

CHAIR:

F. DALE

MEMBERS:

G. CARLSON

D. COOK

B. CROMBIE

J. DOWNEY

C. FONSECA

G. GIBSON

A. GROVES

N. IANNICCA

J. INNIS

L. JEFFREY

J. KOVAC

M. MAHONEY

S. MCFADDEN

M. MEDEIROS

G. MILES

E. MOORE

M. PALLESCHI

C. PARRISH

K. RAS

P. SAITO

B. SHAUGHNESSY

J. SPROVIERI

R. STARR

A. THOMPSON



The Council of the
Regional Municipality of Peel

Date: Thursday, May 10, 2018

Time: 9:30 AM

Place: Council Chamber, 5th Floor
Regional Administrative Headquarters
10 Peel Centre Drive, Suite A
Brampton, Ontario

For inquiries about this agenda or to make arrangements for accessibility accommodations including alternate formats, please contact:

Christine Thomson at (905) 791-7800, ext. 4582 or at
christine.thomson@peelregion.ca.

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1. **ROLL CALL**
2. **DECLARATIONS OF CONFLICTS OF INTEREST**
3. **APPROVAL OF MINUTES**
 - 3.1. April 26, 2018 Regional Council meeting
4. **APPROVAL OF AGENDA**
5. **PUBLIC ANNOUNCEMENTS SPONSORED BY A MEMBER OF COUNCIL**
6. **CONSENT AGENDA**
7. **DELEGATIONS**
 - 7.1. **Ted Comiskey, Mayor, Town of Ingersoll**, Regarding the "Demand the Right" Campaign, Giving Municipalities the Right to Say Yes or No to Proposed Landfills Planned in their Boundaries (Related to 13.1)
 - 7.2. **Doug Kwan and Doris Cooper, Members, Peel Poverty Reduction Strategy Committee**, Regarding the Peel Poverty Reduction Strategy Report (Related to 8.1)
 - 7.3. **Dr. David Sheard, Chief Executive Officer, Dementia Care Matters; and Cathy Granger, Director, Long Term Care**, Providing an Update on the Implementation of the Butterfly Model at Malton Village Long Term Care Facility (Related to 7.4, 7.5 and 14.2)
 - 7.4. **Rhonda McLoughlin, Family Member of Resident in Redstone (Butterfly) at Malton Village**, Regarding the Experience and Impact of the Butterfly Program (Related to 7.3, 7.5 and 14.2)
 - 7.5. **Malcolm Nicholson, Family Member of Resident in Redstone (Butterfly) at Malton Village**, Regarding the Experience and Impact of the Butterfly Program (Related to 7.3, 7.4 and 14.2)
8. **ITEMS RELATED TO HUMAN SERVICES**
Chaired by Councillor M. Medeiros or Vice-Chair Councillor J. Downey
 - 8.1. Peel Poverty Reduction Strategy 2018-2028 (Related to 7.2)
9. **COMMUNICATIONS**

10. ITEMS RELATED TO ENTERPRISE PROGRAMS AND SERVICES

Chaired by Councillor C. Fonseca or Vice-Chair Councillor G. Miles

- 10.1. 2018 Tax Capping Policy - Selection of Options (Related to By-law 29-2018)
- 10.2. Report of the Audit and Risk Committee (ARC-2/2018) meeting held on April 19, 2018 (Related to By-law 30-2018)
- 10.3. Report of the Region of Peel Accessibility Advisory Committee (AAC-2/2018) meeting held on April 19, 2018

11. COMMUNICATIONS

- 11.1. **Bob Chiarelli, Minister of Infrastructure**, Letter dated April 19, 2018, Regarding the Integrated Bilateral Agreement (Receipt recommended)
- 11.2. **Trevor Wilcox, Secretary-Treasurer, Association of Municipalities of Ontario (AMO)**, Email dated April 23, 2018, Requesting Nominations to the 2018 – 2020 AMO Board of Directors (Direction required)

12. ITEMS RELATED TO PUBLIC WORKS

Chaired by Councillor R. Starr or Vice-Chair Councillor A. Groves

- 12.1. Detailed Design, Contract Administration, and Construction Inspection and Supervision Services for Regional Road 15 (Steeles Avenue) from Regional Road 1 (Mississauga Road) to Regional Road 19 (Winston Churchill Boulevard), Capital Project 16-4020, Document 2018-024P, City of Brampton, Wards 4 and 6

13. COMMUNICATIONS

- 13.1. **Ernie Hardeman, MPP, Oxford**, Letter dated March 26, 2018, Requesting Support of his Private Member's *Bill 16, Respecting Municipal Authority Over Landfilling Sites Act*, Municipalities Call on the Provincial Government for "Right to Approve" Landfill Developments (Receipt recommended) (Related to 7.1)
- 13.2. **Carey deGorter, General Manager, Corporate Services/Town Clerk, Town of Caledon**, Letter dated April 18, 2018, Regarding a Resolution Requesting the Region of Peel for All-Day Street Parking – Queen Street (Receipt recommended)

14. ITEMS RELATED TO HEALTH

Chaired by Councillor E. Moore or Vice-Chair Councillor G. Gibson

- 14.1. Peel Long Term Care's Complex Care Model - Update (For information) (Related to 14.2)
- 14.2. Dementia Butterfly Care Model (Related to 7.3 to 7.5 inclusive and 14.1)

- 14.3. Report of the Community Water Fluoridation Committee (CWFC-1/2018) meeting held on April 19, 2018

15. COMMUNICATIONS

- 15.1. **Dr. Helena Jaczek, Minister of Health and Long-Term Care**, Letter dated April 13, 2018, Regarding Additional Base Funding for the Provision of Public Health Programs and Services (Receipt recommended)

16. OTHER BUSINESS

17. NOTICE OF MOTION/MOTION

18. BY-LAWS

Three Readings

By-law 29-2018: A by-law to adopt the optional tools for calculating the amount of taxes for municipal and school purposes payable in respect of property in the commercial classes, industrial classes and multi-residential property class for 2018. (Related to 10.1)

By-law 30-2018: A by-law to govern the procurement and disposal of goods and services and to repeal By-law 113-2013. (Related to 10.2)

19. IN CAMERA MATTERS

- 19.1. Proposed Property Acquisition Burnhamthorpe Road Watermain Twinning from Regional Road 17 (Cawthra Road) to Grand Park Drive - City of Mississauga, Wards 3, 4 and 7 (A proposed or pending acquisition or disposition of land by the municipality or local board)

- 19.2. Proposed Property Acquisition Burnhamthorpe Road Watermain Twinning from Regional Road 17 (Cawthra Road) to Grand Park Drive - City of Mississauga, Wards 3, 4 and 7 (A proposed or pending acquisition or disposition of land by the municipality or local board)

20. BY-LAW TO CONFIRM THE PROCEEDINGS OF COUNCIL

21. ADJOURNMENT



**THE COUNCIL OF
THE REGIONAL MUNICIPALITY OF PEEL
April 26, 2018**

Regional Chair Dale called the meeting of Regional Council to order at 9:31 a.m. in the Council Chamber, Regional Administrative Headquarters, 10 Peel Centre Drive, Suite A, Brampton.

1. ROLL CALL

Members Present:

G. Carlson	M. Mahoney
D. Cook	S. McFadden
B. Crombie	M. Medeiros*
F. Dale	G. Miles
J. Downey	E. Moore
C. Fonseca	M. Palleschi
G. Gibson	C. Parrish
A. Groves	P. Saito♦
N. Iannicca*	B. Shaughnessy
J. Innis	J. Sprovieri
L. Jeffrey	R. Starr
J. Kovac	A. Thompson

Members Absent: **K. Ras** **Due to personal matters**

Also Present: D. Szwarc, Chief Administrative Officer; L. Graham-Watson, Commissioner of Corporate Services; S. VanOfwegen, Commissioner of Finance and Chief Financial Officer and Acting Commissioner of Digital and Information Services; E. Isajiw, Acting Regional Solicitor; J. Smith, Commissioner of Public Works; J. Sheehy, Commissioner of Human Services; N. Polsinelli, Commissioner of Health Services; Dr. J. Hopkins, Medical Officer of Health; K. Lockyer, Regional Clerk and Director of Clerk's; S. Jurrius, Legislative Specialist; C. Thomson, Legislative Specialist; S. Valteau, Legislative Technical Coordinator; H. Gill, Legislative Technical Coordinator

On behalf of Regional Council, Regional Chair Dale extended heartfelt condolences to the families of the victims of the van attack that occurred in Toronto on April 23, 2018.

A moment of silence was observed in honour of the victims.

* See text for arrivals

♦ See text for departures

★ Denotes alternate member

2. DECLARATIONS OF CONFLICTS OF INTEREST - Nil

3. APPROVAL OF MINUTES

3.1. April 12, 2018 Regional Council meeting

Moved by Councillor Thompson,
Seconded by Councillor Cook;

That the minutes of the April 12, 2018 Regional Council meeting be approved.

Carried 2018-305

4. APPROVAL OF AGENDA

Moved by Councillor Shaughnessy,
Seconded by Councillor Kovac;

That the agenda for the April 26, 2018 Regional Council meeting include a communication from Malone Given Parsons Ltd., on behalf of the Building Industry and Land Development Association (BILD), regarding the Growth Management reports listed as Items 8.1 to 8.5 inclusive on the April 26, 2018 agenda, to be dealt with under Items Related to Growth Management – Item 9.8;

And further, that the agenda for the April 26, 2018 Regional Council meeting be approved, as amended.

Carried 2018-306

5. PUBLIC ANNOUNCEMENTS SPONSORED BY A MEMBER OF COUNCIL - Nil

6. CONSENT AGENDA

Moved by Councillor Thompson,
Seconded by Councillor Sprovieri;

That the following matters listed on the April 26, 2018 Regional Council Agenda be approved under the Consent Agenda:

- 10.2. 2018 Annual Update on Region of Peel's Financial Condition
- 10.3. Appointment of Deputy Clerks
- 10.4. Amendments to the Records Retention By-law 1-2007

- 10.5. 2017 Annual Transparency and Accountable Government Report
- 10.6. Report of the ROPA 30 Appeals Oversight Committee (R30AOC-1/2018) meeting held on April 12, 2018
- 11.1. Bill Mauro, Minister of Municipal Affairs, Letter dated March 6, 2018, Advising of Approved Reforms to Municipal Eligible Investment Authorities to Provide Broader Investment Options
- 11.2. Jeff Leal, Minister of Agriculture, Food and Rural Affairs and Minister Responsible for Small Business, Letter dated March 23, 2018, Regarding Applications for the 2018 Award for the Agri-Food Innovation Excellence
- 12.1. Watershed Planning Guidance for Land Use Planning Authorities
- 12.2. Provincial Natural Heritage System for the Growth Plan and Agricultural System for the Greater Golden Horseshoe
- 12.3. Emergency Detour Route Plan for 400 Series Highways and King's Highways in the Region of Peel
- 12.5. New Ten-Year Agreement with the Ontario Clean Water Agency for the Management, Operations and Maintenance of the South Peel Water and Wastewater Facilities, Document 2018-324N
- 13.3. Laura Dean, Aird and Berlis LLP, on behalf of Transmetro Properties Limited, Letter dated April 24, 2018, Regarding Item 12.2 Report listed on the April 26, 2018 Regional Council Agenda titled "Provincial Natural Heritage System for the Growth Plan and Agricultural System for the Greater Golden Horseshoe"
- 14.3. Update on the Region of Peel's Preparedness Planning for the Aging Population
- 14.4. New Long Term Care Bed Capacity in Peel
- 15.1. Irene Ostrowski, Administrative Assistant - Policy, Association of Municipalities of Ontario (AMO), E-mail dated February 21, 2018, Providing a copy of a Letter sent to the Premier of Ontario, the Minister of Seniors Affairs and the Minister of Health and Long-Term Care, Regarding Commitments Made Through Aging with Confidence: Ontario's Action Plan for Seniors
- 16.2. Increased 2018 Federal/Provincial Funding and Priorities for Peel's Early Years and Child Care System
- 16.3. Supply and Implementation of Public Sector Grants Management Technology Solution - Document 2017-724P

In Favour	G. Carlson; D. Cook; B. Crombie; J. Downey; C. Fonseca; G. Gibson; A. Groves; J. Innis; L. Jeffrey; J. Kovac; M. Mahoney; S. McFadden; G. Miles; E. Moore; M. Palleschi; C. Parrish; P. Saito; B. Shaughnessy; J. Sprovieri; R. Starr; A. Thompson	Total 21
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	N. Iannicca; M. Medeiros; K. Ras	3

Carried 2018-307

RESOLUTIONS AS A RESULT OF THE CONSENT AGENDA

10.2. **2018 Annual Update on Region of Peel's Financial Condition**

Received 2018-308

Related to 2018-356

10.3. **Appointment of Deputy Clerks**

Moved by Councillor Thompson,
Seconded by Councillor Sprovieri;

That the holders of the positions of Manager, Access to Information and Privacy and Manager, Legislative Services, be appointed Deputy Clerks under the *Municipal Act, 2001*, as amended;

And further, that the Deputy Clerks appointed under the *Municipal Act, 2001*, have all the powers and duties of the Regional Clerk;

And further, that a by-law to create the position of Deputy Clerk and to repeal By-law 8-97 be presented for enactment;

And further, that a by-law to create the position of Deputy Clerk with respect to exercising the powers and duties under the *Municipal Freedom of Information and Access to Privacy Act* and to repeal By-law 32-97, be presented for enactment.

Carried 2018-309

Related to 2018-361

10.4. **Amendments to the Records Retention By-law 1-2007**

Moved by Councillor Thompson,
Seconded by Councillor Sprovieri;

That the amendments to the Records Retention By-law 1-2007, as generally outlined in the report of the Commissioner of Corporate Services, titled "Amendments to the Records Retention By-law 1-2007", be approved;

And further, that the necessary amending By-law be presented for enactment.

Carried 2018-310

Related to 2018-361

10.5. **2017 Annual Transparency and Accountable Government Report**

Received 2018-311

10.6. **Report of the ROPA 30 Appeals Oversight Committee (R30AOC-1/2018) meeting held on April 12, 2018**

Moved by Councillor Thompson,
Seconded by Councillor Sprovieri;

That the report of the ROPA 30 Appeals Oversight Committee (R30AOC-1/2018), meeting held on April 12, 2018 be adopted.

Carried 2018-312

1. DECLARATIONS OF CONFLICTS OF INTEREST – Nil

2. APPROVAL OF AGENDA

RECOMMENDATION R30AOC-1-2018:

That the agenda for the April 12, 2018, ROPA 30 Appeals Oversight Committee meeting be approved.

Approved 2018-313

3. DELEGATIONS – Nil

4. REPORTS – Nil

5. **COMMUNICATIONS – Nil**

6. **IN CAMERA MATTERS**

- 6.1. **Ontario Municipal Board Hearing - Regional Official Plan Amendment 30 (Oral) (Advice that is subject to solicitor-client privilege, including communications necessary for that purpose)**

Received 2018-314

Related to 2018-315

RECOMMENDATION R30AOC-2-2018:

That direction given “In Camera” to the Regional Solicitor and Thomson Rogers Lawyers be approved, and voted upon in accordance with Section 5.10.8.b of the Region of Peel Procedure By-law 9-2018.

Approved 2018-315

Related to 2018-314

- 11.1. **Bill Mauro, Minister of Municipal Affairs**, Letter dated March 6, 2018, Advising of Approved Reforms to Municipal Eligible Investment Authorities to Provide Broader Investment Options

Referred to Finance 2018-316

- 11.2. **Jeff Leal, Minister of Agriculture, Food and Rural Affairs and Minister Responsible for Small Business**, Letter dated March 23, 2018, Regarding Applications for the 2018 Award for the Agri-Food Innovation Excellence

Received 2018-317

- 12.1. **Watershed Planning Guidance for Land Use Planning Authorities**

Moved by Councillor Thompson,
Seconded by Councillor Sprovieri;

That the comments outlined in the report of the Commissioner of Public Works, and contained in Appendix I, titled “Watershed Planning Guidance for Land Use Planning Authorities” be endorsed;

And further, that a copy of the subject report be circulated to the Ministry of the Environment and Climate Change, Ministry of Natural Resources and Forestry, Ministry of Municipal Affairs, the Cities of Brampton and Mississauga, the Town of Caledon, Toronto and Region Conservation Authority, Credit Valley Conservation Authority, Conservation Halton, Nottawasaga Valley Conservation Authority and Lake Simcoe Region Conservation Authority.

Carried 2018-318

12.2. **Provincial Natural Heritage System for the Growth Plan and Agricultural System for the Greater Golden Horseshoe**

Received 2018-319

Related to 2018-322

12.3. **Emergency Detour Route Plan for 400 Series Highways and King's Highways in the Region of Peel**

Moved by Councillor Thompson,
Seconded by Councillor Sprovieri;

That the "Region of Peel Emergency Detour Route Plan" be endorsed;

And further, that the necessary by-law be presented for enactment to amend the Region of Peel Traffic By-law 15-2013 to temporarily suspend certain truck restrictions on the affected roadways in the event of the activation of an emergency detour route by the Ontario Provincial Police;

And further, that the Region of Peel, where authorized, implement the Emergency Detour Route signage plan on Regional and Local Municipal roads in the Region of Peel;

And further, that a copy of the Region of Peel Emergency Detour Route Plan be provided to the City of Brampton, City of Mississauga, Town of Caledon, Regions of Halton and York, City of Toronto, the Counties of Wellington, Simcoe and Dufferin, Peel Regional Police, York Regional Police, Toronto Police, Halton Regional Police and the Ontario Provincial Police – Wellington, Dufferin, Caledon and Port Credit Detachments.

Carried 2018-320

Related to 2018-361

12.5. **New Ten-Year Agreement with the Ontario Clean Water Agency for the Management, Operations and Maintenance of the South Peel Water and Wastewater Facilities, Document 2018-324N**

Moved by Councillor Thompson,
Seconded by Councillor Sprovieri;

That the contract (Document 2018-324N) for the Management, Operations and Maintenance of the South Peel Water and Wastewater Facilities be awarded to the Ontario Clean Water Agency (OCWA) for a period of ten years, subject to the Region of Peel's right to extend for up to two further five-year periods, in the estimated annual amount of \$51,944,609 for the first year (excluding applicable taxes), in accordance with Purchasing By-law 113-2013;

And further, that the Director of Procurement along with the General Manager of Water and Wastewater be delegated authority to jointly authorize adjustments for increases in costs and amendments resulting from inflation, capital expansions, and additional services on an as required basis in accordance with the agreement;

And further, that the Commissioner of Public Works report back to Council in 2028 with a recommendation on exercising the option to extend the agreement for the first additional five-year period in accordance with the terms of the agreement, if deemed appropriate by the Commissioner;

And further, that the new ten-year contract with OCWA commence on January 1, 2020;

And further, that staff report back to Council on the performance of the agreement on an annual basis.

Carried 2018-321

13.3. **Laura Dean, Aird and Berlis LLP, on behalf of Transmetro Properties Limited, Letter dated April 24, 2018, Regarding Item 12.2 Report listed on the April 26, 2018 Regional Council Agenda titled "Provincial Natural Heritage System for the Growth Plan and Agricultural System for the Greater Golden Horseshoe"**

Received 2018-322

Related to 2018-319

14.3. **Update on the Region of Peel's Preparedness Planning for the Aging Population**

Received 2018-323

14.4. **New Long Term Care Bed Capacity in Peel**

Moved by Councillor Thompson,
Seconded by Councillor Sprovieri;

That a letter of support be sent to the Ministry of Health and Long-Term Care, endorsing applications for new Long Term Care beds within the Mississauga Halton and Central West Local Health Integration Networks, as part of Aging with Confidence: Ontario's Action Plan for Seniors.

Carried 2018-324

15.1. **Irene Ostrowski, Administrative Assistant - Policy, Association of Municipalities of Ontario (AMO)**, E-mail dated February 21, 2018, Providing a copy of a Letter sent to the Premier of Ontario, the Minister of Seniors Affairs and the Minister of Health and Long-Term Care, Regarding Commitments Made Through Aging with Confidence: Ontario's Action Plan for Seniors

Received 2018-325

16.2. **Increased 2018 Federal/Provincial Funding and Priorities for Peel's Early Years and Child Care System**

Moved by Councillor Thompson,
Seconded by Councillor Sprovieri;

That the 2018 Child Care Services gross expenditures and revenues be increased by \$16.2 million with no net impact, as a result of additional Federal/Provincial Funding;

And further, that the 2018 Early Growth and Development Services gross expenditures and revenues be increased by \$1.6 million with no net impact, as a result of additional Federal/Provincial Funding;

And further, that the proposed 2018 Early Years and Child Care Funding allocation approach, including the addition of seven full-time equivalent positions be approved;

And further, that the Commissioner of Human Services and or the Director or Manager of Early Years and Child Care be authorized to approve grant applications and execute funding agreements for the provision of early years and child care services or programs under the Ministry of Education Transfer Payment Agreement or any amendments or successor agreements, as prescribed by the Ontario Child Care Service Management and Funding Guideline.

