16.2.

- 16.2. **Blair Wolk, Vice President, Orlando Corporation**, Letter dated March 27, 2019 Regarding the report titled "The Changing Nature of Employment and Implications for Fiscal Health and Municipal Sustainability"

Received 2019-269

Related to Resolutions 2019-234 and 2019-282

- 17.1. **Amendments to the Region of Peel Traffic By-law 15-2013 to Extend the Community Safety Zone and Implement a Speed Limit Reduction on Regional Road 50 (Highway 50) in the Village of Palgrave, Town of Caledon, Ward 4**

Moved by Councillor Palleschi,
Seconded by Councillor Starr;

That the existing Community Safety Zone on Regional Road 50 (Highway 50) from Gibson Lake Drive/Patterson Sideroad to Zimmerman Drive be extended to 100 metres south of Gibson Lake Drive/Patterson Sideroad to 30 metres north of Zimmerman Drive;

And further, that the existing posted speed limit 50 km/hr on Regional Road 50 (Highway 50) be extended from 50 metres south of Gibson Lake Drive/Patterson Sideroad to 400 metres south of Gibson Lake Drive/Patterson Sideroad;

And further, that the necessary by-law be presented for enactment;

And further, that the Ontario Provincial Police (OPP) Caledon Detachment and Town of Caledon be advised.

Carried 2019-270

Related to Resolution 2019-293

17.4. **Municipal Drinking Water Licensing Program - Licence Renewal and Update to the Financial Plan**

Moved by Councillor Palleschi,
Seconded by Councillor Starr;

That the Financial Plan (2019-2024) Number 009-301A, demonstrating the Region's long- term strategy for the financial sustainability of its municipal drinking water systems be endorsed to satisfy the requirements of the Ontario Regulation 453/07 (Financial Plans) under the *Safe Drinking Water Act, 2002*.

Carried 2019-271

Related to Resolution 2019-285

18.1. **Mike Cowbrough, Chief Weed Inspector, Ministry of Agriculture, Food and Rural Affairs**, Letter dated March 1, 2019, Regarding the *Weed Control Act R.S.O. 1990* and Appointment of Weed Inspectors

Received 2019-272

Council opted not to move into closed session to consider the following matters:

- February 28, 2019 Regional Council Closed Session Report
- Payment of Compensation Pursuant to the *Expropriations Act, R.S.O. 1990, c. E26*, Bolton Arterial Road Extension from Regional Road 9 (King Street) to Regional Road 50 (Highway 50) - Town of Caledon, Ward 4 (A proposed or pending acquisition or disposition of land by the municipality or local board)

Moved by Councillor Palleschi,
Seconded by Councillor Starr;

That the February 28, 2019 Regional Council Closed Session report be received;

And further, that the recommendation contained within the confidential report relating to item 22.2, listed on the March 28, 2019 Regional Council agenda, be approved and become public upon adoption.

Carried 2019-273

22.1. **February 28, 2019 Regional Council Closed Session Report**

Received 2019-274

22.2. **Payment of Compensation Pursuant to the *Expropriations Act*, R.S.O. 1990, c. E26, Bolton Arterial Road Extension from Regional Road 9 (King Street) to Regional Road 50 (Highway 50) - Town of Caledon, Ward 4 (A proposed or pending acquisition or disposition of land by the municipality or local board)**

Moved by Councillor Palleschi,
Seconded by Councillor Starr;

That The Regional Municipality of Peel enter into a Full and Final Settlement and Release with James Dick Construction Limited and Mara Limestone Aggregates Ltd., as Owner, for the full and final settlement and release of all claims arising from the expropriation of the following interests in land:

James Dick Construction Limited Lands

Part of Lot 13, Concession 6, Town of Caledon (formerly Township of Albion), Regional Municipality of Peel, being more particularly identified as Part 1 on Expropriation Plan PR2314299 (Fee Simple interest) and Part 2 on Expropriation Plan PR2314299 (Temporary Easement interest).

Mara Limestone Aggregates Ltd. Lands

Part of Lot 13, Concession 6, Town of Caledon (formerly Township of Albion), Regional Municipality of Peel, being more particularly identified as Parts 1, 2, 3, 4, 5, 6, 7, 8 and 9 on Expropriation Plan PR2314225 (Fee Simple interest).

And further, that the funds be financed from Capital Project 05-4030.

Carried 2019-275

AGENDA ITEMS SUBJECT TO DISCUSSION AND DEBATE

7. DELEGATIONS

- 7.1. **Dr. Sheldon Cheskes, Medical Director, Sunnybrook Centre for Pre-Hospital Medicine**, Providing Information on Automated External Defibrillator Drone Delivery and Crowd Sourcing

Received 2019-276

Related to Resolution 2019-277

Councillor Dhillon arrived at 9:44 a.m.

Councillor Brown arrived at 9:45 a.m.

Councillor Medeiros arrived at 9:53 a.m.

Dr. Sheldon Cheskes, Medical Director, Sunnybrook Centre for Pre-Hospital Medicine, stated that despite improvements to cardiopulmonary resuscitation (CPR) quality, drug administration and airway management, cardiac survival in most communities remains abysmal. Bystander CPR and early use of automated external defibrillators (AEDs) have consistently shown to significantly improve outcomes of up to 60 – 70 per cent. The current strategy focuses on placing AEDs where arrests are most likely to occur.

Dr. Cheskes provided information on a proposed two-pronged approach to improve AED access in Peel Region that would have an AED available earlier than is possible with the current system: the implementation of the concept of crowdsourcing via FirstAED to have trained volunteers with AEDs dispatched as part of the system response; and the exploration of drone technology to improve access to AEDs in rural communities. He stated that the Community Responder/AED Drone Program is one of the most innovative programs to date and its success will change the approach to cardiac arrest worldwide.

In response to questions from Councillor Ras, Dr. Cheskes confirmed that Transport Canada has worked with Drone Delivery Canada and has granted regulatory support. He further stated that AED drone delivery is currently not feasible in urban areas but there are other solutions to be investigated for those areas.

In response to a question from Councillor Downey, Dr. Cheskes stated that the AED would have a smart phone application where trained staff would speak to the bystander and guide them through the process which will give the bystander confidence to use the AED.

Item 9.1 was dealt with.

9.1. Paramedic Services - New Initiatives in Community Health and Safety

Moved by Councillor Thompson,
Seconded by Councillor Ras;

That Paramedic Services be authorized to participate in a study to determine the effectiveness of a volunteer community responder Cardiopulmonary Resuscitation (CPR) and Public Access Defibrillator Program utilizing the “FirstAED” mobile application;

And further, that Paramedic Services be authorized to participate in a research study, led by Dr. S. Cheskes as principal researcher, to study the effectiveness of an automated external defibrillator (AED) drone delivery in the Town of Caledon.

In Favour	G. Carlson; B. Crombie; J. Downey; C. Fonseca; J. Innis; J. Kovac; M. Mahoney; S. McFadden; M. Medeiros; C. Parrish; K. Ras; P. Saito; R. Santos; I. Sinclair; R. Starr; A. Thompson; P. Vicente	Total 17
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	P. Brown; D. Damerla; S. Dasko; G.S. Dhillon; P. Fortini; A. Groves; M. Palleschi	7

Carried 2019-277

Related to Resolution 2019-276

7.2. Randy Neilson, Pastor, Brampton Bramalea Christian Fellowship Residences Ltd., Providing Information Regarding the Brampton Bramalea Christian Fellowship Residences Ltd., Affordable Housing Project

Received 2019-278

Related to Resolution 2019-279

Randy Neilson, Pastor, Brampton Bramalea Christian Fellowship Residences (BBCFR), provided an overview of the BBCFR Affordable Housing Project which will provide 89 affordable housing units and one market unit. He highlighted the partnerships that have enabled the project to near fruition and expressed appreciation for the assistance provided by Region of Peel and City of Brampton staff. It is expected that occupancy will commence in Summer 2020 and that 45 families will be able to come off the Central Wait List for housing. Units will be available for small families, seniors and persons with disabilities in a cohesive community.

Members of Regional Council commended Pastor Neilson for his passion and persistence in moving the BBCFR Affordable Housing Project forward and indicated their support for the recommendation contained within the report listed as item on 11.1 on the agenda.

Item 11.1 was dealt with.

11.1. Brampton Bramalea Christian Fellowship Residences Ltd., Affordable Housing Project

Moved by Councillor Dhillon,
Seconded by Councillor Parrish;

That staff be authorized to increase the funding provided to Brampton Bramalea Christian Fellowship Residences Ltd. for the development of a six-story residential apartment building with 89 affordable rental housing units located in Brampton, ON (the 'Project') through a Regional Forgivable Loan in the amount of up to \$4,228,255, pursuant to Document 2016-599P and in accordance with Procurement By-law 30-2018;

And further, that the Commissioner of Human Services be authorized to execute a Regional Forgivable Loan Agreement, together with such further agreements and documents as deemed necessary or advisable, with Brampton Bramalea Christian Fellowship Residences Ltd. to provide funding for the Project in the amount of up to \$4,228,255, on business terms satisfactory to the Commissioner of Human Services and on legal terms satisfactory to the Regional Solicitor;

And further, that Capital Project 17-5038 be revised to \$17,578,255, to account for the additional \$4,228,255 of Regional funding allocated to the Project.

In Favour	P. Brown; B. Crombie; S. Dasko; G.S. Dhillon; J. Downey; C. Fonseca; P. Fortini; J. Innis; J. Kovac; M. Mahoney; S. McFadden; M. Medeiros; C. Parrish; K. Ras; P. Saito; R. Santos; R. Starr; A. Thompson; P. Vicente	Total 19
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	G. Carlson; D. Damerla; A. Groves; M. Palleschi; I. Sinclair	5

Carried 2019-279

Related to Resolution 2019-278

In response to questions from Members, the Chief Financial Officer advised that Regional Council's approval of a forgivable loan agreement would, in effect, cover the cost of Regional Development Charges.

8. STAFF PRESENTATIONS

8.1. Density and Intensification Targets, How They Work

Presentation by Steve Jacques, Chief Planner and Director of Regional Planning and Growth Management; Adrian Smith, Manager, Integrated Planning

Received 2019-280

Steve Jacques, Chief Planner and Director, Regional Planning and Growth Management, and Adrian Smith, Manager, Integrated Planning, provided an explanation of what intensification and density means in relation to land use planning in the Region of Peel. Through the Growth Plan, the province sets population and employment allocation for Regions across Ontario and establishes the planning horizon for growth. The role of municipalities is to ensure that through the Official Plan, growth can be accommodated for the planning horizon, which currently is 2041. In the Region of Peel, this is achieved through Official Plan conformity and a Municipal Comprehensive Review (MCR). This ensures that the Region of Peel remains a desirable place to live and work, including making sure infrastructure is well planned and in place in a timely and financially sustainable manner.

Intensification relates to new development that takes place in currently built-up areas of the Region and allows for accommodating population growth within existing urban area; requires less greenfield land; and, increases usage of transit, walking and cycling. Intensification occurs through re-use, re-development, infill, or conversion of land and/or buildings and takes on any housing form and tenure.

Density is the number of people and jobs occupying a given land area. Minimum density targets are set to manage the amount of land needed to accommodate people and jobs, as well as, achieve compact urban areas. Density informs the type of development on land in both the built-up and greenfield areas; as the number of people and jobs changes up or down on the parcels of land, it will change the housing form required to accommodate them.

Steve Jacques highlighted various areas of the Region of Peel, described their development characteristics and provided examples of planned intensification areas. He stated that although density and intensification are a way to measure what is being achieved with new development and growth, it is not the only factors to consider when making planning decisions. Other factors to be considered include: mix of uses and opportunities for employment; connectivity to transit and safe, active transportation options, services and amenities; livable and healthy environments; access to affordable housing; and, efficient use of infrastructure with community involvement and engagement, all of which ensures complete communities are being planned in the Region of Peel.

In response to a question from Councillor Crombie, Adrian Smith stated that Region of Peel staff are working with local municipal staff to determine where planning can accommodate additional jobs and the strategies that would be required to deliver on them.

In response to a question from Councillor Thompson, Adrian Smith advised that the numbers used in the presentation are based on actual Census data, not the ultimate planned development numbers.

Councillor Innis requested that future reports and presentations on development in Caledon be based on new development and not villages as a whole, to minimize misconceptions.

Councillor Crombie departed at 11:20 a.m. due to other municipal business

8.2. **The Changing Nature of Employment and Implications for Fiscal Health and Municipal Sustainability**

Presentation by Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer and Sunil Johal, Policy Director, Mowat Centre

Received 2019-281

Related to Resolutions 2019-282 and 2019-247

Moved by Councillor Parrish,
Seconded by Councillor Brown;

That the findings and recommendations of the research report, *Rethinking Municipal Finance for the New Economy*, conducted by The Mowat Centre, be shared with the Association of Municipalities of Ontario (AMO) and the Federation of Canadian Municipalities (FCM);

And further, that the report of the Commissioner of Finance and Chief Financial Officer titled “The Changing Nature of Employment and Implications for Fiscal Health and Municipal Sustainability” be referred to the Government Relations Committee to inform the development of an advocacy strategy.

In Favour	P. Brown; S. Dasko; J. Downey; C. Fonseca; P. Fortini; J. Innis; J. Kovac; S. McFadden; M. Medeiros; M. Palleschi; C. Parrish; K. Ras; P. Saito; R. Santos; I. Sinclair; R. Starr; A. Thompson; P. Vicente	Total 18
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	G. Carlson; B. Crombie; D. Damerla; G.S. Dhillon; A. Groves; M. Mahoney	6

Carried 2019-282

Related to Resolutions 2019-281 and 2019-247

Councillor Dhillon departed at 11:45 a.m.

Sunil Johal, Policy Director, The Mowat Centre and Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer, reviewed the findings and recommendations of the research report, “Rethinking Municipal Finance for the New Economy” conducted by The Mowat

Centre. The Region of Peel partnered with The Mowat Centre to conduct a socio-economic research study to better understand the changes impacting municipalities and risks to financial sustainability. The study's two main findings indicated that, based on current changes, the proportion of residential income spent on property tax is likely to rise and the fiscal health and sustainability of municipalities are at risk. They reviewed the limited sources of revenue available to municipalities, which are primarily land based and highlighted the changing nature of employment which is shifting more of the tax burden to residents.

Sunil Johal presented policy options that could be considered to reduce the risk to municipalities including new revenue tools, partnerships, building livable communities, collaboration amongst municipalities, and cutting unnecessary red tape.

Councillor Parrish suggested that The Mowat Centre advocate with senior levels of government for the implementation of one income tax that would be shared with all levels of government and she suggested that Sweden's model be examined.

Councillor Fonseca highlighted the Federation of Canadian Municipalities' advocacy efforts with the federal government for intergovernmental reform. She requested that the Government Relations Committee consider how a national transportation strategy could benefit the Region of Peel, in a form similar to the gas tax.

The Commissioner of Finance and Chief Financial Officer was requested by Councillor Thompson to report to a future meeting of Regional Council with questions that could be included on the Census in order to provide data on the number of people who work from home.

Councillor Brown requested that staff report to a future meeting of Regional Council identifying all the areas of responsibility that municipalities are currently funding that were funded by other levels of government thirty years ago; new programs that have been introduced where funding has stopped after a few years; and, a comparison of municipal funding responsibilities in other provinces.

9. ITEMS RELATED TO HEALTH

9.1. Paramedic Services - New Initiatives in Community Health and Safety

This item was dealt with under Resolution 2019-277

10. COMMUNICATIONS

This item was dealt with on Consent

11. ITEMS RELATED TO HUMAN SERVICES

11.1. Brampton Bramalea Christian Fellowship Residences Ltd., Affordable Housing Project

This item was dealt with under Resolution 2019-279

12. **COMMUNICATIONS - Nil**

13. **ITEMS RELATED TO PLANNING AND GROWTH MANAGEMENT - Nil**

14. **COMMUNICATIONS - Nil**

15. **ITEMS RELATED TO ENTERPRISE PROGRAMS AND SERVICES**

Chaired by Councillor C. Fonseca

15.3. **2018 Statement of Remuneration and Expenses**

Received 2019-283

In response to a question from Councillor Starr, the Chief Financial Officer advised that retiring Councillors have the option of receiving a lump sum payment or payment spread over a number of years.

The Commissioner of Finance and Chief Financial Officer was requested by Councillor Saito to report to a future meeting of Regional Council with details related to the expenses reported under the heading of "Other Expenses" and to include more detail in future reports regarding Councillor expenses. Councillor Saito further requested that the report to a future meeting include clarification of the items included in the "Other Expenses" column for the Mayors.

Councillor Parrish suggested that the Council Policies and Procedures Committee review the provision of Regional funding for Mayors' newsletters.

16. **COMMUNICATIONS**

These items were dealt with on Consent

17. **ITEMS RELATED TO PUBLIC WORKS**

Chaired by Councillor P. Fortini

17.2. **Amendments to the Region of Peel Traffic By-law 15-2013 to Implement Speed Limit Reductions on Regional Road 1 (Mississauga Road) and on Regional Roads 107/10 (Bovaird Drive), City of Brampton, Wards 1, 2, 5, 6, 7, 8, 9, and 10, and, Town of Caledon, Ward 2**

Moved by Councillor Santos,
Seconded by Councillor Vicente;

That the existing 80 kilometres per hour posted speed limit on Regional Road 1 (Mississauga Road) be reduced to 70km/h from 400 metres north of Regional

Road 6 (Queen Street West) to 200 metres north of Regional Road 14 (Mayfield Road), in the City of Brampton and Town of Caledon;

And further, that the existing 70 kilometres per hour posted speed limit on Regional Roads 107/10 (Bovaird Drive) be reduced to 60km/h from 730 metres west of Heritage Road to Regional Road 7 (Airport Road), in the City of Brampton;

And further, that the necessary by-law be presented for enactment;

And further, that Peel Regional Police, Halton Regional Police, Ontario Provincial Police, City of Brampton and Town of Caledon be advised.

In Favour	P. Brown; S. Dasko; J. Downey; C. Fonseca; P. Fortini; J. Kovac; S. McFadden; M. Medeiros; M. Palleschi; C. Parrish; K. Ras; P. Saito; R. Santos; R. Starr; A. Thompson	Total 15
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	G. Carlson; B. Crombie; D. Damerla; G.S. Dhillon; A. Groves; J. Innis; M. Mahoney; I. Sinclair; P. Vicente	9

Carried 2019-284

Related to Resolution 2019-293

17.3. **Water Treatment and Quality 2018 Annual Summary Report and Water Programs Update**

Received 2019-285

Related to Resolution 2019-271

18. **COMMUNICATIONS**

18.2. **Melissa Soline, Program Manager, Great Lakes and St. Lawrence Cities Initiative**, Email dated March 14, 2019, Providing a Copy of the Great Lakes and St. Lawrence Cities Initiative News Release titled "Trump Administration 2020 Budget Proposal Jeopardizes Clean Water, Mayors Concerned Over Cuts to Funding to Protect Drinking Water and the Great Lakes"

Received 2019-286

Related to Resolutions 2019-287 and 2019-288

Moved by Councillor McFadden,
Seconded by Councillor Medeiros;

That Section 5.8.1b of Procedure By-law 9-2018, as amended, be waived in order to permit consideration of a motion related to communication item 18.2.

In Favour	P. Brown; G. Carlson; S. Dasko; J. Downey; C. Fonseca; P. Fortini; J. Innis; J. Kovac; S. McFadden; M. Medeiros; M. Palleschi; C. Parrish; K. Ras; P. Saito; R. Santos; I. Sinclair; R. Starr; A. Thompson; P. Vicente	Total 19
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	B. Crombie; D. Damerla; G.S. Dhillon; A. Groves; M. Mahoney	5

Carried by a two-thirds majority 2019-287

Related to Resolutions 2019-286 and 2019-288

Moved by Councillor Dasko,
Seconded by Councillor Ras;

Whereas access to clean water is a fundamental human right to sustain daily needs of every citizen;

And whereas, the Great Lakes and St. Lawrence Basin contains 20 per cent of the world's fresh water;

And whereas, over 40 million people in Canada and the United States depend on water from the Great Lakes and St. Lawrence Basin Cities for health, economic and societal prosperity;

And whereas, the Great Lakes and St. Lawrence Basin supports the fisheries industry;

And whereas, United States and Canadian local governments spend over \$15 billion annually in efforts to protect and restore the resource; and the imperative to sustain or increase protection is rising with the clear threat of climate change.

And whereas, the Great Lakes Restoration Initiative is creating jobs and revitalizing struggling communities across the eight-state Great Lakes region;

And whereas, the White House Year 2020 Draft Budget proposes to cut funds to protect the Great Lakes and nation's drinking water

And whereas, the proposal to cut the funding from \$300 million to \$30 million would bring Great Lakes Restoration Initiative to a virtual halt and deeply compromise the impact of needed collective action;

And whereas, responsibility for Great Lakes and St. Lawrence restoration and protection should not be returned solely to state and local entities, but shared among all orders of government;

And whereas, on March 15, 2019, the Cities Initiative released a Position Statement requesting the US Federal commitment to fully funding the Great Lakes Restoration Initiative to maintain the restoration momentum on the Great Lakes;

Therefore be it resolved, that the Region of Peel fully supports the Great Lakes and St. Lawrence Cities Initiative Position Statement requesting reinstatement of the Great Lakes Restoration Initiative and the \$300 Million annual funding commitment;

And further, that copies of this resolution be forwarded to the President of the United States of America, the Prime Minister of Canada, the Governors of the Eight Great Lakes States, the Premiers of the Provinces of Quebec and Ontario, their respective Ministers of the Environment, the Great Lakes Restoration Initiative, the International Joint Commission, the Great Lakes St. Lawrence Cities Initiative, the Federation of Canadian Municipalities (FCM) and the Association of Municipalities of Ontario (AMO).

In Favour	P. Brown; G. Carlson; S. Dasko; J. Downey; C. Fonseca; P. Fortini; J. Innis; J. Kovac; M. Mahoney; S. McFadden; M. Medeiros; M. Palleschi; C. Parrish; K. Ras; P. Saito; R. Santos; I. Sinclair; R. Starr; A. Thompson; P. Vicente	Total 20
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	B. Crombie; D. Damerla; G.S. Dhillon; A. Groves	4

Carried 2019-288

Related to Resolutions 2019-286 and 2019-287

19. OTHER BUSINESS

Additional Item 19.1.

19.1. The Future of the Region of Peel (Oral)

Received 2019-289

Related to Resolutions 2019-290 and 2019-291

Moved by Councillor Vicente,
Seconded by Councillor Medeiros;

That Section 6.1.6 of Procedure By-law 9-2018, as amended, be waived in order to permit consideration of a motion related to item 19.1.

In Favour	P. Brown; G. Carlson; S. Dasko; J. Downey; C. Fonseca; P. Fortini; J. Innis; J. Kovac; M. Mahoney; S. McFadden; M. Medeiros; M. Palleschi; C. Parrish; P. Saito; R. Santos; I. Sinclair; R. Starr; A. Thompson; P. Vicente	Total 19
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	B. Crombie; D. Damerla; G.S. Dhillon; A. Groves; K. Ras	5

Carried by a two-thirds majority 2019-290

Related to Resolutions 2019-289 and 2019-291

Moved by Councillor Brown,
Seconded by Councillor Medeiros;

That all material provided by Deloitte for the Region of Peel in preparation for the Regional Chair and the Chief Administrative Officer's meeting with the Advisors appointed by the Minister of Municipal Affairs and Housing for the review of Regional governments, be provided to all members of Regional Council and posted on the Region of Peel website.

In Favour	P. Brown; G. Carlson; S. Dasko; J. Downey; C. Fonseca; P. Fortini; J. Innis; J. Kovac; M. Mahoney; S. McFadden; M. Medeiros; M. Palleschi; C. Parrish; K. Ras; P. Saito; R. Santos; I. Sinclair; R. Starr; A. Thompson; P. Vicente	Total 20
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	B. Crombie; D. Damerla; G.S. Dhillon; A. Groves	4

Carried 2019-291

Related to Resolutions 2019-289 and 2019-290

Councillor Vicente expressed disappointment that the Council of the City of Mississauga passed a motion to advocate to the provincial government for Mississauga to become a separate city. He suggested that the future of the Region of Peel be discussed at Regional Council in an effort to avoid conflicting messages in the media.

Councillor Brown noted that it would be premature to discuss the future of the Region of Peel as it is impossible to predict what the province will decide and he expressed his hope that municipalities would be treated equitably. Councillor Brown requested that the report prepared by Deloitte for the Region of Peel be made publicly available in the interest of public transparency.

The Chief Administrative Officer confirmed that Regional Council has not taken a position with respect to regional governance.

Councillor Parrish stated that the Regional Chair should consult with Regional Council before making statements to the media regarding Regional governance.

Councillor Parrish questioned the role of the Regional Chair. Patrick O'Connor, Regional Solicitor, stated that in accordance with the *Municipal Act, 2001, as amended*, it is the role of the Regional Chair to "promote the municipality locally, nationally and internationally", and it is implicit in that mandate that the continuing existence of the municipality is pre-supposed.

David Szwarc, Chief Administrative Officer advised that the material that was provided through Deloitte to the Regional Chair included:

- an in-depth financial analysis of three options related to the provincial review of regional government
- a jurisdictional review of what has happened in other jurisdictions, such as Haldimand-Norfolk and Montreal and other places when there has been a change in governance
- an updated evaluation of Mississauga's Day and Day report
- a copy of the Deloitte report on the regional roads review
- a report regarding the financial implications of uploading responsibility for solid waste to the Region

20. NOTICE OF MOTION/MOTION

20.1. Motion from Councillor Dasko Regarding Renaming of the Lakeview Water Treatment Plant

Moved by Councillor Dasko,
Seconded by Councillor Starr;

Whereas Mr. Arthur (Art) Kennedy, a professional engineer, was the manager of the Toronto Township Public Utilities Commission established in 1955, which managed the waterworks for Toronto Township;

And whereas, Mr. Kennedy was the manager of the Public Utilities Commission of the Town of Mississauga from 1968 until 1974, when the Region of Peel was formed;

And whereas, from 1974 until his retirement, Mr. Kennedy was the Director of the Water and Wastewater Division at the Region of Peel;

And whereas, from 1973 until 1976, Mr. Kennedy was a Director of the Ontario Water Works Association;

And whereas, Mr. Kennedy received the George Warren Fuller Award in 1974 from the Ontario Water Works Association for distinguished service in the water industry;

And whereas, Mr. Kennedy turned 100 years of age on March 7, 2019;

Therefore be it resolved, that the Region of Peel’s Lakeview Water Treatment Plant be renamed to “Arthur P. Kennedy Water Treatment Plant”.

In Favour	P. Brown; G. Carlson; S. Dasko; J. Downey; C. Fonseca; P. Fortini; J. Innis; J. Kovac; M. Mahoney; S. McFadden; M. Medeiros; M. Palleschi; C. Parrish; K. Ras; P. Saito; R. Santos; I. Sinclair; R. Starr; A. Thompson; P. Vicente	Total 20
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	B. Crombie; D. Damerla; G.S. Dhillon; A. Groves	4

Carried 2019-292

Councillor Dasko stated that Mr. Arthur Kennedy was instrumental in the planning and design of the Lakeview Water Treatment facility and that it would be appropriate to re-name the facility in his honour to recognize his significant contributions to the Region of Peel.

Councillor Thompson noted that Mr. Kennedy's long term vision is a key factor as to why the Region of Peel's water system works so well and runs so efficiently. He suggested that staff from the Peel Art Gallery, Museum and Archives interview Mr. Kennedy to document his experience.

21. BY-LAWS

Three Readings

By-law 23-2019: A by-law to reduce the posted speed limit and designate the Community Safety Zone on Regional Road 50 (Highway 50); and to amend By-law Number 15-2013 being a by-law to regulate traffic on roads under the jurisdiction of The Regional Municipality of Peel.

By-law 24-2019: A by-law to reduce the speed limits on Regional Road 1 (Mississauga Road) from 80 km/h to 70 km/h from 400 metres north of Regional Road 6 (Queen Street West) to 200 metres north of Regional Road 14 (Mayfield Road); and to reduce the speed limit on Regional Road 10/107 (Bovaird Drive) from 70 km/h to 60 km/h from Regional Road 7 (Airport Road) to 730 metres west of Heritage Road; and to amend By-law Number 15-2013 being a by-law to regulate traffic on roads under the jurisdiction of The Regional Municipality of Peel.

Moved by Councillor Kovac,
Seconded by Councillor McFadden;

That the by-laws listed on the March 28, 2019 Regional Council agenda, being By-laws 23-2019 and 24-2019, be given the required number of readings, taken as read, signed by the Regional Chair and the Deputy Regional Clerk, and the Corporate Seal be affixed thereto.

Carried 2019-293

Related to Resolutions 2019-270 and 2019-284

22. IN CAMERA MATTERS

These items were dealt with on Consent.

23. BY-LAW TO CONFIRM THE PROCEEDINGS OF COUNCIL

Moved by Councillor Vicente,
Seconded by Councillor Carlson;

That By-law 25-2019 to confirm the proceedings of Regional Council at its meeting held on March 28, 2019, and to authorize the execution of documents in accordance with the Region of Peel by-laws relating thereto, be given the required number of readings, taken as read, signed by the Regional Chair and the Deputy Regional Clerk, and the corporate seal be affixed thereto.

Carried 2019-294

24. ADJOURNMENT

The meeting adjourned at 1:07 p.m.

Deputy Regional Clerk

Regional Chair

FOR OFFICE USE ONLY

Meeting Name:

Regional Council

Meeting Date : DD/MM/YY 11/04/2019

Request Date :DD/MM/YY 15/02/2019

Main Departmental Contact Information

Name	<u>Olivy Purakal</u>	Department	<u>Corporate Services</u>
Division	<u>Clerk's</u>	Section	<u>Office of the Regional Clerk</u> Ext. <u>4871</u>

Award Presentation Information

Provide a brief summary of the nature/purpose of the award presentation

Cheque presentation from Regional staff and Peel Regional Police staff to United Way Greater Toronto (UWGT) on April 11, 2019. UWGT (Daniele Zanotti) will acknowledge employee contributions to UWGT through both the 2018 Region of Peel Employee United Way Campaign, and the 2018 Peel Regional Police United Way Campaign.

Provide a list of all participants

Name	<u>Daniele Zanotti</u>
Title	<u>President and Chief Executive Officer</u>
Organization	<u>United Way Greater Toronto</u>
Name	<u></u>
Title	<u></u>
Organization	<u></u>

Provide details of what is to be presented (Photo, Award, Cheque, Plaque, etc.)

A cheque will be presented from both the Region of Peel and Peel Regional Police to United Way Greater Toronto.

- 1. Regional Chair will say a few words.**
- 2. CAO will say a few words.**
- 3. 2018 United Way Co-Chairs from the Region of Peel (Judy Labelle and Olivy Purakal) and Peel Regional Police (Constable Ryan Chan) will each present fundraising cheques from their 2018 United Way Campaigns to Daniele Zanotti from UWGT.**
- 4. Daniele Zanotti will say a few words to thank staff.**

Describe the format of your presentation (Power Point, DVD, VHS, Display, etc.)

verbal only

* If the presentation is Power Point will it be provided in hard copy Yes No

* If you replied YES to the above, please prepare your handouts as follows:

- Two slides per page, double-sided, stapled, three-hole punched, 45 copies
- Provide the material, at a minimum, the day before the meeting to Legislative Services

Will there be a photo opportunity? Yes No

Who have you contacted in Communication Services regarding this award presentation?

Name Bethany Lee, Manager Strategic Client Communications Ext. 8556

Will circulation of any materials to Councillors at the time of the presentation be required? Yes No



REPORT
Meeting Date: 2019-04-11
Regional Council

DATE: March 26, 2019

REPORT TITLE: **2018 OPERATING FINANCIAL TRIANNUAL PERFORMANCE REPORT - YEAR END (UNAUDITED)**

FROM: Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer

RECOMMENDATION

That the 2018 surplus management actions, as outlined in the report of the Commissioner of Finance and Chief Financial Officer, titled “2018 Operating Financial Triannual Performance Report – Year End (Unaudited),” be implemented.

REPORT HIGHLIGHTS

- Regional Council approved the 2018 Operating Budget of \$2.4 billion to provide funding for the Region to continue delivering services and meet the service needs of the residents and growing community.
- Tax Supported Services ended the year with a surplus of \$8.3 million, or a variance to budget of 0.8 per cent, which is within the budget accuracy target range of plus or minus 3 per cent.
- Utility Rate Supported Services ended the year with a surplus of \$14.7 million, or a variance to budget of 3.8 per cent, which is slightly outside the budget accuracy target range of plus or minus 3 per cent.
- The recommended surplus and reserve management actions included in this report are in line with Peel’s Long Term Financial Planning Strategy as they support financial flexibility, financial vulnerability and financial sustainability.
- A companion capital performance report for 2018 provides more analytics on the capital program.

DISCUSSION

1. Background

In November 2017, Regional Council approved a \$3.1 billion budget for 2018, including \$2.4 billion in operating funding for Regional services and a \$0.7 billion capital investment in Peel’s infrastructure.

The approved 2018 Operating Budget of \$2.4 billion included \$0.5 billion to Peel’s externally financed agencies: Peel Regional Police, Ontario Provincial Police, three Conservation

8.1-2

2018 OPERATING FINANCIAL TRIANNUAL PERFORMANCE REPORT - YEAR END (UNAUDITED)

Authorities, and Municipal Property Assessment Corporation. The budget provided the Region of Peel with the funding to support community needs through services that ensure that people's lives are improved in their time of need; communities are integrated, safe and complete; and government is future-oriented and accountable (2018 service levels are listed in Appendix I).