Carried 2018-326

Related to 2018-327

16.3. **Supply and Implementation of Public Sector Grants Management Technology Solution - Document 2017-724P**

Moved by Councillor Thompson,
Seconded by Councillor Sprovieri;

That the Contract (Document 2017-724) for the Supply and Implementation of Public Sector Grants Management Technology Solution be awarded to REI Systems, Inc. in the estimated amount of \$4,116,729.00 (excluding applicable taxes) in accordance with Purchasing By-Law 113-2013;

And further, that upon successful implementation of the solution, approval be granted to renew the annual maintenance and support portions of the Contract for five optional 12 month periods, subject to available funding and satisfactory performance, with the total for the five year period estimated at \$2,705,192.91;

And further, that at the conclusion of the Contract, authority be granted to the Director of Procurement to approve further extensions of the maintenance and support portions of the Contract on an annual basis, subject to satisfactory performance, pricing and approved funding;

And further, that the Director of Procurement be authorized to approve the purchase of additional items and services that are deemed proprietary or similar in nature to address future requirements through a direct negotiation with REI Systems, Inc., subject to the terms and conditions of the contract.

Carried 2018-327

Related to 2018-326

AGENDA ITEMS SUBJECT TO DISCUSSION AND DEBATE

Councillor Medeiros arrived at 9:35 a.m.

Councillor Iannicca arrived at 9:37 a.m.

7. DELEGATIONS

7.1. **Shelley White, Board Chair and Margo Hunnisett, Vice-Chair, Community Door Services Network, Providing an Update Regarding the Community Door Initiatives**

Received 2018-328

Moved by Councillor Miles,
Seconded by Councillor Medeiros;

That in accordance with section 5.4.9 of Region of Peel Procedure By-law 9-2018, the time for the delegation by Shelley White, Board Chair and Margo Hunnisett, Vice-Chair, Committee Door, be extended.

Carried 2018-329

Related to 2018-330

Shelley White, Board Chair and Margo Hunnisett, Vice-Chair, Community Door Services Network, advised that Community Door was established in 2011 and builds the capacity, accessibility and quality of human services in the Region of Peel. Funding received from the Region of Peel enabled Community Door to invest in income generation, implementation of cost saving opportunities, financial management and operational oversight, with the objective to create a thriving, sustainable human services hub for the community.

Community Door has been successful in creating two thriving, sustainable human service hubs within the Region of Peel, serving close to 100,000 Mississauga and Brampton residents every year. The hubs house eleven service agencies that provide a range of services such as: training, employment and career development programs and services; volunteer services; newcomer assistance; and, assistance for seniors, mental health, physical, and developmental disabilities for individuals and families.

Shelley White stated that the Region of Peel's support will continue to be invaluable to Community Door with respect to providing human services data; demographic data; planning and real estate information; sharing the Region's vision for human services and how Community Door can contribute; and, being a champion for Community Door.

Item 16.1 was dealt with.

16.1. **Community Door Funding Update**

Received 2018-330

Related to 2018-328

7.2. **Kren Clause, Owner's Representative, JC Mini Storage Inc., and Clare Riepma, President, Riepma Consultants Inc.,** Regarding Development Charges, 7865 King Street, Town of Caledon, Ward 4

Withdrawn 2018-331

7.3. **Deb Henry, Retail Worker,** Regarding the Statutory Holidays for Retail Workers and the Holiday Shopping By-law in the Region of Peel

Received 2018-332

Related to 2018-333

Deb Henry, Retail Worker, stated the importance of the current nine statutory holidays to retail workers, noting that the holidays enable them to spend time with family. Deb Henry advised that many small business owners support the existing regulations and she requested the support of Regional Council in maintaining the current retail business holidays.

In response to a question from Councillor Saito, Deb Henry advised that letters expressing the opinion of retail workers have been sent to the Premier of Ontario and that there are plans to attend Provincial Election All Candidates Meetings to convey the message.

- 7.4. **Corey Nilsson, Retail Worker**, Regarding the Holiday Shopping By-law in the Region of Peel

Received 2018-333

Related to 2018-332

Corey Nilsson, Retail Worker, highlighted the challenges faced by retail workers in finding child care on statutory holidays, as well as the impact working statutory holidays has on family time. Corey Nilsson stated that retail workers deserve the same rest time as other workers in the province.

In response to a question from Councillor Medeiros, Corey Nilsson stated that, based on the experience of he and his wife, retail employers do not offer support for child care such as on site facilities or financial support.

- 7.5. **Justin Terry, Regional Economic Analyst, Transport Canada**, Regarding the Region of Peel Staff Report titled "Establishing the Smart Freight Centre - Working with a Collaborative Network to Improve Goods Movement in Peel Region"

Received 2018-334

Related to 2018-335, 2018-336, 2018-337 and 2018-338

Moved by Councillor Sprovieri,
Seconded by Councillor Cook;

That in accordance with section 5.4.9 of Region of Peel Procedure By-law 9-2018, the time for the delegation by Justin Terry, Regional Economic Analyst, Transport Canada, be extended.

Carried 2018-335

Related to 2018-334

Justin Terry, Regional Economic Analyst, Transport Canada, highlighted Supply Chain Visibility projects across the country that are aimed at improving the movement of goods. He highlighted the importance of gaining a better understanding of eCommerce; a growing business that is impacting how deliveries are carried out on a daily basis, as well as understanding key stakeholders' positions on these key channels that are now coming to the forefront.

In response to a question from Councillor Thompson, Justin Terry stated that synergies will exist and relationships can be leveraged between all levels of government and industry so projects and opportunities will develop for research, learning and modelling for innovation and solutions.

Items 12.4, 13.1 and 13.2 were dealt with.

12.4. Establishing the Smart Freight Centre – Working with a Collaborative Network to Improve Goods Movement in Peel Region

Moved by Councillor Thompson,
Seconded by Councillor Downey;

That the Region of Peel enter into a Collaboration Agreement to establish the Smart Freight Centre, as described in the Report of the Commissioner of Public Works titled "Establishing the Smart Freight Centre – Working With a Collaborative Network to Improve Goods Movement in Peel Region";

And further, that the Region of Peel provide funding to McMaster University, the University of Toronto, and York University for the establishment of the Smart Freight Centre, in the annual amount not to exceed \$240,000 (excluding applicable taxes) for an initial 12 month term, in accordance with Purchasing By-law 113-2013;

And further, that the Director of Transportation be authorized to execute agreements, and any amendments, together with any further ancillary documents deemed necessary or advisable for the establishment and implementation of the Smart Freight Centre as generally described in the subject report;

And further, that staff report back to Regional Council in 2019 with a recommendation on exercising the option to extend agreement(s) for up to four additional one-year periods in accordance with the terms of the agreement(s), subject to program performance and progress, service, in-kind contributions, and approved capital budget;

And further, that staff be directed to prepare a proposal for the Smart Freight Centre to study the movement of goods and people by rail and priorities for that movement, including additional rail lines, with a focus on the "missing link" issue with Metrolinx and Go Transit service on the Milton line.

In Favour	G. Carlson; D. Cook; B. Crombie; J. Downey; C. Fonseca; G. Gibson; N. Iannicca; L. Jeffrey; J. Kovac; M. Mahoney; S. McFadden; M. Medeiros; E. Moore; M. Palleschi; C. Parrish; P. Saito; B. Shaughnessy; R. Starr; A. Thompson	Total 19
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	A. Groves; J. Innis; G. Miles; K. Ras; J. Sprovieri	5

Carried 2018-336

Related to 2018-333, 2018-337 and 2018-338

In response to a question from Councillor Groves, the Commissioner of Public Works advised that the Smart Freight Village is a concept that is being explored where goods movement industries are located in one area.

Councillor Saito highlighted the “missing link” in the City of Mississauga; the need to move CP Rail off of the Milton Line so that it may be utilized by Metrolinx for all day, two-way GO Transit service.

Justin Terry suggested that the Smart Freight Centre could be tasked with analyzing the issue and that such an endeavor would be of interest to Transport Canada.

Councillor Saito requested that the recommendation related to Item 12.4 include direction that the Smart Freight Centre staff be directed to prepare a proposal for the Smart Freight Centre to study the movement of goods and people by rail and priorities for that movement, including additional rail lines, with a focus on the “missing link” issue with Metrolinx and Go Transit service on the Milton line.

- 13.1. **Dr. Elfaki Hassini, Professor and Chair, Operations Management, DeGroote School of Business, McMaster University; Dr. Brent Sleep, Professor and Chair, Department of Civil and Mineral Engineering, University of Toronto; and, Dr. Jit Sharma, Professor and Chair, Department of Civil Engineering, York University**, Letter dated April 16, 2018, Providing Support to the Region of Peel in Establishing the Smart Freight Centre

Received 2018-337

Related to 2018-333, 2018-336 and 2018-338

- 13.2. **Antoine Beliaeff, Director, Regional Planning, Metrolinx**, Letter dated April 18, 2018, Endorsing the Region of Peel's Efforts to Establish a Smart Freight Centre

Received 2018-338

Related to 2018-333, 2018-336 and 2018-337

- 7.6. **Don Given, Planner, Malone Given Parsons Ltd., on behalf of Mayfield West Phase 2-Stage 2 Landowners**, Regarding the Growth Management Reports on the Regional Council Agenda

Received 2018-339

Related to 2018-340 to 2018-355 inclusive

Don Given, Planner and President, Malone Given Parsons, on behalf of Mayfield West Phase 2-Stage 2 Landowners, stated that his clients support the Region of Peel's recommendation to request the Province to modify the Growth Plan to allow flexibility for a staged approach to the implementation of the Growth Plan. He noted that the Province issued the draft Municipal Comprehensive Review (MCR) document with direction that all review elements must be completed at once, in one amendment. Don Given noted that other regions in the Greater Golden Horseshoe area may be in the same position as the Region of Peel and sending the same message to the Province that greater flexibility is required to avoid unintentional consequences. He referred to the letter from the Ministry of Municipal Affairs to the Region of Peel and the City of Mississauga regarding the Ninth Line Lands, listed as Item 9.6 on the April 26, 2018 Regional Council agenda, noting that the Province acknowledges that the circumstances of the Ninth Line lands that may need to be dealt with differently.

Don Given urged Regional Council to support the staff recommendations and provide its submission to the Province as soon as possible.

8. GROWTH MANAGEMENT

8.1. Implications of Provincial Policy on Major Planning and Growth Management Initiatives in Peel

Presentation by Arvin Prasad, Director, Integrated Planning, and Steve Jacques, Director of Growth Management Strategy

Received 2018-340

Related to 2018-339, 2018-344 to 2018-355

David Szwarc, Chief Administrative Officer, provided an overview of Council's decisions related to Regional Official Plan Amendment 24 (ROPA 24) that allocated 2031 employment and population targets for Mississauga, Brampton and Caledon through a staged process. In 2017, the Ministry of Municipal Affairs (Province) provided new growth allocation to 2041. Region of Peel staff have been working with the local municipalities and the Building Industry and Land Development Association (BILD) on a new integrated process to update the Regional Official Plan including the allocation of the new 2041 population and employment numbers to Mississauga, Brampton and Caledon. In October 2017, Regional Council approved the draft growth management ROPA. Further, the work plan presented to Regional Council on the draft ROPA included the Development Charges (DC) By-law update before the end of the current

term of Council and further, that the ROPAs related to transit, transportation and agriculture would follow in stages. The two provincial announcements: cancellation of the GTA West Environmental Assessment Study and the proposed amendments to the Municipal Comprehensive Review process, resulted in significant implications on major planning and growth initiatives in Peel. In a parallel process, Region of Peel staff have been working with City of Mississauga staff to complete the 2031 local planning to develop the Ninth Line lands. The Chief Administrative Officer advised that although the proposed provincial amendments to the planning process are well intentioned, they are flawed, a position echoed among other municipalities in the GTA. Region of Peel staff recommends a staged approach due to the complexities of land use planning.

Arvin Prasad, Director, Integrated Planning and Steve Jacques, Director, Growth Management, provided an overview of emerging provincial policy impacting land use planning in the Region of Peel and shared some of the implications on major planning and growth management initiatives currently underway at the Region of Peel. Staff at the Region of Peel have been adjusting work plans in response to the changes in the 2017 Growth Plan and adjustments will continue to be made as the Province issues guidelines for implementation of the new Growth.

Arvin Prasad stated that the Province released the draft Municipal Comprehensive Review (MCR) guidance document on March 21, 2018 which stipulates that all 2017 Growth Plan policies requiring MCR review must be implemented through a single Official Plan Amendment. He stated that Region of Peel staff are concerned that a single amendment process would impede the Region's timely implementation of important community building; growth management policies/initiatives and would result in some unintended consequences. Staff are preparing comments on this guidance with the recommendation that the Province allow flexibility for a staged implementation of Official Plan Amendments undertaken in a manner that will continue to allow for an integrated approach to planning for complete communities, such as the approach currently underway in Peel. He informed Regional Council that the comment period for the draft MCR document has been extended from May 7, 2018 to June 19, 2018.

Arvin Prasad advised that Bill 139 - *The Building Better Communities and Conserving Watersheds Act*, came into effect on April 3, 2018. Under the Act, the Ontario Municipal Board is replaced by the Local Planning Appeal Tribunal, which has some distinct differences and implications for the appeals process such as, but not limited to, conformity amendments under Section 26 of the *Planning Act* can no longer be appealed, unless there is a non-decision by the Province within 300 days to issue a decision; appeals are to be assessed based on consistency and conformity with Provincial and relevant upper-tier plans; new evidence requirements and additional process changes.

Region of Peel staff continue to advance the position that the Province should revise the draft MCR guidance document to recognize that a staged consideration of settlement boundary expansion could be an appropriate process, given clear circumstances, such as Mayfield West Phase 2 Stage 2 and the substantial body of supporting technical work already completed.

Steve Jacques stated that new guidance from the province, if approved, would require Region of Peel staff to reconsider all aspects of the growth management work program. Staff anticipate revised growth allocations in late 2018; particularly, a revision of employment by type and location however, final allocations would not be approved until the end of the MCR process. The revised growth allocations will also require revisions to the integrated Employment and Transportation Strategy, as well as, the Transportation Capital Costing and the DC By-law could

be revised based on the aforementioned work. An updated DC By-law is currently targeted to be brought to Regional Council in 2019 which would have the benefit of being aligned with 2019 DC By-law updates planned by the local municipalities.

Steve Jacques advised that staff will provide comments on draft Provincial guidance documents to recommend a staged approach that would allow for timely implementation of certain policies outlined by staff; continue work on the other Peel 2041 focus areas and developing detailed scopes of work for the MCR requirements and all elements of the growth management work plan. Staff will continue to evaluate the implications of GTA West cancellation on growth management while remaining engaged with stakeholders and the Province to respond to direction. It is expected that an update will be provided to Regional Council in late 2018 or early 2019. Steve Jacques stated that staff will hold a statutory public meeting in early 2019 on the growth management ROPA if the province revises the draft MCR document to allow for a staged approach.

Councillor Moore moved the following motion:

That the presentation of Arvin Prasad, Director, Integrated Planning and Steve Jacques, Director, Growth Management, listed as Item 8.1 on the April 26, 2018 Regional Council agenda be received;

And further, that the recommendations contained in the reports listed as Item 8.2 and 8.3 on the subject agenda, be approved;

And further, that the reports listed as Items 8.4 and 8.5 on the subject agenda, be received.

Members of Council recognized the work completed by Region of Peel staff in analyzing the complexities of the new provincial requirements and draft MCR document and its implications on major planning and growth management initiatives in Peel that helped Council's decision making.

In response to a question from Councillor Groves, Arvin Prasad stated that it will be a lengthy process should the Province proceed with the proposed MCR requirements, with significant financial costs related to major policy initiatives including obtaining studies and hiring of external consultants with technical expertise on the subject matter. In his opinion, Arvin Prasad responded that there will be greater financial impact in not proceeding with the community development and wishes of the local municipalities while waiting for the Provincial decision.

In response to a question of clarification from Councillor Crombie, Arvin Prasad stated that the Region of Peel continues to support the Mayfield West Phase 2 Stage 2 which was part of the original draft growth management ROPA presented to Regional Council; however, Region of Peel staff cannot support it as an independent stand-alone ROPA because the 2017 Growth Plan and the draft MCR guidance documents tie settlement expansion to broader aspects of planning for 2041, including the required Provincial 2041 land needs assessment methodology and other Municipal Comprehensive Review requirements. This new policy context prevents settlement expansion using 2041 growth forecasts such as Mayfield West Phase 2 Stage 2 from proceeding independently.

On behalf of the Council of the City of Brampton, Councillor Jeffrey stated that it is important to protect the City's current supply of employment lands in order to increase its activity rate from approximately 37 per cent to 40 per cent. She stated that without a plan to protect the employment lands in Brampton, there would be increased risk to the City's future prosperity. She stated that over the last decade, Brampton's employment lands have decreased significantly and have been replaced by sprawling residential neighbourhoods. It is in the City's best interest to retain as much of the City's remaining employment lands for business and economic activities, as well as, to promote a smart, intensified form of development. The Mayor and Members of the Council of the City of Brampton are committed to ensuring the City has adequate lands to serve its long term employment forecast. Lowering the forecasted activity rates in Brampton would result in significant negative financial implications to the City's financial planning, risk of reducing the development charges program, and potentially result in not having enough planned future infrastructure to accommodate the City's growth, social and human service needs. The City of Brampton Council agreed to continue to work with the Region of Peel to ensure important work continues to progress to a coordinated staged approach and that the City's employment forecast not be reduced during the review.

Councillor Saito departed at 11:40 a.m. due to personal matters.

Councillor Miles called the question.

Moved by Councillor Miles,
Seconded by Councillor Gibson;

That the motion regarding Growth Management items listed on the April 26, 2018 Regional Council agenda, be voted upon.

In Favour	G. Gibson; J. Innis; M. Mahoney; S. McFadden; G. Miles; E. Moore; M. Palleschi; B. Shaughnessy; J. Sprovieri; R. Starr; A. Thompson	Total 11
Opposed	G. Carlson; D. Cook; B. Crombie; F. Dale; J. Downey; C. Fonseca; A. Groves; N. Iannicca; L. Jeffrey; J. Kovac; M. Medeiros; C. Parrish	12
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	K. Ras; P. Saito	2

Lost 2018-341

In response to a question of clarification from Councillor Parrish, Janette Smith, Commissioner of Public Works, stated that the communication from the Province listed as Item 9.4 on the April 26, 2018 agenda relates to the Mayfield West Stage 1 and that it has been previously approved by Regional Council as part of ROPA 24 and not related to the new growth plan for Mayfield West Stage 2 Phase 2.

Councillor Miles called the question.

Moved by Councillor Miles,
Seconded by Councillor Gibson;

That the motion regarding Growth Management items listed on the April 26, 2018 Regional Council agenda, be voted upon.

In Favour	G. Carlson; D. Cook; B. Crombie; J. Downey; C. Fonseca; G. Gibson; A. Groves; N. Iannicca; J. Innis; L. Jeffrey; J. Kovac; M. Mahoney; S. McFadden; M. Medeiros; G. Miles; E. Moore; M. Palleschi; C. Parrish; B. Shaughnessy; R. Starr; A. Thompson	Total 21
Opposed	J. Sprovieri	1
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	K. Ras; P. Saito	2

Carried by a two-thirds majority 2018-342

Moved by Councillor Moore,
Seconded by Councillor Downey;

That the presentation of Arvin Prasad, Director, Integrated Planning and Steve Jacques, Director, Growth Management, listed as Item 8.1 on the April 26, 2018 Regional Council agenda be received;

And further, that the recommendations on Item 8.2 and 8.3 on the subject agenda, be approved;

And further, that the reports listed as Items 8.4 and 8.5 on the subject agenda, be received.

In Favour	G. Carlson; D. Cook; B. Crombie; J. Downey; C. Fonseca; G. Gibson; A. Groves; N. Iannicca; J. Innis; L. Jeffrey; J. Kovac; M. Mahoney; S. McFadden; M. Medeiros; G. Miles; E. Moore; M. Palleschi; C. Parrish; B. Shaughnessy; J. Sprovieri; R. Starr; A. Thompson	Total 22
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	K. Ras; P. Saito	2

Carried 2018-343

8.2. **Current Provincial Land Use Planning Context**

Moved by Councillor Moore,
Seconded by Councillor Downey;

That Regional Council recommend to the Provincial Government that the draft Provincial guidance on Municipal Comprehensive Reviews be revised to allow flexibility for a staged implementation of Official Plan Amendments undertaken in a manner that continues to provide for an integrated approach to planning for complete communities such as the approach currently underway in the Region of Peel.

In Favour	G. Carlson; D. Cook; B. Crombie; J. Downey; C. Fonseca; G. Gibson; A. Groves; N. Iannicca; J. Innis; L. Jeffrey; J. Kovac; M. Mahoney; S. McFadden; M. Medeiros; G. Miles; E. Moore; M. Palleschi; C. Parrish; B. Shaughnessy; J. Sprovieri; R. Starr; A. Thompson	Total 22
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	K. Ras; P. Saito	2

Carried 2018-344

Related to 2018-339, 2018-340, and 2018-345 to 2018-355 inclusive

8.3. **Implications of the Current Provincial Planning Context on Major Planning Initiatives in Peel**

Moved by Councillor Moore,
Seconded by Councillor Downey;

That revisions to the Peel 2041 Official Plan Review (Peel 2041) planning process be undertaken in response to the evolving Provincial planning context as set out in the report of the Commissioner of Public Works titled, "Implications of the Current Provincial Planning Context on Major Planning Initiatives in Peel".

In Favour	G. Carlson; D. Cook; B. Crombie; J. Downey; C. Fonseca; G. Gibson; A. Groves; N. Iannicca; J. Innis; L. Jeffrey; J. Kovac; M. Mahoney; S. McFadden; M. Medeiros; G. Miles; E. Moore; M. Palleschi; C. Parrish; B. Shaughnessy; J. Sprovieri; R. Starr; A. Thompson	Total 22
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	K. Ras; P. Saito	2

Carried 2018-345

Related to 2018-339 to 2018-344 inclusive and 2018-346 to 2018-355 inclusive

- 8.4. **Implications on the Growth Management Work Plan as a Result of Provincial Policy Directions**

Received 2018-346

Related to 2018-339 to 2018-345 inclusive and 2018-347 to 2018-355 inclusive

- 8.5. **GTA West Corridor/Northwest Greater Toronto Area Corridor Identification Study Update**

Received 2018-347

Related to 2018-339 to 2018-346 inclusive and 2018-348 to 2018-355 inclusive

- 9.1. **Kathryn McGarry, Minister of Transportation**, Letter dated March 6, 2018, Providing an Update on the GTA West Environmental Assessment Study

Received 2018-348

Related to 2018-339 to 2018-347 inclusive and 2018-349 to 2018-355 inclusive

- 9.2. **Sonya Pacheco, Legislative Coordinator, City of Brampton**, Letter dated March 13, 2018, Providing a Copy of a City of Brampton Resolution Regarding GTA West Corridor

Received 2018-349

Related to 2018-339 to 2018-348 inclusive and 2018-350 to 2018-355 inclusive

- 9.3. **Graham Milne, Regional Clerk, Region of Halton**, Letter dated April 5, 2018, Providing a Copy of the Region of Halton Resolution and Report titled "Update on the Ontario Ministry of Transportation's GTA West Transportation Corridor Planning and Environmental Assessment Study

Received 2018-350

Related to 2018-339 to 2018-349 inclusive and 2018-351 to 2018-355 inclusive

- 9.4. **Kathryn McGarry, Minister of Transportation**, Letter dated March 27, 2018, Responding to a Letter from Regional Chair Dale Regarding the Mayfield West Phase Two Residential Development and its Proposed Connection to Highway 410 at the Valleywood Boulevard Interchange

Received 2018-351

Related to 2018-339 to 2018-350 inclusive and 2018-352 to 2018-355 inclusive

In response to a question from Councillor Parrish, Regional Chair Dale stated that he would work with staff and the Province as required by legislation and process with respect to Mayfield West Stage 2 Phase 2.

- 9.5. **Don Given, President, Malone Given Parsons Ltd.**, Letter dated April 11, 2018, Regarding Growth Management – Request for the Inclusion of the Mayfield West Phase 2 – Stage 2 Lands in the Regional Settlement Boundary

Received 2018-352

Related to 2018-339 to 2018-351 inclusive and 2018-353 to 2018-355 inclusive

- 9.6. **Shawn Parry, Acting Regional Director, Municipal Services Office, Ministry of Municipal Affairs and Ministry of Housing**, Letter dated April 13, 2018, Regarding the Provincial Review Follow-up Comments, to the Draft Regional Official Plan Amendment, Ninth Line Lands, City of Mississauga, Region of Peel

Received 2018-353

Related to 2018-339 to 2018-352 inclusive, 2018-354 and 2018-355

- 9.7. **Terri Brenton, Legislative Coordinator, City of Brampton**, Email dated April 24, 2018, Providing a Copy of the City of Brampton Council Resolution Regarding Growth Management

Received 2018-354

Related to 2018-339 to 2018-353 inclusive and 2018-355

- 9.8. **Matthew Cory, Partner, Malone Given Parsons Ltd., on behalf of the Building Industry and Land Development Association (BILD)**, Letter dated April 25, 2018, Regarding the Growth Management Reports listed as Items 8.1 to 8.5 inclusive on the April 26, 2018 Requesting for a Staged Municipal Comprehensive Review Process

Received 2018-355

Related to 2018-306, 2018-339 to 2018-354 inclusive

10. **ITEMS RELATED TO ENTERPRISE PROGRAMS AND SERVICES**

Chaired by Councillor C. Fonseca

10.1. **Update on Peel's Changing Economic Environment**

Presentation by Norm Lum, Director, Business and Financial Planning and Judith McWhinney, Economist

Received 2018-356

Related to 2018-308

Norm Lum, Director, Business and Financial Planning and Judith McWhinney, Economist, provided an update on the changing economic environment, the potential implications for Regional services and the Region of Peel's long term financial condition.

Judith McWhinney advised that ongoing changes, such as global uncertainties, a more stringent regulatory environment in Ontario, higher inflation and interest rates, will create a higher cost business environment in the Region of Peel. Together with ongoing impacts from the aging population, technological advancement and geopolitical and economic shifts, the changing economic environment will help to influence changes to ensure that the Region of Peel remains flexible and adaptable to successfully manage any of the economic scenarios that may unfold in the future.

Norm Lum advised that the Region of Peel's financial health is assessed by balancing three pillars: Financial Sustainability, Financial Vulnerability and Financial Flexibility. Region of Peel staff are refreshing the Long Term Financial Planning Strategy to assess and mitigate long term financial risks and will be completing a socio-economic research report on the impact of the changing nature of employment, to provide additional insights for policy, decision making and advocacy. Staff will be reporting to Regional Council with the results of the review in Spring, 2019.

In response to a question from Councillor Starr, Judith McWhinney advised that the average length of an economic cycle is 58 months and that based on leading indicators, the current cycle is ending.

Councillor Jeffrey noted that the staff report includes assumptions based on continued provincial uploading of costs and she cautioned that such provincial participation may not continue.

Councillor Jeffrey stated that, as a Region, it is important to ask provincial election candidates if they would alter current uploading trends.

11. COMMUNICATIONS

These items were dealt with under Consent Agenda

12. ITEMS RELATED TO PUBLIC WORKS

Chaired by Councillor R. Starr

12.4. Establishing the Smart Freight Centre – Working with a Collaborative Network to Improve Goods Movement in Peel Region

This item was dealt with under Resolution 2018-336

13. COMMUNICATIONS

13.1. Dr. Elfaki Hassini, Professor and Chair, Operations Management, DeGroote School of Business, McMaster University; Dr. Brent Sleep, Professor and Chair, Department of Civil and Mineral Engineering, University of Toronto; and, Dr. Jit Sharma, Professor and Chair, Department of Civil Engineering, York University, Letter dated April 16, 2018, Providing Support to the Region of Peel in Establishing the Smart Freight Centre

This item was dealt with under Resolution 2018-337

13.2. Antoine Belaieff, Director, Regional Planning, Metrolinx, Letter dated April 18, 2018, Endorsing the Region of Peel's Efforts to Establish a Smart Freight Centre

This item was dealt with under Resolution 2018-338

14. ITEMS RELATED TO HEALTH

Chaired by Councillor E. Moore

14.1. Smile with Confidence Pilot Adult Dental Program

Received 2018-357

Moved by Councillor Sprovieri,
Seconded by Councillor Downey;

That a copy of the report of the Commissioners of Health Services and Human Services and the Medical Officer of Health titled "Smile with Confidence Pilot Adult Dental Program" be sent to the leaders of Ontario's political parties to request that consideration be given to including dental care in provincial health programs.

In Favour	D. Cook; J. Downey; C. Fonseca; G. Gibson; A. Groves; L. Jeffrey; J. Kovac; M. Mahoney; M. Medeiros; G. Miles; E. Moore; M. Palleschi; C. Parrish; J. Sprovieri; R. Starr	Total 15
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	G. Carlson; B. Crombie; N. Iannicca; J. Innis; S. McFadden; K. Ras; P. Saito; B. Shaughnessy; A. Thompson	9

Carried 2018-358

Councillor Sprovieri noted the significant improvement in oral health reported by Ontario Works clients who participated in the Smile with Confidence program and he suggested that Regional Council request Ontario's political parties to consider including dental care in provincial health programs.

14.2. **2017 Children's Oral Health Annual Report**

Received 2018-359

Moved by Councillor Sprovieri,
Seconded by Councillor Groves;

That staff report to a future meeting of Regional Council with an overview of Scotland's national Childsmile Program.

In Favour	D. Cook; C. Fonseca; G. Gibson; A. Groves; N. Iannicca; J. Innis; J. Kovac; M. Mahoney; M. Medeiros; G. Miles; E. Moore; M. Palleschi; C. Parrish; B. Shaughnessy; J. Sprovieri; R. Starr; A. Thompson	Total 17
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	G. Carlson; B. Crombie; J. Downey; L. Jeffrey; S. McFadden; K. Ras; P. Saito	7

Carried 2018-360

Councillor Sprovieri requested that staff review Scotland's Childsmile Program, a national program to improve the oral health of children in Scotland and reduce inequalities in dental health and access to dental services, and report to a future meeting of Regional Council with an overview of the program.

15. COMMUNICATIONS

This item was dealt with under Consent Agenda

16. ITEMS RELATED TO HUMAN SERVICES

Chaired by Councillor M. Medeiros

16.1. Community Door Funding Update

This item was dealt with under Resolution 2018-330

17. COMMUNICATIONS - Nil

18. OTHER BUSINESS - Nil

19. NOTICE OF MOTION/MOTION - Nil

20. BY-LAWS

Three Readings

By-law 24-2018: A by-law to set out the duties of the Regional Clerk, and to appoint a Deputy Clerk, and to repeal By-law 8-97.

By-law 25-2018: A by-law to designate a head of the Regional Municipality of Peel, and to appoint a Deputy Clerk, and to delegate the powers and duties of the head for the purposes of The Municipal Freedom of Information and Protection of Privacy Act, R.S.O. 1990, c. M. 56, as amended, and to repeal By-law 32-97.

By-law 26-2018: A by-law to amend By-law 1-2007, titled the "Records Retention By-law".

By-law 27-2018: A by-law to temporarily suspend Heavy Truck Restrictions on Regional Roads in the event an Emergency Detour Route is activated; and, to amend By-law 15-2013 being a by-law to regulate traffic on roads under the jurisdiction of The Regional Municipality of Peel.

Moved by Councillor Mahoney,
Seconded by Councillor Kovac;

That the by-laws listed on the Regional Council agenda, being By-laws 24-2018 to 27-2018 inclusive, be given the required number of readings, taken as read, signed by the Regional Chair and the Regional Clerk, and the Corporate Seal be affixed thereto.

Carried 2018-361

Related to 2018-309, 2018-310 and 2018-320

21. IN CAMERA MATTERS

Council opted not to move into closed session to consider the following matters:

- ROPA 30 Appeals Oversight Committee Closed Session report
- Workplace Safety and Insurance Board Proposed Settlement (Litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board)

21.1. **Closed Session Report of the ROPA 30 Appeals Oversight Committee (R30AOC-1/2018) meeting held on April 12, 2018**

Received 2018-362

21.2. **Workplace Safety and Insurance Board Proposed Settlement (Litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board)**

Moved by Councillor Mahoney,
Seconded by Councillor Thompson;

That the "In Camera" direction given to the Director of Human Resources and the Regional Solicitor as set out in the joint In Camera report dated April 24, 2018, titled "Workplace Safety and Insurance Board Proposed Settlement (Litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board)" be approved and voted upon in accordance with section 239(6)(b) of the *Municipal Act, 2001*, as amended.

In Favour	D. Cook; J. Downey; C. Fonseca; G. Gibson; A. Groves; N. Iannicca; J. Innis; J. Kovac; M. Mahoney; M. Medeiros; G. Miles; E. Moore; M. Palleschi; C. Parrish; B. Shaughnessy; J. Sprovieri; R. Starr; A. Thompson	Total 18
Opposed		
Abstain <i>(counted as a no vote)</i>		
Absent <i>(from meeting and/or vote)</i>	G. Carlson; B. Crombie; L. Jeffrey; S. McFadden; K. Ras; P. Saito	6

Carried 2018-363

22. BY-LAW TO CONFIRM THE PROCEEDINGS OF COUNCIL

Moved by Councillor Innis,
Seconded by Councillor Kovac;

That By-law 28-2018 to confirm the proceedings of Regional Council at its meeting held on April 26, 2018, and to authorize the execution of documents in accordance with the Region of Peel by-laws relating thereto, be given the required number of readings, taken as read, signed by the Regional Chair and the Regional Clerk, and the corporate seal be affixed thereto.

Carried 2018-364

23. ADJOURNMENT

The meeting adjourned at 12:30 p.m.

Regional Clerk

Regional Chair

Request for Delegation

FOR OFFICE USE ONLY

MEETING DATE YYYY/MM/DD 2018 / 05 / 10	MEETING NAME REGIONAL COUNCIL
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Attention: Regional Clerk
Regional Municipality of Peel
10 Peel Centre Drive, Suite A
Brampton, ON L6T 4B9
Phone: 905-791-7800 ext. 4582
E-mail: council@peelregion.ca

DATE SUBMITTED YYYY/MM/DD

2018 / 04 / 03

NAME OF INDIVIDUAL(S)

Ted Comiskey

POSITION(S)/TITLE(S)

Mayor of Ingersoll

NAME OF ORGANIZATION(S)

The Town of Ingersoll

E-MAIL

mayor@ingersoll.ca / cc: Paula.toft@ingersoll.ca

TELEPHONE NUMBER

519 485 0120

EXTENSION

REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED)

To discuss "Demand the right" campaign regarding Proposals for giving municipalities the right to say yes or no to proposed landfills planned in their boundaries.

A formal presentation will accompany my delegation Yes NoPresentation format: PowerPoint File (.ppt) Adobe File or equivalent (.pdf) Picture File (.jpg) Video File (.avi,.mpg) OtherAdditional printed information/materials will be distributed with my delegation : Yes No Attached**Note:**

Delegates are requested to provide an electronic copy of all background material / presentations to the Clerk's Division at least seven (7) business days prior to the meeting date so that it can be included with the agenda package. In accordance with Procedure By-law 9-2018 delegates appearing before Regional Council or Committee are requested to limit their remarks to 5 minutes and 10 minutes respectively (approximately 5/10 slides).

Delegates should make every effort to ensure their presentation material is prepared in an accessible format.

Once the above information is received in the Clerk's Division, you will be contacted by Legislative Services staff to confirm your placement on the appropriate agenda. Thank you.

Notice with Respect to the Collection of Personal Information*(Municipal Freedom of Information and Protection of Privacy Act)*

Personal information contained on this form is authorized under Section 5.4 of the Region of Peel Procedure By-law 9-2018, for the purpose of contacting individuals and/or organizations requesting an opportunity to appear as a delegation before Regional Council or a Committee of Council. The Delegation Request Form will be published in its entirety with the public agenda. The Procedure By-law is a requirement of Section 238(2) of the *Municipal Act, 2001*, as amended. Please note that all meetings are open to the public except where permitted to be closed to the public under legislated authority. All Regional Council meetings are audio broadcast via the internet and will be posted and available for viewing subsequent to those meetings. Questions about collection may be directed to the Manager of Legislative Services, 10 Peel Centre Drive, Suite A, 5th floor, Brampton, ON L6T 4B9, (905) 791-7800 ext. 4462.

7.1-2



X **LANDFILL APPROVAL**
✓ **We Demand the Right**

demandtheright.ca



GTA Garbage:

Coming soon to a
site near you!



X LANDFILL APPROVAL
✓ We Demand the Right
demandtheright.ca

“Businesses, such as factories, restaurants, shopping malls, and property developers, and schools, hospitals and universities, are generating far more waste than they should.”

“They only recycle 15 per cent of their waste and send 6.7 million tonnes to landfill sites each year.”

Diane Saxe
Ontario’s Environmental Commissioner

7.1-4



6.7 Million tonnes a year



**Private
Sector
Managed**

**MOECC
Approval
Process**

**Willing
Host Not
Required**

6.7 Million tonnes a year



Ontario's Demand The Right Coalition

“Municipalities demand the right to approve any proposed landfill sites within or adjacent to their communities.”



**Respect for municipal
rights and authority**

**Municipalities have local approval over
development, casinos, wind farms, and even
nuclear waste disposal sites.**

**We almost got there
will Bill 139**

Today **40**
over
municipalities
have passed
motions to
Demand The
Right.



X LANDFILL APPROVAL
✓ We Demand the Right

7.1-9



Please Join Us!



LANDFILL APPROVAL



We Demand the Right

demandtheright.ca



Request for Delegation

FOR OFFICE USE ONLY

MEETING DATE YYYY/MM/DD 2018/05/10	MEETING NAME Regional Council
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Attention: Regional Clerk
Regional Municipality of Peel
10 Peel Centre Drive, Suite A
Brampton, ON L6T 4B9
Phone: 905-791-7800 ext. 4582
E-mail: council@peelregion.ca

DATE SUBMITTED YYYY/MM/DD

2018/04/18

NAME OF INDIVIDUAL(S)

Doug Kwan and Doris Cooper

POSITION(S)/TITLE(S)

Committee Members

NAME OF ORGANIZATION(S)

Peel Poverty Reduction Strategy Committee

E-MAIL

TELEPHONE NUMBER

EXTENSION

REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED)

The Refreshed Peel Poverty Reduction Strategy

A formal presentation will accompany my delegation Yes No

Presentation format: PowerPoint File (.ppt)

Adobe File or equivalent (.pdf)

Picture File (.jpg)

Video File (.avi,.mpg)

Other

Additional printed information/materials will be distributed with my delegation : Yes

No

Attached

Note:

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Delegates should make every effort to ensure their presentation material is prepared in an accessible format.

Once the above information is received in the Clerk's Division, you will be contacted by Legislative Services staff to confirm your placement on the appropriate agenda. Thank you.

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Request for Delegation

FOR OFFICE USE ONLY

MEETING DATE YYYY/MM/DD 2018/05/10	MEETING NAME Regional Council
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Attention: Regional Clerk
Regional Municipality of Peel
10 Peel Centre Drive, Suite A
Brampton, ON L6T 4B9
Phone: 905-791-7800 ext. 4582
E-mail: council@peelregion.ca

DATE SUBMITTED YYYY/MM/DD
2017/11/20

NAME OF INDIVIDUAL(S)
Dr. David Sheard and Cathy Granger

POSITION(S)/TITLE(S)
Chief Executive Officer, and Director, Long Term Care

NAME OF ORGANIZATION(S)
Dementia Care Matters and Region of Peel

E-MAIL	TELEPHONE NUMBER	EXTENSION
cathy.granger@peelregion.ca	(905) 791-7800	2000

REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED)
Providing an Update on the Implementation of the Butterfly Model at Malton Village Long Term Care

A formal presentation will accompany my delegation Yes No

Presentation format: PowerPoint File (.ppt) Adobe File or equivalent (.pdf)
 Picture File (.jpg) Video File (.avi,.mpg) Other

Additional printed information/materials will be distributed with my delegation : Yes No Attached

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Request for Delegation

FOR OFFICE USE ONLY

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Regional Municipality of Peel
10 Peel Centre Drive, Suite A
Brampton, ON L6T 4B9
Phone: 905-791-7800 ext. 4582
E-mail: council@peelregion.ca

DATE SUBMITTED YYYY/MM/DD

2018/04/09

NAME OF INDIVIDUAL(S)

Rhonda McLoughlin

POSITION(S)/TITLE(S)

Family Member of Resident in Redstone (Butterfly) at Malton Village

NAME OF ORGANIZATION(S)

E-MAIL

cathy.granger@peelregion.ca

TELEPHONE NUMBER

(905) 791-7800

EXTENSION

2000

REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED)

Family member would like to speak to Council about the impact the Butterfly model has had on their loved one.