The Region's operating budgets are developed based on the best information available during budget preparation. Budget assumptions are modeled and projected for drivers such as social assistance caseload, 9-1-1 call volumes, winter events, and water consumption. Risks are identified and mitigated where reasonably possible, including using rate stabilization reserves to address volatility in weather conditions, economic cycles and one time initiatives, or to minimize the impact on the tax and utility rate payers.

The Budget Policy requires that staff report the financial status of the organization at a minimum of twice annually. This report provides the third and final update on the financial results of the 2018 Operating Budget, as at December 31, 2018.

2. Operating Results

The Region ended the year with an overall surplus of \$23.0 million or a variance to budget of 1.6 per cent relative to both net tax levy and utility rate total billing revenues, which is within the budget accuracy target range of plus or minus 3 per cent.

As outlined in Table 1 below, the overall year end position is a combined result of Tax Supported Services, which resulted in a positive budget variance of \$8.3 million, and the Utility Rate Supported Services, which had a positive budget variance of \$14.7 million.

Table 1

\$ Millions	Total Expenditure Budget	Net Tax Levy/ Total Billings Budget	Net Tax Levy/ Total Billings Year End Actual	Surplus/ (Deficit)	% Variance to Net Budget
Tax Supported	1,911.0	1,040.1	1,031.8	8.3	0.8%
Utility Rate Supported	504.6	389.1	374.4	14.7	3.8%
Total Region of Peel	2,415.6	1,429.2	1,406.2	23.0	1.6%

Appendices I and II provide details on the year end service delivery and operating financial results.

a) Tax Supported Services

As outlined in Table 2 below, Tax Supported Services ended the year with a positive variance of \$8.3 million, or 0.8 per cent of the Tax Supported net levy of \$1.0 billion.

8.1-3

2018 OPERATING FINANCIAL TRIANNUAL PERFORMANCE REPORT - YEAR END (UNAUDITED)

Table 2

\$ Millions	Total Expenditure Budget	Net Tax Levy Budget	Net Tax Levy Year End Actual	Surplus/ (Deficit)	% Variance to Net Budget
Regionally Controlled Tax Services	1,404.5	581.6	575.3	6.3	1.1%
Regionally Financed External Agencies	506.5	458.5	456.5	2.0	0.4%
Total	1,911.0	1,040.1	1,031.8	8.3	0.8%

The surplus is driven by operating variances in various services with details provided in Appendix II.

i) Regionally Controlled Tax Supported Services

The Regionally Controlled Tax Supported Services ended the year with an overall surplus of \$6.3 million or a variance of 1.1 per cent, which is within the accuracy target of plus or minus 3 per cent on a net budget of \$581 million. The overall surplus results from under expenditures and additional revenues. Appendix III provides an analysis of the variance to budget.

ii) Regionally Financed External Agencies

The Regionally Financed External Agencies ended the year with a total surplus of \$2.0 million or a variance of 0.4 per cent. The majority of the variance was related to the annual funding formula settlement for the Ontario Provincial Police.

b) Utility Rate Supported Services

The Utility Rate Supported Services ended the year with a positive variance of \$14.7 million, or 3.8 per cent of total billing budget of \$389.1 million. This variance was predominantly driven by higher water consumption and savings from enrollment in the Industrial Conservation Initiative.

c) Staffing Costs

People are a key investment in delivering services to Peel's community. As 27 per cent of the gross Regional budget is related to staffing, the Region closely monitors workforce related activities. In 2018, Regionally Controlled Services overall spent 99.9 per cent of the budgeted workforce related costs reflecting the accuracy of Peel's budget model and management controls.

d) Surplus Management Actions

In accordance with the Budget Policy and Reserve Management Policy, the Chief Financial Officer is authorized to carry out the necessary surplus management actions in order to stabilize the current year's fiscal position and future tax and utility rates. Appendix IV of the report provides a summary of the proposed surplus management actions.

**2018 OPERATING FINANCIAL TRIANNUAL PERFORMANCE REPORT - YEAR END
(UNAUDITED)****i) Tax Supported Services**

Tax Supported Services generated a total surplus of \$8.3 million. Approximately \$6.3 million was generated by Regionally Controlled Tax Services and \$2.0 million was generated by Regionally Financed External Agencies.

- The surplus generated by Regionally Controlled Tax Services (\$6.3 million) is proposed to be allocated to reduce the debt financing needed for the Seniors' Health and Wellness Village (\$5.8 million to the Long Term Care Buildings Reserve) and to fund the 2019 Emerald Ash Borer tree removal costs in Conservation Authorities (\$0.5 million to the Working Fund Reserve). The reduction in future debt increases Peel's financial flexibility to support other key infrastructure requirements.
- The surplus generated by Ontario Provincial Police (OPP) – Caledon (\$2.0 million) will be transferred to Caledon Policing Stabilization Reserve.
- The deficit of \$9 thousand from Municipal Property Assessment Corporation resulted from a greater allocation of costs due to higher than budgeted growth in Peel, will be funded through the Assessment Services Working Fund Reserve.

ii) Utility Rate Supported Services

Utility Rate Supported Services ended the year with a positive variance of \$14.7 million. It is proposed that \$4.9 million be allocated to the Utility Rate Stabilization Reserve to address the impact of weather events and \$9.8 million to the Utility Rate Supported Capital Reserve to help maintain the state of good repair of water and wastewater assets.

The above recommended surplus management actions support Peel's Long Term Financial Planning Strategy by mitigating risks to financial flexibility, financial vulnerability and financial sustainability of Regional services and assets. These actions stabilize Peel's overall financial condition and future tax and utility rates, as well as contribute to the sustainability of the capital program.

e) Write-offs

Accounts Receivable Policy gives the Chief Financial Officer the authority to approve the write-off of Water, Wastewater and General Receivable billings deemed uncollectable and requires staff to disclose these through the triannual reporting process.

The 2018 Budget includes provision for anticipated write-offs. Write-offs are only recorded when all means of collection have been exhausted. At the end of 2018, total write-offs amounted to \$88 thousand or 0.01 per cent of total billings. Appendix V provides a summary of the write-offs for the 12-month period ending December 31, 2018.

**2018 OPERATING FINANCIAL TRIANNUAL PERFORMANCE REPORT - YEAR END
(UNAUDITED)****f) 2019 Outlook**

As noted earlier in the report, the annual budget is developed by reviewing and modelling budget assumptions based on the best available information at the time. The analysis of year financial results informs the next planning cycle.

Examples of how changing assumptions and trends were incorporated in the 2019 Budget include:

- **Revenue for Recycled Materials** - Imports of recyclables continues to generate significant risk in marketing the Region's commodities and related revenue generation. The Region included a reserve draw of \$5.2 million to offset the temporary impact and costs while retrofits are made to the equipment to improve the quality of recyclable material for sale.
- **Energy Costs** – Energy costs decreased by 8.0 per cent primarily due to participation of Regional facilities in the Industrial Conservation Initiative program of the Province, combined with the end of the Debt Retirement Charge collection and impact of the Fair Hydro Act pricing, which reduced costs of electricity
- **Workplace Safety and Insurance Board (WSIB)** – Increased budget by \$1.4 million for actuarial liability of WSIB claims

There were also legislative changes that occurred subsequent to the development of the 2019 Budget. The full impact of these changes is yet to be determined and could affect the Region's financial performance in 2019 and the 2020 Budget. The provincial budget announcement may also impact levels of provincial funding assumed in the 2019 budget.

Staff will closely monitor the impact of the above-mentioned changes on 2019 performance and the 2020 Budget. The budget assumptions will be updated as needed to inform the development of the 2020 budget development and Regional Council through the budget process.

3. Impact on Rate Stabilization Reserves

The 2018 Budget provided a total of \$7.7 million contingent Rate Stabilization Reserve draws to fund one-time pressures and smooth out the tax and utility rate impact associated with requirements such as incremental operating costs related to the continued implementation of bi-weekly waste collection or the funding of costs related to the impact of the Emerald Ash Borer.

Regional Council's decision to utilize draws from Rate Stabilization Reserves to address temporary pressures is prudent. As overall Regionally Controlled Services completed the year in a surplus position, no reserve draws were required to address their temporary pressures. The Rate Stabilization Reserve draws to support External Agencies' services totaled \$579 thousand. This includes a draw of \$17 thousand by Peel Regional Police to bring its net position to zero. In addition, a reserve draw of \$562 thousand was taken to fund the Emerald Ash Borer tree removal cost for the Conservation Authorities as approved in the 2018 Budget. As a result of prudent decisions, the Region's financial flexibility was maintained and property taxes were not unnecessarily increased.

**2018 OPERATING FINANCIAL TRIANNUAL PERFORMANCE REPORT - YEAR END
(UNAUDITED)**

4. 2018 Capital Performance

A companion report titled, "2018 Capital Performance and Impact on Capital Reserves and Reserve Funds" provides additional information and analyses of the Region's capital program to support Regional Council in making better informed decisions on the capital program.

CONCLUSION

Throughout 2018, while facing changes in the economy, commodity markets and legislative environment, the Region continued to deliver services to meet the needs of the residents and businesses of a growing community. The surplus management actions are in line with Peel's Long Term Financial Planning Strategy as they support financial flexibility, financial vulnerability and financial sustainability.



Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer

Approved for Submission:



J. Smith, Acting Chief Administrative Officer

APPENDICES

- Appendix I - 2018 Service Delivery Results
- Appendix II - Statement of Net Expenditure
- Appendix III - Year End Variance Analysis
- Appendix IV - 2018 Proposed Surplus Allocation Summary
- Appendix V - Summary of 2018 Write-offs

For further information regarding this report, please contact Norman Lum extension 3567 or via email: Norman.Lum@peelregion.ca.

2018 Service Levels

Service	Service Level Measure	2018 Target	2018 Actual
Property Tax Supported			
Living - People's lives are improved in their time of need			
 Income Support	Number of clients supported monthly	19,500	18,755
 Employment Support	Number of clients supported	3,000+	4,902
 Child Care	Number of child care subsidies	15,400	16,887
 Housing Support	Average number of housing subsidies	11,380+	11,568
 Homelessness Support	Number of units/bed/homes	14,000+	14,925
 Paramedics	Number of emergency calls responded	127,181	136,800
 Long-Term Care	Number of resident days	256,595	254,028
 Adult Day	Number of clients served per weekday	127	131
 TransHelp	Number of trips provided	689,750	716,542
Thriving - Communities are integrated, safe and complete			
 Chronic Disease Prevention	Number of children screened	80,000	96,964
	Number of children identified with urgent dental conditions	13,000	11,779
 Early Growth and Development	Number of children with special needs served	1,564	1,678

2018 OPERATING FINANCIAL TRIANNUAL PERFORMANCE REPORT - YEAR END (UNAUDITED)

2018 Service Levels

Service	Service Level Measure	2018 Target	2018 Actual
Property Tax Supported			
Thriving - Communities are integrated, safe and complete			
 Infectious Disease Prevention	Number of records reviewed with progressive enforcement	247,602	247,362
	Number of inspections conducted	11,000	9,958
	Number of fixed food premises inspected	6,000	6,044
 Roads and Transportation	Lane kilometres of roads maintained	1,666	1,667
	Number of structures managed	176	183
	Number of signalized intersections managed	467	474
 Waste Management	Tonnage of waste managed	500,000	539,646
 Heritage Arts and Culture	Number of visitors	30,000+	28,986
External Agencies - Thriving - Communities are integrated, safe and complete			
 Peel Regional Police (PRP)	Citizen Initiated Events	230,691	236,288
 Ontario Provincial Police (OPP)	Number of Calls for Service	28,700+	23,732
 Conservation Authorities	Hectares regulated and managed	39,165	39,239
	Number of trees, shrubs and seedlings planted	164,204	261,044
Utility Rate Services - Thriving - Communities are integrated, safe and complete			
 Wastewater	Number of customer accounts managed	328,150	327,779
	Wastewater treated per day (in million litres)	661	665
 Water	Number of customer accounts managed	335,350+	334,617
	Water treated per day (in million litres)	593	593

2018 OPERATING FINANCIAL TRIANNUAL PERFORMANCE REPORT - YEAR END (UNAUDITED)

Year-End Position by Service (\$'000)

	Total Revised Budget	Net Revised Budget	2018 YTD ACTUALS Prior to Surplus Management	Year-End Surplus/ (Deficit) \$	Year-End Surplus/ (Deficit) %
Property Tax Supported					
Adult Day	6,785	2,149	1,759	390	18.2%
Child Care	185,525	8,425	7,025	1,400	16.6%
Community Investment	10,499	10,499	9,756	743	7.1%
Employment Support	19,594	2,685	2,289	397	14.8%
Homelessness Support	36,663	13,076	13,905	(829)	(6.3)%
Housing Support	171,325	114,816	111,285	3,531	3.1%
Income Support	237,995	23,514	23,825	(312)	(1.3)%
Long Term Care	90,171	34,510	33,407	1,103	3.1%
Paramedics	100,576	53,855	53,633	223	0.4%
TransHelp	27,472	23,255	24,336	(1,081)	(4.6)%
Living	886,605	286,786	281,220	5,565	1.9%
Chronic Disease Prevention	35,388	11,701	11,220	0	0.0%
Early Growth and Development	52,035	13,352	12,105	1,247	9.3%
Heritage Arts and Culture	6,196	5,883	5,576	307	5.2%
Infectious Disease Prevention	33,490	9,277	9,773	(16)	(0.2)%
Land Use Planning	5,762	3,110	2,887	224	7.2%
Roads and Transportation	68,942	65,656	65,016	640	1.0%
Waste	140,729	107,917	110,197	(2,280)	(2.1)%
Thriving	342,543	216,896	216,774	122	0.1%
CAO Office	1,113	1,113	1,076	37	3.3%
Corporate Services	24,451	22,010	24,019	(2,009)	(9.1)%
Council & Chair	2,519	2,519	2,809	(290)	(11.5)%
Total Corporate Services	28,083	25,642	27,904	(2,262)	(17.3)%
Finance	10,927	8,307	8,411	(104)	(1.2)%
Non-Program (Less Capital Allocation)	67,205	(23,976)	(27,635)	3,659	14.5%
Total Finance	78,131	(15,669)	(19,225)	3,556	13.3%
Digital and Information Services	19,893	18,706	19,096	(390)	(2.1)%
Capital Allocation	49,202	49,202	49,202	0	0.0%
Leading	175,310	77,881	76,977	904	1.2%
Regionally Controlled Services	1,404,458	581,563	574,971	6,591	1.1%
External Organizations - Thriving					
Police Services					
Community Events Policing Grant	0	0	241	(241)	100.0%
Peel Regional Police	446,022	401,510	401,510	0	0.0%
Ontario Provincial Police	13,108	12,788	10,798	1,990	15.6%
Subtotal Police Services	459,130	414,298	412,549	1,749	0.4%
Conservation Authorities	28,420	25,258	25,258	0	0.0%
Municipal Property Assessment Corporation	18,970	18,970	18,979	(9)	0.0%
Subtotal Conservation and Assessment	47,389	44,227	44,237	(9)	0.0%
Region Financed External Organizations	506,519	458,525	456,786	1,739	0.4%
Total Property Tax Supported	1,910,977	1,040,088	8,331	8,330	0.8%
Utility Rate Supported - Thriving					
Water Supply	313,695	240,130	228,434	11,696	4.9%
Wastewater	190,940	149,026	146,033	2,993	2.0%
Total Utility Rate Supported Services	504,635	389,156	374,466	14,689	3.8%
Total Region	2,415,612	1,429,243	382,797	23,019	1.6%

APPENDIX III
2018 OPERATING FINANCIAL TRIANNUAL PERFORMANCE REPORT - YEAR END (UNAUDITED)

Drivers of Year End Operating Position

Tax Supported Services Drivers of Variance	Positive/ (Negative) \$M
Regionally Controlled Services	
Positive	
<ul style="list-style-type: none"> • 2018 payments-in-lieu-of-taxes and supplemental tax revenue higher than estimated 6.3 • Under expenditure in Housing Support due to lower supply of units for the rent supplement program, and lower subsidy payments to providers due to higher rental revenues and lower operating costs 3.5 • Savings from the cessation of a waste diversion pilot investigating an alternative approach to mixed waste processing 1.9 • Net other operating savings 1.7 • Under expenditure in Child Care from maximizing the federal/provincial programs to reduce Regional contribution 1.4 • Under expenditure in Peel Renovates program due to a pending grant review 1.2 • Additional revenue (liquidated damages) from waste vendor 1.2 • Under expenditure in Early Growth and Development from maximizing the federal/provincial programs to reduce the Regional contribution required 1.2 • Savings from slightly later than planned roll out of second Butterfly home at Malton Village and new unit at Sheridan Villa commencing in fourth quarter 1.0 • Savings on delay in implementation of red light cameras at new sites 1.0 • Higher than budgeted allocations of payments from goods producers to help mitigate the environmental impact of their products and packaging 0.7 • Savings from delay in the employment case management technology solution 0.4 • Lower yard waste processing costs 0.3 • Under expenditure for facilities maintenance and operations from PAMA 0.3 • Higher than budgeted revenue in Land Use Planning 0.2 	
Subtotal Positive	22.3
Negative	
<ul style="list-style-type: none"> • Increased costs for the liability of all WSIB claims incurred to date based on an updated actuarial estimate (3.6) • Lower commodity revenue for Waste Management due to stricter regulations on imports of recyclables (4.7) • Contingent Reserve draw not required due to overall surplus (4.3) • Pressure in shelter demand partially driven by increased use of adult shelters by refugee claimants (1.7) • Additional demand in TransHelp trips, due to expanded <i>Accessibility for Ontarians with Disabilities Act</i> eligibility (1.1) • Higher expenditure on winter maintenance events in Roads and Transportation due to the late ice storm in April (0.6) 	
Subtotal Negative	\$(16.0)
Total Regionally Controlled Tax Supported Services	\$6.3
Regionally Financed External Agencies	
<ul style="list-style-type: none"> • Ontario Provincial Police – savings from funding formula 2.0 • Assessment Services (0.009) 	
Total Regionally Financed External Agencies	\$2.0
Total Tax Supported (Regionally Controlled & External Agencies)	\$8.3

APPENDIX III
2018 OPERATING FINANCIAL TRIANNUAL PERFORMANCE REPORT - YEAR END (UNAUDITED)

Utility Supported Services Drivers of Variance	Positive/ (Negative) \$M
Positive <ul style="list-style-type: none"> • Higher revenue from water and wastewater billings as a result of higher water consumption due to lower summer precipitation • Lower energy costs due to enrollment in the Industrial Conservation Initiative • Net other operating savings 	10.9 2.2 1.5
Total Utility Rate Supported Services	14.7
Peel Region Total (Tax & Rate)	\$23.0

Note: Numbers may not add due to rounding

8.1-12

**APPENDIX IV
2018 OPERATING FINANCIAL TRIANNUAL PERFORMANCE REPORT - YEAR END (UNAUDITED)**

2018 Proposed Surplus Allocation Summary

Services	Year End Position	Proposed Surplus Management Actions			
	Surplus/ (Deficit)	Transfer to/ Draw from	Reserve No.	Reserve Description	Amount
<u>Property Tax Supported Services</u>					
Regionally Controlled Services	\$ 6,349,409	Transfer to	R1901	Long Term Care- Buildings	\$ 5,839,409
		Transfer to	R1265	WF - Emerald Ash Borer	\$ 510,000
Ontario Provincial Police (OPP)	\$ 1,989,906	Transfer to	R0001	Caledon Policing Stabilization Reserve	\$ 1,989,906
Assessment Services	\$ (9,443)	Draw from	R1213	Assessment Service Stabilization Reserve	\$ (9,443)
Subtotal - Tax Services	\$ 8,329,872				\$ 8,329,872
<u>Utility Rate Supported Services</u>					
Water Supply & Wastewater	\$ 14,689,130	Transfer to	R0010	Water Rate Stabilization	\$ 4,896,377
		Transfer to	R0241	Water Capital Finance Stabilization	\$ 9,792,753
Subtotal - Utility Rate Services	\$ 14,689,130				\$ 14,689,130
Total Tax and Utility Rate Services	\$ 23,019,002				\$ 23,019,002

APPENDIX V
 2018 OPERATING FINANCIAL TRIANNUAL PERFORMANCE REPORT - YEAR END (UNAUDITED)

Summary of 2018 Write-offs

Write-offs for Period Ending December 31, 2018				
Category	Total Billings	Write-Off Total	% Write-off to Billings	Balance Remaining in Allowance Accounts
General Receivables	\$ 183,089,586	\$ 47,980	.01%	\$ 162,583
Water/Wastewater	\$ 391,168,114	\$ 40,234	.01%	\$ 72,433
Total	\$ 574,257,700	\$ 88,214	.01%	\$ 235,016

Investing to build our *Community for Life*

Living. Thriving.
Leading.

2018 Financial Performance Update

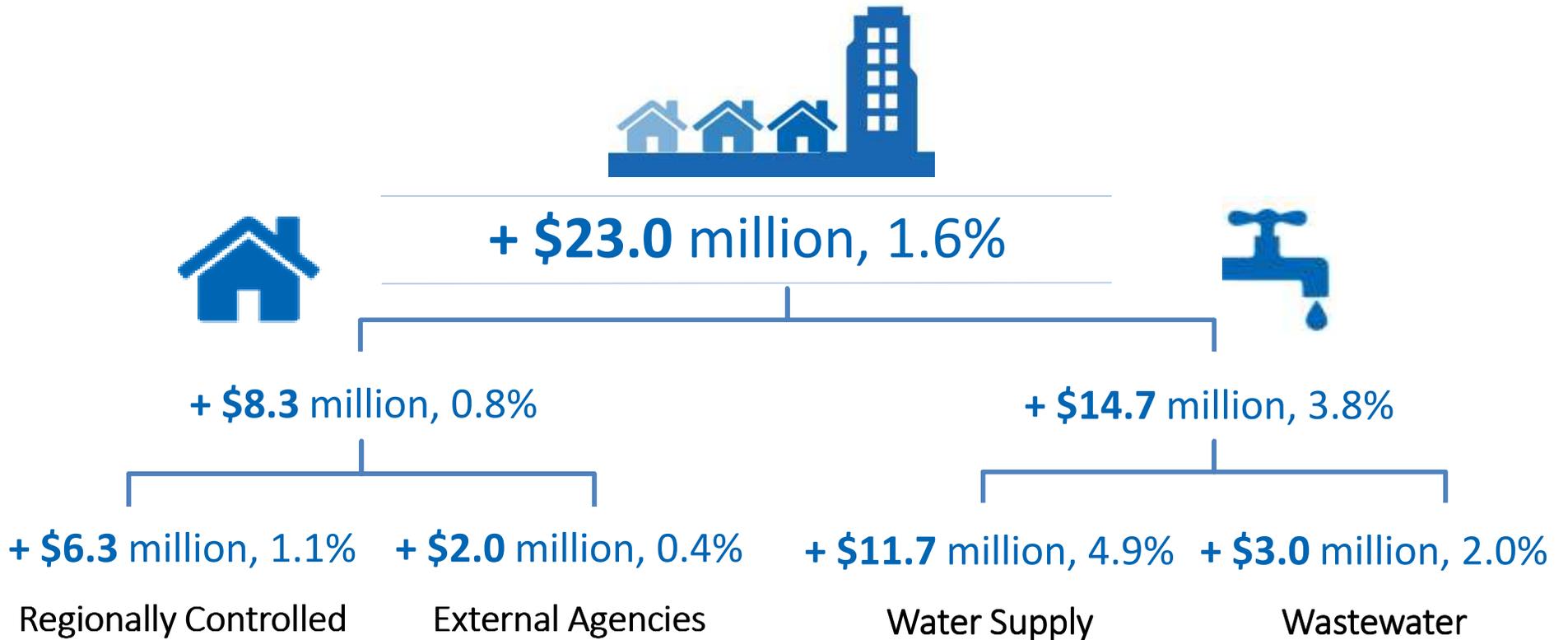
As at December 31, 2018

Presentation by Norman Lum, Director,
Business and Financial Planning

Presented to Regional Council April 11, 2019



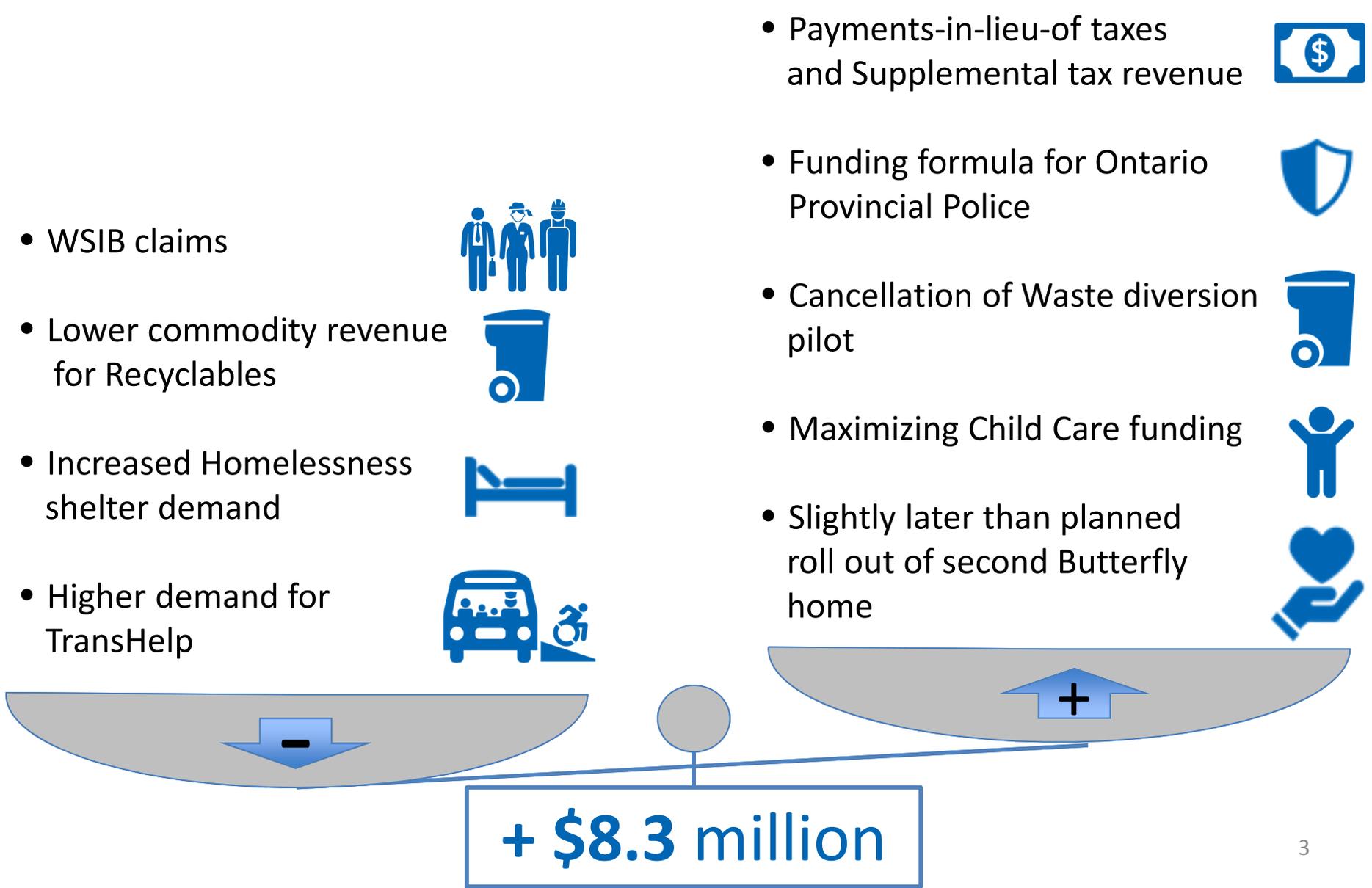
Operating Budget Variance
With Target of +/- 3%



TRI-ANNUAL FINANCIAL REPORTING

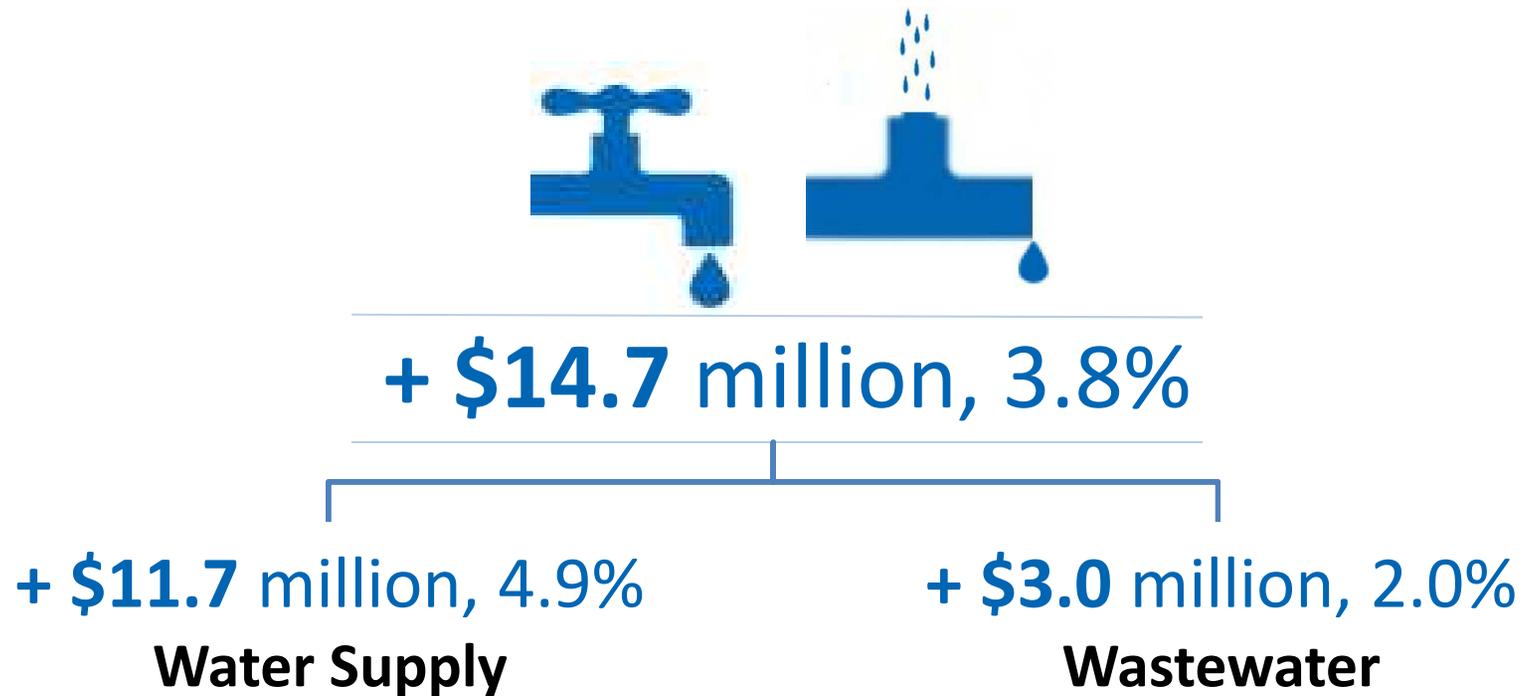
2018 Financial Performance Update

Tax Supported Operating Budget Variance
Unplanned Revenue and Cost Savings



TRI-ANNUAL FINANCIAL REPORTING

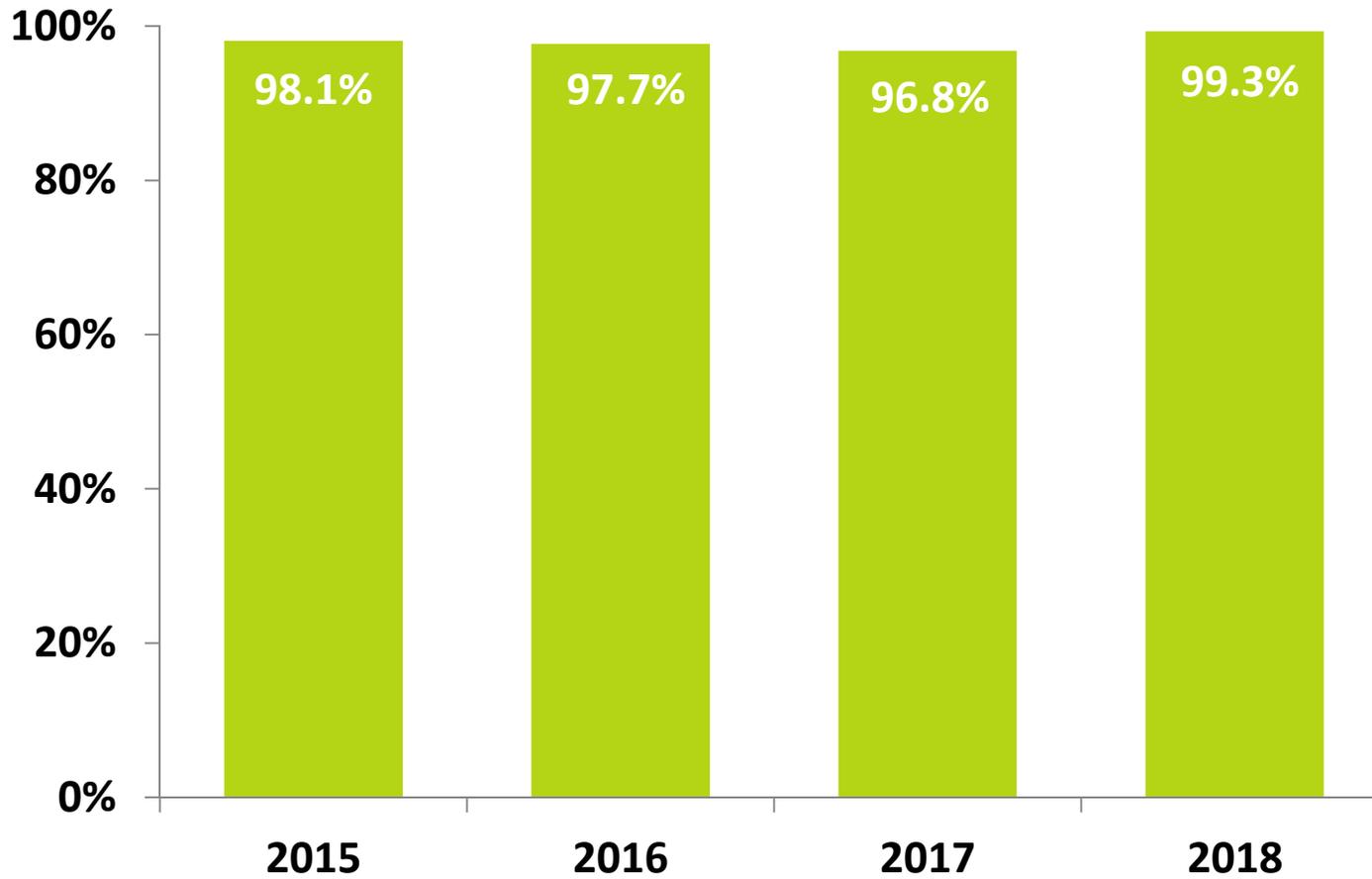
2018 Financial Performance Update

Utility Operating Budget Variance
outside Target of +/- 3%Variance Highlights:

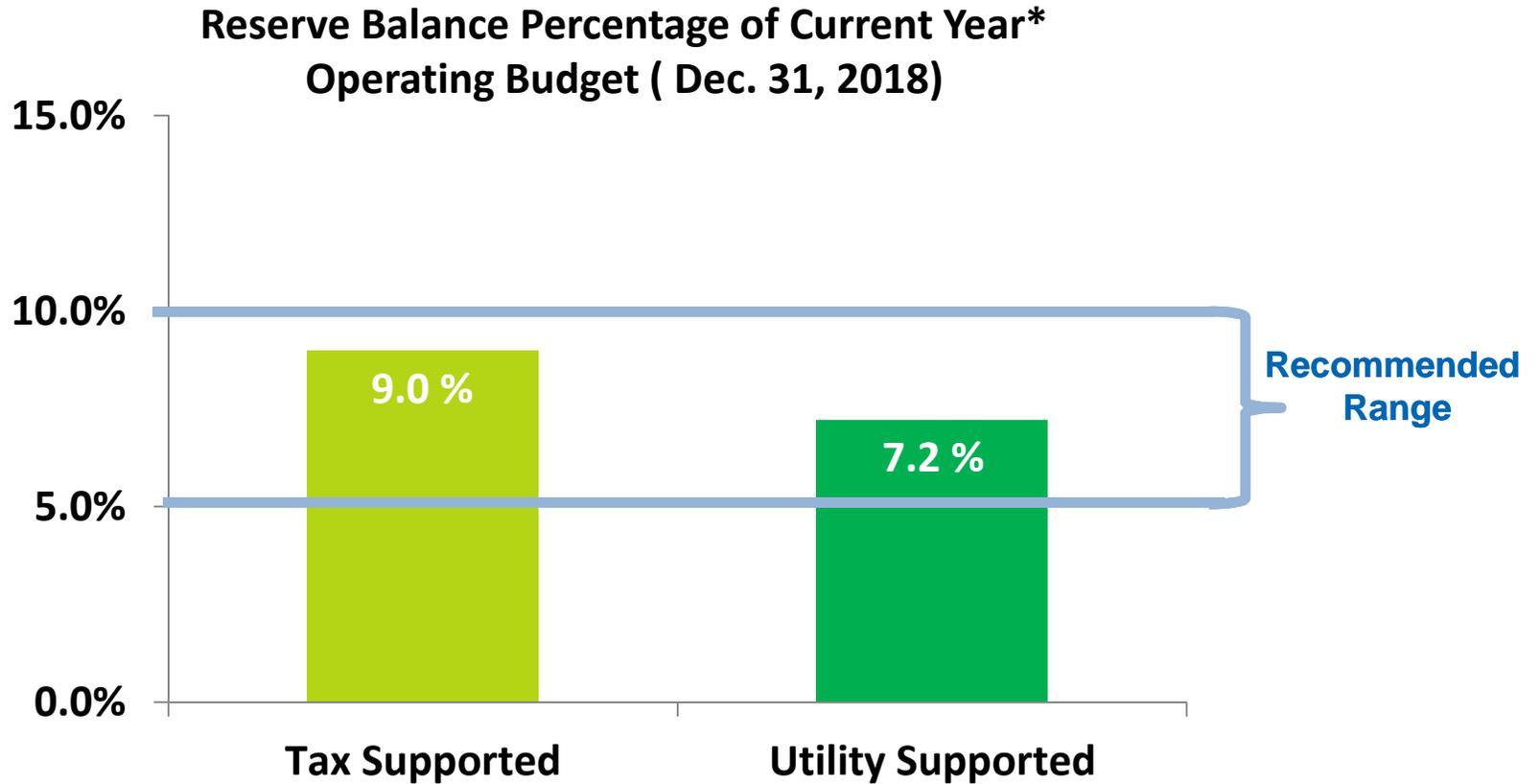
- Higher revenues mainly as a result of higher water consumption
- Lower energy costs due to enrollment in the Industrial Conservation Initiative



**Salary & Wages
Accuracy for the last 5 years**



Sufficient Reserves for Financial Flexibility



Year-end Balance (\$M)*	\$134 M	\$38 M
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* Before surplus management recommendations.

TRI-ANNUAL FINANCIAL REPORTING

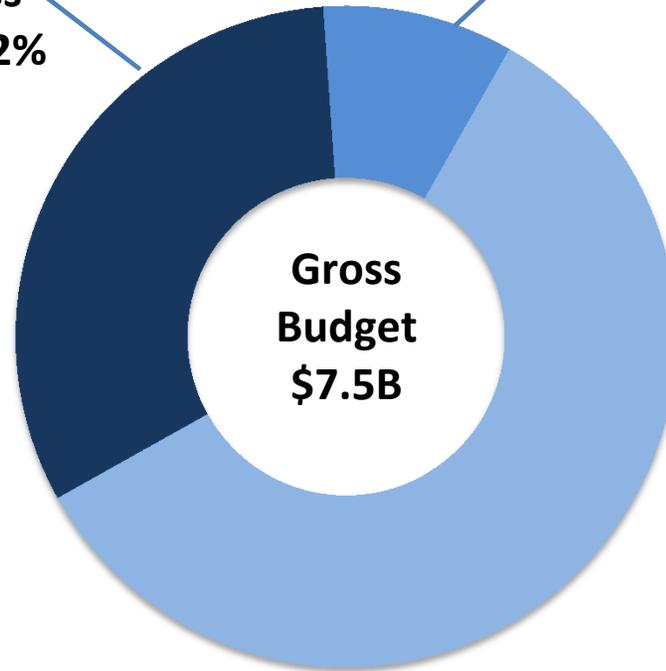
2018 Financial Performance Update

Capital Performance
\$0.7B of Capital Work Completed

Regionally Controlled services

Remaining
Work in
Progress
\$2.4B, 32%

Work
Completed in
2018*
\$0.7B, 9%



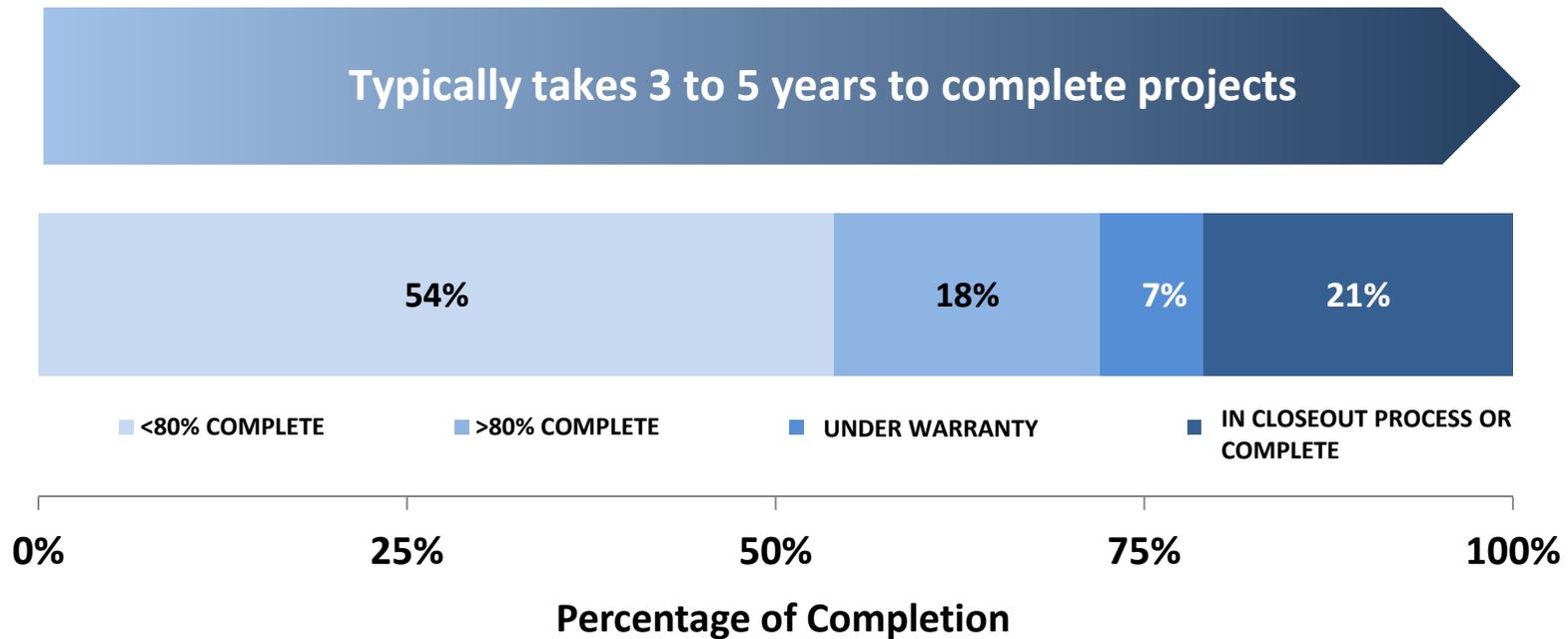
Work
Completed
Prior to 2018
\$4.4B, 59%

*includes \$41 million unspent funds returned to reserves from closed projects

Capital Performance

Capital Work Progressing as Planned

Capital Work – 2018 Stages of Completion (1,266 Projects)



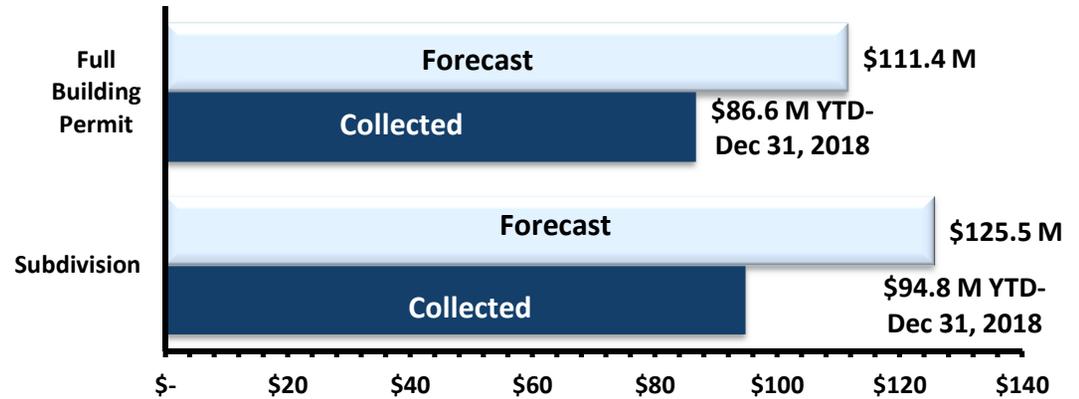
2018 Financial Performance Update

2018 DC Position
(December 31, 2018)

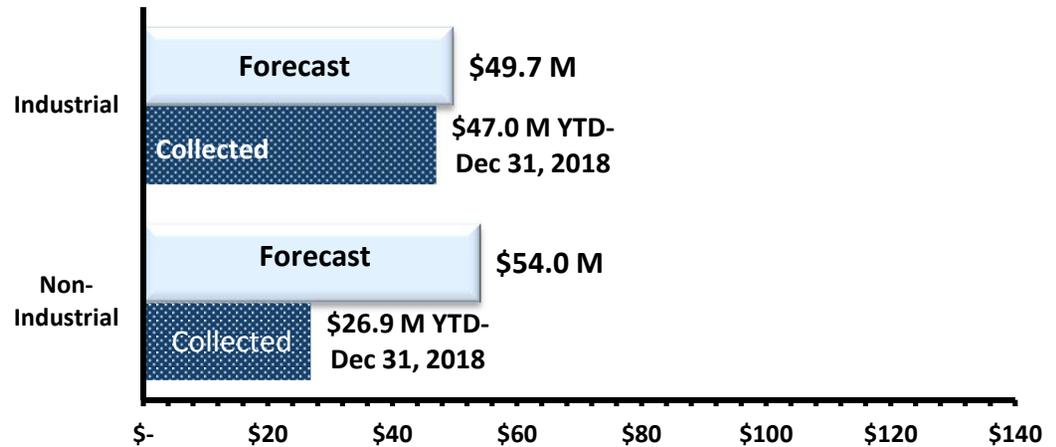
\$255.3 Collected in 2018

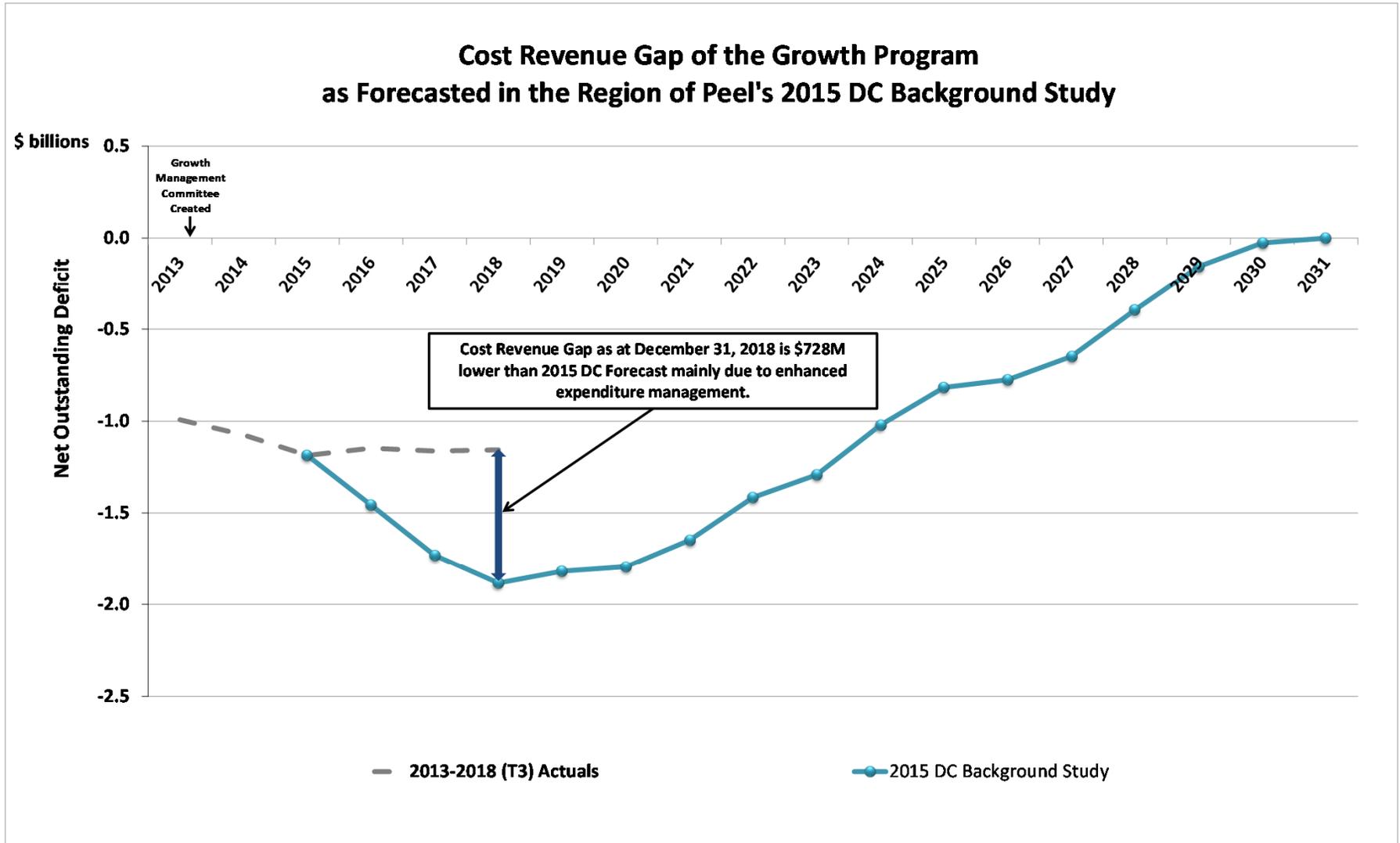


Residential Revenue Behind Target



Non-Residential Significantly Behind Target –
Industrial revenues realized closer to forecast than Non-Industrial





- Budget day on April 11
- Verbal update on April 25
- Budget direction in May





- Operating variance within +/- 3% range



- Capital work progressing as planned



- Surplus management improves financial flexibility and reduces need to issue debt



- Non-residential DC revenues behind target



Regional Tax: \$6.3M

To reduce the debt that needs to be issued for Seniors Health and Wellness Village, and to fund 2019 Emerald Ash Borer tree removal costs in Conservation Authorities

\$5.8M



\$0.5M



Utility Rate: \$14.7M

To support the state of good repair of water and wastewater infrastructure and to address the impact of weather events

\$9.8M



\$4.9M



**ITEMS RELATED TO
PUBLIC WORKS**

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For Information

DATE: April 4, 2019

REPORT TITLE: **CLEAN WATER ACT REQUIREMENTS - SOURCE WATER PROTECTION IMPLEMENTATION UPDATE**

FROM: Janette Smith, Commissioner of Public Works

OBJECTIVE

To provide an update on activities undertaken in 2018 to implement the Source Water Protection Program.

REPORT HIGHLIGHTS

- Through provisions in the *Clean Water Act, 2006*, the Region of Peel is responsible for implementing and enforcing the applicable polices contained in three source protection plans.
- A summary of the roles and responsibilities for the Region and other key partners under the *Clean Water Act, 2006* is attached as Appendix I to this report
- The Region's Source Protection Program is progressing well with many of the source protection plan policies implemented or progressing according to the timelines in the source protection plans.
- The summary attached as Appendix II to this report highlights implementation status in several program categories and is intended to complement the legislated annual progress reporting requirements under the *Clean Water Act, 2006*.
- Staff will continue to ensure the objectives of the source protection plans are achieved and the Region's legislated obligations are met.

DISCUSSION
1. Background

The *Clean Water Act, 2006* directed the preparation of science-based assessment reports and local source protection plans to protect existing and future municipal sources of drinking water. Source protection plans consist of a range of policy tools such as land use planning, prescribed instruments (i.e., permits, licences, and approvals), education and outreach, incentive programs, risk management plans and establishing prohibition to address activities that are considered significant drinking water quality and quantity threats.

The source protection plans also identify the agency or organization responsible for implementing each policy. These implementing bodies are primarily provincial ministries, source protection authorities and municipalities. Through provisions in the *Clean Water Act*,

CLEAN WATER ACT REQUIREMENTS - SOURCE WATER PROTECTION IMPLEMENTATION UPDATE

2006 (the Act), the Region of Peel is responsible for implementing and enforcing the applicable policies contained in three source protection plans as follows:

- Credit Valley - Toronto and Region - Central Lake Ontario Source Protection Plan;
- South Georgian Bay - Lake Simcoe Source Protection Plan; and,
- Halton-Hamilton Source Protection Plan.

The policies of the Credit Valley - Toronto and Region - Central Lake Ontario and the South Georgian Bay - Lake Simcoe Source Protection Plans are the most relevant for the Region, as there are no designated vulnerable drinking water areas in Peel under the jurisdiction of the Halton - Hamilton Source Protection Plan. The Region has an ongoing role working with local source protection authorities to ensure that source protection plans remain current as well as continuing to fulfill its legislated annual reporting responsibilities on the status of source protection plan policy implementation. A summary of the roles and responsibilities of the Region and other key partners under the *Clean Water Act, 2006* is attached as Appendix I to this report.

Reporting and Monitoring Requirements

Under section 81 of the Act, the Risk Management Official (RMO) has a duty to report annually to the appropriate source protection authority within their jurisdiction by February 1 of each year. The annual RMO report outlines the actions taken to implement the source protection plan policies and any associated monitoring to evaluate policy effectiveness and progress during the preceding year. The reporting requirements vary between source protection authorities. For the 2018 calendar year, the source protection authorities have received the information required in the format they have requested for RMO and municipal reports), by the submission due date in accordance with the *Clean Water Act, 2006*.

The Region's Source Protection Program is progressing well with many of the source protection plan policies implemented or progressing according to the timelines in the source protection plans. The summary attached as Appendix II to this report highlights implementation status in several program categories and is intended to complement the legislated annual progress reporting requirements under the *Clean Water Act, 2006*.

CONCLUSION

Staff will continue to ensure the objectives of the source protection plans are achieved and the Region's legislated obligations are met. Staff will report back to Regional Council on an annual basis to share progress updates and next steps.

**CLEAN WATER ACT REQUIREMENTS - SOURCE WATER PROTECTION
IMPLEMENTATION UPDATE**

Approved for Submission:



J. Smith, Commissioner of Public Works and Acting
Chief Administrative Officer

APPENDICES

Appendix I - Summary of Partner Roles and Responsibilities for the Clean Water Act, 2006
Appendix II - Source Water Protection Implementation 2018 Annual Report

*For further information regarding this report, please contact Therese Estephan, Advisor, Source
Water Protection / Risk Management Official.*

Authored By: Therese Estephan

CLEAN WATER ACT REQUIREMENTS - SOURCE WATER PROTECTION IMPLEMENTATION UPDATE

SUMMARY OF PARTNER ROLES AND RESPONSIBILITIES FOR THE *CLEAN WATER ACT, 2006*

Partner Roles and Responsibilities for the <i>Clean Water Act, 2006</i>	
Province of Ontario	<ul style="list-style-type: none"> • Develops and provides guidance on the <i>Clean Water Act, 2006</i>, Regulations, and Director's <i>Technical Rules</i> • Provided funding for technical work required for inaugural assessment reports • Provides funding to support source protection committees and coordination staff at conservation authorities • Appoints the chair of the source protection committee • Minister approval of documents produced by the source protection committee (terms of reference, assessment report and source protection plan) and the source protection authority (amendments) • Crown Ministries - carry out source protection plan significant threat policies associated with prescribed instruments e.g., permits, approvals or licenses issued; and consider implementation of non-legally binding specify action policies • Crown Ministries - provide guidance, data/information sharing, prescribed instrument amendments and compliance as required by source protection plan polices
Source Protection Authority (in most cases the conservation authority)	<ul style="list-style-type: none"> • Lead authority appoints members to the source protection committee • Provides administrative and technical support to the source protection committee • Reviews and provides commentary on annual progress report from the source protection committee and submits report to the Province • Proposes amendments to the source protection plan (amendments could be initiated by the source protection authority or based on Minister's direction) • Notifies affected municipalities, seeks their endorsement on proposed amendments and submits amendments to the Province for approval • Keeps the public and the provincial government updated on implementation of the source protection plan through annual progress reports
Source Protection Committee (watershed level multi-stakeholder steering committee)	<ul style="list-style-type: none"> • Responsible for overseeing preparation of the terms of reference, assessment report, and source protection plan for each source protection area in the source protection region • Ensured that stakeholders and the public were consulted during preparation of the inaugural terms of reference, assessment report, the source protection plan, and continue to be informed of all amendments • Contributes to keeping the source protection plan up-to-date through the identification and assessment of new or revised vulnerable areas and threats to municipal drinking water sources as a result of changes to municipal drinking water systems • May establish working groups to consider new technical results and recommend policy direction and actions to advance the program • On an annual basis, determines whether the source protection plan objectives are being met by reviewing implementation progress reports

SUMMARY OF PARTNER ROLES AND RESPONSIBILITIES FOR THE *CLEAN WATER ACT, 2006*

Municipality	<ul style="list-style-type: none">• Responsible for the implementation of policies in the source protection plan through land use planning and other local decision-making processes• Municipalities responsible for supplying water (Region of Peel) implement and enforce the regulation of drinking water threats through staff appointed to the roles of Risk Management Official and Risk Management Inspector• Development proposals in vulnerable areas are reviewed by the Region's Risk Management Official to ensure that new or changing developments will not result in activities which could threaten municipal water quality or quantity• The Region's Risk Management Official is responsible for the negotiation and establishment of legally-binding, site-specific Risk Management Plans that document best management practices that must be followed to allow an existing activity (or proposed activity) to continue in a way that protects the drinking water source• The Region's Risk Management Inspector conducts inspections through site visits to ensure compliance with source protection plan policies and established Risk Management Plans• Participate in ongoing source protection planning with program partners, provide comments and undertake technical work to reflect municipal drinking water system changes, as applicable• Pass council resolutions where necessary to endorse amendments to the source protection plan, appoint new members to the source protection committee, or support the Drinking Water Source Protection Program• Bring official plan and zoning by-law (upper and lower tier municipalities as applicable) into conformity with the significant threat policies contained in the source protection plan• Report on implementation progress annually to the source protection authority as directed by source protection plan monitoring policies
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Source Water Protection Implementation 2018 Annual Report



Introduction

Source water protection is one component of a multi-barrier protection strategy to ensure municipal water supplies are clean, safe and reliable now and in the future. This report showcases a selection of annual reporting results that measure progress towards the implementation of Source Protection Plans and activities undertaken in 2018 by the Region of Peel to protect municipal drinking water sources from potential contamination and overuse.

Appointment Process and Alternate Risk Management Official Update

A Risk Management Official (RMO), Alternate RMO, Risk Management Inspector (RMI) and Secondary RMI have been appointed to implement the Region's Source Protection Program. In August 2018, the Alternate RMO changed roles within the Region and is no longer supporting the Source Protection Program. The Alternate RMO was originally appointed to ensure continued program continuity and coverage during absences. The appointment of a new Alternate RMO is required and the appointment process is underway.

In 2012, Regional Council approved a staff report which allows delegated authority to the Commissioner of Public Works for the appointment of RMIs. To facilitate ease of administration and streamline the appointment process, a staff report is forthcoming to seek delegated authority to the Commissioner of Public Works, for the appointment of RMOs.

Lake Ontario Collaborative Group

The Region of Peel, the City of Toronto and Durham Region, in collaboration with the province and federal government, are working together to protect Lake Ontario as a shared source of drinking water. This collaboration is driven by the source water protection policies approved by the province under the *Clean Water Act, 2006*.

The Lake Ontario Collaborative Group is working towards establishing sustained year-round, real-time water quality and water circulation monitoring data and reporting. When fully implemented, the program will provide a robust framework for decision-making; strengthen emergency preparedness and response capacities; support new infrastructure assessments; and help adapt to climate change. Through the development of predictive scenario modelling, data-sharing processes, and effective communication protocols municipal water treatment plant operators will be better equipped to respond to events such as large storm systems or unplanned releases (e.g., spills).

Staff will bring forward an update report to a future Regional Council meeting on the Lake Ontario Collaborative Group.

Development Application Review in Vulnerable Areas

Risk Management Official (RMO) review is integrated into the planning and building permit application processes to ensure that new or changing developments will not result in activities which could threaten municipal water quality or quantity. In accordance with Section 59 of the *Clean Water Act, 2006*, a Notice is required to be issued by the RMO confirming whether the development can proceed based on applicable source protection plan policies. In 2018, there were nine Notices issued by the RMO. There were no new significant drinking water threats as a result of the proposed new development or site alteration.

Significant Threat Verification

Threat verification site visits continued in 2018 to confirm the presence or absence of potential significant drinking water threats enumerated in the assessment reports. Source Protection staff also provide education and outreach during these site visits. The assessment reports identified 39 sites with potential significant drinking water threats mostly linked to septic systems, fuel, and agricultural activities within vulnerable areas around Caledon wells. An additional 82 sites with potential significant drinking water threats mostly linked to road salt, were identified within vulnerable areas around Orangeville wells that extend into Caledon (subject to education and outreach risk management measures). To date, 42 sites have been addressed through policy implementation or removed through threat verification site visits. There are nine sites with potential significant drinking water threats remaining to be verified and three sites which require a Risk Management Plan (RMP) to address road salt, hazardous chemicals, and livestock grazing/pasturing (see Figure 1).



Figure 1: Significant Threat Verification

Risk Management Plans

The *Clean Water Act, 2006* authorizes the use of certain policy tools to manage activities identified as significant drinking water threats. These policy tools include, among others, site-specific Risk Management Plans. Based on current information, it is estimated that three Risk Management Plans are required to address significant drinking water threats in the Region.

APPENDIX II

CLEAN WATER REQUIREMENTS - SOURCE WATER PROTECTION IMPLEMENTATION UPDATE

In 2018, a Risk Management Plan template was developed by Source Protection staff and vetted by Legal Services. These site-specific plans document best management practices that must be followed to allow an existing activity (or proposed activity) to continue in a way that protects the drinking water source. The process of negotiation to establish a legally-binding Risk Management Plan requires significant time to build relationships with landowners and business operators. Work is ongoing, and the program is on track to complete the required Risk Management Plans for identified existing significant drinking water threats by the December 31, 2020 compliance deadline.

Education and Outreach

<p>Website Update</p> 	<p>The Region's Source Protection webpage was updated in 2018 to include targeted program messaging as well as factsheets and a link to the Ministry of the Environment, Conservation and Parks interactive mapping tool. The <i>Source Protection Information Atlas</i> mapping tool allows users to search by address to see if a property is located in a vulnerable area where source protection plan policies may apply.</p>
<p>Event</p> 	<p>A staffed information booth was at Albion Hills Conservation Area on Canada Day. It featured a program information display and promotional takeaways. Hard copy source protection plans were available to view, factsheets were handed out and one-on-one discussions took place.</p>
<p>Mail Out</p> 	<p>Source Protection staff collaborated with Marketing and Communications and Environmental Education staff to prepare an awareness package (letter and relevant factsheets) for mail out to all residences/businesses within vulnerable areas near municipal wells. The mail out campaign is planned for mid-2019.</p>

Official Plan Conformity

Regional Planning and Growth Management will be updating the Regional Official Plan to incorporate the applicable Land Use Planning policies of the Credit Valley-Toronto and Region-Central Lake Ontario, Halton-Hamilton and South Georgian Bay Lake Simcoe Source Protection Plans. The policies are intended to protect the Region's sources of drinking water by restricting or prohibiting land-uses that are prescribed drinking water threats from locating in vulnerable areas. The amendment is one component of the Peel 2041 Official Plan Review, through which the Region's environmental and natural resources policies will be updated. The Region intends to hold consultations on the proposed policies in 2019 and complete the amendment in 2020.

Technical Work for New Wells

In 2018, wellhead protection areas were updated, vulnerability scoring, and threats enumeration completed for a new well in Inglewood and Caledon East. The Region is planning to connect the well in Inglewood to the drinking water system in 2019, while the well in Caledon East was brought into operation in 2017. This work has been incorporated into revised assessment reports and source protection plan through a Section 34 Amendment under the *Clean Water Act, 2006*. Amendments have been submitted to the Ministry of the Environment, Conservation and Parks for review and approval.

Regional-Scale Numerical Model of the Groundwater and Surface Water Flow Systems

Staff initiated a Request for Proposal process to build a regional-scale numerical model of the groundwater and surface water flow systems. This work will provide the Region and partner agencies with an authoritative decision support tool for site specific studies, water resources management and long-term planning efforts. This project includes several related source protection initiatives such as updating the municipal wellhead protection area mapping for existing municipal wells, removing the decommissioned well in Caledon East and adding a replacement well in Alton.

This project is expected to take place between early 2019 through mid-2020. An amendment to the assessment reports and source protection plan will follow to incorporate the new mapping, aquifer vulnerability assessment, and updated threats enumeration, as appropriate.

Program Assessment and Initiatives Moving Forward in 2019

The Region's Source Protection Program is progressing well with many of the policies implemented or progressing according to the timelines in the Source Protection Plans. Activities in 2019 will focus on:

- Reviewing development proposals in vulnerable areas to ensure compliance with source protection policies and provide comments as appropriate;
- Completing the negotiations for the three Risk Management Plans currently in progress;
- Providing source protection engagement and awareness sessions;
- Collaborating with source protection authority staff to complete technical work for a new production well in Alton and proceed through the approvals process to incorporate wellhead protection area mapping, vulnerability assessment, and threats enumeration into the assessment report and source protection plan;

APPENDIX II

CLEAN WATER REQUIREMENTS - SOURCE WATER PROTECTION IMPLEMENTATION UPDATE

- Developing an incentive program to help mitigate costs that may be incurred by landowners and business operators required to implement risk reduction measures under an approved Risk Management Plan; and
- Developing education materials and establishing outreach to rural landowners, contractors, and developers related to the disposal of imported fill with the aim to raise awareness on best practices to protect drinking water sources.