A formal presentation will accompany my delegation Yes No

Presentation format: PowerPoint File (.ppt) Adobe File or equivalent (.pdf)

Picture File (.jpg)

Video File (.avi,.mpg)

Other

Additional printed information/materials will be distributed with my delegation : Yes No Attached

Note:

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Request for Delegation

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Regional Municipality of Peel
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Brampton, ON L6T 4B9
Phone: 905-791-7800 ext. 4582
E-mail: council@peelregion.ca

DATE SUBMITTED YYYY/MM/DD
2018/04/09

NAME OF INDIVIDUAL(S)
Malcolm Nicholson

POSITION(S)/TITLE(S)
Family Member of Resident in Redstone (Butterfly) at Malton Village

NAME OF ORGANIZATION(S)

E-MAIL cathy.granger@peelregion.ca	TELEPHONE NUMBER (905) 791-7800	EXTENSION 2000
--	---	--------------------------

REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED)
Family member would like to speak to Council about the impact the Butterfly model has had on their loved one.

A formal presentation will accompany my delegation Yes No

Presentation format: PowerPoint File (.ppt) Adobe File or equivalent (.pdf)
 Picture File (.jpg) Video File (.avi,.mpg) Other

Additional printed information/materials will be distributed with my delegation : Yes No Attached

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**ITEMS RELATED TO
HUMAN SERVICES**

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DATE: April 30, 2018

REPORT TITLE: **PEEL POVERTY REDUCTION STRATEGY 2018-2028**

FROM: Janice Sheehy, Commissioner of Human Services

RECOMMENDATION

That the 10-year Peel Poverty Reduction Strategy 2018-2028, as attached as Appendix III to the report from the Commissioner of Human Services, titled “Peel Poverty Reduction Strategy 2018-2028, be endorsed.

REPORT HIGHLIGHTS

- In 2012, the Peel Poverty Reduction Strategy Committee, co-chaired by the United Way and the Region of Peel, launched its first three-year community Poverty Reduction Strategy.
- The Committee was instrumental in the initiation, development and implementation of several initiatives, including the Peel Food Charter, Affordable Transit Pilot, Peel Community Benefits Network, and the Peel Living Wage initiative.
- Poverty is complex and continues to impact many Peel residents; in 2016, 13 per cent or 175,980 people experienced poverty in the Region of Peel; the percentage was higher for racialized (visible minority) communities.
- To effectively address the complex nature of poverty the recently refreshed Peel Poverty Reduction Strategy articulates that core needs are human rights and will intentionally focus on three priority areas over the next ten years:
 - Wellbeing and Social Inclusion
 - Income Security and
 - Economic Opportunity
- Reducing and mitigating poverty requires commitment from all levels of government, private, public and non-profit sectors as well as residents.

DISCUSSION

1. Background

The Peel Poverty Reduction Strategy Committee (PPRSC), co-chaired by the United Way and the Region of Peel was formed following local commitment to further the work that began with the 2005 Strategic Review of Poverty in Peel and the announcement by the Province of Ontario in 2009 that a provincial poverty reduction strategy would be created. On September 27, 2012 Regional Council endorsed the first ever community-led and developed Peel Poverty Reduction Strategy (the Strategy).

PEEL POVERTY REDUCTION STRATEGY 2018-2028

The voluntary multi-stakeholder committee is comprised of representatives from various organizations, collaborative networks, people with lived experience, poverty reduction advocates, as well as Regional and Municipal staff. Appendix I lists members and supporters of the Committee.

A. Highlights of the 2012-2015 Strategy Achievements

The 2012-2015 Strategy identified five issues including Economic Opportunities; Income Security; Affordable and Accessible Transportation; Food Security; and Affordable and Accessible Housing. The following are highlights of some of the activities achieved by the Committee.

I. Economic Opportunities

- Formed the Peel Community Benefits Network in 2017 as a means to advance economic opportunities.
- Signed a Community Benefits Framework Agreement with Metrolinx for the Hurontario Light Rail Transit.
- Introduced the concept of a Living Wage in Peel Region.

II. Income Security

- Created a speaker series to increase awareness about poverty in Peel.
- Informed numerous federal and provincial consultations on issues such as social assistance reform, poverty reduction strategies, and Guaranteed (Basic) Annual Income.

III. Affordable and Accessible Transportation

- Played an instrumental role in advocating for affordable transit in Peel; results from the MiWay Affordable Transit Pilot's Social Return on Investment (SROI) evaluation, illustrated that for every dollar invested in the affordable transit program, a social and financial return of \$3.93 was created.
- Efforts led to the recent Regional Council resolution (Resolution 2017-720) to create a permanent affordable transit program in Brampton and Mississauga.

IV. Food Security

- Created a comprehensive Peel Food Map that identifies all of the food banks, food programs, community gardens and related programs in Peel.
- Led the development of the Peel Food Charter to underscore the importance of access, affordability and availability of food to all residents, especially those experiencing low income.

V. Affordable and Accessible Housing

- Advocated for investments in affordable housing.
- Played an instrumental role in initiating the first 20,000 Homes Campaign in Peel.

2. 2018 – 2028 Peel Poverty Reduction Strategy Approach

In updating the Strategy, several factors were taken into consideration.

PEEL POVERTY REDUCTION STRATEGY 2018-2028

a. The Complexity of Poverty in Peel

The Committee describes poverty as: “Peel individuals and families experiencing poverty struggle because of limited access to income, support, and resources. Poverty is about income, but also about the inability of individuals and families to live independently, focus on wellness and be involved in community life”. In recent years, the rise of precarious, unstable employment, rapid changes to the type and nature of work due to technology and globalization, high housing and food prices, make poverty more complex. Between 2006 and 2016 precarious type employment, specifically jobs that are temporary and part-time in nature, grew 44.5 per cent and 35.5 per cent respectively, while full-time and permanent jobs only grew at 26.6 per cent and 25.9 per cent respectively.

While poverty in Peel has remained below the provincial average since 1996, the fastest growing demographics are particularly at risk. These populations include racialized (visible minority) communities, recent immigrants, lone parent families, unattached seniors, persons with disabilities, and families with young children.

Appendix II provides a snapshot of poverty in Peel, highlights include:

- 13 per cent (13%) or 175,980 of residents live in poverty
- 16 per cent (16%) of racialized (visible minority) communities such as South Asian, Black and Arab live in poverty
- 18 per cent (18%) of Peel’s children 0 to 17 years live in poverty
- 45 per cent (45%) of renters spend more than 30 per cent of their income on shelter costs
- Between 2009 and 2016, the cost to feed a family of four per week increased by 26 per cent to \$197.13
- Approximately 20 per cent (20%) of Peel youth are unemployed

b. Research

Given the evolving nature of poverty, a range of approaches were used to inform the refreshed Strategy. This included an extensive jurisdictional scan; review of several relevant reports including the United Way of Greater Toronto’s research report: *The Opportunity Equation in the Greater Toronto Area: An Update on Neighbourhood Income Inequality and Polarization*; consultation submissions on a range of related issues such as social assistance, basic income and housing; and, the lived experiences and feedback of residents.

The Committee also deemed it important to understand the root causes of poverty, and acknowledge that solutions must address systemic barriers that may be contributing to poverty in Peel. Additionally, there was a review on emerging literature that predicts the significant impact that technology such as Artificial Intelligence and changing environmental conditions may have on the most vulnerable residents in the short and long term. These factors influenced the selection of the refreshed Strategy’s priority areas and its duration of ten years.

PEEL POVERTY REDUCTION STRATEGY 2018-2028

3. The 10-Year Strategy's Priority Areas and Goals

The issues identified in the 2012-2015 Strategy are embedded in the refreshed Strategy, however there is a more intentional focus on three priority areas: Wellbeing and Social Inclusion; Income Security; and Economic Opportunity. The Peel Poverty Reduction Strategy Committee believes that central to addressing poverty is an acknowledgement that core needs are human rights, as articulated by the Committee in the following statement it created:

“Access to safe, affordable, and accessible housing; access to affordable and accessible transportation; access to sufficient, affordable, and nutritious food, and access to quality health care and education are basic human rights. We acknowledge that systemic barriers and discrimination can cause marginalized, racialized, immigrant, and newcomer communities to be disproportionately affected by poverty. We must work together as a community to eliminate poverty in Peel”.

Table 1 provides the Strategy's priority areas and goals as well as a snapshot of some strategic actions. Details about the twenty-five short, intermediate and long-term outcomes and twenty-two actions to be implemented over ten years can be found in Appendix III.

Table 1: Snapshot of Peel Poverty Reduction Strategy 2018-2028

Priority Areas	Goals	Short Term (1-3 years)	Intermediate (4-7 years)	Long Term (8-10 years)
		Select Strategic Actions		
Wellbeing and Social Inclusion	Equitable and inclusive access to essential supports and services that meet the needs of Peel residents and their human rights	Partner with stakeholders to develop and implement tools that ensure housing, childcare, and other providers eliminate accessibility and affordability barriers	Advocate for, support and promote integrated access to community hubs that include social and health care programs	Partner with stakeholders and advocate for more accessible, seamless transit systems Region wide
Income Security	Equitable and inclusive access to income that results in adequate income security for Peel residents	Mobilize community partners to influence and advocate for the elimination of barriers to increased savings and participation in government programs such as RESPs and subsidy programs	Promote the use of the pay day loan map to inform income security programs and initiatives among stakeholders in Peel	Advocate for the expansion of policies that increase access to income programs for residents including basic guaranteed income and access to subsidized programs
Economic Opportunity	Stable, non-precious employment opportunities Reduced systemic barriers, including inequitable access to	Partner with stakeholders to implement Community Benefits Agreements with targets and outcomes for marginalized and	Partner with Peel school boards to develop and implement school and community based programs that increase the level of	Advocate for good public and private sector jobs

PEEL POVERTY REDUCTION STRATEGY 2018-2028

	stable non-precarious employment and good quality education for marginalized and equity seeking groups	equity seeking groups	achievement and success for students of marginalized and equity seeking groups	
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4. Next Steps

In the coming months, the Peel Poverty Reduction Strategy Committee will officially relaunch its ten-year Strategy and implement a governance structure to support the new priority areas, outcomes and strategic actions. In addition, there will be regular progress updates to the community and Regional Council. Given that poverty is complex, the Committee acknowledges that the strategy must engage with and leverage efforts of anchor institutions such as the Region of Peel, school boards, the United Way and other community stakeholders to move its action plan forward.

The Region of Peel will continue to play a pivotal role in the Peel Poverty Reduction Strategy Committee. Through its Strategic Plan, Community for Life, the Region continues to illustrate its commitment to mitigating poverty through the delivery of important programs, services and strategies such as Ontario Works, dental programs, Families First, affordable transit, as well as the Early Learning and Childcare and Peel Housing and Homelessness Plans.

RISK CONSIDERATIONS

Reducing and mitigating the impact of poverty on Peel's residents requires coordinated sustained effort on the part of many stakeholders, including federal and provincial governments. The Committee recognizes that factors beyond its control such as global economic conditions or disruption to the labour force can impact the success of the Strategy's outcomes. Given the upcoming provincial election and federal election in 2019, there may be implications to future provincial and federal investments in poverty reduction.

CONCLUSION

The Peel Poverty Reduction Strategy Committee continues to be at the forefront of bringing diverse stakeholders together to advocate to all levels of government, raise awareness, pilot innovative initiatives that address poverty at a systems' level, and engage with community stakeholders and residents to address poverty in Peel. While there are many forces at play that impact people experiencing poverty and the causes of poverty are shifting, the Strategy's twenty-five outcomes and corresponding twenty-two strategic actions are important steps to collectively supporting the most vulnerable. It provides a solid framework for which governments, residents and the private, non-profit and public sectors can rally to ensure the success of the strategy and, more importantly, reduce and mitigate the impact of poverty on Peel residents.

PEEL POVERTY REDUCTION STRATEGY 2018-2028



Janice Sheehy, Commissioner of Human Services

Approved for Submission:



D. Szwarc, Chief Administrative Officer

APPENDICES

Appendix I – Members and Supporters of the Peel Poverty Reduction Strategy Committee
Appendix II- Poverty in Peel Factsheet
Appendix III- Peel Poverty Reduction Strategy

For further information regarding this report, please contact Sonia Pace, Director, Ext. 3807, sonia.pace@peelregion.ca.

Authored By: Adaoma Patterson, Advisor and Augustina Nagberi-Asseez, Specialist

Reviewed in workflow by:
Financial Support Unit

APPENDIX I
PEEL POVERTY REDUCTION STRATEGY 2018-2028

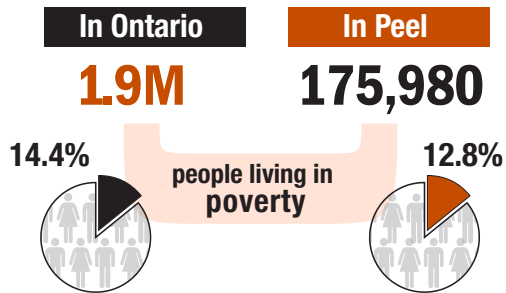


Members & Supporters of Peel Poverty Reduction Committee

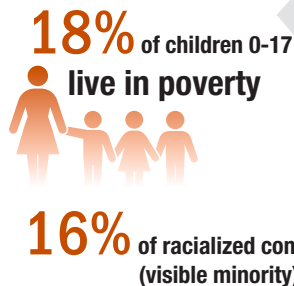
- ACORN Peel
- Bramalea Community Health Centre
- Building up our Neighborhood
- Boys & Girls Club of Peel
- Caledon Community Services
- Canadian Mental Health Association
- Catholic Family Services of Peel
- City of Brampton
- City of Mississauga
- Community Environment Alliance
- Community Foundation of Mississauga
- Councillor Medeiros
- Diocese of Toronto (Anglican)
- Dufferin-Peel Catholic District School Board
- EcoSource
- Eden Community Food Bank
- Erin Mills Youth Centre
- Family Services of Peel
- Food Secure Communities
- Good Food Brampton
- Habitat for Humanity GTA
- Karma Grow
- Knights Table
- Mississauga Community Legal services
- Mississauga Parent Child Resources Centre
- MP Sven Spengemann
- North Peel & Dufferin Community Legal Services
- Ontario Disability Support Program Advisory Group
- Our Place Peel
- Peel Agricultural Advisory Working Group
- Peel Alliance to End Homelessness
- Peel Children's Aid Society
- Peel District School Board
- Peel District Labour Council
- Peel Newcomer Strategy Group
- Peel Poverty Action Group
- Peel Public Health
- Peel Region Group - Sierra Club Canada
- Punjabi Community Health Services
- Regional Diversity Roundtable
- Region of Peel
- Residents
- Riverwood Conservancy
- Sai Dham FoodBank
- Seva FoodBank
- Social Planning Council of Peel
- Supportive Housing in Peel
- The Mississauga Fruit Tree
- Tough Times Newspaper
- Town of Caledon
- United Way Greater Toronto
- Various residents
- Vita Centre

Poverty in Peel

INCOME



In Peel



52%

of Peel NEIGHBOURHOODS are now considered low income

compared to 2% in 1982

Gap between the rich and the poor has grown in Peel

EMPLOYMENT

Monthly social assistance entitlement for a single individual is **\$721**

Average monthly Ontario Works (OW) households **18,678**

26,750 persons receive Ontario Disability Support Program (ODSP) benefit

Unemployment rate in Peel is **8.2%** ...higher than Ontario's **7.4%**

Youth unemployment rate in Peel is **19.7%**

48% of those employed in Peel work part of the year or part time

HOUSING

13.9% tenant households live in subsidized housing



The wait for a housing subsidy in Peel may be several years.

45% of renters spend over **30%** of their income on shelter cost

There are **13,597** households on the housing waitlist

CHILDCARE



\$26,760 average annual child care cost in Peel for a toddler and preschool child

TRANSPORTATION



Adults spend **5.9%** of minimum wage monthly salary on bus pass

WELLBEING

Only **30.5%** Low Income individuals in Peel have dental insurance.



FOOD

The cost to feed a family of four per week in Peel

\$197 in 2016



26% INCREASE from 2009

14% of Peel's households experience marginal, moderate or severe food insecurity

Sources:

- City of Brampton, 2018
- Ministry of Community and Social Services, 2017
- Ontario Child Care Management System (OCCMS), October 2017
- Peel Access to Housing (PATH), 2017
- Peel Food Charter, 2017
- Peel Public Health, Oral Health in Peel: Key Findings about Risk Factors and Oral Health Outcomes, 2017
- Region of Peel, Human Services, 2017
- Social Assistance Management System (SAMS), March 2017
- Statistics Canada, Census of Canada 2016
- The Opportunity Equation in the Greater Toronto Area: An Update on Neighbourhood Income Inequality and Polarization, 2017

APPENDIX III
 PEEL POVERTY REDUCTION STRATEGY 2018-2028

Peel Poverty Reduction Strategy 2018-2028

Vision: The region of Peel is a livable community for all individuals and families
Mission: To create a Peel community where everyone works together to build a poverty free future

PPRS Bold Statement: Access to safe, affordable, and accessible housing; access to affordable and accessible transportation; access to sufficient, affordable, and nutritious food, and access to quality health care and education are basic human rights. We acknowledge that systemic barriers and discrimination can cause marginalized, racialized, immigrant, and newcomer communities to be disproportionately affected by poverty. We must work together as a community to eliminate poverty in Peel.

Priority Areas	Wellbeing and Social Inclusion	Income Security	Economic Opportunity
Goals	Equitable and inclusive access to essential supports and services that meet the needs of Peel residents and their human rights	Equitable and inclusive access to income that results in adequate income security for Peel residents	Stable, non-precarious employment opportunities Reduced systemic barriers, including inequitable access to stable non-precarious employment and good quality education for marginalized and equity seeking groups
Definition/ Description	<p>Poor mental and physical health prevents residents from fully participating in activities at home, work, school, and community life. Social inclusion and access to equitable and inclusive supports and services increase wellbeing for individuals, families, and communities. Access to health care is a basic human right. Essential supports and services are required to create wellbeing and social inclusion including:</p> <ul style="list-style-type: none"> • Safe, affordable, and accessible housing • Safe, affordable and flexible childcare • Affordable, accessible, and connected transportation • Physical, social and economic access to sufficient, safe, and nutritious food • Integrated programs, services and supports that 	<p>Income security increases the ability of individuals and families to thrive and contribute to the social and economic wellbeing of the community. Income security includes broad safety net programs delivered by Federal, Provincial or Municipal governments to address low income and related needs. It includes access to programs including Employment Insurance, Child Tax Benefit, Canada Pension Plan, Savings, Work Safety, and Veteran's programs.</p>	<p>Economic opportunity is access to stable employment and entrepreneurial opportunities for all Peel residents. Economic opportunity is not only about job creation, but also about the impact of the changing nature of the labour market, the impact of technology and climate change on current and future jobs.</p>

**APPENDIX III
PEEL POVERTY REDUCTION STRATEGY 2018-2028**

	<p>meet the needs of Peel residents</p>		
<p>Outcomes</p>	<p><u>Short-Term (1-3 Years)</u></p> <ul style="list-style-type: none"> ❖ Increased partnership with housing stakeholders to remove barriers that prevent people accessing and moving from the emergency shelter system to stable, affordable and accessible housing ❖ Increased awareness about new transit initiatives such as Light Rail Transit (LRT) and Affordable Transit Program (ATP) ❖ Increased awareness of and access to food programs <p><u>Intermediate (4-7 Years)</u></p> <ul style="list-style-type: none"> ❖ Improved regulations on inclusionary zoning ❖ Improved access to integrated social, health and housing programs and services that enable residents to move out of poverty ❖ Increased innovative, affordable and flexible child care programs for parents who are precariously employed or in training ❖ Increased awareness among consumers and institutions about opportunities to buy locally produced food <p><u>Long-Term (8-10 years)</u></p> <ul style="list-style-type: none"> ❖ Increased use of poverty reduction tools to ensure housing, childcare and other service providers eliminate accessibility and affordability barriers ❖ Increased partnership with stakeholders to create awareness that ensures that transit systems are accessible, affordable and publicly funded ❖ Increased understanding of social issues among Peel residents ❖ Increased mobilization of residents to advocate for themselves 	<p><u>Short-Term (1-3 Years)</u></p> <ul style="list-style-type: none"> ❖ Increased awareness about tax programs or benefits available to residents experiencing income inequality ❖ Increased access to income supports available to residents experiencing income inequality ❖ Increased awareness about the impact of income inequality among stakeholders <p><u>Intermediate (4-7 Years)</u></p> <ul style="list-style-type: none"> ❖ Improved affordable banking options for low income individuals and families such as short term loans, credit and bank accounts that offer reduced interest rates and increased savings programs ❖ Increased use of payday loan map (tool) by stakeholders to inform income based program planning and development <p><u>Long-Term (8-10 years)</u></p> <ul style="list-style-type: none"> ❖ Decreased percentage of people below poverty line due to access to income programs such tax and social assistance benefits ❖ Greater advocacy that eliminate barriers to increased savings and participation in government programs such as RESPs and subsidy programs 	<p><u>Short-Term (1-3 Years)</u></p> <ul style="list-style-type: none"> ❖ Increased presence of Community Benefits Agreements (CBA) tied to economic opportunities for marginalized and equity seeking groups in Peel ❖ Increased number of Living Wage Employers <p><u>Intermediate (4-7 Years)</u></p> <ul style="list-style-type: none"> ❖ Greater advocacy to decrease systemic barriers to stable non-precarious employment for marginalized and equity seeking groups ❖ Increased education and training opportunities that create a pathway for future good jobs ❖ Improved education and integrated community based programs that increase the level of achievement and success for students of marginalized and equity seeking background ❖ Increased understanding of the impact of the changing labour market on Peel’s work force <p><u>Long-Term (8-10 years)</u></p> <ul style="list-style-type: none"> ❖ Increased entrepreneurial, micro lending and social enterprise opportunities