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**ITEMS RELATED TO
HEALTH**

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For Information

DATE: April 3, 2019

REPORT TITLE: **BABY-FRIENDLY INITIATIVE DESIGNATION OPTIONS ANALYSIS**

FROM: Nancy Polsinelli, Commissioner of Health Services
Jessica Hopkins, MD MHSc CCFP FRCPC, Medical Officer of Health

OBJECTIVE

To provide Council with information regarding Public Health's decision related to the Baby-Friendly Initiative (BFI) Designation.

REPORT HIGHLIGHTS

- Region of Peel Public Health has been awarded Baby-Friendly Initiative (BFI) designation (designation) since 2009. This World Health Organization/UNICEF designation is internationally recognized. Re-designation in Peel is due November, 2019.
- Staff completed a designation options analysis as part of their ongoing review of evidence and examination of effective public health practices for the community.
- Based on findings of the options analysis, Public Health has decided not to re-apply for designation in 2019; rather, they will maintain those quality and service delivery standards which are relevant to public health practice.
- Public Health in Peel already has a baby-friendly culture that supports all families with their infant feeding choices. They are committed to sustaining that culture through continuous quality improvement.
- There is strong rationale for the decision including: designation no longer being a provincial public health accountability indicator as of 2018; designation is most appropriate for hospitals; it is resource intensive and impacts are minimal.
- The quality of service provided to stakeholders and the public will remain at the same high standard without designation. Resources will be focused on service delivery pressures and service delivery models that meet parents where they are.

DISCUSSION
1. Background

Baby-Friendly Initiative (BFI) designation ('designation') was awarded to Region of Peel-Public Health in 2009 and 2014, and reported to Council at those times. The Region of Peel is due for re-designation in 2019. This World Health Organization/UNICEF designation, awarded by the Breastfeeding Committee for Canada, is a global strategy to improve maternal and infant health through increased breastfeeding. Designation is part of the

BABY-FRIENDLY INITIATIVE DESIGNATION OPTIONS ANALYSIS

Nurturing the Next Generation public health strategic priority (2009-2019) focused on improving health outcomes for families and young children in Peel.

Designation is resource intensive and involves an in-depth, external assessment of organizational practices, policies and behaviours related to infant feeding. There are 175 assessment criteria based on the Breastfeeding Committee for Canada, 10 Steps to Successful Breastfeeding ('10 Steps'). The external assessment takes several days with assessors visiting public health facilities and interviewing clients and staff at all levels. Preparation for the external assessment takes years for the initial designation and a minimum of 18 months for re-designation. Re-designation occurs every five years. In the past, designation was a provincial public health accountability indicator. It is no longer, since the new public health standards were implemented in 2018.

2. Effective Public Health Practice – Options Analysis

Public Health is focused on supporting families to make informed choices about feeding their babies. Services to support families have many access points including face to face infant feeding support at clinics, home visits, through peer volunteers, at community programs and at the Family Health Call Centre. Public Health's infant feeding services are highly rated and served residents with over 7,000 face to face consultations in 2018. (See Appendix I for a list of nutrition supports for families in Peel).

As part of Public Health's ongoing review of evidence and examination of public health practices, an options analysis was completed to assess the ongoing relevance and effectiveness of designation as a contributor to infant feeding and health outcomes in the region of Peel. Ongoing review of programs is part of Public Health's commitment to continuous quality improvement and respect for the taxpayer. The designation review was timely given the ongoing provincial grant deficits (see Regional Council report "Public Health Introduction and 2014-2019 Strategic Priority Status", February 14, 2019) and, that the Ministry of Health and Long-Term Care has removed designation from public health units' accountability agreements.

The options analysis demonstrated that Public Health can maintain the quality and standards of designation relevant to public health practice without designation; therefore, the decision has been made to not re-apply for designation in 2019.

The reasons for this decision include:

- Public Health in Peel already has a baby-friendly culture that supports all families with their infant feeding choices. They are committed to sustaining that culture through continuous quality improvement.
- Designation is most appropriate for hospitals as 100 per cent of the assessment criteria apply to the hospital setting. Approximately 20 per cent of the assessment criteria are not relevant for public health. This is a change from when Public Health first designated in 2009 when the assessment criteria were more relevant to community settings.
- Designation is no longer a Ministry of Health and Long-Term Care accountability indicator for public health.
- The need to focus staff resources on service delivery pressures and new service delivery models that meet parents where they are.

BABY-FRIENDLY INITIATIVE DESIGNATION OPTIONS ANALYSIS

- The designation costs are significant. See Financial Implications.

3. Implications

The implications for stakeholders of the decision not to apply for re-designation in 2019 are minimal. Stakeholders include: families and the public, community partners, hospital colleagues, staff, public health departments across the province and the Breastfeeding Committee for Canada. Information regarding the decision will be communicated to stakeholders throughout the month of April, with the assurance that services for families and supports for them will not change.

Public Health will continue to provide support to hospitals as an organization to support evidence-based infant feeding practices, policies and behaviours. Staff recently provided assistance to Trillium Health Partners to achieve BFI designation in 2017 and are working with William Osler Health System – Brampton Civic Hospital, who are in stages of preparing to designate. In addition, Public Health Nurses are assigned to each of the Peel hospitals, on the maternal-child units, seven days per week, to ensure families have access to public health services in the community after discharge. This support will continue.

FINANCIAL IMPLICATIONS

The options analysis was completed in the fall of 2018. Given it determined that Public Health can maintain the quality and standards of care for clients without designation, the cost for re-designation was not included in the 2019 budget and there are no staff dedicated to the work of re-designation. There is also no provincial funding available to support the designation as this is no longer a public health accountability indicator.

If re-designation were to go forward, the BFI initiative costs approximately \$6,700 for the actual assessment and requires approximately three additional FTE of staff time over 18 months (cost estimated at \$375,000) to lead and organize the preparation of staff and community partners for the external assessment. In addition, BFI training for all public health staff is required at a staff time cost of approximately \$35,000. In order to re-designate, staff resources would need to be re-allocated from direct services.

Instead, resources are being used to maintain the current baby-friendly culture through promotion of the relevant 10 Steps, as outlined in Appendix II. Resources are also being used to maintain and enhance Public Health infant feeding programs and services for all families in Peel, as outlined in Appendix I.

CONCLUSION

The decision not to apply for re-designation in 2019, but maintain the quality and standards of BFI which are relevant to public health practice, is based on a thorough analysis of options. It will have minimal implications for the public and other stakeholders.

BABY-FRIENDLY INITIATIVE DESIGNATION OPTIONS ANALYSIS

Public Health's primary role is to support the seamless transition of families from hospital to home, recognizing that most infant feeding support will happen in the community. Not having BFI designation in 2019 will not impact the experience of our clients and partners or the quality of our services. Public Health is committed to maintaining a baby-friendly culture where all families are supported in their infant feeding choices without judgement and parents receive service in a sensitive, caring manner.



Nancy Polsinelli, Commissioner of Health Services



Jessica Hopkins, MD MHSc CCFP FRCPC, Medical Officer of Health

Approved for Submission:



J. Smith, Acting Chief Administrative Officer

APPENDICES

Appendix I: Public Health Infant Feeding Services and Resources in Peel

Appendix II: Public Health Action to Promote 10 Steps and Maintain Baby-Friendly Culture

For further information regarding this report, please contact.

Anne Fenwick, at ext. 2449; or via email at anne.fenwick@peelregion.ca

Authored By: Claudine Bennett, Manager, Family Health

Reviewed in workflow by: Financial Support Unit

**APPENDIX I
BABY-FRIENDLY INITIATIVE DESIGNATION OPTIONS ANALYSIS**

Public Health Infant Feeding Services and Resources in Peel

Public Health provides Peel families, as well as our health and community partners, with credible nutrition information and advice through a variety of programs. The following **free** nutrition services can be accessed by calling 905-799-7700 and speaking with our Public Health Nurses.

1. **Prenatal Classes** – online eLearning and group classes include teaching about infant feeding during pregnancy to help parents learn what to expect after baby is born.
2. **Breastfeeding Companions program** – peer volunteers are available to women who are breastfeeding or breast and formula feeding. Women are connected to a peer during the prenatal period or soon after birth.
3. **Public Health Nurse in Peel hospitals** – meets with new parents and connect them to services in the community to support infant feeding as well as parenting challenges.
4. **Infant feeding clinics** – free drop-in services at 3 locations where a Public Health Nurse can offer face to face help for breastfeeding, formula feeding and guidance about healthy growth. Clinics are located at 150 Central Park Drive, Brampton; Meadowvale Town Centre, Mississauga; and 325 Central Parkway West, Mississauga.
5. **Home visits** – to support infant feeding. A Public Health Nurse can visit families at home to provide face to face help for infant feeding.
6. **Telephone Line** – Monday to Friday 8:30-4:30, Public Health Nurses are available to answer questions.
7. **Facebook** – available for information or private messaging with Public Health Nurses.
8. **ParentinginPeel.ca website** – instructional videos and information to support families to feed their growing child.

**APPENDIX II
BABY-FRIENDLY INITIATIVE DESIGNATION OPTIONS ANALYSIS**

Public Health Action to Promote 10 Steps and Maintain Baby-Friendly Culture

Breastfeeding Committee for Canada Baby-Friendly Initiative Integrated 10 Steps (2012)	Region of Peel – Public Health Action in 2019 to Maintain Baby-Friendly Culture
1. Have a written breastfeeding policy that is routinely communicated to all health care providers and volunteers.	<ul style="list-style-type: none"> • Breastfeeding policy will be maintained and communicated. • Support for families to breastfeed in Region of Peel facilities will continue.
2. Ensure all health care providers have the knowledge and skills necessary to implement the breastfeeding policy.	<ul style="list-style-type: none"> • A 20-hour breastfeeding course and regular in-service education will continue to be provided for staff in the Family Health Division.
3. Inform pregnant women and their families about the importance and process of breastfeeding.	<ul style="list-style-type: none"> • Credible and evidence-informed information for families will be maintained. • Practices to support parent’s infant feeding choices will continue.
4. Place babies in uninterrupted skin-to-skin contact with their mothers following birth.	<ul style="list-style-type: none"> • This step is not relevant for public health. • Support is provided for hospital partners to include this as a standard practice.
5. Assist mothers to breastfeed and maintain lactation should they face challenges including separation from their infants.	<ul style="list-style-type: none"> • Support for families will continue through public health services and resources in the community.
6. Support mothers to exclusively breastfeed for the first 6 months, unless supplements are medically indicated.	<ul style="list-style-type: none"> • Practices to support parent’s infant feeding choices will continue. • Key message for families to provide babies with as much breastmilk as possible, for as long as possible will continue.
7. Facilitate 24-hour rooming-in for all mother-infant dyads: mothers and infants remain together.	<ul style="list-style-type: none"> • This step is not relevant for public health. • Support is provided for hospital partners to include this as a standard practice.
8. Encourage responsive baby-led or cue-based breastfeeding and sustained breastfeeding beyond six months with appropriate introduction of complementary foods.	<ul style="list-style-type: none"> • Practices to support parent’s infant feeding choices will continue. • Key message for families to introduce complementary (solid) foods at about six months will continue.
9. Support mothers to feed and care for their breastfeeding babies without the use of artificial teats and pacifiers.	<ul style="list-style-type: none"> • Evidence-informed information and support for families’ informed choices will continue.
10. Provide a seamless transition between the hospital and community.	<ul style="list-style-type: none"> • Resources and services to ensure a seamless transition for families will continue.

DATE: April 3, 2019

REPORT TITLE: **PUBLIC HEALTH VISION SCREENING IN PEEL SCHOOLS**

FROM: Nancy Polsinelli, Commissioner of Health Services
Jessica Hopkins, MD MHSc CCFP FRCPC, Medical Officer of Health

RECOMMENDATION

That the Ontario Public Health Standards Child Visual Health and Vision Screening Protocol be partially implemented by promoting the availability of a free annual comprehensive eye examination by an optometrist to parents and caregivers of young children;

And further, that the Regional Chair write a letter on behalf of Regional Council, to the Minister of Health and Long-Term Care, requesting changes to the Child Visual Health and Vision Screening protocol that reflect the scientific evidence and build on OHIP-funded comprehensive eye exams;

And further, that a copy of the Regional Chair's letter be sent to the Chairs of Ontario's Boards of Health.

REPORT HIGHLIGHTS

- Vision is essential to child development and learning.
- Effective January 1, 2018, the modernized Ontario Public Health Standards: Requirements for Programs, Services, and Accountability required school vision screening services be offered to all senior kindergarten children.
- No ongoing additional funding from the Ministry of Health and Long-Term Care is available to implement this screening program.
- Research does not demonstrate evidence for the effectiveness of universal vision screening programs for children up to the age of six years.
- From birth, Ontario children are already eligible through OHIP for routine vision screening during well-baby and child visits by primary care providers, as well as annual comprehensive eye exams from optometrists.

DISCUSSION

1. Background

Vision is important for child development. Early identification and treatment of vision problems in the younger years is critical for learning potential and quality of life. Vision problems may go unnoticed in early childhood due to a child's inability to recognize or

PUBLIC HEALTH VISION SCREENING IN PEEL SCHOOLS

complain about visual deficits. Therefore, children are routinely screened for vision problems from birth by primary care providers (e.g., family doctors, pediatricians) at well-baby and child visits. Any concerns detected in a child at these visits would prompt a referral to an optometrist or ophthalmologist for further investigation.

OHIP covers an annual comprehensive eye exam by an optometrist for children from birth up to and including 19 years of age. The College of Optometrists of Ontario lists 402 optometrists practicing in Peel on its website.¹ Corrective eyeglasses or lenses are not covered by OHIP but may be funded by Ontario Works, the Ontario Disability Support Program, non-profit organizations (e.g. Eye See Eye Learn), third party insurance companies, or out-of-pocket payments.

Vision Issue

Five to 10 per cent of preschoolers will have vision difficulties which, if left untreated, may interfere with the proper development of visual acuity (i.e. sharpness of vision).² In severe cases, permanent loss of vision in one or both eyes may result. The most common vision problems in children include:

- **Refractive vision disorder:** the shape of the eye prevents a person from focusing well. The length of an eyeball or changes in the curvature of the cornea or lens may cause this disorder. Examples of refractive errors include: myopia (nearsightedness); hyperopia (farsightedness); and astigmatism (abnormal curvature of the cornea or lens).
- **Strabismus:** when both eyes do not line up in the same direction, resulting in the inability to look at the same object at the same time. One or both eyes may turn inward, outward or upward. Depth perception may be affected.
- **Amblyopia:** also known as “lazy eye”, when vision is reduced and not correctible to a normal level with optical devices. It exists in an eye that did not develop normal eyesight and usually presents in the first six years of life. It commonly progresses due to lack of treatment of refractive error and strabismus.

In Peel, 41 per cent of children born in 2008 had at least one comprehensive eye exam between two and five years of age.^{3,4} Across Ontario, the proportion is similar where 47 per cent of children had a comprehensive eye exam between the ages of two and five.^{3,4}

¹ College of Optometrists of Ontario. (2019). *Find an Optometrist*. [online] Available at: https://members.collegeoptom.on.ca/coo_prod/COO/PublicDirectory/Public_Directory_Member/Public_Register/PublicRegisterMember.aspx [Accessed 4 Jan. 2019].

² Canadian Pediatric Society, <https://www.cps.ca/en/documents/position/children-vision-screening>. Posted April 1, 2009 and reaffirmed February 28, 2018

³ Medical Services (OHIP Billing) Database, 2010-2014. Ontario Ministry of Health and Long-Term Care, IntelliHEALTH Ontario, Extracted: June 11, 2018.

⁴ Ontario Registered Persons Database, 2016. Ontario Ministry of Health and Long-Term Care, IntelliHEALTH Ontario, Extracted: June 11, 2018.

PUBLIC HEALTH VISION SCREENING IN PEEL SCHOOLS

2. Childhood Universal Vision Screening Programs

Vision screening is a short sequence of tests that are administered by trained individuals to identify children in need of a comprehensive eye exam for the diagnosis and/or treatment of vision problems.

Vision screening cannot diagnose vision disorders, nor is it a replacement for a comprehensive eye exam which is a more fulsome assessment of eye health. Comprehensive eye exams are typically completed by an optometrist (see Appendix I: Vision Health Services in Ontario).

Globally, childhood universal screening programs vary widely by route of delivery (e.g., school vs. clinic-based), method, and age at screening. In 2016, Public Health Ontario conducted a systematic review regarding the effectiveness of universal vision screening programs for children one to six years of age; however, Public Health Ontario was unable to draw a definitive conclusion due to the lack of high quality evidence available.⁵

3. Role of Public Health Units in School-Based Vision Screening

Effective January 1, 2018, the Ontario Public Health Standards: Requirements for Programs, Services, and Accountability requires all Boards of Health to provide, in collaboration with community partners, visual health supports and vision screening services, in accordance with the Child Visual Health and Vision Screening Protocol, 2018.⁶ The protocol defines the roles, responsibilities and steps necessary for public health units to:

- Annually implement vision screening with senior kindergarten students in all schools; and
- Increase awareness of visual health and the availability of OHIP-covered comprehensive eye exams.

This includes pre-screen and post-screen notifications to parents (i.e., by letter or telephone), health promotion and targeted outreach to priority populations.

Public health units would use three vision screening tests to identify high-risk children in need of a comprehensive eye exam by an optometrist. Screening would take on average up to 20 minutes per child. Additional staff time will be required to follow up with parents post screening. Public health units must also collect and record screening data for analysis and interpretation, as specified by the Ministry of Health and Long-Term Care ('Ministry').

Funding is not provided by the Ministry to public health units to support ongoing implementation of the protocol. Peel Public Health would need to cut back on other services to free up funding for this program. Based on 2018 data, approximately 15,200 senior kindergarten students in Peel would require vision screening annually.

⁵ Ontario Agency for Health Protection and Promotion (Public Health Ontario). (2016). Effectiveness of vision screening programs for children aged one to six years. Toronto, ON: Queen's Printer for Ontario.

⁶ Ministry of Health and Long-Term Care. (Aug., 2018). Child Visual Health and Vision Screening Protocol, 2018. Toronto, ON: Queen's Printer of Ontario. [Online] http://health.gov.on.ca/en/pro/programs/publichealth/oph_standards/docs/protocols_guidelines/Child_Visual_Health_and_Vision_Screening_Protocol_2018_en.pdf

PUBLIC HEALTH VISION SCREENING IN PEEL SCHOOLS

4. Recommended Approach for Region of Peel

Routine vision screening by primary care providers and comprehensive eye exams by optometrists are available in the community yet a gap exists in their utilization. In the context of a lack of ongoing Ministry funding, and the uncertain evidence to support universal vision screening programs, staff recommend:

- That the Ontario Public Health Standards Child Visual Health and Vision Screening Protocol be partially implemented by promoting the availability of a free annual comprehensive eye examination by an optometrist to parents and caregivers of young children; and
- That the Regional Chair on behalf of Regional Council, send a letter to the Minister of Health and Long-Term Care, requesting changes to (the removal of the vision screening requirement component of) the Child Visual Health and Vision Screening Protocol within the Ontario Public Health Standards.

This approach will avoid the significant costs associated with screening thousands of senior kindergarten students in different schools in Peel and the time required for parent follow-up. If vision screening was implemented in Peel schools, resources would need to be found through increased Regional funding or by diverting funds from other programs that have a greater potential impact on health.

This approach also includes Peel Public Health working to better understand the barriers experienced by parents/caregivers to access vision services.

RISK CONSIDERATIONS

Peel Public Health would not be in compliance with the vision screening requirement under the Ontario Public Health Standards and would risk non-compliance with the *Ontario Health Protection and Promotion Act*. Partial implementation will not put children at risk since emphasis will be placed on promoting the free, OHIP-covered comprehensive eye exams, while exploring and reducing barriers for priority populations. This includes working with community partners, including school boards, to maximize health promotion reach and impact.

FINANCIAL IMPLICATIONS

Regional funding for staff resources and equipment would be required for full implementation of the Vision Screening Protocol, in the absence of Ministry funding. This includes a projected \$1,311,000 for staffing requirements and \$55,000 for initial capital expenses for screening equipment.

Costs for travel and production of health promotion resources are not included in this estimate.

Partial implementation through health promotion resources is estimated at \$10,000 for printing and translation costs. The promotion of OHIP-covered eye exams by optometrists could be delivered by oral health staff during school dental screenings.

In 2018, the Ministry provided one-time funding whereby \$5,100 was used for determining the feasibility and design of a vision screening program. A funding request to support the full implementation was submitted in 2019, however there is significant risk of not receiving the full

PUBLIC HEALTH VISION SCREENING IN PEEL SCHOOLS

amount given the current provincial policy of cost containment and historic underfunding of Public Health in Peel.

CONCLUSION

Vision health is important for child development and learning. OHIP-covered eye exams by optometrists are available to diagnose vision problems. Public Health can work with schools and parents to build awareness about visual health and the free vision services available in the community.



Nancy Polsinelli, Commissioner of Health Services



Jessica Hopkins, MD MSc CCFP FRCPC, Medical Officer of Health

Approved for Submission:



J. Smith, Acting Chief Administrative Officer

APPENDICES

Appendix I – Vision Health Services in Ontario

For further information regarding this report, please contact Paul Sharma, Director, Chronic Disease and Injury Prevention, ext. 2013.

Authored By: Kirsten Barnes, Sandra Almeida, Chronic Disease and Injury Prevention

Reviewed in workflow by: Financial Support Unit

**APPENDIX I
PUBLIC HEALTH VISION SCREENING IN PEEL SCHOOLS**

Vision Health Services in Ontario

The following table compares the vision screening and eye exams conducted by primary care providers, public health and optometrists.

Provider	Age Group and Frequency	Service Type	Service Components
Primary care providers (i.e. family physicians, pediatricians, nurse practitioners)	0-5 years at every well-baby/child visit	Routine vision screening	<ul style="list-style-type: none"> • Child's health history • Risk factor assessment (e.g. family history of eye disorders) • Retinal exam (red reflex) • Eye alignment • Visual acuity (age 3+)
Public Health Units	4-5 years olds in senior kindergarten	Universal vision screening	<ul style="list-style-type: none"> • Visual acuity • Depth perception • Refractive error (e.g. myopia/hyperopia, astigmatism)
Optometrists	0-19 years, annually	Comprehensive eye exam	<ul style="list-style-type: none"> • Child's health history • Risk factor assessment (e.g. family history of eye disorders) • Visual acuity • Depth perception • Eye alignment and focus • Eye muscle movement • Retinal exam after pupil dilation • Slit lamp exam of the front of the eye (e.g. cornea, lens) • Refractive error (e.g. myopia/hyperopia, astigmatism) • Prescription for eye glasses or other treatment • Eye pressure (as needed) • Colour vision (as needed)

Vision screening cannot diagnose vision disorders, nor is it a replacement for a comprehensive eye exam conducted by an optometrist.

**ITEMS RELATED TO
PLANNING AND GROWTH
MANAGEMENT**

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PUBLIC MEETING
THE REGIONAL MUNICIPALITY OF PEEL
REPORT FROM THE CLERK

March 28, 2019

1. OPENING OF PUBLIC MEETING

Regional Chair Iannicca called the public meeting to order at 9:02 a.m. in the Council Chamber, Regional Administrative Headquarters, 10 Peel Centre Drive, Suite A, Brampton. He stated that the public meeting was open and was being held pursuant to Section 17, subsection (15) of the *Planning Act*, R.S.O. 1990, as amended (the *Planning Act*) to inform the public and to obtain their input with respect to proposed North West Brampton Area Shale Resources Policies Regional Official Plan Amendment.

2. CONFIRMATION OF NOTIFICATION

Kathryn Lockyer, Regional Clerk, stated that, in accordance with the requirements of the *Planning Act*, if a person or public body does not make an oral submission at the March 28, 2019 public meeting or make a written submission to the Region of Peel before this proposed official plan amendment is adopted, the person or public body is not entitled to appeal the decision of the Council of the Region of Peel to the Local Planning Appeal Tribunal.

Further, if a person or public body does not make an oral submission at the March 28, 2019 public meeting or make a written submission to the Region of Peel before the proposed official plan amendment is adopted, the person or public body may not be added as a party to the hearing of an appeal before the Local Planning Appeal Tribunal unless, in the opinion of the Tribunal, there are reasonable grounds to add the person or public body as a party.

Kathryn Lockyer stated that Notice of the Public Meeting was given in accordance with Section 17, subsection (15) of the *Planning Act*, by publication in the following news media having general circulation in the Region of Peel:

Brampton Guardian	February 21, 2019
Mississauga News	February 21, 2019
Caledon Enterprise	February 21, 2019
Caledon Citizen	February 21, 2019

The notice was posted on the Region of Peel website as of February 21, 2019 and the Draft Official Plan Amendment was available to the public online as of February 14, 2019.

* See text for arrivals

◆ See text for departures

Further, Notice of the Public Meeting was given to the prescribed persons and public bodies as required by Sections 17 (15) and (17) of the *Planning Act*, and in accordance with Ontario Regulation 543/06.

3. FURTHER NOTICE REQUEST

Kathryn Lockyer, Regional Clerk, stated that if any person would like further notice of the future passage of this proposed Official Plan Amendment, they are requested to give their full name, address, postal code and telephone number at the Clerk's Reception Counter prior to leaving the meeting.

4. STAFF PRESENTATIONS

4.1. **Gail Anderson, Principal Planner and Mark Head, Manager, Research Analysis, Regional Planning and Growth Management** Regarding the North West Brampton: Shale Resources Policy Review and Draft Regional Official Plan Amendment

Received

Gail Anderson, Principal Planner, Regional Planning and Growth Management, provided background information regarding the proposed amendments to the North West Brampton Area Shale Resources Policies Regional Official Plan Amendment, including an overview of the findings from the North West Brampton Policy Area Review Study Report (the Study).

Gail Anderson advised that a purpose of the policy review was to determine if it is in the public interest to delete the shale protection policies in whole or in part in North West Brampton. The presentation provided a summary of the key Study findings related to growth management, information on the significance of shale resources in North West Brampton, the status of shale resource extraction and the continued availability of shale resources in the study area. The Study concluded that full urbanization of the North West Brampton Urban Development Area serves a greater long term public interest than protecting the lands for shale extraction. The Study recommended full removal of shale protection within the North West Brampton Urban Development Area. The presentation outlined the proposed changes to the North West Brampton Policy Area shale policies and proposed changes to the mapping of shale resource areas in the Regional Official Plan.

Gail Anderson provided clarification that the purpose of a protection policy is to ensure that lands are made available for shale resource extraction by prohibiting adjacent uses that would preclude or hinder shale extraction. The permission policy in the draft Amendment would make shale extraction an allowable land use without the requirement for an amendment to the City of Brampton Official Plan, but would not prohibit other land uses from being approved in the area.

The proposed policy amendments will include direction to allow secondary planning for Heritage Heights to be completed and ensure that shale extraction will not restrict planning for the North-South Transportation Corridor. The proposed amendment will also update mapping in the

Regional Official Plan to remove the High Potential Mineral Aggregate Resource Area designation on Schedule C from all lands in the North West Brampton Urban Development Area and to update mapping of the High Potential Mineral Aggregate Resource Area in the Greenbelt Plan Area.

5.1. ORAL SUBMISSIONS

- 5.1.1. **Janet Kuzniar, Resident, City of Brampton**, Providing Comments on the Proposed North West Brampton Shale Resources Policy Review Draft Regional Official Plan Amendment and Requesting Changes to the High Potential Mineral Aggregate Resource Area Mapping within the Greenbelt

Received

5.2. WRITTEN SUBMISSIONS

- 5.2.1. **Stephen Naylor, Director of Planning and Development, Township of King, Email dated March 11, 2019**, Advising that the Township of King has No Comments Regarding the Proposed North West Brampton Policy Area, Shale Resources Policies Draft Regional Official Plan Amendment

Received

- 5.2.2. **Susanne Glenn-Rigny, Senior Officer of Community Planning and Development, Canadian National Railway, Email dated March 11, 2019**, Advising that the Canadian National Railway has No Comments Regarding the Proposed North West Brampton Policy Area, Shale Resources Policies Draft Regional Official Plan Amendment

Received

- 5.2.3. **Scott Snider, Turkstra Mazza Associates, on behalf of the Heritage Heights Landowners Group/Northwest Brampton Landowners Group Inc.**, Email dated March 22, 2019, Providing Comments on behalf of the Heritage Heights Landowners Group/Northwest Brampton Landowners Group Inc. Regarding the North West Brampton Shale Resources Policy Review Draft Regional Official Plan Amendment; and a Copy of the Letter from Glen Schnarr & Associates Inc., on behalf of the Northwest Brampton Landowners Group Inc., dated March 22, 2019, Indicating Support for the Removal of the Shale Resource Protection Policies from the Regional Official Plan as Proposed in the Draft Regional Official Plan Amendment and a Request for a Minor Modification to Policy 5.4.3.2.2 f) ii)

Received

- 5.2.4. **Bruce Reed and Shirley Reed, Residents, City of Brampton**, Email dated March 26, 2019, Expressing Support on the Submission of Turkstra Mazza Associates, on behalf of the Heritage Heights Landowners Group/Northwest Brampton Landowners Group Inc., Regarding the North West Brampton Shale Resources Policy Review Draft Regional Official Plan Amendment

Received

- 5.2.5. **Eddie Lee, Vice President, Land Development and Construction, Forest Hill Homes, on behalf of Bramwest Development Corporation**, Letter dated March 27, 2019, Expressing Support on the Submission of Turkstra Mazza Associates, on behalf of the Heritage Heights Landowners Group/Northwest Brampton Landowners Group Inc., Regarding the North West Brampton Shale Resources Policy Review Draft Regional Official Plan Amendment

Received

6. CONCLUSION AND CLOSING OF PUBLIC MEETING

Regional Chair Iannicca advised that the oral and written submissions expressed at this meeting have been noted and will be included in a final report to be considered by Regional Council.

Additional comments must be filed with the Region of Peel by April 12, 2019 in order to be included in the final report to Council, which is targeted for June 2019.

Regional Chair Iannicca officially closed the meeting at 9:25 a.m.

RESPECTFULLY SUBMITTED:



Regional Clerk

**ITEMS RELATED TO
ENTERPRISE PROGRAMS
AND SERVICES**

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DATE: April 3, 2019

REPORT TITLE: **2019 FINAL LEVY BY-LAW**

FROM: Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer

RECOMMENDATION

That the Region of Peel, as an upper-tier municipality, adopt the property tax rate calculation adjustment, as outlined in the report of the Commissioner of Finance and Chief Financial Officer, titled “2019 Final Levy By-law”, for the purpose of determining the tax revenue that is used to establish the allowable maximum 2019 revenue limit (2019 notional tax revenue);

And further, that the 2019 Operating Budget be adjusted to include the technical adjustment, as outlined in the subject report;

And further, that the necessary by-law be presented for enactment, to both adopt the property tax rate calculation adjustment, and apportion the 2019 Regional net levy requirement of \$1,085,398,270 to the Cities of Brampton and Mississauga and the Town of Caledon, in accordance with the Council-approved apportionment formula, attached as Appendix I to the subject report.

REPORT HIGHLIGHTS

- Regional and local municipal finance staff recommend that through the necessary by-law, Regional Council approve the inclusion of a property tax rate calculation adjustment in the determination of the notional tax revenue for 2019.
- The net property tax levy requirements of \$1.09 billion for 2019 to be apportioned to the lower-tier municipalities in accordance with the Council approved apportionment formula.
- The Regional property tax levy due dates correspond with the lower-tier municipalities' tax collection dates.
- Regional and local municipal finance staff have agreed with the 2019 tax instalment plan.
- A by-law is required to be enacted as per section 311 of the *Municipal Act, 2001*, as amended, S.O. 2001, c. 25.

2019 FINAL LEVY BY-LAW**DISCUSSION****1. Property Tax Rate Calculation Adjustment**

The provincially prescribed notional tax rate calculation adjustment is designed to ensure that when calculating tax rates, municipalities are able to address any unintended effects due to in-year assessment changes such as: assessment review board decisions, requests for reconsideration, post roll amended notices, and special advisory notices. The eligible in-year assessment change listing is provided by the Province's Online Property Tax Analysis system.

The implementation of the property tax rate calculation adjustment results in an additional Regional assessment growth related revenue of \$0.4 million, which is included in the technical adjustment below to the 2019 Tax Supported Budget.

The authority to apply the property tax rate calculation adjustment has been provided by the Province to upper/single-tier municipalities pursuant to Ontario Regulation 73/03 as amended, under the *Municipal Act, 2001*, as amended. The Regulation requires that a by-law be enacted by the Region if it intends to implement the tax adjustment. Regional and local municipal Finance staff recommends that Regional Council adopt the necessary by-law for the inclusion of property tax rate calculation adjustment in the determination of notional tax revenue for 2019.

2. Final Tax Levy

At its meeting held on January 31, 2019 Regional Council approved the 2019 Operating Budget and authorized the Commissioner of Finance and Chief Financial Officer to present the necessary levy by-law to Regional Council.

2.1. Technical Adjustment to the 2019 Operating Budget

The approved 2019 Operating Budget included an assessment growth (i.e. prior to the property tax rate calculation adjustment and based on the 2019 returned assessment roll) of 1.53 per cent. The actual assessment growth including the property tax rate calculation adjustment is 1.57 per cent, resulting in a surplus of \$430,245. It is proposed that this surplus be used to support the following technical adjustments to the 2019 Tax Supported Budget, which will maintain the 2.7 per cent budget impact approved by Council.

2019 FINAL LEVY BY-LAW

	Total Budget (\$000's)	Net Levy (\$000's)
Budget approved January 31, 2019	\$2,496,064	\$1,084,968
<u>Technical Adjustment</u>		
Non Program / Internal Support		
• Contribution to Rate Stabilization Reserve - Assessment Services (R1213):	430	430
Revised 2019 Operating Budget	<u>\$2,496,495</u>	<u>\$1,085,398</u>

2.2. Apportionment Plan

The allocation of the 2019 levy has been developed in accordance with the Regional apportionment plan. Waste management costs are apportioned based on the relative lower-tier municipal household counts according to the returned assessment roll data provided by the Municipal Property Assessment Corporation (MPAC). Peel Regional Police costs, as well as any grant costs for policing at community events, are apportioned between Brampton and Mississauga based on transition ratio weighted Current Value Assessment (CVA). Caledon fully assumes the costs of the Ontario Provincial Police contract. The remaining Regional services are apportioned among the lower-tier municipalities according to relative shares of transition ratio weighted CVA. The apportionment of all the costs is outlined in Appendix I and Appendix II (as attached) and shows the weighted CVA used to establish the apportionment shares.

a) 2019 Regional Tax Levy Apportionment

After deducting the value of funds that have been raised through the interim levy of \$520.0 million, the final tax levy by-law is required to raise the remaining 2019 balance of \$565.4 million as shown in the following table:

Final Levy Payment to the Region of Peel

	<u>2019 Net Levy</u>	<u>Less Interim Levy</u>	<u>Final Levy</u>
Mississauga	\$ 643,696,908	\$ 309,992,506	\$ 333,704,402
Brampton	390,892,528	185,051,380	205,841,148
Caledon	50,808,834	24,999,969	25,808,865
Total	<u>\$ 1,085,398,270</u>	<u>\$ 520,043,855</u>	<u>\$ 565,354,415</u>

2019 FINAL LEVY BY-LAW

b) Property Tax Levy Due Dates

Based on consultations with the local municipal finance staff, it is proposed that the final levy payment to the Region of Peel be made in accordance with the instalment schedules set by the lower-tier municipalities. The City of Mississauga will have a total of nine instalments which reflect the final tax bill instalment due dates plus the monthly pre-authorized payment plan receipts. The City of Brampton will have a total of four instalments, while the Town of Caledon will have a total of two instalments. The lower-tier final levy payment dates to the Region are one day after the local instalment due dates and are as indicated in the following table.

<u>Due Date to Region</u>	<u>City of Mississauga</u>	<u>City of Brampton</u>	<u>Town of Caledon</u>
July 5, 2019	\$44,716,390	---	\$12,904,433
July 15, 2019	8,008,906	---	---
July 25, 2019	---	53,411,713	---
August 2, 2019	142,491,780	---	---
August 15, 2019	18,687,447	---	---
August 22, 2019	---	68,613,716	---
September 6, 2019	45,050,091	---	12,904,432
September 16, 2019	18,687,447	---	---
September 19, 2019	---	68,613,716	---
October 15, 2019	18,687,447	---	---
October 24, 2019	---	15,202,003	---
November 15, 2019	18,687,447	---	---
December 16, 2019	18,687,447	---	---
Total	<u>\$333,704,402</u>	<u>\$205,841,148</u>	<u>\$25,808,865</u>

2.3. Final Levy By-law

As per section 311 of the *Municipal Act, 2001*, as amended, a by-law needs to be passed to adopt estimates of all sums required during the year 2019 for the purposes of the Regional Corporation, and to provide a general levy and special levies to be raised from the lower-tier municipalities.

CONCLUSION

The implementation of the property tax rate calculation adjustment is to address any unintended effects of certain in-year assessment changes in the calculation of tax rates. Also, the proposed timing and instalment method for the final Regional levy provides for the timely payment of funds to the Region of Peel by the lower-tier municipalities so that it may meet its program funding obligations.

2019 FINAL LEVY BY-LAW



Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer

Approved for Submission:



J. Smith, Acting Chief Administrative Officer

APPENDICES

Appendix I – 2019 Property Tax Apportionment Calculations

Appendix II – Current Value Assessment for 2019 Taxation and Weighted Assessment for 2019 Apportionment

For further information regarding this report, please contact Stephanie Nagel at extension 7105 of via email at stephanie.nagel@peelregion.ca.

Authored By: Kavita McBain

Reviewed in workflow by:
Legal Service

APPENDIX I
2019 FINAL LEVY BY-LAW

REGIONAL MUNICIPALITY OF PEEL
2019 PROPERTY TAX APPORTIONMENT CALCULATIONS

	City of Mississauga	City of Brampton	Town of Caledon	Region of Peel
Total General Levy Excluding Waste & Police	316,316,475	188,511,876	32,687,426	537,515,777
<i>2019 Share of Gross General Levy Exc. Waste & Police</i>	58.84785%	35.07095%	6.08120%	100.00000%
2019 Peel Regional Policing Net Expenditure	265,244,790	158,075,210	-	423,320,000
2019 OPP Policing of Caledon Net Expenditure	-	-	12,168,968	12,168,968
Total Police Levy	265,244,790	158,075,210	12,168,968	435,488,968
<i>2019 Share of Peel Regional Police</i>	62.65822%	37.34178%	0.00000%	100.00000%
<i>2019 Share of OPP</i>	0.00000%	0.00000%	100.00000%	100.00000%
Total 2019 Net Waste Management Levy	62,135,643	44,305,442	5,952,440	112,393,525
<i>2019 Share Based on Households</i>	55.28401%	39.41992%	5.29607%	100.00000%
Tax Supported Net Expenditures	643,696,908	390,892,528	50,808,834	1,085,398,270
<i>2019 Average Share</i>	59.30513%	36.01374%	4.68112%	100.00000%

**REGIONAL MUNICIPALITY OF PEEL
CURRENT VALUE ASSESSMENT FOR 2019 TAXATION**

TAX CLASSES	Class Qualifier	Mississauga	Brampton	Caledon	Peel
Residential					
Fully Taxable	H, T	116,904,400,103	80,611,451,237	14,540,099,468	212,055,950,808
Awaiting Development I	1	-	3,467,575	1,244,750	4,712,325
Multi Residential					
Fully Taxable	4, T	6,304,911,565	1,727,397,839	37,620,932	8,069,930,336
Awaiting Development I	1	35,071,525	12,221,375	-	47,292,900
Commercial					
Fully Taxable	4, H, M, T	29,939,273,455	12,289,372,325	1,815,407,793	44,044,053,573
Awaiting Development I	1	134,123,850	13,872,150	1,315,250	149,311,250
Vacant/Excess Land	J, U, X, K	682,182,895	471,418,839	78,082,179	1,231,683,913
Industrial					
Fully Taxable	4, H, I, M, T	5,098,780,419	2,845,947,818	446,294,240	8,391,022,477
Awaiting Development I	1	91,657,750	50,656,350	6,160,750	148,474,850
Vacant/Excess Land	J, U, X, K	585,785,090	273,963,267	147,989,312	1,007,737,669
Farm Land		5,027,484	125,333,900	1,020,695,248	1,151,056,632
Managed Forest		808,500	1,121,425	129,014,252	130,944,177
Pipeline		158,467,513	209,595,593	22,204,042	390,267,148
Total		159,940,490,149	98,635,819,693	18,246,128,216	276,822,438,058

WEIGHTED ASSESSMENT FOR 2019 APPORTIONMENT

TAX CLASSES	Transition		Mississauga	Brampton	Caledon	Peel
	Ratio	Discount				
Residential						
Fully Taxable	1.0000	0%	116,904,400,103	80,611,451,237	14,540,099,468	212,055,950,808
Awaiting Development I	1.0000	70%	-	1,040,273	373,425	1,413,698
Multi Residential						
Fully Taxable	1.7336	0%	10,930,194,689	2,994,616,894	65,219,648	13,990,031,231
Awaiting Development I	1.0000	70%	10,521,458	3,666,413	-	14,187,871
Commercial						
Fully Taxable	1.2971	0%	38,834,231,598	15,940,544,843	2,354,765,448	57,129,541,889
Awaiting Development I	1.0000	70%	40,237,155	4,161,645	394,575	44,793,375
Vacant/Excess Land	1.2971	30%	619,401,603	428,034,163	70,896,276	1,118,332,042
Industrial						
Fully Taxable	1.5986	0%	8,150,910,378	4,549,532,182	713,445,972	13,413,888,532
Awaiting Development I	1.0000	70%	27,497,325	15,196,905	1,848,225	44,542,455
Vacant/Excess Land	1.5986	30%	655,505,231	306,570,375	165,603,000	1,127,678,606
Farm Land	0.2500	0%	1,256,871	31,333,475	255,173,812	287,764,158
Managed Forest	0.2500	0%	202,125	280,356	32,253,563	32,736,044
Pipeline	0.9239	0%	146,408,135	193,645,368	20,514,314	360,567,817
Total			176,320,766,671	105,080,074,129	18,220,587,726	299,621,428,526
General levy shares			58.84785%	35.07095%	6.08120%	100.00000%
Peel Regional Police Shares			62.65822%	37.34178%	0.00000%	100.00000%

DATE: April 3, 2019

REPORT TITLE: **ADDITIONAL ONE-TIME FEDERAL GAS TAX FUNDING - 2019**

FROM: Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer

RECOMMENDATION

That the one-time federal gas tax funding be used to fund the Anaerobic Digestion (AD) Facility which is an eligible project as prescribed by the Municipal Funding Agreement for the Transfer of Federal Gas Tax Funds between the Association of Municipalities of Ontario and the Region of Peel, dated April 1, 2014.

REPORT HIGHLIGHTS

- The Federal Government's 2019 Budget proposes a one-time top-up of \$2.2B through the Federal Gas Tax Fund (FGTF) to ensure that communities have the funds they need to pay for crucial repairs and other important local projects.
- The Region of Peel expects to receive a one-time funding amount in 2019 of \$41.3M, which is equal to the funding amount received in 2018.
- Staff recommends that the additional one-time funding amount be used to fund the Anaerobic Digestion (AD) Facility, which is an eligible project as prescribed by the current Municipal Funding Agreement (MFA).
- This additional funding would help to reduce the \$68M of debt currently needed to finance the \$113.3M Anaerobic Digestion facility approved by Council in the 2019 Budget. The funding would also reduce the impact to the net tax levy from the related debt financing costs when the facility is scheduled to open in 2024.

DISCUSSION

1. Background

On March 19, 2019 the federal budget proposed a one-time top-up of \$2.2B through the Federal Gas Tax Fund (FGTF) that would double the Government's commitment to municipalities in 2018-19. The intent of this additional one-time funding is to ensure communities have the funds they need to pay for crucial repairs and other important local projects. The FGTF commitments are expected to increase to \$4.3B in 2018/19 due to this one-time transfer of \$2.2B.

Through this federal budget, the Region of Peel is expected to receive a one-time funding amount in 2019 of approximately \$41.3M which is equal to the amount provided in 2018. This one-time funding is in addition to the current amounts received through the 2019-2023 Municipal Funding Agreement (MFA).

ADDITIONAL ONE-TIME FEDERAL GAS TAX FUNDING - 2019

At this time the Region's expected funding amount, quoted in this report, is approximate as the Association of Municipalities of Ontario (AMO) has not yet released the actual funding amounts that municipalities will receive. AMO has indicated through correspondence with Regional staff that the amount will be equal to the funding received in 2018.

2. Recommended Approach

As this one-time funding is in addition to and not related to the current 2019-2023 MFA, staff recommends that this funding be used for the Anaerobic Digestion (AD) Facility, which is an eligible project under the Solid Waste category as noted in the 2019 federal budget. This additional funding would help to reduce the \$68M of debt currently needed to finance the \$113.3M Anaerobic Digestion facility approved by Council in the 2019 Budget. The funding would also reduce the impact to the net tax levy from the related debt financing costs when the facility is scheduled to open in 2024.

3. Waste Management Role and Responsibilities

The Region of Peel operates the second largest municipal waste management program in the province. Peel's waste management initiatives must fit within the Provincial and Federal regulatory frameworks, which are evolving. In 2018, Regional Council adopted a long term waste management strategy entitled "Roadmap to a Circular Economy". The Roadmap is well aligned with Federal and Provincial regulatory frameworks. The Roadmap includes 17 actions that, together, achieve Council's target of 75 per cent 3Rs diversion by 2034.

4. Anaerobic Digestion (AD) Facility

The Region provides residential waste management services, including planning, collecting, processing, handling, marketing, and final disposal of waste collected from both curbside and multi-residential homes. Organics collection (food waste) is currently limited to curbside dwellings. Organics are currently composted partially at Regional composting facilities, which are operating at or near the design capacity, and partially at third party compost and anaerobic digestion (AD) facilities.

The Region is developing a new AD Facility to reduce greenhouse gas emissions and provide renewable energy, which, along with contribution to Peel's 3Rs diversion target (75 per cent by 2034), is aligned to the Term of Council Priority to mitigate the effects of climate change and move towards the Regional target to reduce greenhouse gas emissions 80 per cent below 1990 levels by 2050. This AD Facility is intended to meet the Region's current and future needs of processing organics waste. Once the AD facility is operational, Peel residents will be allowed to add pet waste and diapers to the Green Bin, increasing Peel's diversion rate by five percentage points. The AD Facility was approved with a total budget of \$113.3M of which there is a debt component of approximately \$68M.

ADDITIONAL ONE-TIME FEDERAL GAS TAX FUNDING - 2019

CONCLUSION

The Region of Peel is expected to receive a one-time funding amount of approximately \$41.3M in addition to its current 2019 funding for the 2019-2023 MFA. Staff recommends that the entire one-time funding amount be used to fund the Anaerobic Digestion (AD) Facility, which is an eligible project as prescribed by the existing MFA. This additional funding would help to reduce the \$68M of debt currently needed to finance the \$113.3M Anaerobic Digestion facility approved by Council in the 2019 Budget. The funding would also reduce the impact to the net tax levy from the related debt financing costs when the facility is scheduled to open in 2024.



Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer

Approved for Submission:



J. Smith, Acting Chief Administrative Officer

For further information regarding this report, please contact Stephanie Nagel at extension 7105 or via email at stephanie.nagel@peelregion.ca.

Authored By: Kavita McBain

For Information

DATE: April 3, 2019

REPORT TITLE: **REGIONAL DEVELOPMENT CHARGES UPDATE - 2018**

FROM: Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer

OBJECTIVE

To provide an update on the Region of Peel's Development Charges Program.

REPORT HIGHLIGHTS

- The funding of growth capital investments is based on the principle that growth should pay for growth.
- Legislative restrictions limit the Region's ability to recover the full costs of its growth capital investments.
- Since 2015, the cumulative development charges (DC) shortfall was \$380 million or 26 per cent of the DC Background Study forecast of \$1.5 billion.
- Over the same period, non-residential DC revenue was only \$200 million or 51 per cent of the forecasted \$400 million, due mainly to changes in the nature of employment.
- Due to earlier collection of hard service DCs and enhanced expenditure management, DC debt at the end of 2018 was \$728 million less than the 2015 DC Background Study forecast of approximately \$2 billion.
- DC expenditure exceeded revenues over the past two years, resulting in the DC reserves falling to negative \$8.9 million in 2018 compared to a positive \$114.5 million in 2016.
- The existing DC By-law is scheduled for update in Q2 of 2020 using the 2041 growth figures.

DISCUSSION
1. Background

The Region of Peel (the "Region") plans for and funds growth capital infrastructure based on the provincially mandated growth program, which is informed by the *Places to Grow* population and employment forecasts. Water, wastewater, and roads capital infrastructure account for approximately 97 per cent of the Region's growth capital program. The Region's

REGIONAL DEVELOPMENT CHARGES UPDATE - 2018

approach to recovering the costs of these investments is based on the principle that growth pays for growth to the fullest extent under the development charges (DC) legislation. However, the *Development Charges Act* (the “Act”) and associated regulation includes a number of statutory adjustments and deductions that prevent these costs from being fully recovered by growth. Under the Act, DCs cannot be collected for certain services such as Regional headquarters, which are deemed as ‘ineligible’ services. All DC eligible Regional services except for water, wastewater and roads services are subject to a further 10 per cent mandatory discount.

The intrinsic lag between growth infrastructure capital requirements, primarily water and wastewater servicing that are required to be emplaced many years in advance of the development occurring has required the Region to borrow externally to help fund the DC program. The Region first borrowed externally in 2010. Appendix I “Regional Development Charges Update” presents supporting data and analytics to the report.

2. Findings

a) Overall DC Revenues Significantly Below background Study Forecast

For the period 2015-2018, overall DC revenues fell short of the Province’s forecast levels of population and employment growth. The cumulative DC revenue for the period 2015-2018 was \$380 million below the DC Background Study forecast of \$1.5 billion. This 26 per cent shortfall in DC revenue was due to:

- Lower than forecast in residential revenue from Brampton; and,
- A continued slower pace of development in the non-residential sector.

In particular, the employment forecast has not materialized due to the impact of factors such as no fixed place of work and work from home. The continuation of this trend over the long-term will have major implications for the sustainability of the DC program. Measures such as the policy to collect DCs sooner in the land development process have contributed positively to moderating this trend.

b) DC Activity by Municipality

Regional DCs have averaged approximately \$270 million annually compared to approximately \$300 million in 2016. This was due largely to the significant reduction in DC revenues from Brampton, which was 38 per cent lower in 2017-2018 compared to 2015-2016. In 2018, revenue from Brampton was \$108 million compared \$161 million in 2017 and \$208 million in 2016.

City of Brampton staff suggested that the downturn in residential development was likely as a result of a combination of:

- Changes to the lending rules and rates;
- An overall market slowdown; and
- Some planning approvals not moving as quickly as anticipated.

In addition, there is a reduction in the amount of designated greenfield areas in Brampton and the developers of low density units appear to be shifting to infill sites that are located within the Built Boundary of the Official Plan. These sites typically yield a

REGIONAL DEVELOPMENT CHARGES UPDATE - 2018

smaller unit count than the traditional plans of subdivision. This has resulted in \$149 million less in DC revenue to the Region over the two year period.

The decline in revenue from Brampton since 2016 was partially offset by an 83 per cent increase in revenues from Mississauga over the period. Mississauga revenue was based mostly on an increase in high density developments.

c) DC Revenue from the Residential Sector

Despite the significant shortfall in DC revenues over the period 2015-2018, residential development activity has been closer to forecast than non-residential development. In the residential sector, actual revenues for 2015-2018 were 83 per cent of the average annual projected revenues of 267 million in the DC Background Study.

High density development (i.e. small units and apartments) as a percentage of forecasts has improved to 99 per cent in 2017-2018, compared to 34 per cent over the period 2015-2016.

d) DC Revenue Shortfall from the Non-Residential Sector

DC revenues from non-residential development have not materialized as per projections in the DC Background Study. Over the period 2015-2018, non-residential revenue was only \$200 million or 51 per cent of the \$400 million in the DC background study forecast. Preliminary analysis has indicated that the DC revenue shortfall from the non-residential sector since the recession in 2008 is largely as a result of structural changes in the employment sector, driven by advances in technology and other factors such as an increase in employees working from home or with no fixed place of work. The recent study done in partnership with Mowat Centre – “Rethinking Municipal Finance for the New Economy” has provided some policy options to maintain financial sustainability, which the Region will explore further. The findings of the Mowat Centre Study were presented to Council on March 28, 2019 in a report titled “The Changing Nature of Employment”.

Other factors impacting non-residential revenues include the mandatory exemption provided through the *Act* for the expansion of existing industrial floor space by less than 50 per cent.

Discretionary exemptions such as places of worship and agricultural use exemptions also contribute to the shortfall. The Region is currently working with local municipalities to assess the full financial impact of all mandatory and discretionary exemptions. The Region has included \$250 thousand in the 2019 budget for discretionary exemptions.

Regional staff is also gathering additional information aimed at identifying and potentially rectifying other factors that might be contributing to non-residential DC revenue shortfalls.

e) Impact of Regional Growth Management Strategy

The Region’s Growth Management Committee was established in the Fall of 2013 to address the key issues regarding managing growth in Peel. Staff from the Planning, Water and Wastewater, Transportation and Corporate Finance divisions along with the

REGIONAL DEVELOPMENT CHARGES UPDATE - 2018

local municipalities and the development industry have been working together to achieve the Program's objectives of accommodating growth in a financially sustainable manner.

I. Enhanced Expenditure Management

In support of the growth management program mandate, Regional Council and Regional staff have been monitoring all major capital projects in relation to the timing of actual project expenditures relative to budget to support appropriate timing and phasing of work closer to on the ground needs. This has resulted in the Region spending only 50 per cent of forecast expenditure for the period 2015-2018.

II. Strategies to Increase Revenue and Cash Flow

The Region has also implemented measures to increase revenue and cash flow such as the collection of DC sooner in the land development process. As a result of this measure, hard service DC collection has advanced an average of four months, thereby deferring the need to issue approximately \$90 million in debt. The combined impact of the growth management program's expenditure management and revenue strategies has resulted in the cost revenue gap being reduced by \$728 million compared to the 2015 DC Background Study forecast of \$2.0 billion.

III. DC Reserve Balance

Since the passing of the 2015 DC by-law, the Region has borrowed externally only once in 2016 to help finance the Region's growth program. This \$150 million debt issuance contributed to a 2016 year end reserve balance of \$114.5 million dollars compared to negative \$36.2 million at the beginning of the year. Since 2016, DC expenditure has exceeded revenues, resulting in a reduction in the reserves to negative \$8.9 million as of the end of 2018. Staff will closely monitor revenue flows in 2019 to inform expenditure and potential borrowing decisions.

Next Steps

The DC By-law update is scheduled for the second quarter of 2020 using 2041 growth plan numbers. The Region will continue to work collaboratively with the development industry and Peel's local municipalities to bring greater consistency to the policies and technical aspects of all four DC by-laws. Staff will present a report to Council in June 2019 outlining the progress of the by-law update process and the main policies being reviewed for consideration in the 2020 by-law.

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CONCLUSION

The Region has been implementing strategies to mitigate risks associated with growth, which have resulted in improving financial sustainability by reducing the cost revenue gap. The Region through the Growth Management Program is working with the local municipalities and the development community to better plan for and finance growth going forward.



Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer

Approved for Submission:



J. Smith, Acting Chief Administrative Officer

APPENDICES

Appendix I – Regional Development Charges Update

For further information regarding this report, please contact Stephanie Nagel, Treasurer & Director of Corporate Finance, Finance Department, ext. 7105, stephanie.nagel@peelregion.ca

Authored By: Junior Higgins

Regional Development Charges Update – 2018

Overall DC Revenues Significantly Below Background Study Forecast (2015-2018)

2015-2018 DC revenues fell short of the background study forecast



Employment forecast has not materialized



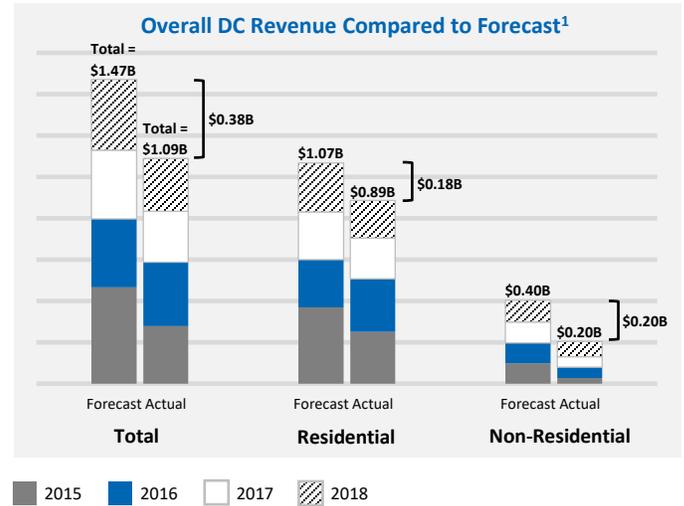
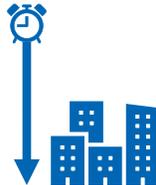
Changing nature of employment - factors such as no fixed place of work & work from home

26% shortfall in 2015-2018 cumulative DC revenue

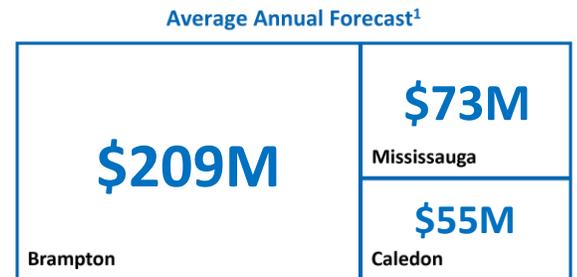
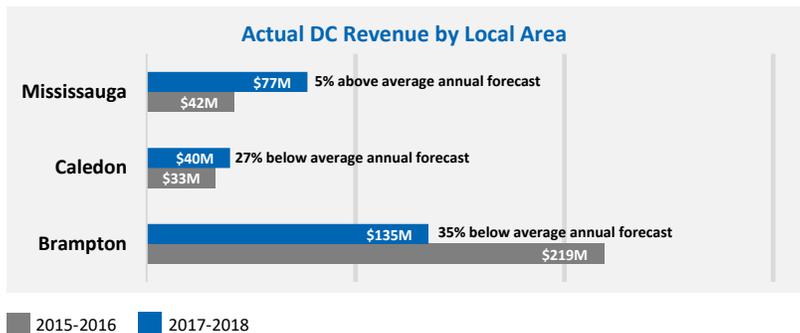


Lower than forecasted residential revenue in Brampton

Slower non-residential development



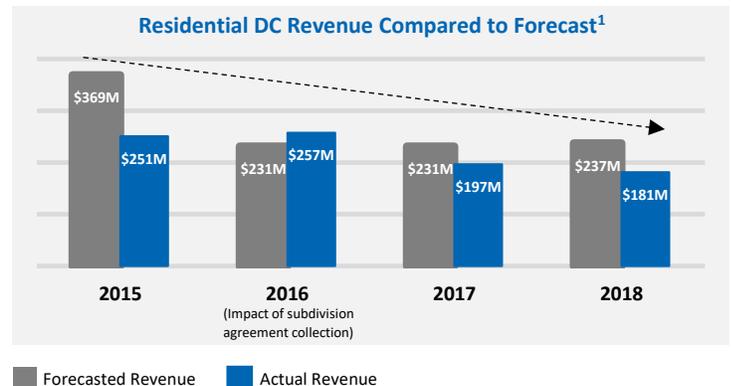
DC Activity by Municipality



DC Revenue from the Residential Sector

Residential development activity closer to forecast → Compared to non-residential activity

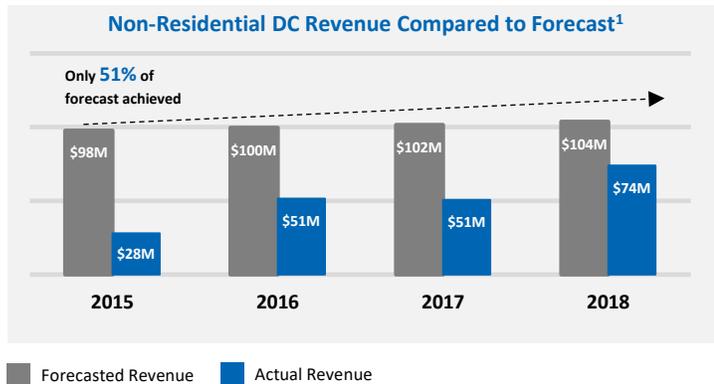
Units as a Percentage of Forecast Revenues



¹Forecast is based on the 2015 background study

Regional Development Charges Update – 2018

DC Revenue Shortfall from the Non-Residential Sector



Factors for non-residential DC revenue shortfall

Changing nature of employment: technology, working arrangements

Mandatory exemption for expansion of industrial space

Discretionary exemptions such as places of worship and agriculture use

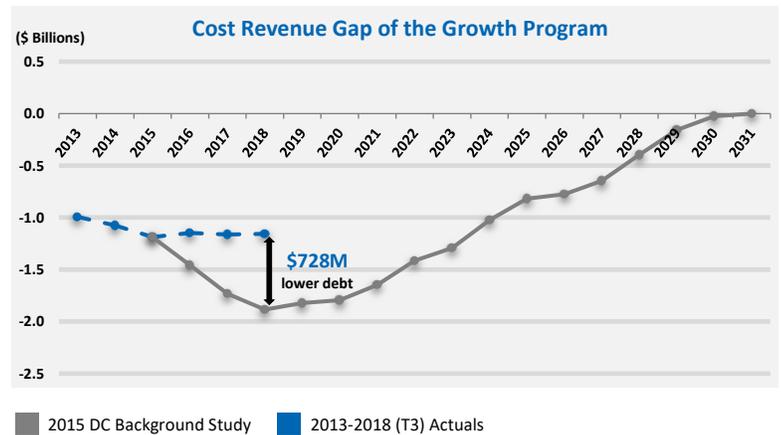
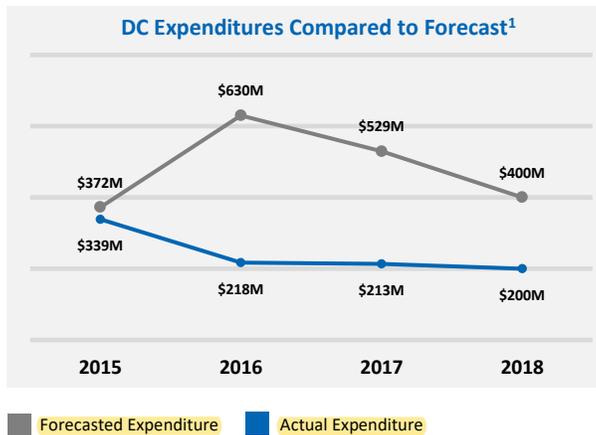
Impact of Regional Growth Management Strategy

Improved timing and phasing of work for major capital projects

Only **50%**
of 2015-2018 forecast expenditure spent

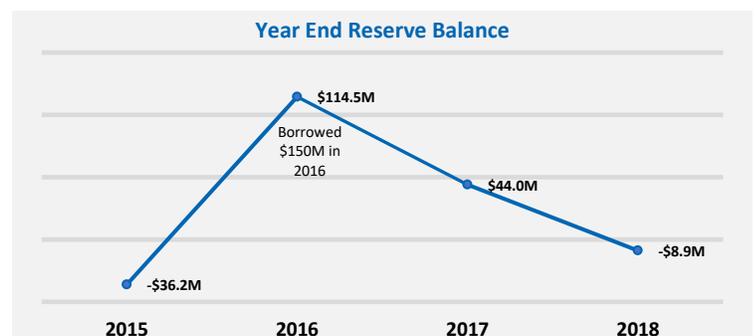
Enhanced expenditure management and strategies to increase revenue and cash flow

\$90M Debt deferred
 2016-2018 DC spending exceeds revenues
\$728M Lower debt compared to forecast¹



DC Expenditures Compared to Revenue

Reserve declined **\$123M**
since 2016



¹Forecast is based on the 2015 background study

For Information

DATE: April 3, 2019

REPORT TITLE: **2018 CAPITAL PERFORMANCE AND IMPACT ON CAPITAL RESERVES AND RESERVE FUNDS**

FROM: Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer

OBJECTIVE

To provide a status update on the 2018 Capital Program and the impact on Capital Reserves and Reserve Funds as at December 31, 2018.

REPORT HIGHLIGHTS

- The 2018 Capital Program began with an opening balance of \$3.2 billion (1,439 projects) consisting of the approved 2018 Capital Budget and Capital Work in Progress from prior years; the total capital program has an ending balance of \$2.5 billion as at December 31, 2018.
- 97 per cent of the 2018 Regionally Controlled capital work progressed as planned and three per cent of the total capital projects have been deferred or delayed as a result of Regional Council and/or Management decisions or unforeseen circumstances.
- The top 25 largest capital projects, by remaining gross budget, make up 44 per cent of the remaining budget of active projects as at December 31, 2018 for Regionally Controlled programs.
- Capital work completed in 2018 totaled \$0.7 billion which was largely driven by Utility Rate supported capital project spending.

DISCUSSION
1. Overview of 2018 Capital Program

The capital program represents a key component of the Region's service delivery. The capital program is used to acquire, improve or maintain land, buildings, roads, water mains, pumping stations, machinery, vehicles and equipment, to install computer software and to conduct studies relating to corporate assets.

The Region's capital plans are developed based on the Region's Strategic Plan, Growth Master Plans, Regional Official Plan, Enterprise Asset Management Plan for state of good repair and Regional Council priorities, such as increase affordable housing and increase waste diversion. The Region actively monitors the changes to these plans and adjusts the capital plan where it is required. A significant portion of the Region's capital work consists of large projects that take five to eight years to complete from start to finish.

2018 CAPITAL PERFORMANCE AND IMPACT ON CAPITAL RESERVES AND RESERVE FUNDS

The 2018 Capital Program (\$3.2 billion) is made up of projects which are Regionally Controlled (\$3.1 billion) and those managed by Peel Regional Police (PRP) and Ontario Provincial Police (OPP) (\$0.1 billion total). It includes new capital work approved in the 2018 Capital Budget (\$0.7 billion); capital budget changes during 2018 approved through Council reports and by Council delegated authority and the remaining capital work previously approved by Council in prior years (\$2.5 billion). There were 1,439 capital projects of which 1,194 projects remained active (245 projects closed) as at December 31, 2018 with a gross remaining budget of \$2.5 billion.

The Budget Policy requires that staff report the status of the capital program at a minimum of twice annually. This report provides the third and final update on the status of 2018 Capital Operations and the impact on Capital Reserves and Reserve Funds as at December 31, 2018.

2. Capital Operations and Financing Impact

The Region actively monitors the performance of the capital program by tracking the capital project progress through various stages of project life cycle and analyzing work in progress. Staff review capital performance every triannual period and reports to Regional Council on the status of the capital program in progress.

a) 2018 Capital Program Spending

The Region of Peel's total capital spending for both Tax and Utility Rate Supported programs (including Regionally Controlled, PRP and OPP) in 2018 amounted to \$0.7 billion, with \$0.3 billion spent in Tax Supported programs and \$0.4 billion spent in Utility Rate Supported programs.