**APPENDIX III
PEEL POVERTY REDUCTION STRATEGY 2018-2028**

Strategic Actions	Short -Term 1-3 years	<ul style="list-style-type: none"> ❖ Partner with housing systems, such as Peel Housing and Homelessness Plan (PHHP) and Peel Alliance to End Homelessness (PAEH) to address homelessness ❖ Advocate for increased use of inclusionary zoning regulations ❖ Partner with stakeholders to develop and implement tools that ensure housing, childcare and other providers eliminate accessibility and affordability barriers ❖ Partner with stakeholders and advocate for more accessible, seamless transit systems region wide ❖ Work with stakeholders to ensure that residents are aware of the impact of private/public partnerships for new transit initiatives such as the LRT ❖ Promote Peel Food Map to ensure access and use by residents and the food sector 	<ul style="list-style-type: none"> ❖ Partner with stakeholders to pilot financial literacy initiatives ❖ Mobilize community partners to influence and advocate for the elimination of barriers to increased savings and participation in government programs such as RESPs and subsidy programs ❖ Organize speaker series and information sessions about income inequality ❖ Advocate for Peel’s area municipalities to implement stricter regulations on pay day loan lenders 	<ul style="list-style-type: none"> ❖ Lead the creation of the Peel Community Benefits Network for publicly funded capital projects ❖ Partner with stakeholders to implement CBA with targets and outcomes for marginalized and equity seeking groups ❖ Create a Living Wage campaign that promotes living wage and recognize living wage employers ❖ Partner with anchor institutions to promote the purchase and procurement of food that are locally grown and produced, as well as goods and services
	Intermediate 4-7 years	<ul style="list-style-type: none"> ❖ Partner with child care systems and service providers to pilot an innovative, affordable and flexible childcare program ❖ Partner with stakeholders and advocate for ongoing consistent investment in transit to ensure transit systems remain publicly funded ❖ Advocate for policies that support Peel’s agriculture and food businesses ❖ Explore social capital and community engagement models that build community resilience, belonging and connection ❖ Advocate for, support and promote integrated access that includes social and healthcare programs such as community hubs, pharma care, and dental care 	<ul style="list-style-type: none"> ❖ Partner with financial institutions to create affordable and accessible banking options including short term loans, credit and bank accounts that offer reduced interest rates and increased subsidized programs for low income families ❖ Promote the use of the pay day loan map to inform income security programs and initiatives among stakeholders 	<ul style="list-style-type: none"> ❖ Partner with Peel school boards to develop and implement school and community based programs that increase the level of achievement and success for students of marginalized and equity seeking background ❖ Partner with stakeholders to promote, develop and implement equity and inclusion tools that ensures employment practices are fair and free of prejudice for marginalized and equity seeking groups

**APPENDIX III
PEEL POVERTY REDUCTION STRATEGY 2018-2028**

	<p>Long-Term 8-10 years & ongoing</p>	<ul style="list-style-type: none"> ❖ Partner with housing stakeholders to identify and eliminate barriers that prevent people moving from the emergency shelter system to affordable stable housing ❖ Partner with childcare stakeholders to identify and eliminate barriers that prevent people from accessing affordable and flexible child care programs 	<ul style="list-style-type: none"> ❖ Advocate for the expansion of policies that increase access to income programs for residents including basic guaranteed income and access to subsidized programs ❖ Leverage Provincial and Federal income security strategies to empower residents experiencing poverty to achieve economic and social inclusion 	<ul style="list-style-type: none"> ❖ Advocate for good public and private sector jobs ❖ Partner with stakeholders to pilot micro lending or social enterprise opportunities ❖ Partner with stakeholders to apply poverty reduction lens to the education system that create a successful pathway to future good jobs for students ❖ Mobilize anchor institutions to apply poverty reduction lens in their organizations' hiring processes
<p>Enabling Strategic Actions</p>		<ul style="list-style-type: none"> ❖ Advocate for a definition of Poverty in Canada ❖ Create a link between poverty and social determinants of health that address poverty stigma ❖ Conduct research and analysis on income inequalities in Peel ❖ Based on research and analysis create a neighbourhood action strategy on income disparities ❖ Utilize research on technology changes, its impact on the labour market to inform; Create an action strategy to address technology advancement ❖ Develop a communication reporting tool such as a dashboard, that informs community and stakeholders about poverty reduction progress/pulse on in Peel 		

**ITEMS RELATED TO
ENTERPRISE PROGRAMS
AND SERVICES**

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DATE: April 30, 2018

REPORT TITLE: **2018 TAX CAPPING POLICY - SELECTION OF OPTIONS**

FROM: Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer

RECOMMENDATION

That a by-law be presented for enactment authorizing the Region of Peel to apply the optional tools for tax capping available to it under subsection 329.1(1) of the *Municipal Act, 2001*, as amended, (the "Act") and Ontario Regulation 73/03, as amended, as recommended in the report of the Commissioner of Finance and Chief Financial Officer titled "2018 Tax Capping Policy-Selection of Options";

And further, that the subject by-law remove property in the commercial, industrial and multi-residential property classes from capping and clawback of 2018 taxes for municipal and school purposes, by exempting property from the application of Part IX of the Act in accordance with Ontario Regulation 73/03, as amended and as recommended in the subject report.

REPORT HIGHLIGHTS

- Regional Council is required to pass a by-law each year to apply one or more of the optional tools in subsection 329.1(1) of the Act and Part II.1 of O. Reg. 73/03 as amended, in calculating the amount of property taxes for properties in the commercial, industrial and multi-residential (capped) property classes.
- Regional Council has adopted the use of all available optional tools/enhancements under its disposal as applicable.
- The Regional and local municipal Finance staff endorse the continued application of recommended optional tools/enhancements as a fair means of moving properties in the capped property classes toward full Current Value Assessment (CVA) tax levels.

DISCUSSION

1. Background

Since 1998, municipalities have been mandated to cap assessment related tax increases on properties in the commercial, industrial and multi-residential property classes (i.e. capped property classes). In response to requests from the municipal sector, the provincial government introduced new optional tools/enhancements and provided municipalities with

2018 TAX CAPPING POLICY - SELECTION OF OPTIONS

increased flexibility to the property tax capping program in order to move more properties to full CVA based taxation. Regional Council has adopted all available optional tools/enhancements under its disposal as applicable.

Tools Available Under Part II.1 of O. Reg. 73/03

In response to municipal advocacy, the provincial government amended O. Reg. 73/03 to allow municipalities to annually exempt a property from the application of Part IX of the Act (capping and clawback provisions) for a taxation year. This allowed municipalities to tax properties in the capped property classes at their full CVA levels as follows:.

1. A property that reached CVA level taxes in the previous year is eligible to be removed from the capping program for the current taxation year.
2. A property that crosses over from being a capped property in the previous year to a clawback property in the current year will be eligible to be removed from the capping program for the current taxation year.
3. A property that crosses over from being a clawback property in the previous year to a capped property in the current year will be eligible to be removed from the capping program for the current year taxation year.

Additional amendments were made to O.Reg. 73/03 in 2016 as a result of continued advocacy from many municipal and business stakeholders. These amendments included increasing the annual cap to a new maximum of 10 percent (up from its previous level of 5 per cent) of the property's previous year's CVA level taxes, as well as increasing the threshold to a maximum of \$500 (up from its previous maximum threshold of \$250) for properties that are capped or clawed above and beyond the increase or decrease resulting from the application of all available tools so that these properties are able to move to full CVA based taxation faster.

The enhancements to O. Reg. 73/03 also included options to exit the program immediately if no properties remained in the capping program which does not apply to Peel, as well as a four-year phase-out from the capping program once no capped properties were being taxed at less than 50 percent of their CVA level taxes in a capped property class. This latter option applies to Peel for the multi-residential and industrial properties.

Increased Flexibility and Additional Enhancement Tools

Through the 2016 Ontario Economic Outlook and Fiscal review, the Province has provided municipalities with the following additional flexibility for 2017 and future years:

1. A municipality is eligible to exclude vacant land from the phase-out eligibility criteria where all capped properties are taxed at 50 per cent or more of their CVA level taxes
2. A municipality is eligible to exclude reassessment related increases, for the current year, from the capping calculation.

2018 TAX CAPPING POLICY - SELECTION OF OPTIONS

2. Findings

The Region is eligible to continue its four-year phase-out (currently year two of four) of multi-residential and industrial capping programs. The Region is still not eligible to exit the capping program or initiate the phase-out of the capping program for the commercial class at this time as there remained capped properties taxed at less than 50 per cent of their CVA level taxes in 2017.

The use of the following optional capping tools/enhancements is being recommended for 2018:

1. Set the annual cap of the previous year's annualized taxes (i.e. allowed tax increase) to a 10 per cent cap; and/or
2. Set an upper limit on annual increases at the greater of the amount calculated under 1 above or 10 per cent of the property's previous year's CVA level taxes.
3. Establish a maximum \$500 threshold for increasing (capped) properties or decreasing (clawback) properties above and beyond the increase or decrease resulting from the application of the above tools in order to promote the movement of more properties to full CVA based taxation.
4. A property that reached CVA level taxes in the previous year is eligible to be removed from the capping program for the current taxation year.
5. A property that crosses over from being a capped property in the previous year to a clawback property in the current year will be eligible to be removed from the capping program for the current taxation year.
6. A property that crosses over from being a clawback property in the previous year to a capped property in the current year will be eligible to be removed from the capping program for the current year taxation year.
7. Continue with implementation of four-year phase-out programs for the multi-residential and industrial capped property classes (year two of four-year phase-outs).
8. Exclude reassessment related increases, for the current year, from the capping calculation.

The preliminary analysis of using the recommended optional capping tools/enhancements available under subsection 329.1(1) of the *Act* and O. Reg. 73/03 as amended, are as follows:

	Capped	Clawed Back	At Full CVA
Number of Properties	45	94	17,359
Percentage of Properties	0.3%	0.5%	99.2%
Change from 2017	-0.1%	-0.4%	0.4%

The final capping calculation for 2018 will be completed later this month (i.e. targeted for May 24th) and will be the subject of a subsequent report.

Regional and local municipal Finance staff are in agreement to use all of the recommended optional capping tools/enhancements as the best available strategy to move as many properties as possible towards full CVA based taxation.

2018 TAX CAPPING POLICY - SELECTION OF OPTIONS

CONCLUSION

Regional and local municipal Finance staff propose that all recommended optional tools/enhancements continue to be applied in 2018 as part of the capping program for properties in the commercial, industrial and multi-residential classes.



Stephen VanOfwegen, Commissioner of Finance and Chief Financial Officer

Approved for Submission:



D. Szwarc, Chief Administrative Officer

For further information regarding this report, please contact Stephanie Nagel at extension 7105 or via email at stephanie.nagel@peelregion.ca.

Authored By: Kavita McBain

*Reviewed in workflow by:
Legal Services*



THE REGIONAL MUNICIPALITY OF PEEL
AUDIT AND RISK COMMITTEE
MINUTES

ARC - 2/2018

The Region of Peel Audit and Risk Committee met on April 19, 2018 at 10:36 a.m., in the Regional Council Chamber, 5th Floor, Regional Administrative Headquarters 10 Peel Centre Drive, Suite A, Brampton, Ontario.

Members Present: F. Dale; C. Fonseca; G. Miles; K. Ras; A. Thompson

Members Absent: R. Starr, due to a personal matter

Also Present: D. Szwarc, Chief Administrative Officer; Lorraine Graham-Watson, Commissioner of Corporate Services; P. O'Connor, Regional Solicitor; J. Smith, Commissioner of Public Works; N. Polsinelli, Commissioner of Health Services; S. Pace, Acting Commissioner of Human Services; S. Nagel, Treasurer and Director of Corporate Finance, Acting Commissioner of Finance and Chief Financial Officer; M. Morris, Director, Internal Audit; A. Macintyre, Acting Regional Clerk; Dr. J. Hopkins, Medical Officer of Health; J. Jones, Committee Clerk; D. Obaseki, Legislative Assistant

Chaired by Chris Fonseca.

1. **DECLARATIONS OF CONFLICTS OF INTEREST - Nil**

2. **APPROVAL OF AGENDA**

RECOMMENDATION ARC-3-2018:

That the agenda for the April 19, 2018 Audit and Risk Committee meeting, be approved.

* See text for arrivals

◆ See text for departures

3. DELEGATIONS

- 3.1. **Stephanie Nagel, Treasurer and Director of Corporate Finance, Region of Peel,** Presenting the Outstanding Agency Accreditation Achievement Award by the National Institute for Governmental Procurement to the Purchasing Division of Finance at the Region of Peel

Received

Stephanie Nagel, Treasurer and Director of Corporate Finance, recognized staff for their commitment to leadership in the public procurement profession through the implementation of best practices. She announced that the Region of Peel has received the Outstanding Agency Accreditation Achievement Award for four consecutive terms and, with each accreditation term lasting three years, the Region has remained accredited for 12 consecutive years.

- 3.2. **Trevor Ferguson, Audit Partner, Deloitte LLP,** Presenting the 2017 Deloitte Audit Results Report

Received

Trevor Ferguson, Audit Partner, Deloitte, provided a high level overview of the 2017 Deloitte Year-end Communication Report for the external audit of the financial statements of the Regional Municipality of Peel and the Peel Housing Corporation. He summarized that no significant deficiencies were identified.

In response to a question from Councillor Ras with regard to Deloitte obtaining calculations from experts regarding future liability, Trevor Ferguson stated that he works with the Region of Peel's actuary to make sure that information provided is tested to ensure it is complete, accurate and reasonable and ensures that the actuary is in good standing with the Canadian Institute of Actuaries.

4. REPORTS

- 4.1. **2017 Region of Peel Consolidated Financial Statements**

Received

Councillor Fonseca advised that there is a correction on page 18 of Appendix I - 2017 Region of Peel Consolidated Financial Statements. The total for the 2016 Net Long-Term Debt should be \$1,518,501 instead of \$1,524,656.

4.2. **2017 Peel Housing Corporation Financial Statements**

Received

4.3. **2017 Deloitte Audit Results Report**

Received

4.4. **2017 Region of Peel Debt Retirement and Sinking Funds Financial Statements**

Received

In response to a question from Councillor Ras, Stephanie Nagel, Treasurer and Director of Corporate Finance, stated that the Sinking Funds Financial Statement is a requirement of having funds available to retire the debt over time and it must be maintained separately. She clarified that the sinking fund Committee has both internal representation and external representation from the Treasurers of the three municipalities.

4.5. **2017 Region of Peel Trust Funds Financial Statements**

Received

4.6. **New Procurement By-law**

Presentation by Patricia Caza, Acting Director, Procurement

Received

RECOMMENDATION ARC-4-2018:

That a revised Procurement By-law, as generally described in the report of the Commissioner of Finance and Chief Financial Officer, titled "New Procurement By-law", be presented to Regional Council for enactment.

Patricia Caza, Acting Director, Procurement, provided an overview of the proposed revisions to the Procurement By-law noting that the focus of the review was to ensure alignment with Regional policies and legislative requirements; to modernize the Region's procurement practices; and to enhance clarity and transparency.

In response to a question from Councillor Ras with regard to proposed provincial legislation to set pay rates for workers under government contracts, Patricia Caza stated that staff will review the Bill to determine if there may be any implications for municipal government.

In response to a question from Councillor Ras with regard to the use and challenges of Best and Final Offer (BAFO) processes, Patricia Caza stated that BAFO is used when flexibility is required to negotiate terms and conditions within some industries and for certain very large processes and projects. The challenge with the BAFO process is to maintain confidentiality and

transparency. She noted that the use of a Fairness Advisor may be considered for very large projects using the BAFO process. A Fairness Advisor would monitor the confidential meetings and at the end of the process sign off that the Region ran a fair procurement process.

In response to a question from Councillor Fonseca with regard to the process for tied bids, Patricia Caza stated that the proposed Procurement By-law provides the option of a coin toss to settle tied bids. She noted that a coin toss is the current practice in public procurement and is supported by the Ontario General Contractors Association.

4.7. **Board of Health Financial Controls Checklist**

Received

5. **COMMUNICATIONS**

- 5.1. **Rick Grimm, Chief Executive Officer, The Institute for Public Procurement,** Regarding the Region of Peel's Outstanding Agency Accreditation Achievement Award from the National Institute for Governmental Procurement.

Received

6. **IN CAMERA MATTERS - Nil**

7. **OTHER BUSINESS - Nil**

8. **NEXT MEETING**

The next meeting of the Audit and Risk Committee is scheduled for June 7, 2018 at 11:00 a.m. to 12:30 p.m. in the Council Chamber, 5th floor, Regional Administrative Headquarters, Suite A, 10 Peel Centre Drive, Brampton, Ontario.

Please forward regrets to Jill Jones, Committee Clerk, and (905) 791-7800 ext. 4330 or at jill.jones@peelregion.ca.

9. **ADJOURNMENT**

The meeting adjourned at 11:23 a.m.



Making Way

For Ontarians with Disabilities

REGION OF PEEL

ACCESSIBILITY ADVISORY COMMITTEE

MINUTES

AAC - 2/2018

The Region of Peel Accessibility Advisory Committee met on April 19, 2018 at 1:30 p.m., in the Regional Council Chamber, 5th Floor, Regional Administrative Headquarters 10 Peel Centre Drive, Suite A, Brampton, Ontario.

Members Present: C. Belleth; R. Chopra; F. Dale; M. Daniel; D. Farrace; N. Husain; R. Khedr; M. Mahoney; M. Palleschi

Members Absent: A. Groves due to personal matters; L. Soulliere; T. Tamlin due to committee resignation

Also Present: L. Graham-Watson, Commissioner of Corporate Services; N. Polsinelli, Commissioner of Health Services; A. Macintyre, Acting Regional Clerk and Director of Clerk's; J. Jackson, Director of Culture and Inclusion; Dr. J. Hopkins, Medical Officer of Health; V. Montesdeoca, Accessibility Planning Specialist; K. Dubuque, Legislative Specialist; J. Jones, Committee Clerk; D. Obaseki, Legislative Assistant

Chaired by Dely Farrace.

1. CALL TO ORDER

Dely Farrace, Committee Chair of the Region of Peel Accessibility Advisory Committee (AAC) called the meeting to order at 1:34 p.m.

*See text for arrivals

◆See text for departures

2. **DECLARATIONS OF CONFLICTS OF INTEREST - Nil**

3. **APPROVAL OF AGENDA**

Moved by R. Chopra;

RECOMMENDATION AAC-2-2018:

That the agenda for the April 19, 2018, Region of Peel Accessibility Advisory Committee meeting be approved.

4. **PREVIOUS MEETING MINUTES**

- 4.1. Minutes of the Region of Peel Accessibility Advisory Committee (AAC-1/2018) meeting held on February 15, 2018

Received

5. **DELEGATIONS - Nil**

6. **REPORTS**

6.1. **Workspace Design Standards**

Presentation by Jane Rowbotham, Manager, Workplace Planning & Asset Management and Heather Montgomery, Supervisor, Occupant Services

Received

Jane Rowbotham, Manager, Workplace Planning & Asset Management, provided an overview of the Region's updated workspace design standards, noting that the reasons for the refresh are the changing nature of work, availability of new technologies, evolving workstyle preferences and the need to accommodate growth in a cost effective manner. She provided examples of how the proposed workspace design standards will support accessibility within the organization for staff and residents.

Committee members requested that consideration be given to ensure that equipment purchased for kitchens and kitchenettes are accessible to people of differing disabilities and take into consideration height, vision, and mobility. For example, microwaves and kettles could have tactile and/or raised buttons and should be placed at varying levels for improved access.

AAC-2/2018
Thursday, April 19, 2018

In response to a question from Naz Husain with regard to future plans for the use of descriptive voice on information monitors, Jane Rowbotham noted that conversations related to digital signage are underway and staff will convey the committee's remarks.