The \$0.7 billion capital spending during 2018 includes the following investments:

- \$244 million for Water Supply service such as Replacement of Watermains in Mississauga, Improvements of Water Supply System in Mississauga, Watermain on Goreway Drive and Electrical Upgrades on Hanlan/Herridge;
- \$135 million for Wastewater service including West Trunk Sewer Twinning, East Brampton Trunk Sewer Twinning, Linear Infrastructure Remediation and Equipment Replacement of G.E. Booth Wastewater Treatment Plant;
- \$121 million to support Roads and Transportation service such as Mayfield Rd./Bramalea Rd. to Airport Road, the Gore Road Castlemore to Mayfield, Alton Bridge and Queen St. West;
- \$49 million for Housing support such as Daniels Housing project, Mayfield Work Seniors and Hansen Conversion;
- \$27 million to support Waste, including land acquisition for Anaerobic Digestion Facility as well as Leaf and Yard Transfer Station;
- \$24 million for Peel Regional Police information technology, vehicle, equipment, and facility requirements;
- \$23 million for Paramedic Services including the reporting station at Erin Mills & Thomas, ambulance fleet and support vehicles;
- \$18 million for Digital and Information Services to support service delivery;
- \$8 million for TransHelp including Mavis Yard redevelopment.

2018 CAPITAL PERFORMANCE AND IMPACT ON CAPITAL RESERVES AND RESERVE FUNDS

The 2018 annual capital spending is lower than the forecast as in the 2018 budget by 18 per cent or \$146 million. The underspending reduced the pressure on debt issuance in 2018. Key drivers for the underspending include the following:

- Delays in Wastewater projects due to tender timing, scope change and co-ordination with other parties;
- Delays in projects such as Supportive Housing and Seniors' Health and Wellness Village due to the timing of RFP process;
- Reduced capital loan requests from affordable housing providers as a result of additional housing funding programs;
- Delay in land acquisition for the Water project on Burnhamthorpe Road;
- Project timeline changes in Paramedics and Digital and Information Services (DIS) due to scope change, re-prioritization, or deferral for review for future integration.

The above underspending was partially offset by higher spending in Waste from the purchase of a second site for Anaerobic Digestion facility and more work completed in Roads and Transportation resulting from favourable construction conditions throughout 2018.

Appendix I provides a breakdown of the 2018 capital spending by program.

b) 2018 Regionally Controlled Capital Program

The progress of Regionally Controlled projects, comprising 1,266 out of the total of 1,439 Region of Peel capital projects, was actively monitored and measured. Of the total 2018 Regionally Controlled Capital work of \$3.1 billion, 97 per cent of the capital work progressed as scheduled. The remaining three per cent of capital projects (\$107 million) have been deferred, delayed or on hold as a result of Regional Council and or Management decisions or unforeseen circumstances.

Of the total 1,266 capital projects, 202 projects (21 per cent) were completed during 2018 with \$40.6 million unspent funds returned to reserves. The Regionally Controlled Capital Program ended the year with a closing balance of \$2.4 billion.

Appendix II shows the detailed breakdown of the Work in Progress of the Regionally Controlled Capital Program.

c) Work in Progress - Top 25 Regionally Controlled Capital Projects

While all capital projects are actively overseen, in order to efficiently manage the Regionally Controlled capital program and mitigate the risks effectively, increased focus is placed on the progress of the 25 largest capital projects based on remaining gross budget value. Although the top 25 active capital projects represent only about two per cent of the total number of active capital projects they represent 44 per cent of the total remaining budget of Regionally Controlled capital projects.

By December 31, 2018, all 25 projects had implementation plans in place. Four projects are in the construction phase and the remaining 21 projects are in initiation, design, and procurement stages. Appendix III provides the status of the top 25 capital projects with

2018 CAPITAL PERFORMANCE AND IMPACT ON CAPITAL RESERVES AND RESERVE FUNDS

highest gross remaining budget broken down into tax and utility rate services. Analysis of top 25 projects shows:

- The total gross budget of the top 25 largest projects is \$1.7 billion.
- By the end of the third triannual period, the cumulative spending of the top 25 capital projects amounted to \$0.7 billion or 38 per cent of their gross budget.

3. Impact of 2018 Capital Program on Capital Reserves and Reserve Funds

Capital spending impacts the Region's internal capital reserves and overall financial flexibility. In order to execute the 2018 Capital Program within the constraints of the cash levels of the reserves and reserve funds, staff continues to proactively phase in the capital projects. As major projects move from one phase to the next, consideration is given to the Region's current financial condition prior to proceeding.

a) Capital Reserves

Implementation of the 2018 Capital Program had no material impact on the status of reserves. The 2018 regionally controlled capital activities resulted in a total net reserve draw of \$39.5 million (\$18.8 million drawn from internal capital reserves and \$20.7 million drawn from Development Charge reserve funds). As at December 31, 2018, the regionally controlled internal capital reserves uncommitted balance was estimated at \$372.4 million including the 2018 year-end recommended surplus allocations.

Overall, the long term sustainability of the Region's capital reserves has remained strong over recent years through Regional Council's approval of the tax and utility rate infrastructure levies to allow for increases to the capital reserve contributions. Effective management of approved capital budget and ongoing review of capital plans have also helped the Region of Peel to maintain financial sustainability.

b) Development Charges

Development Charges (DCs) are a key funding source for growth related capital projects. The total DC revenue collected in 2018 was \$255.3 million, lower by 25.0 per cent from the forecast amount in the 2015 DC Background Study of \$340.6 million. A companion report titled, "Development Charges Program Report" provides additional information and analyses of the Region's development charges program.

c) Impact on Debt Plan

Debt is one of the tools used to maintain financial flexibility by providing additional cash. It is issued against significant long term assets. As noted above, the Region's capital program is managed to ensure debt levels balance and are appropriate and in line with the Debt Policy. Although Council provided approval for borrowing of between \$150 million and \$200 million for DC in 2018, it was not required as the ending DC reserve fund was at a slight deficit at \$5.8 million. During the 2015 DC By-law update, debt financing requirements were estimated at \$1.96 billion in 2018. By actively managing the growth capital program, DC debt issued to date has been limited to \$1.43 billion.

2018 CAPITAL PERFORMANCE AND IMPACT ON CAPITAL RESERVES AND RESERVE FUNDS

As at December 31, 2018 the Region of Peel's net outstanding debt totals \$1,368 million. The debt can be separated into three general categories as illustrated in Table 2 below.

Table 2: Outstanding Debt as of December 31, 2018

Type of Debt	Net Outstanding Debt (\$ millions)*
DC Growth Related debt	1,425.6
Non-DC Growth Related debt (Tax Supported)	87.6
Facility – 7120 Hurontario	50.0
Social Housing	35.0
Coleraine Drive Debt Transfer from Caledon	2.6
Less: Sinking Fund Contributions and Principal Repayments**	(296.7)
Mortgages (Peel Living)	151.6
Total	1,368.1

* Figures are unaudited and exclude borrowings for local municipalities.

**Figure includes an estimate for the interest earned to date from the sinking fund.

The Province imposes an Annual Repayment Limit (ARL) on municipalities. This is 25 per cent of the net revenues for the municipality. Based on the most current Provincial estimate (2017), the Region's net debt charges were 8.9 per cent of net revenues and the Region had annual debt repayment room of approximately \$255 million before the 25 per cent maximum would be reached. Based on this, the Region has additional borrowing capacity of approximately \$1.9 to \$3.9 billion based on a combination of interest rate and debt term assumptions.

CONCLUSION

Overall, capital operations largely progressed as planned in 2018 through effective management. The 2018 capital work was implemented within the constraints of the reserves, reserve funds and debt plan, which allows the Region to maintain its financial flexibility.



Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer

2018 CAPITAL PERFORMANCE AND IMPACT ON CAPITAL RESERVES AND RESERVE FUNDS

Approved for Submission:



J. Smith, Acting Chief Administrative Officer

APPENDICES

Appendix I - 2018 Capital Spending (January – December)

Appendix II - Capital Program 2018 Work in Progress (Regionally Controlled Programs)

Appendix III - Status of Top 25 Capital Projects (With Highest Gross Remaining Budget) – Regionally Controlled Programs

For further information regarding this report, please contact Norman Lum, Director, Business and Financial Planning, 905-791-7800 ext. 3567 or via email Norman.Lum@peelregion.ca.

2018 CAPITAL PERFORMANCE AND IMPACT ON CAPITAL RESERVES AND RESERVE FUNDS

2018 Capital Spending (\$'000) Region of Peel			
	2018 Cash Flow Forecast as in Budget	YTD Actual Gross Exp. Jan.-Dec.	YTD % Spending
Property Tax Supported			
Adult Day	1,197	417	35%
Child Care	1,011	280	28%
Community Investments	270	-	-
Employment Support	550	-	-
Homelessness Support	860	604	70%
Housing Support	70,833	48,927	69%
Income Support	-	20	-
Long Term Care	16,596	6,044	36%
Paramedics	35,188	22,953	65%
TransHelp	7,000	7,710	110%
Living	133,505	86,955	65%
Chronic Disease	158	59	37%
Early Growth & Development	1,473	43	3%
Heritage Arts & Culture	1,421	925	65%
Infectious Disease Prevention	508	43	9%
Land Use Planning	3,478	482	14%
Roads And Transportation	83,000	121,365	146%
Waste	19,621	27,442	140%
Thriving	109,659	150,359	137%

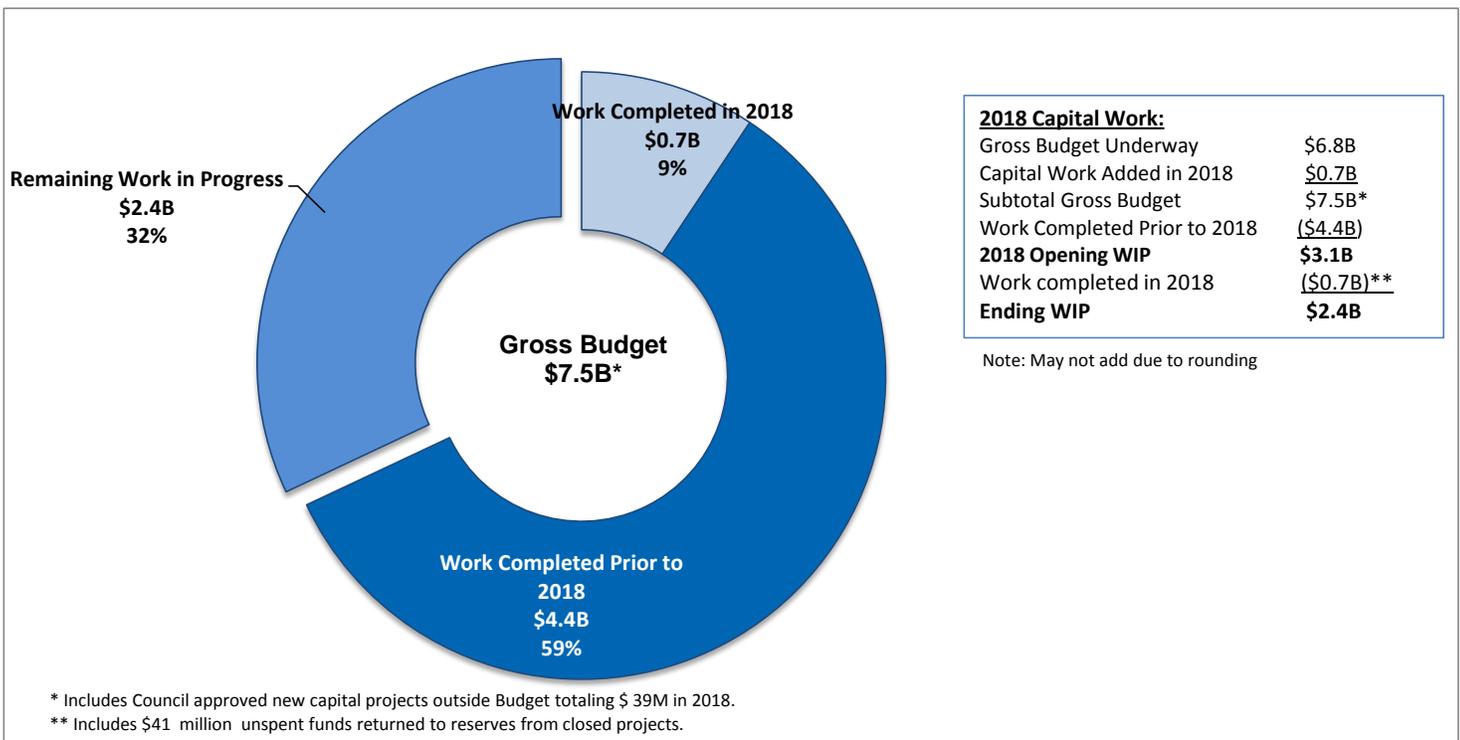
2018 CAPITAL PERFORMANCE AND IMPACT ON CAPITAL RESERVES AND RESERVE FUNDS

2018 Capital Spending (\$'000) Region of Peel			
	2018 Cash Flow Forecast as in Budget	YTD Actual Gross Exp. Jan.-Dec.	YTD % Spending
Corporate Services	12,600	7,204	57%
Finance	5,800	1,235	21%
Digital & Information Services	28,600	17,838	62%
Leading	47,000	26,278	56%
Regionally Controlled Tax Supported Services	290,164	263,592	91%
External Organizations - Thriving			
Peel Regional Police	46,311	24,369	53%
Ontario Provincial Police	464	147	32%
Conservation Authorities	5,000	(377)*	-8%
Region Financed External Organizations	51,775	24,139	47%
Total Property Tax Supported	341,939	287,731	84%
Utility Rate Supported - Thriving			
Water Supply	255,583	243,960	95%
Wastewater	215,054	135,262	63%
Total Utility Rate Supported Services	470,637	379,222	81%
Total Region	812,576	666,953	82%

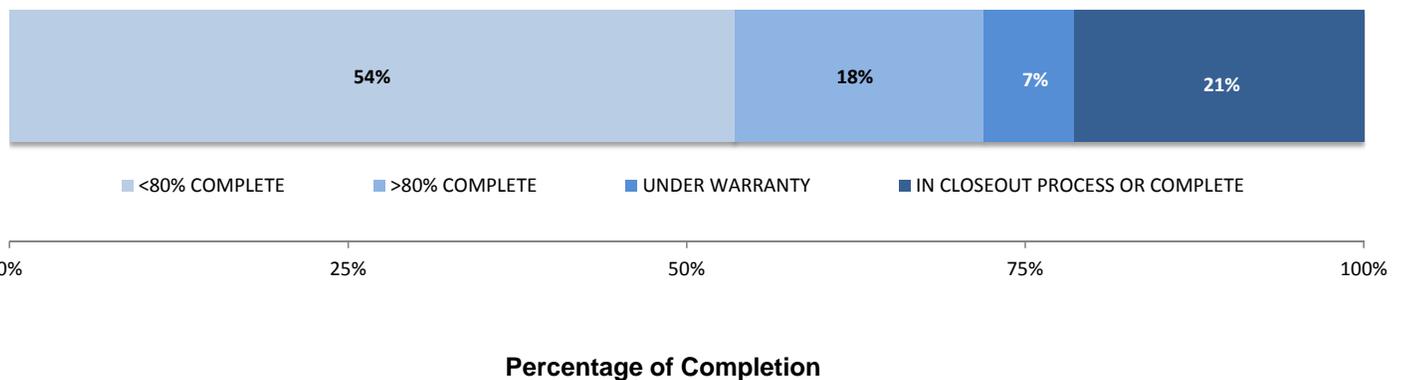
*Note: YTD spending of \$6.2M offset by revenue of \$6.9M from haulage & disposal and Tipping Fee in Lakeview Waterfront Connection project

**APPENDIX II
2018 CAPITAL PERFORMANCE AND IMPACT ON CAPITAL RESERVES RESERVE FUNDS**

Capital Program 2018 Work In Progress (WIP) - Regionally Controlled



Capital Work - 2018 Stages of Completion (1,266 Projects)



APPENDIX III
2018 CAPITAL PERFORMANCE AND IMPACT ON CAPITAL RESERVES AND RESERVE FUNDS

Status of Top 25 Capital Projects (With Highest Gross Remaining Budget - Regionally Controlled Programs (\$Millions))								
Service	Project	Description	Stage	Gross Revised Budget	Gross Project Actuals	Gross Remaining Budget	% of Budget Expended	Project Status Update/Comments
TAX SUPPORTED PROGRAMS								
Housing Support	165038	Daniels	Initiation	\$67	\$15	\$52	22%	Project Scope: Development of 174 affordable housing units for mixed income households in Mississauga. Project Status: Construction is underway, with 22% of the total project spent in 2018. This project is estimated to be completed in the 2nd quarter of 2020. Project Budget: On track.
Housing Support	175033	East Avenue	Initiation	\$32	-	\$32	-	Project Scope: The region is providing a forgivable loan to Peel Housing Corporation in the amount of \$32 million, for a portion of the total \$45M project. Project Status: This project remains in the development stages. Peel Housing Corporation staff have begun working with residents on a transition plan. Initial expenses incurred for 2018 were \$245K for soft costs and consulting work for the design and redevelopment. The physical transition of residents is anticipated to be completed between late 2019 and early 2020 with the expectation that site preparation can begin in early 2020. Staff will also be engaging with consultants for architecture and costing in early 2019, with a design builder to be secured by early 2020. Project Budget: On track.
Housing Support	175035	Indwell Supportive Housing Projects	Initiation	\$22	-	\$22	-	Project Scope: Funding for 66 Supportive Housing units in Mississauga. Project Status: Construction will begin in 2019 with an estimated completion of Feb. 2021 Project Budget: On track.
Housing Support	075040	Provider Capital Plan	Construction	\$60	\$33	\$27	56%	Project Scope: Capital loan requests from housing providers. Project Status: Spending for 2018 was \$4.3million. The Social Housing Apartment Retrofit Program (SHARP) and Social Housing Improvement Program (SHIP) federal funding programs geared to assist with capital improvements, has reduced the anticipated loan requests for State of Good Repair (SOGR). Project Budget: On track.
Subtotal - Human Services				\$180	\$48	\$132	27%	
Long Term Care	175402	Peel Manor Site Redevelopment	Initiation	\$117	\$3	\$114	3%	Project Scope: Redeveloping Peel Manor Homes with a new building including expanded hub services Project Status: The construction contract will be awarded in Q2 2019 and construction completion and facility operation in Q4 2021 Project Budget: The project is on budget.
Subtotal - Health Services				\$117	\$3	\$114	3%	
Transportation	114075	Mayfield Rd-Airport Road	Design	\$29	\$5	\$24	17%	Project Scope: Mayfield Rd Widening (2 to 5 lanes) from Airport Rd to The Gore Rd and The Gore Rd to Squire Ellis. Project Status: Detailed Design - To be completed on Feb 2019; Land Acquisition - Jan 2018 -Dec 2019; Utility Relocation - Jan to Dec 2022; Construction - Starts Spring 2023 - Completion 2024. Project Budget: On track.
Waste Management	156943	75% 3Rs Target	EA/Feasibility Study	\$75	\$4	\$71	5%	Project Scope: Funds designated for 75% Diversion Target by 2034 (approved by Council). Project Status: \$260k is for Multi-residential Organics pilot (\$260K). Work is ongoing to achieve 75% Target and majority of spend will occur in 2023-2024 for construction of the Mixed Waste Processing Facility. Project Budget: On track.
Waste Management	186610	PIWMF-Equip/Site Works	Initiation	\$23	-	\$23	-	Project Scope: Upgrades to the equipment and site works at the Peel Integrated Material Facility - in year (2018) council approval. Project Status: Pre-engineering and design phase is complete. Majority of the work is anticipated in T3 2019, with the facility being fully operational in the early 2020. Project Budget: On track.

APPENDIX III

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2018 CAPITAL PERFORMANCE AND IMPACT ON CAPITAL RESERVES AND RESERVE FUNDS

Service	Project	Description	Stage	Gross Revised Budget	Gross Project Actuals	Gross Remaining Budget	% of Budget Expended	Project Status Update/Comments
TAX SUPPORTED PROGRAMS								
Wastewater	082205	West Trunk Sewer Twinning	Construction	\$209	\$143	\$66	68%	Project Scope: To increase capacity of western trunk sanitary sewer system south of Highway 401. Project Status: The Contract 1 and 2 are under construction and the anticipated completion date for Contract 1 is June 30th 2019 and Contract 2 is December 2019. The anticipated construction start date for various diversion trunk sewers is late 2020, subject to Class EA (Environmental Assessment) and acquisition of easements. The anticipated start date for the lining contract is Spring/Summer 2019. Project Budget: On track.
Wastewater	172926	G.E. Booth Wastewater treatment plant - Replacement	Design	\$44	\$8	\$36	19%	Project Scope: The rehabilitation of the Wastewater Facility located on Lakeshore. Project Status: Plant 1 Engineering Services (2017-488P) has continued spending in T1; Contract 1A (2019-064T) is scheduled to start construction in T2 as is Contract 1B (2019-065T); Contract 2 is now scheduled to start construction in T2 2020; Contract 3 is scheduled to start construction in T2 2022. This project is in conjunction with 10-2925. Project Budget: On track.
Wastewater	112380	Downtown Brampton Sanitary Sewer	Design	\$33	\$1	\$32	2%	Project Scope: Replacement of sanitary sewer in downtown Brampton. Project Status: Detail design ongoing with construction commenced in spring of 2018. Project Budget: On track.
Wastewater	102925	Lakeview Wastewater Treatment	RFP/RFQ/Procurement	\$44	\$15	\$29	33%	Project Scope: The rehabilitation of the Wastewater Facility located on Lakeshore. Project Status: Primary 12-13 expansion project underway; about 3 months into 30 months of construction. Project Budget: Shared with 17-2926 and on track.
Wastewater	162243	Duke of York Sanitary Trunk Sewer	Construction	\$27	\$4	\$24	13%	Project Scope: construction of sanitary trunk sewer. Project Status: Under construction. Completion is scheduled for the end of 2019. Project Budget: On track.
Wastewater	182300	Local Collection System Repair	Initiation	\$24	-	\$24	-	Project Scope: This is a State of Good Repair (SOGR) envelope Funded project. Project Status: Design ongoing and construction projected started in 2018. This project is a recurring annual project. Project Budget: Spending will utilize 16-2300 project first and then move to 17-2300 and 18-2300.
Wastewater	162905	Sewage Pumping Station Rehabilitation	Initiation	\$23	\$2	\$21	7%	Project Scope: This is an envelope (recurring) project to rehabilitate sewage pumping stations. Project Budget: Budget is in conjunction with 15-2905. Funds under 16-2905 are allocated for construction in 2018 & 2019. Project Budget: On track.
Water Supply	131125	1500mm Feedermain - Burnhamthorpe	Design	\$134	\$17	\$117	13%	Project Scope: The construction of watermains to improve water supply for projected growth in the Mississauga City Centre area. Project Status: Construction is ongoing. Works are anticipated to be completed in the Mississauga City Center(MCC) by mid 2020 and substantially performed by mid 2021. Project Budget: On track.
Water Supply	101205	Hanlan Transmission Main	Construction	\$446	\$351	\$95	79%	Project Scope: Construction of Hanlan Transmission Watermain. Project Status: Contract 3 is still finalizing the incomplete work at chambers and final restoration. Substantial performance is delayed, however, now expected in Q1 2019. Contract 4 has been awarded, substantial performance expected in T1 2019, Contract 5 is currently in design, tender to be released in Winter 2019. Project Budget: Under budget as a result of pricing efficiency. The budget is being reduced and returned to the DC reserve.
Water Supply	101210	Zone 6 Transmission Main	Design	\$56	\$22	\$33	40%	Project Scope: Construction of a transmission watermain on Heartlake Road Project Status: Project under construction for Phase 2. Project Budget: On track. Funding of \$77 million was advanced and approved in 2019 budget to facilitate tendering strategy.
Water Supply	161118	400mm Feedermain - Webb Drive	Design	\$48	\$10	\$38	21%	Project Scope: construction of a 400mm watermain on Webb Drive. Project Status: Construction is ongoing for various components of the Burnhamthorpe Water Project. The last component of the project was awarded and construction commenced in January 2019. Project Budget: On track.

APPENDIX III

17.4-12

2018 CAPITAL PERFORMANCE AND IMPACT ON CAPITAL RESERVES AND RESERVE FUNDS

Service	Project	Description	Stage	Gross Revised Budget	Gross Project Actuals	Gross Remaining Budget	% of Budget Expended	Project Status Update/Comments
TAX SUPPORTED PROGRAMS								
Water Supply	141240	East Brampton Transmission Main	Design	\$44	\$4	\$40	9%	<p>Project Scope: The project scope is to design, construct and commission a 1500mm diameter watermain and varying 1200mm-900mm diameter watermain in the City of Brampton.</p> <p>Project Status: This project will consist of three construction tenders and is a joint project with 14-1257. Contract 1 (est \$101.7million) is anticipated to be tendered in Spring/Summer 2019 (completed 2022). Contract 2 (est \$24.7 million) and is anticipated to be tendered in late 2019. Contract 3 will be the commissioning contract and is expected 2023.</p> <p>Project Budget: On track. Funding of \$152 million was advanced and approved in 2019 budget to facilitate tendering strategy.</p>
Water Supply	141257	Central Brampton Sub-Transmission	Design	\$36	\$3	\$34	7%	<p>Project Scope: The project scope is to design, construct and commission a 1500mm diameter watermain and varying 1200mm-900mm diameter watermain in the City of Brampton.</p> <p>Project Status: This project will consist of three construction tenders and is a joint project with 14-1257. Contract 1 (est \$82.2 million) is anticipated to be tendered in Spring/Summer 2019 and completed in 2022. Contract 2 (est \$20.25 million) is anticipated to be tendered in late 2019. Contract 3 will be the commissioning contract and is expected 2023.</p> <p>Project Budget: On track.</p>
Water Supply	181310	Replacement of Watermains in Mississauga	Design	\$31	\$5	\$26	15%	<p>Project Scope: 2018 watermain replacement envelope for the City of Mississauga.</p> <p>Project Status: Project contains multiple assignments (projects) that are in varying stages of completion. All assignments are on tendered and either in design or in construction and on track to completion on time.</p> <p>Project Budget: On track.</p>
Water Supply	141256	Williams Parkway Sub-Transmission	Pre-Engineering	\$28	\$3	\$25	12%	<p>Project Scope: This project is for the design and construction of the West Brampton Feedermain (East Brampton reservoir to West Brampton reservoir).</p> <p>Project Status: The feedermain between Dixie Road and Mississauga Road is currently in the detailed design stage. All other sections are expected to be on track and commence varying between 2020 to 2022.</p> <p>Project Budget: On track.</p>
Water Supply	151940	Silverthorne Reservoir and Pumping Station	Design	\$27	\$3	\$24	11%	<p>Project Scope: Construction of major improvements and upgrades at the Silverthorne reservoir and pumping station.</p> <p>Project Status: The Building Permit process is ongoing and it is anticipated that the second contract for the building expansion would be awarded in Spring 2019.</p> <p>Project Budget: On track.</p>
Water Supply	161390	Hurontario-Main Street LRT - I	Initiation	\$23	-	\$23	-	<p>Project Scope: A planned light rail line in Mississauga that extends into Brampton that runs along Hurontario street.</p> <p>Project Status: The project is out to Tender (In Market) by Metrolinx. Construction expected in T1 of 2020. Completion expected in December 2022.</p> <p>Project Budget: On track. As Metrolinx is undertaking the construction, Peel would need to reimburse Metrolinx. The Cost Sharing Agreement with Metrolinx is in the progress.</p>
Subtotal - Public Works				\$1,404	\$598	\$805	43%	
TOTAL				\$1,701	\$650	\$1,051	38%	

For Information

DATE: April 1, 2019

REPORT TITLE: **2018 REGION OF PEEL EMPLOYEE UNITED WAY CAMPAIGN**

FROM: Catherine Matheson, Commissioner of Corporate Services

OBJECTIVE

To provide an update on the results of the 2018 Region of Peel Employee United Way Campaign.

REPORT HIGHLIGHTS

- On April 1, 2018, United Way of Peel Region merged with United Way Toronto and York to form United Way Greater Toronto.
- The 2018 Region of Peel Employee United Way Campaign raised \$338,367, exceeding the \$300,000 goal.
- Combined funds raised by the Region of Peel employees and Peel Regional Police resulted in a total contribution to United Way Greater Toronto of \$387,517.

DISCUSSION
1. Background

United Way works to reduce poverty, prevent poverty and support people in crisis. On April 1, 2018, United Way of Peel Region merged with United Way of Toronto and York to form United Way Greater Toronto (UWGT). UWGT has made a commitment to sustain and grow investments in Peel. The stated benefits of the merger are enhanced advocacy efforts and access to local research in order to better assist underserved communities.

For more than 40 years, employees of the Region of Peel and Peel Regional Police have raised funds in support of United Way. As shown in Appendix I, the total amount of funds raised by the Region of Peel Employee United Way Campaign (the “Campaign”) over the past ten years is \$3,444,707.

2. 2018 Campaign Objectives and Strategies

The main objectives of the 2018 Campaign were to:

- Raise \$300,000;
- Increase the overall percentage of employees pledging;
- Strengthen social conscience among employees;

2018 REGION OF PEEL EMPLOYEE UNITED WAY CAMPAIGN

- Demonstrate the impact of donations on the well-being of the Peel community;
- Increase the number of employees donating at the leader-donor level; and,
- Continue progress on achieving Campaign administration efficiencies.

3. Campaign Committee

The success of the Campaign is attributed to the commitment and efforts of employees from across the organization. The Core Committee members, including departmental Leads and Champions helped organize events and secure pledges from their peers. The 2018 Campaign Co-Chairs were Judy Labelle and Olivv Purakal. The Leadership-Donor Co-Chairs were Sandy Viana-Tavares and Amy Yousif.

4. Campaign Achievements

In 2018, the Campaign increased employee engagement across the organization. The impacts of UWGT funding were showcased during the six week pledge period. The Campaign continued the upward trend in the number of leader-donor level pledges, reaching the highest level of such donations in Campaign history. Highlights of 2018 Campaign achievements are as follows:

- The Campaign raised \$338,367, exceeding the \$300,000 goal;
- The percentage of employees pledging remained fairly consistent with 34.4% participation in 2018 compared to 35.3% in 2017;
- 357 first-time pledgers were added in 2018;
- A record 73 employees donated at the leader-donor level of \$1200 or more, up from 67 in 2017;
- The Region of Peel was recognized by UWGT as a Gold Level Leader at their Feb 7, 2019 United Way Workplace Leaders Reception; and,
- Combined funds raised by the Campaign and the Peel Regional Police Campaign resulted in a total contribution of \$387,157 for the well-being of the Peel community.

5. Recognition for Additional Social Responsibility Efforts by Employees

The social responsibility mindset of employees from both the Region of Peel and Peel Regional Police is demonstrated in many ways beyond the Campaign. For example, for many years and again in 2018, Peel Paramedic Services employees raised funds and awareness for causes including breast cancer, prostate cancer, a benevolent fund, and 'Dreams Take Flight,' a wish-granting initiative for children not easily able to take a trip such as going to Disney due to medical, mental health, physical, social or emotional challenges. As well, staff from several departments participated in United Way of Peel Region's Longest Night event and United Way Days of Caring events.

The 2018 fundraising efforts by Peel Regional Police included events such as: a chili competition, bake sales, photos with Santa, a hockey tournament with Maple Leafs alumni Mike Pelyk, the 'Toys for Tots' campaign and supported various other charitable events including 'Cops for Cancer', 'Special Olympics' and the Juvenile Diabetes Research Foundation. All of the events generated great community support with many volunteers making these events a success.

In addition, many Region of Peel and Peel Regional Police employees spend their personal time volunteering and offering financial support privately within their home communities.

2018 REGION OF PEEL EMPLOYEE UNITED WAY CAMPAIGN

These socially conscious commitments are acknowledged for the benefits they add to the well-being of the community at large.

6. Next Steps

Staff will run a 2019 United Way Campaign and engage with the UWGT to ensure continued partnership.

CONCLUSION

As a result of the participation and generous contributions made by Region of Peel employees, the 2018 Campaign raised \$338,367. When combined with funds from Peel Regional Police, a total of \$387,157 was raised for UWGT.

The Campaign will continue in 2019 with continuing commitment and participation of employees demonstrating their sense of social responsibility to the well-being of residents across the Peel communities.



Catherine Matheson, Commissioner of Corporate Services

Approved for Submission:



J. Smith, Acting Chief Administrative Officer

APPENDICES

Appendix I- Region of Peel Employee United Way Campaign - 2009 to 2018 Fundraising Totals

For further information regarding this report, please contact Kathryn Lockyer, Regional Clerk and Director of Legal Services, Extension 4325, kathryn.lockyer@peelregion.ca.

Authored By: Olivy Purakal

APPENDIX I
2018 REGION OF PEEL EMPLOYEE UNITED WAY CAMPAIGN

**Region of Peel Employee United Way Campaign
2009-2018 Fundraising Totals**

Campaign Year	Region of Peel's United Way Campaign Contributions
2009	\$307,740
2010	\$355,085
2011	\$377,777
2012	\$350,642
2013	\$333,901
2014	\$378,628
2015	\$371,075
2016	\$293,962*
2017	\$337,530
2018	\$338,367
10 Year Total	\$3,444,707

*2016 was the first year without a Golf Tournament. The Golf Tournament netted \$102,000 in 2015.

For Information

DATE: April 2, 2019

REPORT TITLE: **2018 ANNUAL TRANSPARENCY AND ACCOUNTABLE GOVERNMENT REPORT**

FROM: Catherine Matheson, Commissioner of Corporate Services

OBJECTIVE

To provide an overview of the work conducted to advance the Region of Peel's commitment to accountability and transparency of government.