6.2. **Food Handler Certification Training – Addressing the Accessibility Needs of Clients**

Received

Moved by M. Palleschi;

RECOMMENDATION AAC-3-2018:

That staff report back to a future meeting of the Accessibility Advisory Committee with an update on the Food Handler Certification Training Program.

In response to a request from Raj Chopra that staff prepare a presentation on the Food Handler Certification Training Program (the "Program") for a future meeting, Dr. Jessica Hopkins, Medical Officer of Health, stated that the Program is mandatory under the Ontario Public Health Standards and that the purpose is to train people who work in the food service industry on the safe handling of food to decrease the risk of having food borne illnesses in the community. The required training information is provided by the Province however, Regional staff have provided participant accommodations to ensure that the training program is accessible to everyone. Staff plan to further evaluate the participant accommodation needs and will report back to the committee with a more in depth presentation after a full evaluation has been completed.

6.3. **Annual Accessibility Status Report 2017**

Received

In response to a question from Raj Chopra with regard to the Region's accessibility training, Veronica Montesdeoca, Accessibility Planning Specialist noted that accessibility training for staff and volunteers is a mandatory requirement under the *Accessibility for Ontarians with Disabilities Act* and includes both the Integrated Accessibility Standards Regulation and the Ontario Human Rights Code.

6.4. **Accessibility Planning Program Update - April 19, 2018**

Received

Veronica Montesdeoca, Accessibility Planning Specialist, provided an update on the review of the design of public spaces standard. She noted that meetings have been held with legal staff to obtain a better understanding of legislative requirements. Meetings have also been held with construction staff and an extensive checklist has been completed. She noted that the Site Plan and Construction Advisory Working Group will meet on April 25, 2018 to review select projects.

AAC-2/2018
Thursday, April 19, 2018

Veronica Montesdeoca stated that the Accessibility Advisory Committee Terms of Reference will be updated to address administrative revisions such as references to the recently revised Council Procedure By-law.

In response to a question from Dely Farrace with regard to the Council Procedure By-law, Lorraine Graham-Watson, Commissioner Corporate Services, noted that the By-law covers all operations and proceedings of Council.

In response to a question from Naz Husain with regard to the ability to include electronic meeting attendance for members of the Accessibility Advisory Committee, Lorraine Graham-Watson noted that currently there is no provision in the Council Procedure By-law for electronic meeting participation. Technology upgrades may be required to allow electronic meetings however it may be a consideration for the future.

7. COMMUNICATIONS

- 7.1. **Accessibility Directorate of Ontario**, Email dated March 20, 2018, Regarding Employment Standards Review: Public Feedback Wanted

Received

- 7.2. **Coalition for Persons With Disabilities**, Flyer received April 4, 2018, Regarding Connections 2018 Resource Fair and Career Corner for Persons with Disabilities

Received

- 7.3. **Town of Caledon**, Flyer received April 10, 2018, Regarding Seniors Day

Received

In response to a question from Naz Husain with regard to the Region's participation at the Caledon Senior's Day event, Dr. Jessica Hopkins, Medical Officer of Health noted that Public Health was invited to provide the keynote speaker on the topic of healthy eating. She will request that the Food Handler Certification Program be highlighted in the address.

8. OTHER BUSINESS

- 8.1. **Tarryl Tamlin, Region of Peel Accessibility Advisory Committee Member**, Email dated March 7, 2018, Advising of His Resignation from the Region of Peel Accessibility Advisory Committee

AAC-2/2018
Thursday, April 19, 2018

Moved Rabia Khedr;

RECOMMENDATION AAC-4-2018:

That the resignation of Tarryl Tamlin from the Region of Peel Accessibility Advisory Committee (AAC), be received.

Recruitment for the committee for the next Term of Council will begin in the fall of 2018.

9. NEXT MEETING

The next meeting of the Region of Peel Accessibility Advisory Committee is scheduled for Thursday, June 21, 2018 at 1:30 p.m., Regional Administrative Headquarters, Council Chamber, 5th floor, 10 Peel Centre Drive, Suite A, Brampton, ON.

Please forward regrets to Harjit Gill, Committee Clerk, (905) 791-7800, extension 4854 or at harjit.gill@peelregion.ca.

10. ADJOURNMENT

The meeting adjourned at 2:20 p.m.

Ministry of Infrastructure

Office of the Minister

Hearst Block, 8th Floor
 900 Bay Street
 Toronto, Ontario M7A 1L2
 Telephone: 416-325-6666
 Fax: 416-314-5464

Ministère de l'Infrastructure

Bureau du ministre

Édifice Hearst, 8^e étage
 900, rue Bay
 Toronto (Ontario) M7A 1L2
 Téléphone : 416 325-6666
 Télécopieur : 416 314-5464

**RECEIVED***April 19, 2018*

REGION OF PEEL

OFFICE OF THE REGIONAL CLERK

April 19, 2018

Dear Mayor/Head of Council:

I am pleased to inform you that on March 14, 2018, the Ontario government signed an Integrated Bilateral Agreement (IBA) to partner with the Government of Canada to deliver up to \$11.8 billion in federal funding and \$10 billion in provincial funding for infrastructure projects under the Investing in Canada Infrastructure Program, over the next ten years.

Under this new program, the federal government will pay up to 40 per cent for most projects, with the province contributing up to 33 per cent and municipalities contributing the remaining 27 per cent. Through this agreement, contributions by all three levels of government are expected to result in an overall infrastructure investment of at least \$30 billion. The Ministry of Infrastructure has begun work on finalizing programs and administrative processes to implement the funding under the four federal funding streams: public transit; green infrastructure; community, culture and recreation; and rural and northern infrastructure.

Under the agreement the federal and provincial governments will together be providing up to \$15.1 billion in funding for public transit. The federal government has decided that the funding will be allocated to municipalities with existing transit systems using the 2015 transit ridership statistics. Within the next few weeks, the 98 municipalities with transit authorities can expect to receive another letter from me with confirmation of and additional detail on how to access their federally determined ridership-based allocation over the next ten years.

For the green; community, culture and recreation; and rural and northern streams, funding will be delivered through a mix of allocation and application-based programs similar to the current Clean Water Wastewater Fund and Small Communities Fund, and will include municipal, not-for-profit, and Indigenous recipients. The intake for these programs will not begin before the Ontario election begins in May 2018.

As part of this work, my ministry will engage partners as intake processes are developed. This is just the first step in the roll out of a long-term program that will support infrastructure investments across the province. Following the launch of these programs, my ministry will assess and nominate projects to the federal government. Programs are expected to begin launching toward the end of this year in order to best align with municipal election cycles and allow municipalities adequate time to determine their priorities.

I encourage you to work with your officials to ensure that local priority projects align with federal eligibility criteria, as outlined in the IBA, which can be accessed at www.infrastructure.qc.ca/prog/agreements-ententes/2018/2018-on-eng.html.

Since the launch of the Ontario's Municipal Infrastructure Strategy in 2012, provincial funding programs for municipal infrastructure have required communities to demonstrate a growing commitment to asset management planning. In developing your priorities, I would encourage you to ensure they align with these principles and build on our work to date in promoting sound infrastructure planning and fiscal sustainability.

REFERRAL TO _____
 RECOMMENDED _____
 DIRECTION REQUIRED _____
 RECEIPT RECOMMENDED _____

11.1-2

Together, we have a responsibility to maintain a strong economy and high standards of living by building the critical public infrastructure needed in communities across Ontario. It has been a journey since negotiations for the new federal funding program started in spring 2017. I would like to thank the municipal sector—including the Association of Municipalities of Ontario (AMO)—who supported the Ministry of Infrastructure as it worked to improve the federal terms and conditions of this agreement.

Thank you again for your support and I look forward to continue working with you as we deliver the next phase of transformative federal-provincial infrastructure investments. If you have any questions, please contact Julia Danos, Director of the Intergovernmental Policy Branch, at Julia.Danos@ontario.ca.

Sincerely,

A handwritten signature in black ink that reads "Bob". The signature is stylized with a large, looped 'B' and a cursive 'ob'.

Bob Chiarelli
Minister



Monday, April 23, 2018

RECEIVED

May 10, 2018

To: Head and Members of Council
From: Trevor Wilcox, Secretary-Treasurer, AMO

REGION OF PEEL
OFFICE OF THE REGIONAL CLERK

Please be advised that in accordance with the Association's governing by-law, the Secretary-Treasurer is requesting nominations to the 2018 – 2020 AMO Board of Directors.

Attached please find:

- A summary of the offices for which elections will be held at the 2018 Annual Meeting;
• An estimate of the annual time commitment required to serve on the AMO Board of Directors and for those who will then serve on the AMO Executive Committee; and
• Nomination Form

The names of all qualified individuals who are duly nominated will appear on the ballot for election to the Board. From the AMO Bylaw No. 2, Part 3, qualifications are:

3.3 Qualifications of Directors.

a) Every Director shall:

- be an individual of eighteen (18) or more years of age;
• be an elected official of a Member Municipality or an employee of a Member Municipality of the Corporation;
• not be an undischarged bankrupt; and
• not be declared incapable.

b) The position of Secretary-Treasurer is to be filled by an employee of a Member Municipality and also meet the qualifications of 3.3 a).

Qualified Nominees must obtain a Council resolution of support which must also specify the Caucus or position for which the individual is being nominated. In order to provide the broadest representation possible, AMO Bylaw No. 2 stipulates that a member municipality can only have one representative on the Board unless another representative is on the Board as an appointed official from a municipal group. See Section 3.4(e).

A completed Nomination Form and supporting material must be received no later than 12:00 noon on Monday, June 25, 2018. Nominations will not be accepted beyond that date. AMO's Chief Returning Officer, Peter Fay, will certify the nomination. A Nominations Report will be issued no later than Friday, July 27, 2018.

Please forward a completed Nomination Form to the Association via email amoelections@amo.on.ca or fax at (416) 971-6191 or mail to the attention of Pat Vanini, Executive Director

All candidates will be contacted to confirm receipt of their nominations and at that time will receive further information on the election process.

If you have any questions regarding this information, please contact Pat Vanini, Executive Director at (416) 971-9856, ext. 316, e-mail pvanini@amo.on.ca or Lorna Ruder, Executive Assistant, ext. 341, email lruder@amo.on.ca

REFERRAL TO _____
RECOMMENDED _____
DIRECTION REQUIRED [checkmark] _____
RECEIPT RECOMMENDED _____

Commitment:

The following is an estimate of time individuals can normally expect to devote for service on the AMO Board of Directors and Executive Committee (i.e. Chair of each Caucus).

Executive Meetings: 10 days

Memorandum of Understanding Meetings: 8 days
(Executive Committee only)

Board Meetings: 6 days

AMO Conference: 3 days

Other Commitments: up to 6 days, depending on interest
(task forces, other meetings)

Board Meetings:

Board meetings are normally held on the fourth Friday in September, November, January, March and June and on the Saturday and Sunday in advance of the AMO Annual Conference in August. The June meeting is normally held in the President's or Secretary-Treasurer's home municipality. In addition to the Board meetings, Board members may also serve on AMO Task Forces.

Executive Meetings:

Executive meetings are held on the Thursday before a scheduled Board meeting and on the fourth Thursday of the month when there is no Board meeting. Memorandum of Understanding (MOU) meetings are specifically scheduled annually in concert with the Ministry of Municipal Affairs.

AMO Board/Executive/Volunteer Expense Reimbursement Policy

This policy applies to members of the Executive and Board as it relates to Executive Committee meetings (including MOU meetings) and Board of Directors meetings.

Travel Expense:

AMO will reimburse travel expenses in excess of \$300.00 per meeting for AMO Board of Directors, AMO Executive Committee meetings, and MOU meetings, which are generally held in the City of Toronto or the President or Secretary-Treasurer's municipality. Travel expenses refer to airfare, train fare, car mileage, public transit, and parking costs, and shall not apply to AMO Board of Directors/Executive meetings that are held prior to or following the AMO Annual Conference, Urban Symposium or Counties, Regions and Single Tier Symposium. Members are expected to make the most efficient and cost effective travel arrangements.

Mileage Rates:

Automobile travel allowance rates are

- 54 cents for the first 5,000 kilometers, and
- 48 cents for each additional kilometer.

AMO's mileage rate is based on Revenue Canada's current "Automobile Deduction Limits and Expense Benefit Rates for Business" and is adjusted annually to reflect any changes.

Accommodation/Meals:

There is no provision for the reimbursement of accommodation and meals.

Northern Ontario Exception:

Northern Ontario Executive Committee and Board members are expected to take advantage of airfare savings, and make the most efficient and cost effective travel arrangements. As some Northern Ontario board/executive members have connecting flights making it impossible to complete their travel without incurring accommodation and meal expenses, then AMO will reimburse a maximum of three days accommodation and meal expenses.

Notice of Elections:

Elections will be held for the 2018 – 2020 AMO Board of Directors consistent with the AMO By-law No. 1. Positions include:

- President (must be a municipal elected official).
- Secretary-Treasurer (must be a municipal staff official).
- 6 County Caucus Directors. To be Elected: Three elected officials and one municipal employee to be elected by caucus constituency at the conference. Appointed Officials: Chairs of the Eastern and Western Ontario Wardens Caucuses.
- 7 Large Urban Caucus Directors. To be Elected: Five elected officials and one municipal employee to be elected by caucus constituency at the conference. Appointed Official: Chair of the Large Urban Mayors’ Caucus of Ontario.
- 6 Northern Caucus Directors. To be Elected: Four elected officials to be elected by caucus constituency at the conference: two from the Northeast and two from the Northwest. Appointed Officials: Chairs of the Federation of Northern Ontario Municipalities and the Northern Ontario Municipal Association.
- 7 Regional and Single Tier Caucus Directors. To be Elected: Six elected officials to be elected by caucus constituency at the conference. Appointed Official: Chair of the Mayors and Regional Chairs of Ontario’s Single Tier Cities and Regions.
- 6 Rural Caucus Directors. To be Elected: Four elected officials and one municipal employee to be elected by caucus constituency at the conference. Appointed Official: Chair of the Rural Ontario Municipal Association.
- 6 Small Urban Caucus Directors. To be Elected: Four elected officials and one municipal employee to be elected by caucus constituency at the conference. Appointed Official: Chair of Ontario Small Urban Municipalities.

Each of the above elected caucus members shall serve a two-year term.

*Excerpt from AMO Bylaw No. 2, Section 3.4 (e): No Member Municipality may be represented on the Board by more than one Director elected to the Board (either a municipal elected official or a municipal employee) except in the case where the Director is an appointed Director as set out in Section 3.4 b) ii), or the City of Toronto (Section 3.4 c).



NOMINATION FORM
2018 – 2020 AMO Board of Directors

- It is the responsibility of the person nominated to file a complete and accurate Nomination Form.
- Nominations will be accepted no later than **12:00 noon Monday, June 25, 2018.**
- Council Resolution of support must be attached, and must specify the Board Office position.

Send completed forms to:

Pat Vanini, Executive Director
Association of Municipalities of Ontario
200 University Avenue, Suite 801
Toronto, ON M5H 3C6
Email: amoelections@amo.on.ca
Fax: 416-971-6191

Please type or print clearly:

Nominee’s Name, as it is to appear on the ballot

Nominee’s Municipal Position Title

Nominee’s Municipality

Address

Municipality and Postal Code

Nominee’s Email address and phone number

Nominated for the Office of (check one only):

- President
- Secretary-Treasurer
- Director County Caucus
- Director Large Urban Caucus
- Director Northern Caucus
- Director Regional & Single Tier Caucus
- Director Rural Caucus
- Director Small Urban Caucus

-
- A Council Resolution confirming Board Office Nomination and Council support for the Nomination is ATTACHED*

Consent of Nominee and Statement of Qualification:

I, the Nominee mentioned in this Nomination Form do hereby consent to such Nomination and declare that I am qualified to be elected and to hold the office for which I am nominated.

Signature of Nominee and date

Certificate of AMO's Chief Returning Officer:

I, Peter Fay, the Chief Returning Officer, appointed by the Association of Municipalities of Ontario, to officiate over these elections, do hereby certify that I have examined the Nomination Form of the aforementioned Nominee filed with me and am satisfied that such Nominee is qualified to be nominated to the office indicated above.

Signature of Chief Returning Officer and date

Date Nomination Form received in AMO Office

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**ITEMS RELATED TO
PUBLIC WORKS**

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DATE: May 1, 2018

REPORT TITLE: **DETAILED DESIGN, CONTRACT ADMINISTRATION, AND CONSTRUCTION INSPECTION AND SUPERVISION SERVICES FOR REGIONAL ROAD 15 (STEELES AVENUE) FROM REGIONAL ROAD 1 (MISSISSAUGA ROAD) TO REGIONAL ROAD 19 (WINSTON CHURCHILL BOULEVARD), CAPITAL PROJECT 16-4020, DOCUMENT 2018-024P, CITY OF BRAMPTON, WARDS 4 AND 6**

FROM: Janette Smith, Commissioner of Public Works

RECOMMENDATION

That the contract (Document 2018-024P) for detailed design, contract administration, and construction inspection and supervision services for Regional Road 15 (Steeles Avenue) from Regional Road 1 (Mississauga Road) to Regional Road 19 (Winston Churchill Boulevard) in the City of Brampton be awarded to WSP Canada Group Limited, in the estimated amount of \$3,071,000 (excluding applicable taxes), under Capital Project 16-4020, in accordance with Purchasing By-law 113-2013;

And further, that additional funds of \$1,600,000 be provided to Capital Project 16-4020, financed from the Roads Development Charge Reserve Fund, R3505.

REPORT HIGHLIGHTS

- The improvements on Steeles Avenue between Mississauga Road to Winston Churchill Boulevard are part of the Region of Peel's Transportation Capital Road program to improve the arterial road network to accommodate existing and future traffic volumes.
- The Region of Peel issued a Request for Proposal Document 2018-024P to complete the detailed design, contract administration, and construction inspection and supervision services for the Steeles Avenue improvements.
- WSP Canada Group Limited submitted a comprehensive proposal for the provision of the required engineering services in the estimated amount of \$3,071,000 for this project and is being recommended for award.
- Additional funding in the amount of \$1,600,000 is to be provided to Capital Project 16-4020 financed from the Roads Development Charge Reserve Fund, R3505.

DETAILED DESIGN, CONTRACT ADMINISTRATION, AND CONSTRUCTION INSPECTION AND SUPERVISION SERVICES FOR REGIONAL ROAD 15 (STEELES AVENUE)

DISCUSSION

1. Background

Steeles Avenue from Mississauga Road to Winston Churchill Boulevard located in the City of Brampton is an arterial road under the jurisdiction of the Region of Peel. Based on the recommendations from the approved Environmental Study Report dated February 2014, the following improvements are proposed:

- i) Widening of Steeles Avenue from four to six lanes
- ii) Improvements to the intersection of Steeles Avenue and Mississauga Road
- iii) Improvements to the intersection of Steeles Avenue and Winston Churchill Boulevard

2. Procurement Process

In accordance with Purchasing By-law 113-2013, the process to award this contract was compliant and requires Regional Council approval.

Submissions for the Request for Proposal were received from WSP Canada Group Limited, Stantec Consulting Ltd., SNC Lavalin, and Ainley Group.

The submissions were reviewed and evaluated by a staff evaluation committee. The evaluation included the consultant's understanding of the project, work plan (methodology), qualifications and experience of the proposed personnel, and their proposed project schedule.

Upon completion of the technical evaluation, three vendor submissions advanced to the second phase of the evaluation where the Purchasing representative opened the financial proposals and completed the analysis.

The evaluation summary is as follows:

Vendor Name and Location	Technical (80 per cent)	Financial (20 per cent)	Price Submitted	Overall Ranking
WSP Canada Group Limited Kitchener, ON	1	1	\$3,071,000.00	1
Stantec Consulting Ltd. Waterloo, ON	2	2	\$3,079,854.06	2
SNC Lavalin Toronto, ON	3	3	\$3,315,000.00	3

DETAILED DESIGN, CONTRACT ADMINISTRATION, AND CONSTRUCTION INSPECTION AND SUPERVISION SERVICES FOR REGIONAL ROAD 15 (STEELES AVENUE)

The proposal from WSP Canada Group Limited received the highest technical, pricing, and overall score. Their proposal demonstrated a thorough understanding of the assignment, value added and innovation, experienced firm and project team, and good allocation of project hours.

The staff evaluation committee has concluded that the proposal submitted by WSP Canada Group Limited represents the best overall value to the Region of Peel.

3. Scope Changes from Original Budget

The original budget for the design and contract administration of the Steeles Avenue widening from Mississauga Road to Winston Churchill Boulevard included the design to replace the existing corrugated steel pipe and concrete box culvert at the existing Mullet Creek and Levis Creek crossings respectively with similar type and size of infrastructure. Through consultation with permitting and approval agencies during the Environmental Assessment process, it was determined that the crossings would need to be upgraded from the existing pipe to a precast concrete arch structure and from the existing concrete box culvert to a bridge at Levi Creek. The project duration will take longer than expected due to construction of the new structures and, accordingly this will require a longer duration for contract administration and inspection.