REPORT HIGHLIGHTS

- The Complaints Handling Policy, Corporate Policy G00-24, includes a provision that the Office of the Regional Clerk provide a summary of Formal Public Complaints to Regional Council on an annual basis.
- In 2018, the Region of Peel received 20 Formal Public Complaints and all were handled in compliance with the Complaints Handling Policy.
- 415 Freedom of Information (FOI) requests were received in 2018 and all were handled in compliance with the *Municipal Freedom of Information and Protection of Privacy Act, 1990* (MFIPPA).
- In 2018, 77 Lobbyists registered with the Region of Peel's online Lobbyist Registry.

DISCUSSION
1. Background
a) Formal Complaints

On February 11, 2016, Regional Council passed Resolution 2016-111 to implement a Region of Peel Complaints Handling Policy (Corporate Policy G00-24). The policy was developed in response to *The Public Sector and MPP Accountability and Transparency Act, 2014*, which authorized the Ontario Ombudsman to investigate complaints with regard to municipalities and make recommendations.

The Complaints Handling Policy included a requirement for the Office of the Regional Clerk to provide a summary of the Formal Public Complaints received to Regional Council on an annual basis.

2018 ANNUAL TRANSPARENCY AND ACCOUNTABLE GOVERNMENT REPORT

b) Freedom of Information (FOI) Requests

The *Municipal Freedom of Information and Protection of Privacy Act, 1990* (MFIPPA) came into effect on January 1, 1991 and applies to all municipalities, local boards, agencies, commissions, school boards and police service boards in Ontario.

MFIPPA has two main purposes. First, it establishes rules and obligations that municipal institutions must follow to protect the personal information of individuals in the custody or control of the institution. Second, MFIPPA gives the public the right to access records held by municipalities, subject to very specific exemptions.

Regional Council, through By-law 28-2018, has appointed the Regional Clerk as “head” for the purposes of MFIPPA. As the “head”, the Regional Clerk is responsible for overseeing the administration of MFIPPA and for decisions made under the *Act*.

MFIPPA requires every municipality in Ontario to file an annual report to the Information and Privacy Commissioner of Ontario (IPC). The annual report provides statistical information on access requests that are received, the municipality’s response time, the decisions that were made in response to these requests and the fees charged.

c) Lobbyist Registry

As part of the Regional Council’s commitment to enhance accountability and transparency, Regional Council approved By-law 47-2016 which established a lobbyist registration system for the Region of Peel. By-law 47-2016 came into effect on March 1, 2017.

As required by By-law 47-2016, the Regional Clerk is responsible for the development and maintenance of the Lobbyist Registry in which all registrations and returns of individuals/corporations who lobby public office holders are recorded.

2. Findings**a) Formal Complaints**

In 2016, the Regional Clerk began tracking all formal public complaints received regarding Regional programs, facilities, services and/or staff. A formal complaint is one that has not been successfully resolved through the Region’s informal resolution processes and the complainant chooses to formalize the complaint by completing a Region of Peel Public Complaint Form.

In 2018, the Region received 20 formal complaints. All formal complaints were managed in accordance with the Complaints Handling Policy.

The 20 formal complaints received related to the following program areas/subject matter.

- Ontario Works: 5
- Regional of Peel Employees/Contractors in vehicles: 4
- Housing: 3

2018 ANNUAL TRANSPARENCY AND ACCOUNTABLE GOVERNMENT REPORT

- Water Construction Project: 2
- Water Billing: 2
- Roads Construction Project: 1
- Housing Construction Project: 1
- Children's Services: 1
- Procurement: 1

b) Freedom of Information (FOI) Requests

The Region of Peel encourages the release of information on a routine basis where possible. For example, requests for documents such as Environmental Planning Studies or Maps are available directly from the custodial group for a fee, as outlined in the Regional User Fees and Charges By-law. This approach ensures records are made readily available to the public upon request. Where information cannot be provided routinely, such as where the request involves personal information or proprietary information of the Region of Peel, individuals are asked to submit a formal freedom of information request to the Regional Clerk's Office.

In 2018, the Region of Peel received 415 freedom of information (FOI) requests. This captures all requests received by the Region, including requests that were transferred to other institutions or requests missing an authorization permitting a third party to access the records. To process these FOI requests, staff in the Regional Clerk's office reviewed 52,524 pages and disclosed 40,122 pages in full or with redactions applied. The Region of Peel received 438 FOI requests in 2017, 500 in 2016 and 319 in 2015.

MFIPPA imposes a 30 day time limit in which an institution must provide a decision regarding a FOI request. The 30 day time-limit may be extended in certain limited circumstances, as prescribed by MFIPPA. In 2018, the Region's 30 day compliance rate was 96 percent and the extended compliance rate was 100 percent. The Region's compliance rate was higher than the average municipal 30 day compliance rate of 81 percent and the extended compliance rate of 85.3 percent.

The majority of FOI requests received by the Region were for personal information, consisting of social assistance files. The Region also received a number of requests for general records, consisting of procurement bid submission documents, information on capital road projects, health inspection reports and red light camera images.

Under MFIPPA, an individual may appeal to the Information and Privacy Commissioner (IPC) if they are not satisfied with the access decision made by the Region. In 2018, the IPC received 14 appeals regarding access decisions made by the Region of Peel. Eleven of these appeals were successfully resolved in 2018.

The *Act* permits a municipality to charge certain fees to individuals seeking access to government records. The fees permitted are set out in MFIPPA, such as fees for photocopying, shipping, preparing a record for disclosure and search time. In 2018, the Region of Peel collected approximately \$ 9,756.77 in fees for processing FOI requests.

Under MFIPPA, the Region is also required to report to the IPC on the number of access requests for personal health information made to the Region or the applicable Health Information Custodian (i.e. Public Health, Paramedics, Long-Term Care and Senior

2018 ANNUAL TRANSPARENCY AND ACCOUNTABLE GOVERNMENT REPORT

Services Development). In 2018 Paramedics received 983 access requests, Public Health received 13 requests and Long Term Care received 3 requests. These numbers include requests from all sources including, individuals, lawyers, physicians, hospitals, regulatory bodies and law enforcement.

c) Lobbyist Registry

In 2018, 77 Lobbyists registered with the Region of Peel's online Lobbyist Registration system. The Registry details the name of the lobbyist, the public office holder who will be lobbied, the subject matter being lobbied and when lobbying will occur or has occurred.

Registration in the Lobbyist Registry is necessary if a Lobbyist fits into one of the following categories.

1. **Consultant Lobbyist:** a person who lobbies for payment on behalf of a client (another individual, company, partnership or organization);
2. **In-house Lobbyist:** a person who is an employee, partner, sole proprietor and who lobbies on behalf of their own employer, business or organization; or a
3. **Voluntary Unpaid Lobbyist:** a person who lobbies without payment on behalf of a person, business, or other organization for the benefit of the interests of the individual, business or other organization.

Of the 77 registrations in the registry, 25 were registered as Consultant Lobbyists, 49 as In-house Lobbyists and 3 as Voluntary Unpaid Lobbyists.

All lobbyist complaints and investigations are handled by the Integrity Commissioner/Lobbyist Registrar. The Integrity Commissioner is also responsible for reporting to Regional Council annually or as directed by Regional Council.

CONCLUSION

The Region of Peel remains committed to enhancing accountability and transparency of government through a variety of means including the complaints handling policy, fulfilling the requirements under the *Municipal Freedom of Information and Protection of Privacy Act* and through lobbyist registration.



Catherine Matheson, Commissioner of Corporate Services

Approved for Submission:



J. Smith, Acting Chief Administrative Officer

2018 ANNUAL TRANSPARENCY AND ACCOUNTABLE GOVERNMENT REPORT

For further information regarding this report, please contact Kathryn Lockyer, Regional Clerk and Director of Legal, ext. 4325, kathryn.lockyer@peelregion.ca

Authored By: Aretha Adams, Deputy Clerk/Manager, Access to Information and Privacy



THE REGIONAL MUNICIPALITY OF PEEL

REGIONAL COUNCIL POLICIES AND PROCEDURES COMMITTEE

MINUTES

PPC - 1/2019

The Region of Peel Regional Council Policies and Procedures Committee met on March 21, 2019 at 11:05 a.m., in the Regional Council Chambers, 5th Floor, Regional Administrative Headquarters, 10 Peel Centre Drive, Suite A, Brampton, ON.

Members Present: P. Brown*; B. Crombie*; G. Dhillon; P. Fortini; N. Iannicca; J. Innis; M. Palleschi; C. Parrish; K. Ras (alternate) P. Saito; I. Sinclair; A. Thompson*

Members Absent: S. McFadden (Due to vacation)

Also Present: D. Szwarc, Chief Administrative Officer; S. Baird, Commissioner of Digital and Information Services; S. VanOfwegen, Commissioner of Finance and Chief Financial Officer; C. Matheson, Commissioner of Corporate Services; P. O'Connor, Regional Solicitor; K. Lockyer, Regional Clerk and Director of Legal Services; J. Jones, Committee Clerk; T. Kobikrishna, Legislative Assistant

J. Jones, Committee Clerk, presided.

1. ELECTION OF CHAIR AND VICE-CHAIR

RECOMMENDATION PPC-1-2019:

That Councillor Parrish be elected Chair of the Regional Council Policies and Procedures Committee, for a term ending November 14, 2020, or until a successor is appointed by Regional Council.

RECOMMENDATION PPC-2-2019:

That Councillor Sinclair be elected Vice-Chair of the Regional Council Policies and Procedures Committee, for a term ending November 14, 2020, or until a successor is appointed by Regional Council.

* See text for arrivals

◆ See text for departures

Councillor Parrish assumed the Chair.

2. DECLARATIONS OF CONFLICTS OF INTEREST - Nil

3. APPROVAL OF AGENDA

RECOMMENDATION PPC-3-2019:

That the agenda for the March 21, 2019 Regional Council Policies and Procedures Committee meeting, be approved.

4. DELEGATIONS - Nil

5. REPORTS

5.1. Regional Council Policies and Procedures Committee Work Plan

RECOMMENDATION PPC-4-2019:

That the work plan, as proposed in Appendix II to the report of the Commissioner of Corporate Services, titled "Regional Council Policies and Procedures Committee Work Plan" be approved, as amended;

And further, that the work plan be a flexible document that may be adjusted to include additional matters as requested;

And further, that staff be directed to include information regarding meeting processes and rules of procedure, with respect to Regional Council's consideration of applications under the *Planning Act, R.S.O. 1990*, in the Procedure By-law review report to be brought forward to a future Committee meeting.

In response to comments from Councillors Sinclair and Innis regarding the quasi-judicial process required for consideration of *Planning Act* approvals, and in particular, with respect to administrative law and fairness, public notice, and the involvement of all parties; Kathryn Lockyer, Regional Clerk and Director of Legal Services noted that information addressing the matter can be included in the Procedure By-law review to be brought forward to the Committee at a future date.

* *Councillor Thompson arrived at 11:21 a.m.*

5.2. Member Appointment to the Peel Police Services BoardRECOMMENDATION PPC-5-2019:

That a quorum of at least seven Committee members are required during the applicant interview sessions for Appointment to the Peel Police Services Board;

And further, that alternates are not permitted for the interview sessions;

And further, that attending Committee members must remain for the duration of the interview session;

And further, that interviews may be scheduled on the same day as other Regional Council business.

In response to a question from Councillor Saito regarding the criteria used to shortlist applications from 34 to 10, Kathryn Lockyer, Regional Clerk and Director of Legal Services, noted that applications were reviewed based on eligibility criteria as required by the Peel Police Services Board under the *Police Services Act, R.S.O 1990*; and, on the relative amounts and types of experience with respect to leadership skills, board experience and community involvement. The shortlisted applicants met the criteria and had more experience relative to the remaining 24 applicants.

In response to questions from the Committee regarding potential conflict of interest for the Regional Chair and local Mayors, with respect to participating in the interview process, Kathryn Lockyer noted that the decision to make a declaration of conflict of interest, whether pecuniary or perceived, rests with the individual member. She confirmed that a request could be forwarded to the Integrity Commissioner to request advice on the matter.

Subsequent to a fulsome discussion on the merits and demerits of forming a separate interview committee, the members agreed that all Committee members be included in the interview selection process provided that: a quorum of seven members are in attendance, alternates are not permitted, and attending Committee members must remain for the duration of the interview session.

6. COMMUNICATIONS - Nil

* Councillor Brown arrived at 12:28 p.m.

* Councillor Crombie arrived at 12:38 p.m.

7. OTHER BUSINESS

7.1. Notice of Motion from Councillor Parrish Regarding the Role of the Regional Chair

RECOMMENDATION PPC-6-2019:

That staff be directed to include information regarding the role of the Regional Chair, with respect to the sharing of information to Council as a collective whole, in the Council Code of Conduct review report to be brought forward to a future Committee meeting.

8. IN CAMERA MATTERS

At 12:47 p.m., in accordance with section 239(2) of the *Municipal Act, 2001*, as amended, a motion was placed, and was carried, to move into closed session to consider the following subject matter:

8.1. Selection of Applicant for Appointment to the Peel Police Services Board
(Personal matters about an identifiable individual, including municipal or local board employees)

Committee moved out of In Camera at 1:08 p.m.

9. NEXT MEETING

The next meeting of the Regional Council Policies and Procedures Committee is scheduled for May 16, 2019 at 11:00 a.m. in the Council Chamber, 5th floor, Regional Administrative Headquarters, Suite A, 10 Peel Centre Drive, Brampton, Ontario.

Please forward regrets to Jill Jones, Committee Clerk, and (905) 791-7800 ext. 4330 or at jill.jones@peelregion.ca.

10. ADJOURNMENT

The meeting adjourned at 1:10 p.m.



THE REGIONAL MUNICIPALITY OF PEEL

DEBT ISSUANCE COMMITTEE

MINUTES

DEBT - 1/2019

The Region of Peel Debt Issuance Committee met on March 28, 2019 at 1:37 p.m., in the 5th Floor Chair's Boardroom.

Members Present: N. Iannicca, Regional Chair; C. Fonseca, Regional Councillor; D. Szwarc, Chief Administrative Officer; S. VanOfwegen, Commissioner of Finance and Chief Financial Officer

Members Absent: Nil

Also Present: J. Pittini, Director, Treasury Services; S. Nagel, Treasurer & Director of Corporate Finance; S. Hodgson, Advisor, Treasury Services; A. Macintyre, Deputy Clerk and Manager of Legislative Services; T. Ivanyshyn, Committee Clerk

Chaired by Regional Chair Iannicca.

1. DECLARATIONS OF CONFLICTS OF INTEREST - Nil

2. APPROVAL OF AGENDA

Moved by: C. Fonseca
Seconded by: S. VanOfwegen

That the agenda for the March 28, 2019, Debt Issuance Committee meeting be approved.

Carried DEBT-2019-1

3. REPORTS

* See text for arrivals

◆ See text for departures

3.1 **Terms of Debt Issue (Oral)**
Presentation by Julie Pittini, Director, Treasury Services, Finance

Received DEBT-2019-2

Julie Pittini, Director, Treasury Services, provided information regarding the terms of the debt issue that staff was able to secure in the Capital Market on behalf of the City of Brampton. She noted that on March 15, 2019, the Region re-opened its \$300,000,000 October 30, 2042 debenture for an additional amount of \$23,000,000 on behalf of the City of Brampton. She stated that the Bank of Canada (BoC) raised interest rates 3 times last year and the BoC sees economic growth slowing over this year and it's expected interest rates will remain stable at 2%. She noted that there was very strong investor demand for this transaction with the debenture priced at 3.159% for a 23 year term.

In response to a question raised by S. VanOfwegen of the benefits to reopen the debenture versus taking it out to open market, Julie Pittini stated that given the size of the loan, this issue was trading at a premium and provides additional liquidity.

In response to a question raised by Chair Iannicca, Julie Pittini responded that the Region of Peel is legislated to issue this debenture on behalf of the City of Brampton.

4. **BY-LAWS**

Three Readings

By-law 26-2019: To authorize the borrowing upon additional sinking fund debentures in the principal amount of \$23,000,000 for a capital work of The Corporation of the City of Brampton, and the re-opening of the 3.85% 300,000,000 sinking fund debentures due October 30, 2042 issued on October 30, 2012.

Moved by: S. VanOfwegen
Seconded by: C. Fonseca

That the by-law listed on the Debt Issuance Committee agenda, being By-law 26-2019, be given the required number of readings, taken as read, signed by the Regional Chair and the Deputy Clerk, and the Corporate Seal affixed thereto.

Carried DEBT-2019-3

5. **OTHER BUSINESS - Nil**

6. **CONFIRMING BY-LAW**

Moved by: C. Fonseca
Seconded by: D. Szwarc

That By-law 27-2019 to confirm the proceedings of the Debt Issuance Committee at its meeting held on March 28, 2019, and to authorize the execution of documents in accordance with the Region's by-laws relating thereto, be given the required number of readings, taken as read, signed by the Regional Chair and the Deputy Clerk and the Corporate Seal affixed thereto.

Carried DEBT-2019-4

8. **ADJOURNMENT**

The meeting adjourned at 1:53 p.m.

Deputy Clerk

Regional Chair

Minister of Infrastructure
and Communities



Ministre de l'Infrastructure
et des Collectivités

Ottawa, Canada K1P 0B6

March 27, 2019

Mr. Nando Iannicca
Regional Chair and Chief Executive Officer
Region of Peel
10 Peel Centre Drive
Brampton, Ontario L6T 4B9

Regional Municipality of Peel
Office of the Regional Chair

APR 02 2019

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Dear Mr. Iannicca:

I am pleased to inform you that, in accordance with the commitment in Budget 2019, the Government of Canada will provide an additional \$2.2 billion to the Gas Tax Fund. This one-time top-up will provide additional support to municipalities that face infrastructure deficits to support improved productivity, economic growth, a clean environment, and help to build strong cities and communities.

This special funding will be provided to Ontario recipients under the Canada–Ontario–Association of Municipalities of Ontario–Toronto Gas Tax Fund Administrative Agreement. An amount of \$819,443,895 will be provided to Ontario as well as individual signatories, and will then be distributed to ultimate recipients in accordance with the allocation formula used for gas tax payments made in 2018, as follows:

• Ontario:	\$819,443,895
○ Association Municipalities of Ontario	\$649,940,923
○ City of Toronto	\$167,421,424
○ Province of Ontario	\$2,081,548

Funds must be used in accordance with all the terms of the current Gas Tax Fund Administrative Agreement. Information on Ontario's federal Gas Tax Fund allocations per community prior to Budget 2019 can be found on Infrastructure Canada's website¹.

The gas tax top-up funding is expected to be transferred following royal assent of Budget 2019.

March 14, 2019 marked one year since the Canada–Ontario Integrated Bilateral Agreement was signed.

¹ <https://www.canada.ca/en/office-infrastructure/news/2018/backgrounder-ontarios-2018-19-federal-gas-tax-fund-allocations.html>

...2

Canada

REFERRAL TO _____
RECOMMENDED _____
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED _____

As I know you appreciate, under the Investing in Canada Infrastructure Program, proposed projects must first be prioritized by the province before they are submitted to Infrastructure Canada for consideration.

As a reminder, through the Integrated Bilateral Agreement with Ontario, \$11.9 billion is available to the province and is broken down as follows:

- \$8.3 billion for public transit;
- \$2.8 billion for green infrastructure;
- \$407 million for community, culture, and recreation infrastructure; and
- \$250 million for infrastructure in rural and northern communities.

The one-time top-up to the Gas Tax Fund adds substantial dollars to this Agreement. More importantly, those dollars flow to you.

We believe this is an important step to take to ensure your local priorities have the resources needed so projects can get moving and, crucially, the summer construction season is not missed. We all know how important that season is to make real progress on projects, not to mention job creation locally.

In the meantime, we continue to press the Ontario government to open intakes for all four streams so as to maximize the number of projects we can build together for Ontarians in 2019 and the years ahead.

We know you have proposals ready, and last week's announcement in Budget 2019 is a clear signal that we are there to support you.

Spring is already (at last) in the air. It is time to get projects moving so we do not lose a historic opportunity to build our communities and create good-paying jobs now.

I look forward to continuing to work with you on our shared infrastructure interests.

Yours sincerely,



The Honourable François-Philippe Champagne, P.C., M.P.
Minister of Infrastructure and Communities

c.c. City Clerk and Council

Enclosure – Gas Tax Fund fact sheet

THE FEDERAL GAS TAX FUND IN ONTARIO

The federal Gas Tax Fund delivers over \$2 billion every year to over 3600 communities across the country. For the 2018-19 fiscal year, this represents an investment of more than \$819 million from the Government of Canada to Ontario municipalities.

The **federal Gas Tax Fund (GTF) is a permanent source of annual funding to provinces and territories**, who in turn flow this funding to their municipalities to support local infrastructure priorities.

Every year, municipalities benefit from the support and flexibility of the federal Gas Tax Fund. They can pool, bank, and borrow against this funding — providing significant financial flexibility to plan infrastructure projects over the long term. Projects are chosen locally and prioritized according to the infrastructure needs of each community.

Communities select how best to direct the funds and have the flexibility to make strategic investments across 18 different project categories.

Because many municipalities across Canada continue to face serious infrastructure deficits, **Budget 2019** proposes a **one-time transfer of \$2.2 billion** through the federal Gas Tax Fund to address short-term priorities in municipalities and First Nations communities. This will double the Government of Canada's commitment to municipalities in 2018–19, with **Ontario municipalities of all sizes sharing an additional federal investment in local infrastructure of over \$819 million, for a total of approximately \$1.64 billion.**

QUICK FACTS:

- The federal Gas Tax Fund is allocated on a per capita basis for provinces, and provides a base funding amount of 0.75 percent of total annual funding for Prince Edward Island and each territory.
- On-reserve First Nations communities in provinces also receive an allocation on a per capita basis.
- The federal Gas Tax Fund has been indexed at two percent per year, meaning that it will continue to grow to provide additional support to municipalities.
- To date, more than \$23 billion has been invested in municipalities through the federal Gas Tax Fund.

THE FEDERAL GAS TAX FUND

Eligible projects include investments in infrastructure for construction, renewal or material enhancement in each of the following categories:



1. **Local roads and bridges** – roads, bridges and active transportation infrastructure (active transportation refers to investments that support active methods of travel. This can include: cycling lanes and paths, sidewalks, hiking and walking trails).
2. **Highways** – highway infrastructure.
3. **Short-sea shipping** – infrastructure related to the movement of cargo and passengers around the coast and on inland waterways.
4. **Short-line rail** – railway-related infrastructure for carriage of passengers or freight.
5. **Regional and local airports** – airport-related infrastructure (excludes the National Airport System).
6. **Broadband connectivity** – infrastructure that provides internet access to residents, businesses, and/or institutions in Canadian communities.
7. **Public transit** – infrastructure that supports a shared passenger transport system which is available for public use.
8. **Drinking water** – infrastructure that supports drinking water conservation, collection, treatment and distribution systems.
9. **Wastewater** – infrastructure that supports wastewater and storm water collection, treatment and management systems.
10. **Solid waste** – infrastructure that supports solid waste management systems including the collection, diversion and disposal of recyclables, compostable materials and garbage.
11. **Community energy systems** – infrastructure that generates or increases the efficient usage of energy, including energy retrofits of municipal buildings.
12. **Brownfield redevelopment** – remediation or decontamination and redevelopment of a brownfield site.
13. **Sport infrastructure** – amateur sport infrastructure (excludes facilities, including arenas, which would be used as the home of professional sports teams or major junior hockey teams, e.g. Junior A).
14. **Recreational infrastructure** – recreational facilities or networks.
15. **Cultural infrastructure** – infrastructure that supports arts, humanities, and heritage.
16. **Tourism infrastructure** – infrastructure that attracts travelers for recreation, leisure, business or other purposes.
17. **Disaster mitigation** – infrastructure that reduces or eliminates the long-term impacts and risks associated with natural disasters.
18. **Capacity building** – investments related to strengthening the ability of municipalities to develop long-term planning practices (e.g., including local asset management planning, public transit network planning, etc.)

Note: Investments in health infrastructure (hospitals, convalescent and senior centres) are not eligible.

Ministry of
Municipal Affairs
and Housing

Office of the Minister

777 Bay Street, 17th Floor
Toronto ON M5G 2E5
Tel.: 416 585-7000
Fax: 416 585-6470

RECEIVED

APR 02 2019

REGION OF PEEL

OFFICE OF THE REGIONAL CLERK

Nando Iannicca
Regional Chair and CEO
Regional Municipality of Peel

nando.iannicca@peelregion.ca

Dear Chair Iannicca:

Nando

Thank you for your letter regarding your concerns about the potential impacts that would ensue at the Regional Municipality of Peel if development charges were to be eliminated. As Minister of Municipal Affairs and Housing, I always appreciate hearing views and concerns expressed by municipalities.

Our government launched a Housing Supply Action Plan to help increase the supply of housing in Ontario by addressing the barriers getting in the way of new ownership and rental housing.

To inform the Action Plan, the government conducted a broad online public consultation on increasing housing supply. Over 2,000 people and organizations made submissions. I want to thank the Region of Peel for submitting feedback and for participating in the development charges consultation with the municipal sector on January 9, 2019, and in the multi-stakeholder consultation on January 21, 2019.

Our government remains committed to reducing housing costs and overcoming barriers to building more housing. The ministry is currently reviewing the submissions and is taking all views and concerns raised by stakeholders during the consultation into consideration.

Once again, thank you for bringing your views and concerns to my attention. Please accept my best wishes.

Sincerely,

Steve Clark
Steve Clark
Minister

*It was great to chat with you
last week!*

Ministère des
Affaires municipales
et du Logement

Bureau du ministre

777, rue Bay, 17^e étage
Toronto ON M5G 2E5
Tél. : 416 585-7000
Télééc. : 416 585-6470



Ontario

19-2271

REFERRAL TO _____
RECOMMENDED
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED

From: Bonnie Crombie <Bonnie.Crombie@mississauga.ca>

Sent: Wednesday, April 3, 2019 2:54 PM

To: Iannicca, Nando <nando.iannicca@peelregion.ca>; ZYT-Members of Regional Council <ZYT-MembersofRegionalCouncil@peelregion.ca>

Cc: Smith, Janette <janette.smith@peelregion.ca>; Van Ofwegen, Stephen <stephen.vanofwegen@peelregion.ca>; Edwards, Lindsay <lindsay.edwards@peelregion.ca>; Lockyer, Kathryn <kathryn.lockyer@peelregion.ca>

Subject: RE: Deloitte Report

Dear Chair Iannicca,

Thank you for responding to some of my initial questions. At a special Council meeting of the City of Mississauga today, Council raised some further questions that we believe still require answers. In particular:

1. How much specifically did the two reports cost? You only reference the upper limits.
2. Who specifically authorized the study?
3. How were the terms of reference for the Deloitte Report determined? Who signed off on the questions asked and the scope of the study?
4. Were there any further discussions or correspondence between Deloitte and the Regional Chair, the CAO or CFO after the request for issuance of the report, and if so, what was the nature of these discussions?

Council has also passed a motion which I have attached. I would ask that our correspondence (including your response to this email), as well as the motion from Mississauga City Council, be included under "Correspondence" on next week's Regional Council agenda for discussion.

Regards,

Bonnie Crombie
Mayor
City of Mississauga

From: Iannicca, Nando [<mailto:nando.iannicca@peelregion.ca>]

Sent: 2019/04/02 3:03 PM

To: ZYT-Members of Regional Council

Cc: Smith, Janette; Van Ofwegen, Stephen; Edwards, Lindsay; Lockyer, Kathryn

Subject: RE: Deloitte Report

Dear Mayor Crombie,

Thank you for your email of March 30, 2019. Many of the issues raised in your email were discussed during the last Council meeting. I am providing your email and this response to all of Council.

As part of the provincially mandated consultation process on the regional governance review, the Province's advisors met with each head of council for all affected municipalities. Each head of council was provided with a series of questions that would lead the discussion. The meetings were not to

discuss a formal position of the respective councils, but to listen and discuss the perspective of each mayor and chair.

I met with the Provincial Advisors on February 8th, and at that meeting I provided my informed views as Regional Chair, which is in line with my duty to uphold and promote Peel's purposes, and to enhance the economic, social, and environmental well-being of the Region of Peel and its residents.

To prepare for the governance review process, I asked the CAO to provide me with factual, unbiased information to better understand the financial implications of various scenarios. On January 22nd, Regional staff met with Deloitte, our external auditors who are familiar with the business of the Region, so I would be able to provide input into the Province's consultation process. This is in no way unusual – Regional staff commission reports on all areas of business for the organization and have delegated authority to do so.

The Region retained Deloitte to undertake an analysis of the financial impact of municipal service delivery models. The cost for the work has an upper limit of \$225,000.00 and [the procurement award](#) has been posted on our website, as required by the Region's procurement policy and CETA requirements. The Region also retained Watson and Associates to undertake specialized DC charge-related analysis, to inform the Deloitte report, as a third-party expert in Development Charges. The cost for the work has an upper limit of \$100,000.00.

The March 19th Deloitte report does not provide a position or make recommendations on regional governance options.

When asked by Mayor Brown if any financial analysis existed related to the review, I responded that it did and provided him with the document at that time. While others on Council did not ask for the same type of information, in hindsight, I could have shared the report broadly to all upon this request.

Kindest personal regards,
Nando

Nando Iannicca
Regional Chair & CEO
Regional Municipality of Peel
905.791.7800 x4310 | nando.iannicca@peelregion.ca



From: Bonnie Crombie <Bonnie.Crombie@mississauga.ca>
Sent: Saturday, March 30, 2019 4:41 PM
To: Iannicca, Nando <nando.iannicca@peelregion.ca>
Cc: Szwarc, David <david.szwarc@peelregion.ca>; Van Ofwegen, Stephen <stephen.vanofwegen@peelregion.ca>; Stephen Dasko <stephen.dasko@mississauga.ca>; Ras, Karen <karen.ras@mississauga.ca>; Fonseca, Chris <chris.fonseca@mississauga.ca>; Kovac, John <john.kovac@mississauga.ca>; Parrish, Carolyn <carolyn.parrish@mississauga.ca>; Starr, Ron

<ron.starr@mississauga.ca>; Dipika Damerla <dipika.damerla@mississauga.ca>; Mahoney, Matt <matt.mahoney@mississauga.ca>; Saito, Pat <pat.saito@mississauga.ca>; McFadden, Sue <sue.mcfadden@mississauga.ca>; Carlson, George <george.carlson@mississauga.ca>; Trewartha, Robert <robert.trewartha@mississauga.ca>; Janice Baker <janice.baker@mississauga.ca>

Subject: Deloitte Report

Importance: High

Chair Iannicca,

I was very surprised to learn on Thursday that the Region of Peel had commissioned Deloitte to undertake a financial analysis to form the basis of the Region's position on regional government as part of the Ontario Government's Regional Governance Review. I was shocked to learn that certain members of Council, particular the Mayor of Brampton, were selectively provided a copy of the report in advance, while other members of Regional Council were left in the dark. This is unacceptable behaviour and not what I would expect from the Chair of the Region of Peel or its CAO. It is unfathomable to me that you would commission a report without Council's knowledge, and more importantly Council's approval. You then used that report as the basis to formalize the Region's position to the Ontario Government, a position that Regional Council has yet to discuss or endorse. You did this knowing full well that the municipality with half of the votes on Council, I can only assume, does not support your position. I believe this far exceeds your powers and mandate, and those of the CAO.

In light of the release of this report, I am formally requesting the following information:

1. When was the report commissioned?
2. Who in the Region of Peel gave instructions to commission the report?
3. Did the person who commissioned the report have Council's authority to do so?
4. How were the terms of reference of the report determined?
5. How much did the report cost in total?
6. You indicated that at the February 8th meeting with the province's advisors you provided a position on behalf of the Council of Peel with respect to regional governance. What was the exact position you stated, on what authority did you state it, and what data did you use to make your case?
7. Why did you not seek Council approval before determining the formal position of the Region of Peel with respect to regional governance?
8. Why was Council as a whole not provided with a copy of the Deloitte Report at the same time as select members of Council?
9. Was there ever a plan to release the Deloitte Report to members of Council before it was made public haphazardly at Council?

I request that answers to these questions be provided by end of day on Tuesday, April 2. Mississauga Council meets on Wednesday, April 3 and will be discussing this matter further.

Regards,

Bonnie Crombie
Mayor
City of Mississauga



MISSISSAUGA

RESOLUTION 0079-2019
adopted by the Council of
The Corporation of the City of Mississauga
at its meeting on April 3, 2019

0079-2019 Moved by: Carolyn Parrish

Seconded by: Ron Starr

WHEREAS Section 2 of the Ontario *Municipal Act* states that municipalities are "...to be responsible and accountable governments with respect to matters within their jurisdiction"; and

WHEREAS the Council of the City of Mississauga has taken the position, in principle, that Mississauga should be a stand-alone, single-tier city; and

WHEREAS Mississauga's process in relation to becoming a stand-alone city has been transparent, open and inclusive of a public meeting to be held April 8, 2019; and

WHEREAS at the March 28, 2019 meeting of Peel Region Council, City of Mississauga Councillors were made aware of a report written by Deloitte and commissioned by the Region of Peel to evaluate the implications of Mississauga becoming a single tier city; and

WHEREAS Regional Council was not made aware of the commission of this report by the Regional Chair or Regional staff, and did not have an opportunity to set the terms of reference, scope, or budget, and in no way authorized the commission of this report; and

WHEREAS Regional Council has not yet declared a formal position on the future of regional government in Peel Region; and

WHEREAS the findings of the Deloitte report were used by the Regional Chair and CAO to present a position on February 8, 2019 to the Ontario Government's advisors on the Regional Governance Review, without Council's knowledge; and

WHEREAS the CAO and Regional Chair derive their authority to act on such matters from Regional Council; and

WHEREAS it was made clear at the Regional Council meeting of March 28, 2019 that select members of Regional Council, but not all members, were provided with a copy of the Deloitte Report in advance of its release; and

WHEREAS Regional Council was only provided with a copy of the report after its existence was revealed at the Regional Council meeting on March 28, 2019, at the same time it was made available to the public;

THEREFORE BE IT RESOLVED THAT:

1. On behalf of the City of Mississauga and its residents, the Mayor seek clarification from the Regional Chair, CAO and CFO on the following:
 - a. When was the Deloitte Report authorized and by whom?
 - b. How much the report cost the taxpayers of the Region of Peel and the City of Mississauga?
 - c. How were the terms of reference for the Deloitte Report created and by whom?
 - d. Which members of Regional Council were made aware of the report in advance?
 - e. Was there any further discussion or correspondence between Deloitte and the Regional Chair, or the CAO or CFO after the request for the issuance of the report?
2. If a response to the Mayor’s inquiry is not received by April 10, 2019, a Freedom of Information Request be filed on behalf of the City and citizens of Mississauga, related to the Deloitte study dated March 21, 2019 – and any other related studies or reports pertaining to the same subject – or analysis undertaken by the Region of Peel in preparation for the Regional Chair’s and Chief Administrative Officer’s meeting with the advisors appointed by the Minister of Municipal Affairs and Housing for the current review of regional governance; and
3. All emails, phone logs, memorandums, and other correspondence of the Chair, the CAO and the CFO in relation to the above subject be included in the FOI request; and
4. Mississauga Council move a motion at Regional Council on April 11 directing the Region to cease all activities related to regional governance.

Recorded Vote	YES	NO	ABSENT	ABSTAIN
Mayor B. Crombie	X			
Councillor S. Dasko	X			
Councillor K. Ras	X			
Councillor C. Fonseca	X			
Councillor J. Kovac	X			
Councillor C. Parrish	X			
Councillor R. Starr	X			
Councillor D. Damerla			X	
Councillor M. Mahoney	X			
Councillor P. Saito	X			
Councillor S. McFadden	X			
Councillor G. Carlson	X			

Carried (11, 0, 1 - Absent)



April 9, 2019

RECEIVED
April 9, 2019
REGION OF PEEL
OFFICE OF THE REGIONAL CLERK

Further to the email from Mayor Crombie dated April 3, 2019, I would like to provide Regional Council with additional information pertaining to my involvement in the Province's Regional Government Review process.

On January 15, 2019 the Province announced the appointment of two special Advisors to lead the governance review consultation process, including the mandate of their work (attached). The Advisors will work with the Province to explore the following:

- Opportunities to make it easier for residents and businesses to access municipal services;
- Processes to deliver efficient and effective local services that respects taxpayers' money;
- Methods to make municipalities open for business; and,
- Possibilities to cut red tape and duplication, and save costs.

The Advisors were instructed to conduct in-person meetings with heads of council for each of the 82 upper and local municipalities affected by the review, as well as provide separate opportunities for consultation with organizations and members of the public within the timespan of a few months. At that time, we did not know the details of when heads of council would be engaged, what opportunities there would be to submit information to the province, or whether all councillors would be consulted.

As you are aware, the Advisors met with myself and the Mayors of Mississauga, Brampton and Caledon separately on February 8, 2019. These meetings were initiated by the Advisors who also set the agenda and sent identical questions to all attendees ahead of time (attached) to guide the conversation. The Advisors did not request council resolutions or formal positions on the desired outcome of the governance review, but rather asked for each head of council's opinion on municipal governance, decision-making, and service delivery.

Based on short provincial timelines for the consultation process and in order to provide objective information throughout the entire consultation process, I authorized the CAO and CFO to engage the Region's external auditors to understand possible financial implications any governance changes could have on Peel taxpayers. I agreed that the terms of reference would include the financial analysis of three specific service delivery models, without any recommendations on which option would be favoured over the others. This formed the basis for the scope of work to guide Deloitte. Staff have delegated authority to undertake research and analysis on issues and matters impacting regional business.

Between January 22nd and March 25th, Deloitte met with the CFO and/or CAO eleven times as part of this project. Deloitte initiated and set the agenda for each meeting, which included status updates, and staff responding to questions regarding Deloitte's service

REFERRAL TO _____
 RECOMMENDED _____
 DIRECTION REQUIRED _____
 RECEIPT RECOMMENDED _____

Nando Iannicca
Regional Chair & CEO

10 Peel Centre Dr.
Suite A, 5th Floor
Brampton, ON L6T 4B9
905-791-7800 ext. 4310



and financial assumptions. The final report from Deloitte was provided to the CFO on March 26, 2019.

I did not attend any meetings with Deloitte or project team. To date, \$41,627.44 has been paid to Watson & Associates (to provide DC-specific analysis to inform the Deloitte report). As the work was finalized at end of March, we have not received an invoice from Deloitte.

Kindest regards,

A handwritten signature in black ink, appearing to read 'Nando Iannicca', with a long horizontal flourish extending to the right.

Nando Iannicca
Regional Chair and CEO

Nando Iannicca
Regional Chair & CEO

10 Peel Centre Dr.
Suite A, 5th Floor
Brampton, ON L6T 4B9
905-791-7800 ext. 4310

Terms of reference for the special advisors

Background

Since Ontario's regional municipalities were established in the 1970s, populations have grown or changed, infrastructure pressures have increased, and taxpayers' dollars are being stretched.

The government is committed to undertaking a review of regional government and Simcoe County to help ensure that the upper- and lower-tier municipalities in these geographic areas are efficient and accountable to their residents and businesses.

The review will cover Ontario's eight regional municipalities (Halton, York, Durham, Waterloo, Niagara, Peel, Muskoka District, and Oxford County) and their lower-tier municipalities. Simcoe County and its lower-tier municipalities will be included in the review because of its rapid growth and associated challenges.

Mandate

1. The mandate of the advisory body is to provide expert advice to the Minister of Municipal Affairs and Housing and to make recommendations to the government on opportunities to improve regional governance and service delivery.

Recommendations from the advisory body will focus on the following questions:

Questions on municipal governance and decision-making;

- a. Is the decision-making (mechanisms and priorities) of upper- and lower-tier municipalities efficiently aligned?
- b. Does the existing model support the capacity of the municipalities to make decisions efficiently?
- c. Are two-tier structures appropriate for all of these municipalities?
- d. Does the distribution of councillors represent the residents well?
- e. Do the ways that regional councillors/heads of council get elected/appointed to serve on regional council help to align lower- and upper-tier priorities?

Questions on municipal service delivery;

- f. Is there opportunity for more efficient allocation of various service responsibilities?
- g. Is there duplication of activities?
- h. Are there opportunities for cost savings?

- i. Are there barriers to making effective and responsive infrastructure and service delivery decisions?

Responsibilities of the advisory body

2. The responsibility of the advisory body is to deliver expert advice to the Minister based on the subject-matter expertise of the two special advisors and the assessment of feedback received through the consultation process.

The advisory body will solicit input from elected and appointed council members, municipal and business stakeholders and members of the public from the nine upper-tier municipalities and 73 lower-tier member municipalities. The consultation process will include, but is not limited to:

- a. initial interviews with all upper and lower-tier heads of council in early 2019 to elicit their views on an individual basis and to prepare for group consultations in spring 2019
- b. consultations with all nine upper-tier councils as well as the Mayors and Regional Chairs of Ontario (MARCO)
- c. engaging key municipal associations such as the Association of Municipalities of Ontario (AMO), the Association of Municipal Managers, Clerks and Treasurers of Ontario (AMCTO), etc.
- d. a provincially-hosted online consultation targeted to residents and businesses within the regions and Simcoe County
- e. accessing background information and expertise as needed to inform the review by meeting with municipal staff and appointed/elected officials, or by reviewing research, reports, and other materials
- f. other consultation methods deemed appropriate to solicit additional input from other stakeholders, communities and/or organizations

Support for the advisory body

3. Staff from the Ministry of Municipal Affairs and Housing will provide administrative support to the advisory body as needed. This may include, but is not limited to, logistical and writing support, the provision of access to relevant background information (e.g. research, reports), subject-matter expertise and setting meetings with municipal staff or elected and appointed officials. The advisory body will direct media inquiries to the Ministry.

Deliverables

4. The advisory body will develop a work plan that will outline the proposed approach for delivering on the review and submit it to the Ministry on or before January 18, 2019 for approval.

5. The advisory body will develop a detailed consultation plan for the review and submit it to the Ministry on or before January 31, 2019 for approval.

6. The advisory body will develop recommendations for the Minister for the purpose of improving governance, decision-making and service delivery in the regions/Simcoe County and their lower-tier municipalities, and actionable options for implementation.

7. These recommendations will be submitted in the form of a written document to the Minister, and could be specific to particular regions/Simcoe County to account for their different needs, challenges, resources and objectives.

Timeframe

8. The work of the advisory body will begin on December 20, 2018. Recommendations will be submitted to the Minister in early Summer 2019. The Minister may retain the special advisors to assist with additional advice until September 30, 2019.

Conflict of interest

9. Members of the advisory body are required to declare to the Ministry any actual, potential, or perceived conflict of interest arising in regard to any matter under discussion as part of the review.

Confidentiality and access to information

10. Members of the advisory body shall not use or disclose any confidential information, either during or after the appointment, obtained as a result of their appointment for any purpose unrelated to the duties of the appointment, except if required to do so by law or authorized to do so by the Minister.

11. All materials produced by the advisory body, including research analysis, reports and recommendations, are the exclusive property of the Ministry and may be released publicly at the discretion of the Ministry.

12. Background research reports prepared for the advisory body are the exclusive property of the Ministry and may be made available to the public at the discretion of the Ministry.

13. Documents in the possession of the Ontario Public Service related to the work or support for the advisory body will be subject to the provisions of the *Freedom of Information and Protection of Privacy Act*.

Questions about the review

If you have any questions or want more information, email us at regionalgovreview@ontario.ca.

From: Regional Government Review (MMA) <regionalgovreview@ontario.ca>
Sent: January 30, 2019 4:03 PM
To: Iannicca, Nando <nando.iannicca@peelregion.ca>
Cc: Patrick Brown <patrick.brown@brampton.ca>; Thompson, Allan <allan.thompson@caledon.ca>; Crombie, Bonnie <mayor@mississauga.ca>; Szwarc, David <david.szwarc@peelregion.ca>
Subject: RE: Regional Government Review: Interviews with Peel Heads of Council February 8

Dear Chair Iannicca,

Thank you for agreeing to meet with us, and for organizing the meetings with your lower-tier mayor colleagues. As our time together is limited, we would like to hear those things that you think it is most important for us to hear.

We have attached an agenda for our meeting as a general guide for our conversations. In addition, we would like to pose three fundamental questions for you:

1. ***What reforms would you recommend to promote better representation and decision-making?*** For example, do you favour any structural changes (e.g., moving to single-tier municipality or amalgamating existing municipalities)? If the two-tiered structure continues, do you think that the number of representatives on the upper-tier municipality should be reduced in number, or should they be elected or appointed differently?
2. ***What reforms would you recommend to improve the quality and/or to reduce the cost and overlap of lower-tier and upper-tier municipal services?*** For example, should there be greater rationalization and more specific assignments of responsibility in such functional areas as: land-use planning; water, wastewater and storm water; public transit; health, housing and social services (public health, long-term care, hospital capital fundraising, social housing); etc.? Are there municipal special purpose bodies that should be considered as part of our review (e.g., conservation authorities, police service boards, library boards, health units (where separated), etc.)?
3. This is the first comprehensive review of regional government in many years. The pace of evolution of municipal institutions is different from region to region, and is influenced by a variety of factors and innovations. In that context: ***Where do you see your upper-tier and lower-tier municipality ten years from now?***

Finally, some Heads of Council have asked if they can be accompanied at their meeting by municipal staff. If you or your lower-tier colleagues would like to include one staff member in the interview, such as a CAO, you are welcome to do so, however it is not required, and we would ask that anyone else attending be staff and limited to one person.

Thank you again for making time to meet with us,

Ken Seiling and Michael Fenn, Special Advisors, Regional Government Review

AGENDA: Regional Government Review
Interviews with Heads of Council and Advisors
30-minute

Attendees:

- Michael Fenn
- Ken Seiling
- Upper-Tier or Lower-Tier Head of Council
 - One municipal staff (optional)

-
1. Introductions
 2. Discussions on what works well and what can be improved in the areas of:
 - a. municipal governance,
 - b. decision-making, and
 - c. service delivery.
 3. Other items
-



Resolution

Moved By: Councillor Parrish	Date: April 11, 2019
Seconded By: Councillor Saito	Item Number 20.1

Whereas the Rotary Rib Fest is a Mississauga festival that requires paid duty police officers;

And whereas, their requirement has been estimated at \$10,000 in paid duty fees;

And whereas, the Region of Peel has agreed to provide the Cities of Brampton and Mississauga with assistance through a Community Policing Fund transferred to the Cities and administered by local staff;

Therefore be it resolved, that up to \$10,000 be added to the amount transferred to the City of Mississauga for paid duty officers for the Rotary Rib Fest, July 12, 13 and 14, 2019.

And further, that the Rotary Rib Fest be added to the festivals that continue to qualify for funding from the Community Policing Fund.

**THIS ITEM WAS
WITHDRAWN**

CARRIED	LOST	REFERRED
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Chair

THE REGIONAL MUNICIPALITY OF PEEL

BY-LAW NUMBER 28-2019

A by-law to adopt estimates of all sums required during the year 2019 for the purposes of the Regional Corporation and to provide a general levy and special levies on lower-tier municipalities, and to elect to adjust the total assessment for property in a property class with changes to the tax roll for 2018 resulting from various prescribed events.

WHEREAS the Regional Corporation is required by Section 289(1) of the *Municipal Act, 2001*, as amended, S.O. 2001, c. 25 (hereinafter referred to as the "*Act*") to adopt yearly estimates of all sums required during the year for the purposes of the Regional Corporation, including the sums required by law to be provided by the Regional Council for any local boards of the Regional Corporation;

AND WHEREAS, Section 311 of the *Act* contemplates that a general upper-tier levy will be raised in each year and that a special upper-tier levy or special upper-tier levies (collectively the "Levy") may be raised in each year on some or all property in the upper-tier municipality rateable for upper-tier purposes;

AND WHEREAS, the Council of the Regional Corporation has chosen to delegate to the councils of the lower-tier municipalities its authority to establish tax ratios for both regional and municipal purposes, in accordance with By-law 2-2019;

AND WHEREAS, such delegation effectively prevents the Council of the Regional Corporation from directing the council of each lower-tier municipality to levy a separate specified tax rate in order to raise the general upper-tier levy and any special upper-tier levy as otherwise contemplated in Section 311 of the *Act*;

AND WHEREAS, Section 311(11) and (12) of the *Act* provides that the Council of the Regional Municipality of Peel shall ascertain and by by-law direct what portion of the aforesaid amounts shall be levied against and in each lower-tier municipality, on or before specified dates;

AND WHEREAS, the cost of policing will be allocated so that the Cities of Mississauga and Brampton will be levied for the costs of the Peel Regional Police, as well as any grant costs for policing at community events, with the allocation of costs to be levied on each municipality's pro rata share of the combined transition ratio weighted assessment for the two

municipalities in accordance with the foregoing authority and in accordance with Ontario Regulation 103/09, as amended by Ontario Regulation 119/10;

AND WHEREAS, the Town of Caledon will be assessed the full cost of providing municipal policing services by the Ontario Provincial Police in accordance with the foregoing authority;

AND WHEREAS, the cost of waste management will be allocated to the Cities of Mississauga and Brampton and the Town of Caledon based on the relative lower-tier municipal household counts according to the annual assessment roll data provided by the Municipal Property Assessment Corporation;

AND WHEREAS, the Council of the Regional Corporation has adopted By-law 58-2018 which enacted an Interim Levy against the lower-tier municipalities for the year 2019;

AND WHEREAS, subsection 12 (3.1) of Ontario Regulation 73/03 as amended, provides that a municipality, other than a lower-tier municipality may pass a by-law in a year opting to have subsections 12 (3.2) to (3.4) apply for the year;

AND WHEREAS, subsection 12 (3.1.1) of Ontario Regulation 73/03 as amended, provides that before passing a by-law under subsection 12 (3.1), a municipality shall send a copy of its projected calculations for the year under subsections 12 (3.2) to (3.4) to the Minister of Finance;

AND WHEREAS, the Council of the Regional Corporation deems it desirable that subsections 12 (3.2), (3.3) and (3.4) of Ontario Regulation 73/03 as amended apply for the year;

AND WHEREAS, the Council of the Regional Corporation by resolution passed on April 11, 2019 authorized the enactment of this by-law;

NOW THEREFORE, the Council of the Regional Corporation enacts as follows:

1. That a general upper-tier levy in the sum of \$537,515,777 be levied against the lower-tier municipalities and that the lower-tier municipalities do pay the following apportionment of that total:

City of Mississauga	\$ 316,316,475
City of Brampton	188,511,876
Town of Caledon	<u>32,687,426</u>
Total	<u>\$ 537,515,777</u>

2. That special upper-tier levies for Peel Regional Police purposes in the Cities of Mississauga and Brampton and for Ontario Provincial Police purposes in the Town of Caledon in a total amount of \$435,488,968 be levied against the lower-tier municipalities and that the lower-tier municipalities do pay the following:

City of Mississauga	\$ 265,244,790
City of Brampton	158,075,210
Town of Caledon	<u>12,168,968</u>
Total	<u>\$ 435,488,968</u>

3. That a special upper-tier levy for waste management purposes based upon the relative lower-tier municipal household counts according to the annual assessment roll data provided by the Municipal Property Assessment Corporation in a total amount of \$112,393,525 be levied against the lower-tier municipalities:

City of Mississauga	\$ 62,135,643
City of Brampton	44,305,442
Town of Caledon	<u>5,952,440</u>
Total	<u>\$ 112,393,525</u>

4. That the net consolidated general upper-tier levy and special upper-tier levies against each lower-tier municipality totalling \$1,085,398,270 shall be as follows:

City of Mississauga	\$ 643,696,908
City of Brampton	390,892,528
Town of Caledon	<u>50,808,834</u>
Total	<u>\$ 1,085,398,270</u>

5. That the lower-tier municipalities shall be entitled to deduct from the consolidated levies in section 4 those monies, excluding interest, previously billed on the Interim Levy pursuant to By-law 58-2018 of the Regional Corporation as follows:

City of Mississauga	\$ 309,992,506
City of Brampton	185,051,380
Town of Caledon	<u>24,999,969</u>
Total	<u>\$ 520,043,855</u>

6. That the balance owing be paid to the Regional Corporation in accordance with the following schedule:

<u>Due Date to Region</u>	<u>City of Mississauga</u>	<u>City of Brampton</u>	<u>Town of Caledon</u>
July 5, 2019	\$44,716,390	---	\$12,904,433
July 15, 2019	8,008,906	---	---
July 25, 2019	---	\$53,411,713	---
August 2, 2019	142,491,780	---	---
August 15, 2019	18,687,447	---	---
August 22, 2019	---	68,613,716	---
September 6, 2019	45,050,091	---	12,904,432
September 16, 2019	18,687,447	---	---
September 19, 2019	---	68,613,716	---
October 15, 2019	18,687,447	---	---
October 24, 2019	---	15,202,003	---
November 15, 2019	18,687,447	---	---
December 16, 2019	18,687,447	---	---
Total	<u>\$333,704,402</u>	<u>\$205,841,148</u>	<u>\$25,808,865</u>

7. That any amounts not received by the Region's bank via electronic funds transfer by the due date, or by the Regional Corporation before the close of business on the due date, that being 4:30 p.m., to allow the Region to receive value for the funds on that day, shall bear interest at a rate equivalent to the Region's lead bank's prime rate on the due date plus two percent per annum to a maximum rate of fifteen percent per annum from the date that payment is due to the date that it is received.
8. That the Treasurer is hereby directed and authorized to do all acts necessary to collect these levies.
9. That Subsections 12 (3.1) to (3.4) of Ontario Regulation 73/03 as amended apply within the Regional Municipality of Peel for the 2019 taxation year.

READ THREE TIMES AND PASSED IN OPEN COUNCIL this 11th day of April, 2019.

Regional Clerk

Regional Chair

**ADDITIONAL MATERIALS
DISTRIBUTED AT MEETING**

DATE: April 3, 2019

REPORT TITLE: **ADDITIONAL ONE-TIME FEDERAL GAS TAX FUNDING - 2019**

FROM: Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer

RECOMMENDATION

That the one-time federal gas tax funding be used to fund the Anaerobic Digestion (AD) Facility which is an eligible project as prescribed by the Municipal Funding Agreement for the Transfer of Federal Gas Tax Funds between the Association of Municipalities of Ontario and the Region of Peel, dated April 1, 2014.

REPORT HIGHLIGHTS

- The Federal Government's 2019 Budget proposes a one-time top-up of \$2.2B through the Federal Gas Tax Fund (FGTF) to ensure that communities have the funds they need to pay for crucial repairs and other important local projects.
- The Region of Peel expects to receive a one-time funding amount in 2019 of \$41.3M, which is equal to the funding amount received in 2018.
- Staff recommends that the additional one-time funding amount be used to fund the Anaerobic Digestion (AD) Facility, which is an eligible project as prescribed by the current Municipal Funding Agreement (MFA).
- This additional funding would help to reduce the \$68M of debt currently needed to finance the \$113.3M Anaerobic Digestion facility approved by Council in the 2019 Budget. The funding would also reduce the impact to the net tax levy from the related debt financing costs when the facility is scheduled to open in 2024.

DISCUSSION

1. Background

On March 19, 2019 the federal budget proposed a one-time top-up of \$2.2B through the Federal Gas Tax Fund (FGTF) that would double the Government's commitment to municipalities in 2018-19. The intent of this additional one-time funding is to ensure communities have the funds they need to pay for crucial repairs and other important local projects. The FGTF commitments are expected to increase to \$4.3B in 2018/19 due to this one-time transfer of \$2.2B.

Through this federal budget, the Region of Peel is expected to receive a one-time funding amount in 2019 of approximately \$41.3M which is equal to the amount provided in 2018. This one-time funding is in addition to the current amounts received through the 2019-2023 Municipal Funding Agreement (MFA).

ADDITIONAL ONE-TIME FEDERAL GAS TAX FUNDING - 2019

At this time the Region's expected funding amount, quoted in this report, is approximate as the Association of Municipalities of Ontario (AMO) has not yet released the actual funding amounts that municipalities will receive. AMO has indicated through correspondence with Regional staff that the amount will be equal to the funding received in 2018.

2. Recommended Approach

As this one-time funding is in addition to and not related to the current 2019-2023 MFA, staff recommends that this funding be used for the Anaerobic Digestion (AD) Facility, which is an eligible project under the Solid Waste category as noted in the 2019 federal budget. This additional funding would help to reduce the \$68M of debt currently needed to finance the \$113.3M Anaerobic Digestion facility approved by Council in the 2019 Budget. The funding would also reduce the impact to the net tax levy from the related debt financing costs when the facility is scheduled to open in 2024.

3. Waste Management Role and Responsibilities

The Region of Peel operates the second largest municipal waste management program in the province. Peel's waste management initiatives must fit within the Provincial and Federal regulatory frameworks, which are evolving. In 2018, Regional Council adopted a long term waste management strategy entitled "Roadmap to a Circular Economy". The Roadmap is well aligned with Federal and Provincial regulatory frameworks. The Roadmap includes 17 actions that, together, achieve Council's target of 75 per cent 3Rs diversion by 2034.

4. Anaerobic Digestion (AD) Facility

The Region provides residential waste management services, including planning, collecting, processing, handling, marketing, and final disposal of waste collected from both curbside and multi-residential homes. Organics collection (food waste) is currently limited to curbside dwellings. Organics are currently composted partially at Regional composting facilities, which are operating at or near the design capacity, and partially at third party compost and anaerobic digestion (AD) facilities.

The Region is developing a new AD Facility to reduce greenhouse gas emissions and provide renewable energy, which, along with contribution to Peel's 3Rs diversion target (75 per cent by 2034), is aligned to the Term of Council Priority to mitigate the effects of climate change and move towards the Regional target to reduce greenhouse gas emissions 80 per cent below 1990 levels by 2050. This AD Facility is intended to meet the Region's current and future needs of processing organics waste. Once the AD facility is operational, Peel residents will be allowed to add pet waste and diapers to the Green Bin, increasing Peel's diversion rate by five percentage points. The AD Facility was approved with a total budget of \$113.3M of which there is a debt component of approximately \$68M.

ADDITIONAL ONE-TIME FEDERAL GAS TAX FUNDING - 2019

CONCLUSION

The Region of Peel is expected to receive a one-time funding amount of approximately \$41.3M in addition to its current 2019 funding for the 2019-2023 MFA. Staff recommends that the entire one-time funding amount be used to fund the Anaerobic Digestion (AD) Facility, which is an eligible project as prescribed by the existing MFA. This additional funding would help to reduce the \$68M of debt currently needed to finance the \$113.3M Anaerobic Digestion facility approved by Council in the 2019 Budget. The funding would also reduce the impact to the net tax levy from the related debt financing costs when the facility is scheduled to open in 2024.



Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer

Approved for Submission:



J. Smith, Acting Chief Administrative Officer

For further information regarding this report, please contact Stephanie Nagel at extension 7105 or via email at stephanie.nagel@peelregion.ca.

Authored By: Kavita McBain

Regional Development Charges Update – 2018

Overall DC Revenues Significantly Below Background Study Forecast (2015-2018)

2015-2018 DC revenues fell short of the background study forecast



Employment forecast has not materialized



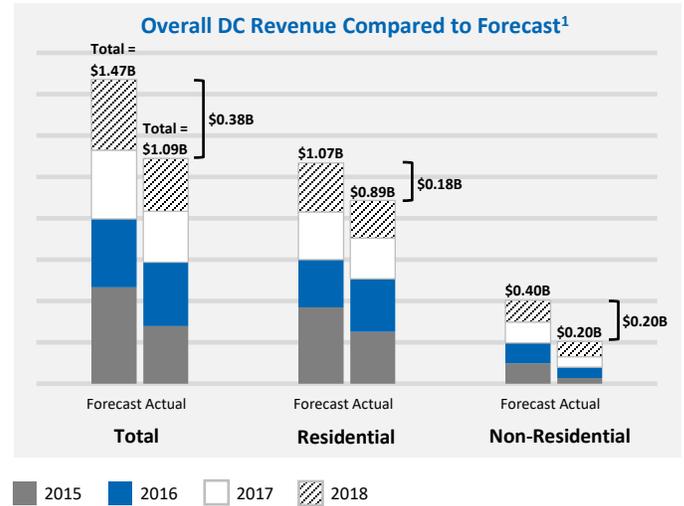
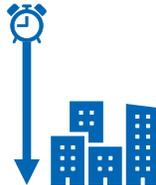
Changing nature of employment - factors such as no fixed place of work & work from home

26% shortfall in 2015-2018 cumulative DC revenue

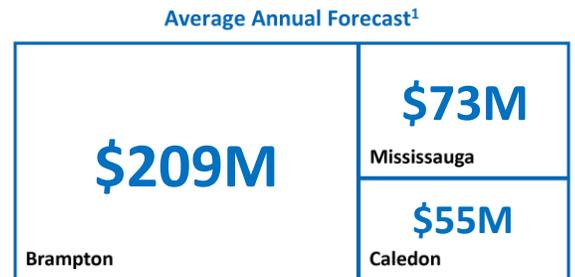
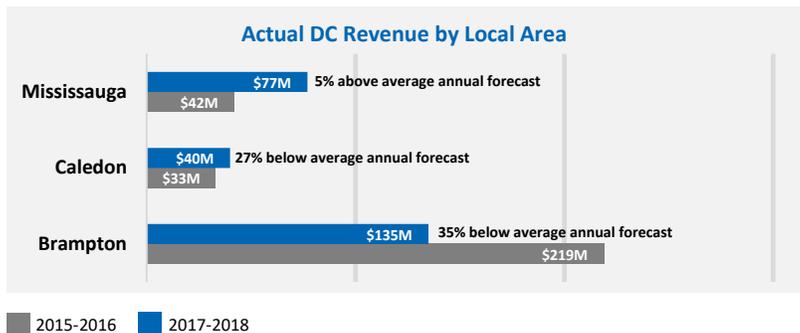


Lower than forecasted residential revenue in Brampton

Slower non-residential development



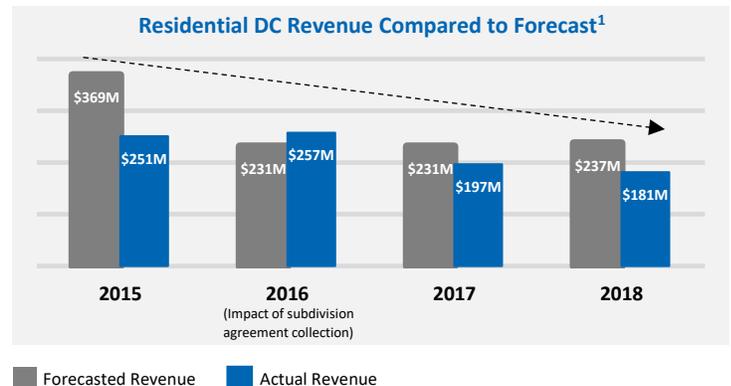
DC Activity by Municipality



DC Revenue from the Residential Sector

Residential development activity closer to forecast → Compared to non-residential activity

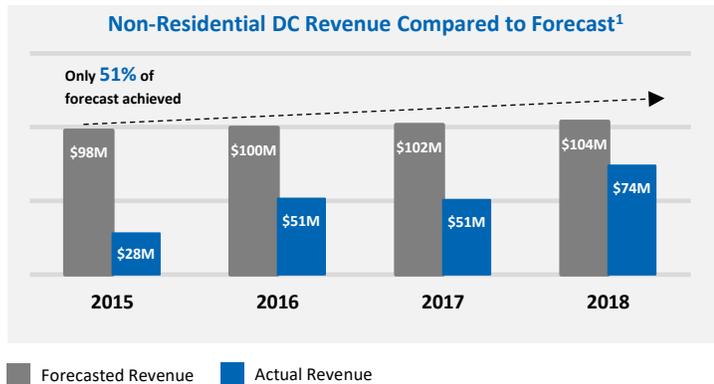
Units as a Percentage of Forecast Revenues



¹Forecast is based on the 2015 background study

Regional Development Charges Update – 2018

DC Revenue Shortfall from the Non-Residential Sector



Factors for non-residential DC revenue shortfall

Changing nature of employment: technology, working arrangements

Mandatory exemption for expansion of industrial space

Discretionary exemptions such as places of worship and agriculture use

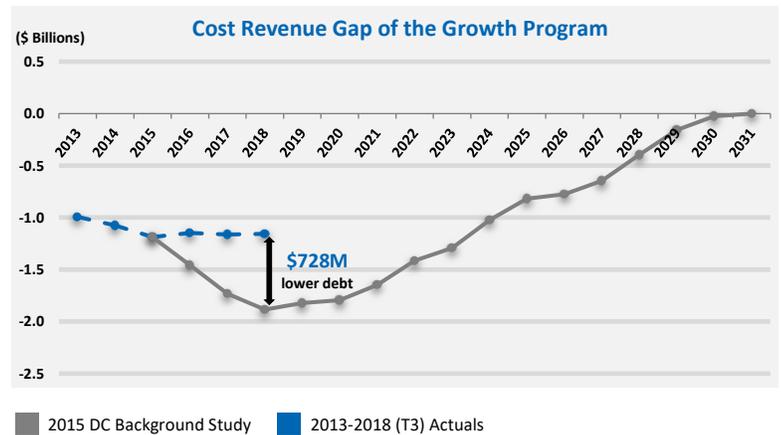
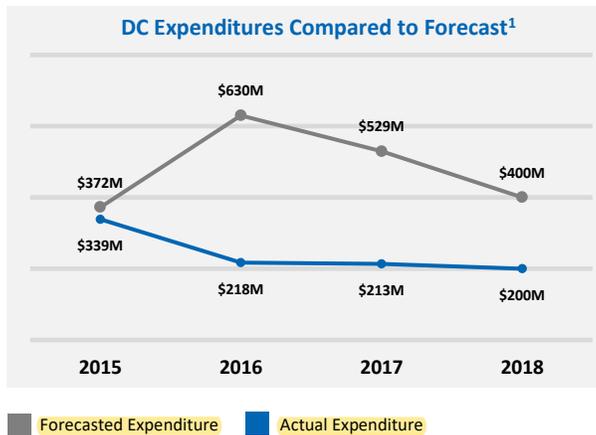
Impact of Regional Growth Management Strategy

Improved timing and phasing of work for major capital projects

Only **50%**
of 2015-2018 forecast expenditure spent

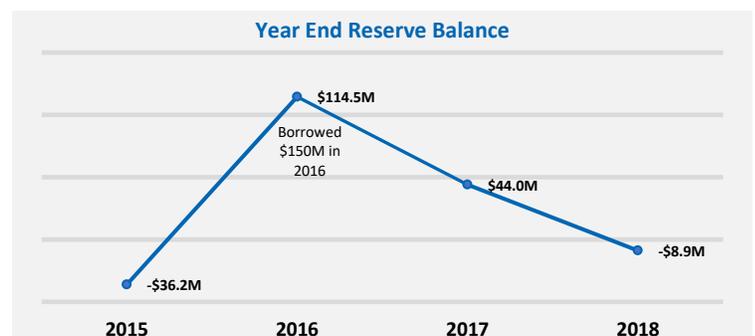
Enhanced expenditure management and strategies to increase revenue and cash flow

\$90M Debt deferred
2016-2018 DC spending exceeds revenues
\$728M Lower debt compared to forecast¹



DC Expenditures Compared to Revenue

Reserve declined **\$123M**
since 2016



¹Forecast is based on the 2015 background study