Furthermore, regulations at the Ministry of the Environment and Climate are changing and the detailed design of this project will need to include enhanced storm water management practices, including low impact development infrastructure.

FINANCIAL IMPLICATIONS

The estimated total cost of \$3,071,000 for Capital Project 16-4020 exceeds the current approved funding, due to project scope enhancements.

Therefore, it is proposed that the budget for Project 16-4020 be increased by additional funding in the amount of \$1,600,000 to be financed from the Roads Development Charge Reserve Fund, R3505.



Janette Smith, Commissioner of Public Works

Approved for Submission:



D. Szwarc, Chief Administrative Officer

**DETAILED DESIGN, CONTRACT ADMINISTRATION, AND CONSTRUCTION INSPECTION
AND SUPERVISION SERVICES FOR REGIONAL ROAD 15 (STEELES AVENUE)**

APPENDICES

Appendix I - Site Map for Steeles Ave from Mississauga Road to Winston Churchill Boulevard

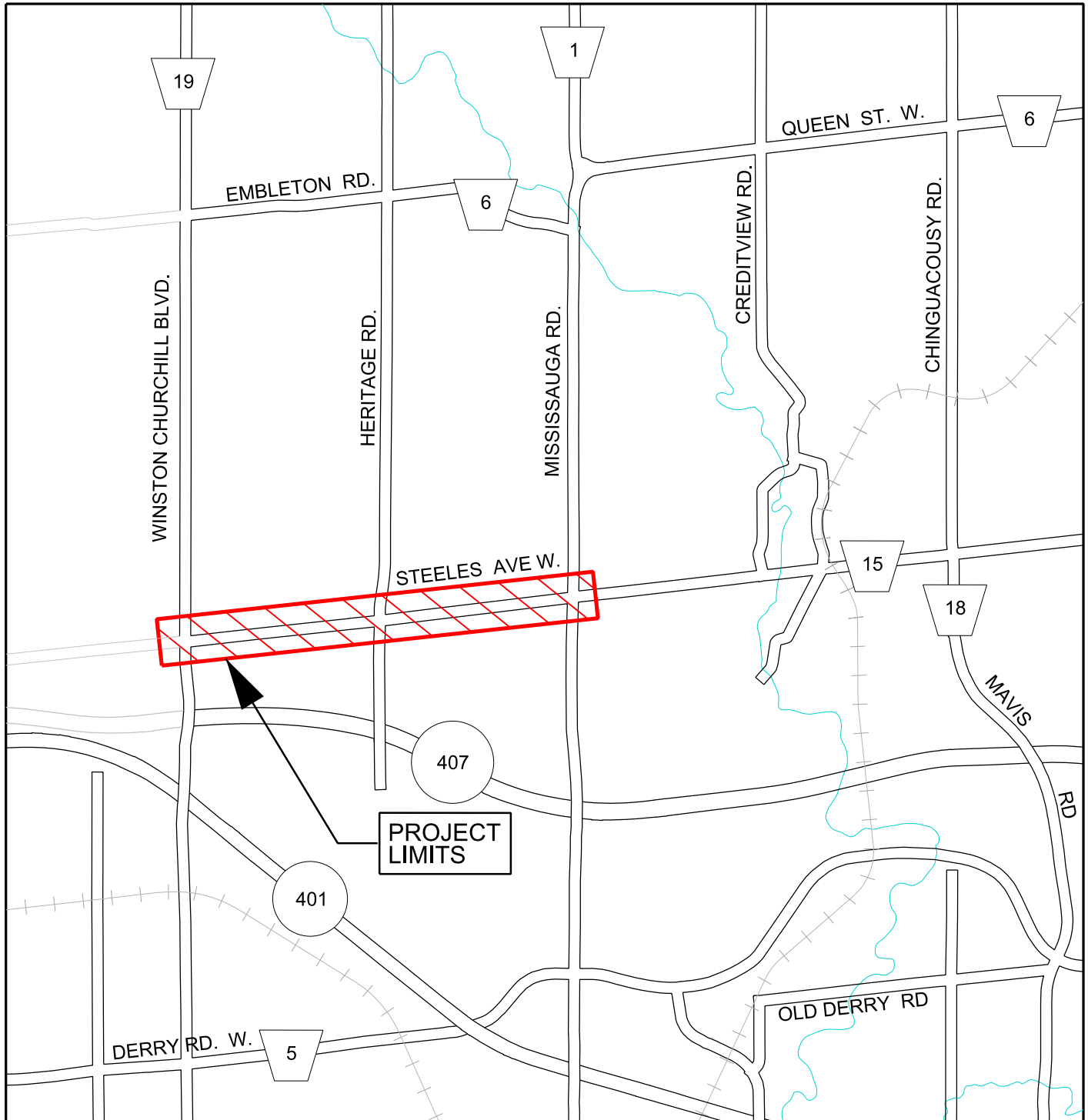
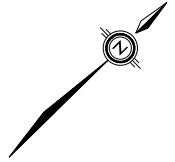
For further information regarding this report, please contact Jose Montouto, Project Manager in Roads Design and Construction extension 7813, email at jose.montouto@peelregion.ca.

Authored By: Jose Montouto

Reviewed in workflow by:
Purchasing
Financial Support Unit

APPENDIX I

DETAILED DESIGN, CONTRACT ADMINISTRATION, AND CONSTRUCTION INSPECTION AND SUPERVISION SERVICES FOR REGIONAL ROAD 15 (STEELES AVENUE) FROM REGIONAL ROAD 1 (MISSISSAUGA ROAD) TO REGIONAL ROAD 19 (WINSTON CHURCHILL BOULEVARD)
CAPITAL PROJECT 16-4020
DOCUMENT 2018-024P
CITY OF BRAMPTON, WARDS 4 AND 6





LEGISLATIVE ASSEMBLY

RECEIVED

April 11, 2018
 REGION OF PEEL
 OFFICE OF THE REGIONAL CLERK

ERNIE HARDEMAN, M.P.P.

Oxford

March 26, 2018

Frank Dale

Regional Municipality of Peel

10 Peel Centre Dr. Ste A, Room 504

Brampton, ON L6T 4B9

Queen's Park Office:
 Room 413, Legislative Bldg.
 Toronto, Ontario
 M7A 1A8

Tel. (416) 325-1239
 Fax (416) 325-1259

Constituency Office:
 12 Perry Street
 Woodstock, Ontario
 N4S 3C2

Tel. (519) 537-5222
 Fax (519) 537-3577

Dear Chair Dale,

I am writing to let you know that I recently introduced a private members' bill which would give municipalities the authority to decide whether or not they would be willing to receive a landfill. I have enclosed a copy for your information and comments. I believe municipalities should have a say in the location of something that would have such a lasting impact on their community.

As you know, today municipal governments can decide where a Tim Hortons should go, but they can't decide where something as significant as a landfill should go. That doesn't make sense.

Currently, only the Ministry of the Environment approves a new landfill, but Bill 16, *Respecting Municipal Authority Over Landfilling Sites*, would ensure that waste companies are required to have approval from the municipality as well before they can move forward with the landfill placement.

I know that this authority has been requested by a number of municipalities. The Mayor of Ingersoll requested this legislative change during a committee hearing on Bill 139 last fall at Queen's Park. Since then, nearly 30 municipalities have passed resolutions of support and another 150 municipal leaders have signed petitions to demand this right.

I would appreciate hearing your comments on the bill and any support you can offer. For your convenience I have enclosed a sample resolution of support.

Thank you for your consideration. As always please feel free to contact me if I can be of assistance.

Sincerely,

Ernie Hardeman, MPP
 Oxford

REFERRAL TO _____
 RECOMMENDED _____
 DIRECTION REQUIRED _____
 RECEIPT RECOMMENDED _____



Draft resolution

**MUNICIPALITIES CALL ON PROVINCE FOR “RIGHT TO APPROVE”
LANDFILL DEVELOPMENTS**

WHEREAS municipal governments in Ontario do not have the right to approve landfill projects in their communities, but have authority for making decisions on all other types of development;

AND WHEREAS this out-dated policy allows private landfill operators to consult with local residents and municipal Councils, but essentially ignore them;

AND WHEREAS municipalities already have exclusive rights for approving casinos and nuclear waste facilities within their communities, AND FURTHER that the province has recognized the value of municipal approval for the siting of power generation facilities;

AND WHEREAS the recent report from Ontario's Environmental Commissioner has found that Ontario has a garbage problem, particularly from Industrial, Commercial and Institutional (ICI) waste generated within the City of Toronto, where diversion rates are as low as 15%;

AND WHEREAS municipalities across Ontario are quietly being identified and targeted as potential landfill sites;

AND WHEREAS municipalities should be considered experts in waste management, as they are responsible for this within their own communities, and often have decades' worth of in-house expertise in managing waste, recycling, and diversion programs;

AND WHEREAS municipalities should have the right to approve or reject these projects, and assess whether the potential economic benefits are of sufficient value to offset any negative impacts and environmental concerns;

THEREFORE BE IT RESOLVED THAT the **[INSERT NAME OF MUNICIPALITY]** supports *Bill 16, Respecting Municipal Authority Over Landfilling Sites Act* introduced by MPP Ernie Hardeman and calls upon the Government of Ontario, and all political parties, to formally grant municipalities the authority to approve landfill projects in or adjacent to their communities

AND FURTHER THAT the **[INSERT NAME OF MUNICIPALITY]** send copies of this resolution to MPP Ernie Hardeman and all municipalities.



April 18, 2018

Ms. Kathryn Lockyer, Regional Clerk
Region of Peel
10 Peel Centre Drive
Brampton, ON L6T 4B9

REFERRAL TO _____
RECOMMENDED _____
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED _____

Dear Ms. Lockyer:

RE: REQUEST TO REGION OF PEEL FOR ALL-DAY STREET PARKING – QUEEN STREET

I am writing to advise that at the Council meeting held on April 17, 2018 Council adopted a resolution regarding a Request to the Region of Peel for All-day Street Parking – Queen Street. As stated in the resolution, the Town of Caledon requests that the Region of Peel implement all day street parking on Queen St. Town staff will evaluate the impact to residents, traffic and businesses and report back to share their findings. Furthermore, the Town will continue to work with Region staff to see that all the recommendations contained within the Bolton Transportation Master Plan are implemented.

The resolution reads as follows:

Whereas downtown Bolton is a unique place, being a historically significant village both in built and natural form, home to a number of businesses and residents;

Whereas significant vehicular and pedestrian activity is drawn to downtown Bolton to patronize local businesses;

Whereas the community vision for downtown Bolton is one focused on making it a people friendly and safe destination for people to shop, to socialize and to explore as opposed to being a thoroughfare for vehicular traffic;

Whereas a number of documents clearly reflect this vision for downtown Bolton, most notably the Bolton Transportation Master Plan Study (BTMP) - a collaborative study by both the Town of Caledon and the Region of Peel;

Whereas the Emil Kolb Parkway, a north/south bypass for Bolton has been open for over 2 years, offering a convenient and efficient option for through car/truck traffic;

Whereas much work has occurred in the public realm on Queen St. including the relocation of the traffic lights at Mill St. and the addition of a pedestrian crossing at Sterne St. to make the core a more community friendly space;

Whereas the BTMP was completed in 2015 with much public consultation which reiterates, justifies and validates the vision for downtown Bolton from a transportation perspective and makes recommendations to see that the vision gets realized;

RECEIVED

APR 23 2018

Region of Peel
Clerks Dept.

13.2-2

Whereas section 11.8 of the BTMP in the Phasing and Implementation Strategy section states “With the summer 2015 opening of the Emil Kolb Parkway, the time to implement the changes in the downtown core is now”;

Whereas reinstating all day parking on Queen St. is a key short term recommendation of the study and reflects the comments received from the public; and

Whereas bringing back full time parking will support local businesses, lower speeds making the core safer, encourage through traffic to utilize the bypass, all making the core a more people friendly environment;

Now therefore be it resolved that the Town request the Region of Peel to implement all day street parking on Queen St.;

That staff be requested to evaluate the impact to residents, traffic and businesses and report back to share their findings;

That the Town continue to work with the Region of Peel to see that all the recommendations contained within the Bolton Transportation Master Plan are implemented; and

That this resolution be shared with the Bolton Business Improvement Area Board for their information.

For more information regarding this matter, please contact Eric Chan, Manager of Transportation, Finance and Infrastructure Services at 905-584-2272, ext. 4076.

Thank you for your attention to this matter and we look forward to receiving your response.

Sincerely,



for Carey deGorter
General Manager, Corporate Services/Town Clerk
e-mail: carey.degorter@caledon.ca

cc. Eric Chan, Manager of Transportation, Town of Caledon
Gary Kocialek, Director of Transportation, Region of Peel
Jean Carberry, Chair, Bolton Business Improvement Area Board

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**ITEMS RELATED TO
HEALTH**

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For Information

DATE: May 2, 2018

REPORT TITLE: **PEEL LONG TERM CARE'S COMPLEX CARE MODEL – UPDATE**

FROM: Nancy Polsinelli, Commissioner of Health Services

OBJECTIVE

To provide an update on Peel Long Term Care's model of complex care.

REPORT HIGHLIGHTS

- Enhancements to Peel Long Term Care's model of complex care have strengthened the Region's capacity to deliver a higher level of clinical care for residents with medically complex needs.
- To offset growing resource demands in delivering complex care, staff have sought federal and provincial funding opportunities, and collaborated with partner associations, to enhance staff training and skill development, and increase specialty resources within Peel's Long Term Care centres.
- These initiatives have contributed to better outcomes for residents, such as a reduction in the proportion of residents taking antipsychotic medication without a diagnosis of psychosis, and a decrease in residents experiencing worsening pain, and unplanned weight loss.
- In order to enhance the Region's financial viability to deliver specialty long term care services to meet both the emotional and increasingly complex care needs of Peel Long Term Care residents, staff will continue to collaborate with key partners, monitor emerging evidence, and apply for relevant funding opportunities.

DISCUSSION
1. Background

Provincial investments in home and community care have enabled higher-needs individuals to be cared for in the community, reducing pressure on hospitals and delaying the need for long term care. As a result, seniors entering long term care have increasingly complex and chronic physical, cognitive, and/or psychological health needs that exceed the capacity of informal caregivers and formal home and community support services. Like trends across the province, the vast majority of Peel Long Term Care residents have complex medical needs, requiring an intensive level of supports. Four out every five residents are dependent on staff to complete everyday activities, such as getting out of bed, eating or toileting, and two out of every three are living with Alzheimer's disease or another form of dementia.

PEEL LONG TERM CARE'S COMPLEX CARE MODEL - UPDATE

In order to support these evolving resident needs and maintain the Region's ability to support residents and their families in their times of need, initiatives under Peel's model of complex care are guided by recommendations established by the Aging Population Steering Committee to:

- Maintain the Region's investment and role in long term care to ensure no reduction in services, while exploring public and private partnership opportunities to maximize the use of existing infrastructure and resources.
- Deliver long term care services that include a focus on specialty areas that meet the needs of seniors in Peel and fill gaps in the system not being met by private or non-profit partners (e.g. behavioural supports, respite care, etc.).
- Work collaboratively with the Local Health Integration Networks (LHIN's) to identify ways to support LHIN-wide initiatives and other programs related to falls prevention and substance misuse prevention more broadly.

2. Findings

Advancing Peel Long Term Care's model of complex care has strengthened the Region's capacity to apply new clinical models to support residents with complex medical conditions, while focusing more on emotional care. Some enhancements to the model, including enhancing staff knowledge and skill and increasing specialty resources within Peel's Long Term Care centres have been realized through federal or provincial funding opportunities and collaborations with partner associations.

a) Specialized Nurse Practitioners and Behavioural Support Resources

The Ministry continues to invest in the Behavioural Supports Ontario initiative, a program designed to meet the needs of seniors with complex behaviours associated with dementia or other neurological conditions. In 2017, provincial base funding was received to enhance existing behavioural supports across all five of the Region's long term care centres and additional one-time educational funding for the Region to host a development day for behavioural support staff across the sector. Nearly 100 direct care staff from long term care homes in the Central West LHIN attended this Regional event. The training involved both clinical and hands-on learning including conducting assessments and developing care plans, to coaching and mentoring others on behavioural management and support.

In 2017, the Region also received base funding, through the Behavioural Supports Ontario initiative, to hire two permanent full-time neuro-behavioural nurse practitioners (refer to "Ontario's Dementia Strategy – Update on Local Initiatives" report presented to Regional Council on February 23, 2017). In addition to supporting the Region of Peel's five long term care centres, these specialized resources support residents experiencing challenges related to behavioural and psychological symptoms of dementia from all 23 long term care homes in the Central West LHIN. To date, the nurse practitioners have positively supported over 150 residents combined. Among Peel Long Term Care residents, there has been a reduction in the number of avoidable hospital transfers related to behaviours and better medication management with the proportion of residents taking anti-psychotic medication without a diagnosis of psychosis reduced to

PEEL LONG TERM CARE'S COMPLEX CARE MODEL - UPDATE

21.2 per cent (compared to 28.3 per cent in 2016), trending closer to the 2016/17 provincial average of 20.4 per cent.

b) Education for Personal Support Workers

Personal support workers make up nearly half of Peel Long Term Care's workforce. In 2017, funding provided by the Ministry enabled four personal support workers per home to attend the Excellence in Resident-Centred Care program, led by the Ontario Centres for Learning, Research and Innovation in Long Term Care in partnership with Conestoga College. Further, funding from a separate Ministry-led initiative for the home and community care sector, enabled staff from the Regions' Adult Day Service programs to attend training on geriatric care and dementia support. Championing best practices, these individuals are educating other personal support workers to deliver safe, consistent and effective resident and client-centered care across the Region's Long Term Care centres.

This training has already benefited the residents, with the enhanced assessment skills of the Personal Support Workers enabling 30 of our residents in 2017 (compared to 12 in 2016) to qualify for higher levels of Ministry-funding dedicated to restorative care and nursing rehabilitation programs.

c) Education for Palliation and End-of-Life Care

Increasingly, many Peel Long Term Care residents are living with progressive terminal illnesses requiring specialized skills and knowledge to deliver palliative and end-of-life care to support residents and families. To address this learning need across the long term care sector, federal funding was provided to Pallium Canada to expand its accredited Learning Essential Approaches to Palliative Care program. Twenty-five Regional staff attended this training, including physicians, registered nursing staff and personal support workers. In addition, Peel Long Term Care has partnered with Think Research to pilot a palliative and end-of-life assessment tool, as part of the Long Term Care Clinical Support Tools Program funded by the Ministry. The aim is to standardize the use of evidence-based clinical tools in long term care homes across the province.

These initiatives support the Region's ability to deliver sensitive and skilled care that promotes dignity, comfort and quality of life for residents and their families throughout the end-of-life stages. In 2017, the number of residents experiencing worsening pain (5.4 per cent) was significantly lower than the 2016/17 provincial average (10 per cent) as staff are better able to address pain and symptom management through comfort measures for residents at the end-of-life.

d) Attending Nurse Practitioners in Long Term Care

Recognizing long term care residents require a higher level of care than in the past, the Ministry funds the provision of full-time equivalent nurse practitioners, as an on-site care provider within the long term care home to support acute resident needs, through the Attending Nurse Practitioners in Long Term Care initiative. In 2017, the Region was successful in receiving base funding from the Ministry to hire a permanent attending nurse practitioner for Peel Manor Long Term Care Centre ("Peel Manor") (refer to "Provincial Funding for Attending Nurse Practitioners in Long Term Care" report presented to Regional Council on May 25, 2017) which has contributed to a reduction in

PEEL LONG TERM CARE'S COMPLEX CARE MODEL - UPDATE

the proportion of Peel Manor residents who fell (12.5 per cent from 13.5 per cent in 2016) and those who experienced an unplanned weight loss (4.2 per cent from 7.7 per cent in 2016). These and other resident quality indicators are anticipated to continue trending positively as the role becomes more established. To further increase our clinical capacity, the Region has submitted two additional proposals to the Ministry for attending nurse practitioners, and if successful, will return to Council with a report outlining further information and requesting approval to hire these additional clinical supports.

e) Improving Infection Prevention and Control Practices

Long term care environments and the vulnerability of the elderly population living and visiting these centres provide a setting conducive to the rapid spread of influenza and other respiratory infections. Working in partnership, Region of Peel – Public Health and Long Term Care initiated a quality improvement project to support a systematic approach to infection prevention and control practices. The collaboration resulted in developing surveillance tools and automatic manual processes that were piloted at Sheridan Villa in 2017 and are being implemented across all Regional homes in 2018. This work increases day-to-day efficiencies and enhances staff ability to detect infections quickly and implement control measures for better health outcomes among residents, staff and visitors.

3. Next Steps

Recognizing both the emotional and increasingly complex care needs of Peel Long Term Care residents, staff will continue to evolve Peel's model of complex care and collaborate with local hospitals and LHIN's to enhance and expand specialty services for our residents by:

- Implementing the Dementia Butterfly Care Model across Peel Long Term Care centres, within dedicated units for people in the advanced stages of dementia (refer to companion report titled, "Dementia Butterfly Care Model"), while also applying person-centred approaches to support individuals across every stage of the disease.
- Leveraging the specialty skills of nurse practitioners and other resources to support acute resident needs and alleviate pressures from the hospital sector.
- Contributing to ongoing research and capacity-building to enhance the ability of the long term care sector to provide safe and effective resident care.
- Monitoring funding opportunities that will further strengthen the Region's ability to deliver specialty long term care services and programs.
- Keeping abreast of current and future trends in complex care needs in the community and examining the latest and best evidence available to inform practice and service delivery.

PEEL LONG TERM CARE'S COMPLEX CARE MODEL - UPDATE

CONCLUSION

Enhancements to Peel Long Term Care's model of complex care have strengthened the Region's capacity to deliver a higher level of clinical care for residents with medically complex needs. To offset growing resource demands in delivering a higher level of care, province-wide initiatives and funding opportunities enhances the Region's ability to care for residents requiring an intensive level of long term care support and ensures the Region's financial viability in delivering specialty long term care services.



Nancy Polsinelli, Commissioner of Health Services

Approved for Submission:



D. Swarc, Chief Administrative Officer

For further information regarding this report, please contact Cathy Granger, Director, Long Term Care at Cathy.Granger@peelregion.ca.

Authored By: Khanh Dang, Long Term Care

DATE: May 1, 2018

REPORT TITLE: **DEMENTIA BUTTERFLY CARE MODEL**

FROM: Nancy Polsinelli, Commissioner of Health Services

RECOMMENDATION

That the Dementia Butterfly Care Model be implemented in dedicated units for people living in the advanced stages of dementia across all five Peel Long Term Care centres, in accordance with the three-year implementation plan for 2018 – 2021 as outlined in Appendix II to the report from the Commissioner of Health Services titled, “Dementia Butterfly Care Model”;

And further, that the Long Term Care Director be authorized to enter into a license agreement with Dementia Care Matters Limited, at an annual fee of \$7,000 per home;

And further, that staff report to Council annually to provide updates on the progress of implementing the Dementia Butterfly Care Model within dedicated units across all five Peel Long Term Care centres.

REPORT HIGHLIGHTS

- The Region of Peel is the first long term care provider in Ontario to begin the journey of transitioning one unit at Malton Village Long Term Care Centre (“Malton Village”) into a Butterfly Home.
- The one-year pilot at Malton Village has delivered significant improvements in quality indicators for care and experience, such as higher levels of engagement, lower levels of worsened depression and lower levels of antipsychotic medication use without a diagnosis of psychosis for people living in the Butterfly Home.
- A three-year Dementia Butterfly Care Model Implementation Plan (for 2018 – 2021) is proposed to spread the model across Peel Long Term Care centres, in dedicated units for people in advanced stages of dementia.
- Staff will continue to collaborate with key partners to coordinate provincial advocacy to the Ministry of Health and Long-Term Care to fund the Butterfly Care Model for people living with advanced dementia in Peel’s Long Term Care centres and in long term care homes across the province.

DEMENTIA BUTTERFLY CARE MODEL

DISCUSSION

1. Background

Dementia refers to a group of conditions that gradually worsen over time, affecting the brain and causing problems with memory, thinking, speaking or performing familiar tasks. While living with dementia can be challenging, dementia does not change who a person is. Like everyone else, people living with dementia have their unique lived experiences, personalities and interests and will still feel an emotional connection to people and their environment. Given the right opportunities and supports, people living with dementia can be awakened again to live in the present moment.

Since 2010, the proportion of people living in Peel Long Term Care centres with dementia has increased by 50 per cent, with two out of every three individuals now impacted by the disease. Of those diagnosed with dementia, one third are living in the advanced stages of the disease. In keeping with Council direction to deliver long term care services that focus on specialty areas that meet the needs of vulnerable seniors in Peel and fill gaps in the system not being met by private or non-profit partners, one year ago, the Region of Peel began a journey to pilot the Dementia Butterfly Care Model (“Butterfly Care Model”) and create Ontario’s first Butterfly Home (refer to “Innovations in Dementia Care – Meeting the Complex Needs of Peel Long Term Care Residents and Clients” report presented to Regional Council on March 30, 2017). Working together with Dementia Care Matters Limited (“Dementia Care Matters”), an organization from the United Kingdom, one unit (referred to as “home area”) within Malton Village has been transformed into a Butterfly Home.

The Butterfly Care Model is a nationally accredited culture change model that strives to make living environments for people living in the advanced stages (also referred to as “moderate to acute stages”) of dementia enriching, engaging, and more home-like. While dementia care has traditionally been task-oriented, the model emphasizes a transformation in the way people living with dementia are cared for, with a focus on their emotions and the creation of home-like environments and everyday activities they enjoyed earlier in life. Small but impactful changes, such as referring to those living within long term care homes as ‘people’ over the traditional term of ‘residents’ or encouraging staff to wear casual clothes to work instead of wearing uniforms, eliminates the feeling of separation between staff and people living in the home to become more blended as one family living and working in the same home. International audits of homes that have adopted this model have demonstrated significant improvements in quality of life outcomes for people living in the advanced stages of dementia and positive impacts on workplace culture.

2. Malton Village’s Butterfly Care Model Pilot

The Butterfly Care Model was piloted within a 25-bed home area in Malton Village, dedicated for individuals in the advanced stages of dementia. Over the past year, 35 people received care in the Butterfly Home. On April 23, 2018, Malton Village’s Butterfly Home underwent its final observational audit by Dementia Care Matters and received accreditation as a Butterfly Home.

DEMENTIA BUTTERFLY CARE MODEL

Several changes were made to transform the home area into a Butterfly Home:

- The physical environment was transformed to create a more home-like feel (i.e. vibrant paint colours, wall art or sticker decals to portray home-like settings were added) and the unit was re-designed to offer more intimate spaces for eating and engaging in activity.
- The dementia care team attended comprehensive training to enhance their ability to emotionally connect with people living in the Butterfly Home. The nursing staff ratio increased to 1:4, from 1:5, with the addition of a personal support worker. Other additional temporary staffing resources included an activation therapist and dietary aide to help shift staff focus from performing daily tasks to more on the intrinsic emotional needs of people living in the advanced stages of dementia.
- People living in the home were matched and grouped based on their cognitive and functional abilities tailor psychological programming and activities in areas of the Butterfly Home and to better assign staffing resources.
- Staff collaborated with family members to better understand their loved ones on an emotional level, including their past lived experiences, personal interests, hobbies and former occupations. This knowledge was used to personalize the Butterfly Home with items, images or activities areas reflective of the people who live there.
- Ongoing education sessions for families were provided to increase awareness of the disease progression and offer strategies to best support their loved ones.

a) Pilot Outcomes

Malton Village's Butterfly Care Model pilot delivered significant improvements in quality indicators for care and experience as referenced in Appendix I. As part of the accreditation process, Dementia Care Matters completed a qualitative observational audit of the lived experience in the home area throughout the duration of the pilot. The observational audit rates the quality of person-centred interactions, the home-like feel and the overall physical environment on a scale from one to ten (one being excellent). Malton Village's Butterfly Home received a Level 2 during its final observational audit, indicating high levels of skilled, loving care with elements of very positive person-centred dementia care, a significant improvement from a Level 9 rating that was received at the start of the pilot in March 2017.

People living in the home are more engaged, spending less time in front of the television or alone in their rooms, with a demonstrated increase in measurable levels of social engagement. People are happier, displaying fewer physical or aggressive behaviours, with lower levels of worsened depression (14.7 per cent) trending better than the provincial average (23.5 per cent), and fewer incidents of responsive behaviours (2 incidents in the first quarter of 2018). This is significantly better than our Divisional average (10 incidents) over the same time period. As a result, there has also been less reliance on antipsychotic medication to manage behaviours (the proportion of people taking antipsychotic medication without a diagnosis of a psychosis reduced to 21.7 per cent, compared to 41.2 per cent at the start of the pilot).

DEMENTIA BUTTERFLY CARE MODEL

Some families have been more involved in overall aspects of care for their loved ones. Workplace culture has improved with a reduction in staff sick time, also demonstrated across Butterfly Homes in Alberta and the United Kingdom. Like the trends experienced in these homes, the Region of Peel has begun to see similar results, with a significant reduction in the average number of incidental sick time hours per month (2.8 hours from 10.3 per month at the start of the pilot).

b) Partnerships and Advocacy

To support continued advocacy for transformational change in dementia care for the long term care sector, staff have documented Regional experiences in transforming Malton Village's Butterfly Home, including quantitative data (i.e. quality of life indicators to measure health outcomes) and qualitative data (i.e. family and staff experience and satisfaction). One advocacy strategy has been in partnership with the Toronto Star, which has followed the Region's journey through a photo and video library with supporting editorial pieces that will help the Region share experiences across the sector.

Regional staff have also met with the Ministry to ensure compliance of the model within the *Long Term Care Homes Act, 2007* and advocate for proposed changes to better reflect the emotional needs of individuals living in long term care homes across the province. In the coming weeks, Peel Long Term Care and Dementia Care Matters will be co-presenting to leadership teams at the Ministry of Health and Long-Term Care to further discuss opportunities to support and fund the Butterfly Care Model. In April, staff also presented an overview of the pilot at the provincial AdvantAge Ontario conference (the leading organization representing over 580 organizations in the not-for-profit long term care, housing and services for seniors sector).

3. Next Steps

Given the growing proportion of people in Peel Long Term Care centres living with dementia, Council approval is requested to expand the Butterfly Care Model in dedicated units for people living in the advanced stages of the disease (refer to Appendix II for a three-year implementation plan for 2018 – 2021) and enter into a license agreement with Dementia Care Matters, supporting a renewable accreditation process to confirm the dedicated units will retain the Butterfly Home Accreditation Award annually. Dependent on the needs of people living in our homes, individuals experiencing moderate to acute stages of dementia will be appropriately placed within these dedicated units. In 2018, the Butterfly Care Model will be implemented within a second unit at Malton Village and one unit at Sheridan Villa (for a total of three Butterfly Homes by 2018). To support the implementation of the Butterfly Care Model in these areas, 16 full-time equivalent staff are required. To ensure the needs of people who are living in the earlier stages of the disease are met, other person-centred approaches as part of Peel's model of complex care (refer to the companion report titled "Peel Long Term Care's Complex Care Model – Update") will enable the Region to support individuals at every stage of the disease.

In sharing Malton Village's Butterfly experience, the Region is well-positioned to advocate for the needs of individuals with dementia, and their families, and to increase person-centred care across other Regional Health Services areas (i.e. Paramedics or TransHelp) that have a role in supporting individuals with dementia and their families. Staff will continue to collaborate with key stakeholders and leverage existing partnerships to coordinate provincial advocacy to the Ministry to fund the Butterfly Care Model within long term care homes

DEMENTIA BUTTERFLY CARE MODEL

across the province, with the overall goal of strengthening dementia care capacity for the long term care sector.

RISK CONSIDERATIONS

a) Having Malton Village as the Sole Butterfly Home

There is a risk of creating health inequity among those with dementia living in the Peel Long Term Care centres if the Region chooses to continue the project only at Malton Village and not expand beyond. This is already evident at Malton Village, in the unit situated beside the Butterfly Home, which also has individuals in similar advanced stages of dementia, and have not yet benefited from the Butterfly Care Model.

b) Discontinuing the Butterfly Care Model at Malton Village

With rising rates of dementia, especially within the long term care sector, partners across the health system are continually looking for innovative ways to support this complex group of individuals and their families. With the support of Council, the Region of Peel has demonstrated the Butterfly Care Model can be successfully implemented in a long term care setting within Ontario's highly regulated long term care sector. As the Ministry, provincial advocacy bodies and other long term care homes across the province have been anxiously waiting for the outcomes of our pilot, there may be a reputational risk of discontinuing the Butterfly Care Model at Malton Village. Impacts of the one-year pilot have been positive, and limiting the sustainability of the model may also potentially hinder quality of life for those living and thriving in the Butterfly Home. And further, due to the level of emotional and physical investment that staff have expended into the pilot, discontinuing the model at this stage has the potential of impacting staff morale.

PROCUREMENT IMPLICATIONS

This is a non-competitive process. In accordance with the Purchasing By-law, Regional Council approval is required. Dementia Care Matters developed the Butterfly Care Model and is the sole source to acquire licenses. Peel Long Term Care is committed to this model and will pay annual licensing fees to support a renewable accreditation process in order to confirm the dedicated units will retain the Butterfly Home Accreditation Award annually.

FINANCIAL IMPLICATIONS

In order to implement a Butterfly Home within dedicated units across Peel's Long Term Care centres, and support ongoing operations of these units, additional financial resources are required. Over the next three years, as the dedicated units are scheduled to be implemented, Peel Long Term Care will request additional resources through the annual budget process commencing in 2019, for Council's consideration.

To fund the three dedicated units in 2018 and acquire annual licensing fees, existing funds within the 2018 Long Term Care operating budget will be utilized.

DEMENTIA BUTTERFLY CARE MODEL

For one-time costs, there are sufficient funds in the Tax Rate Stabilization reserve for items including items such as space re-configuration and painting, estimated at \$160,000 per home, staff recommends funding from the Tax Rate Stabilization reserve.

CONCLUSION

In alignment with the Region of Peel's mandate to deliver services to seniors that focus on specialty areas which fill gaps in the system not being met by private or non-profit partners, transformative changes through the Dementia Butterfly Care Model, strengthens the Region's ability to provide person-centred care to individuals living in the advanced stages of dementia. As part of advancements to Peel Long Term Care's model of complex care, these changes will ensure the Region is responsive to the emotional needs of people living in our homes, while also delivering a higher level of medically complex care to meet their changing needs.



Nancy Polsinelli, Commissioner of Health Services

Approved for Submission:



D. Szwarc, Chief Administrative Officer

APPENDICES

Appendix I – Malton Village Long Term Care – Butterfly Home Quality Indicator Performance Results

Appendix II – Dementia Butterfly Care Model Three-Year Implementation Plan (2018 – 2021)

For further information regarding this report, please contact Cathy Granger, Director, Long Term Care at Cathy.Granger@peelregion.ca.

Authored By: Khanh Dang, Long Term Care

Reviewed in workflow by:

Financial Support Unit – Health Services
Purchasing

**APPENDIX I
DEMENTIA BUTTERFLY CARE MODEL**

Malton Village Long Term Care – Butterfly Home Quality Indicator Performance Results

Indicator	Baseline (Jan – Mar 2017)	Project End (Jan-Mar 2018)	Divisional Average* (Jan-Mar 2018)	Interpretation of Results	Experiences in the Butterfly Home
<p>Qualitative Observational Audit Results</p>	<p>Level 9</p>	<p>Level 2</p>	<p>N/A</p>	<p>This 5.5 hour audit consists of a qualitative observation of the lived experience in the home. Ratings are based on the quality of person-centred interactions, the home-like feel and the overall physical environment. The purpose of the audit is to assess the home’s dementia care approach and to advise on environmental changes that would improve quality of life.</p> <p>The audit score ranges from one to ten, a lower number is better.</p>	<p>The physical environment has been transformed to create a welcoming and engaging space for people living, working, and visiting the home. Spaces have been re-designed to promote smaller and intimate areas for better meal experiences and opportunities for meaningful engagement. The home has been filled with the “stuff of life” so that people can connect with a variety of colors, textures and objects that reflect their past lives, occupations and hobbies. The separation between “us” and “them” has been eliminated, with people living and working in the home emotionally connected with each other and engaged in quality person-centred interactions.</p>
<p>Index of Social Engagement</p>	<p>2.3 out of 6</p>	<p>3.6 out of 6</p>	<p>3.2 out of 6</p>	<p>This index describes sense of initiative and social involvement. The index is a measure from zero to six, a higher number is better.</p> <p>(This measure is not publicly reported across the province).</p>	<p>Mr. M has been in a wheelchair for a number of years and has not been able to move his limbs or speak. He is a retired police officer. We contacted the Retired Police Association and requested friendly visits. Two retired officers came. One of the officers was from Jamaica, like Mr. M, and brought a game that was common for men to play in that country. When he showed Mr. M the game, he became excited and tried to grab the game. They also showed him a pair of uniform pants, similar to what Mr. M. wore as an officer. Mr. M. stroked the pants and held on to them when they were leaving.</p>
<p>Family Engagement (as measured by the Herth Hope Index)</p>	<p>30 out of 48</p>	<p><i>Currently being completed with families.</i></p>	<p>N/A</p>	<p>This index describes a person’s level of hope and is designed for use within a clinical setting for older adults. A higher number is better.</p> <p>(This measure is not publicly reported across the province).</p>	<p>Families have been actively engaged, including regular education sessions to understand the progression of dementia and how to best support their loved ones throughout the later stages of the disease. Some families have started to visit more and been more involved in overall aspects of care for their loves ones.</p>

**APPENDIX I
DEMENTIA BUTTERFLY CARE MODEL**

Malton Village Long Term Care – Butterfly Home Quality Indicator Performance Results

Indicator	Baseline (Jan – Mar 2017)	Project End (Jan-Mar 2018)	Divisional Average* (Jan-Mar 2018)	Interpretation of Results	Experiences in the Butterfly Home
Worsened Symptoms of Depression	30.4%	14.7%	17.8%	This measure captures people experiencing growing sadness, anger, anxiety or tearfulness. A lower percentage is better. In 2016/17, the provincial average was 23.5%.	Mr. J. has been non-ambulatory or non-communicative for a number of years. In reviewing his history staff noticed that he liked to listen to ABBA music. They provided him a headset tuned with to his favourite music. He now sings along to the music and shakes a maraca. He has also started to say single words.
Inappropriate Use of Antipsychotic Medication	41.2%	21.7%	19.8%	This indicator looks at how many people are prescribed anti-psychotic drugs without a diagnosis of psychosis. A lower percentage is better. In 2016/17, the provincial average was 20.4%.	Mr. K has traditionally been on medication to manage his behaviours. He was slowly weaned off of the medication entirely without any occurrence of responsive behaviours. Attempting this in the past was unsuccessful; however, now staff are better able to support Mr. K through non-pharmacological approaches.
Responsive Behaviour Incidents	0 incidents	2 incidents	10 incidents	This indicator measures the number of incidents between people who live in the home. Incident types include: verbal aggression, sexually inappropriate behaviour and physical aggression. A lower number is better. (This measure is not publicly reported across the province).	Creating a more relaxed home-like environment, filling the household with familiar and relatable objects to encourage socialization and engagement and connecting with people on a more emotional level has supported staff in better managing behaviours and incidents related to physical/verbal aggression, or sexual inappropriateness.
Responsive Behaviour Incidents (with staff)	0 incidents	0 incidents	3 incidents	This indicator measures the number of incidents between people who live in the home and people who work there. A lower number is better. (This measure is not publicly reported across the province).	A personal support worker had an incredible impact on one gentleman who had traditionally been fearful and resistive to personal care. After learning the man had been an affectionate person, the staff person began offering the man a hug prior to care. This made him feel comfortable and safe when receiving personal care from this staff member.

**APPENDIX I
DEMENTIA BUTTERFLY CARE MODEL**

Malton Village Long Term Care – Butterfly Home Quality Indicator Performance Results

Indicator	Baseline (Jan – Mar 2017)	Project End (Jan-Mar 2018)	Divisional Average* (Jan-Mar 2018)	Interpretation of Results	Experiences in the Butterfly Home
Pain	0%	5.7%	5.9%	<p>This indicator looks at how many people have experienced worsened pain. Pain is a type of physical pain or discomfort in any part of the body. A lower percentage is better.</p> <p>In 2016/17, the provincial average was 5.6%.</p> <p>Performance has slightly increased in this area (to 5.7% representing an increase for two people). From Jan-Mar 2018, staff supported two individuals with end-of-life care in the Butterfly Home. As worsening pain is often an indication of palliation, a higher performance in worsening pain could be attributed to those within the stages of end-of-life.</p>	<p>Staff continue to strengthen practices in pain management through the early identification of pain, validated pain assessments or pain screening protocols. For Mr. J, an individual who frequently described feeling pain throughout the day. Staff regularly assessed him for pain, and if no source of pain was detected, staff engaged Mr. J in meaningful activities that he enjoys or purposeful tasks around the home such as folding linens. Through these approaches, staff have noticed his expression of pain has significantly improved.</p>
Falls	25%	17.1%	14.7%	<p>This indicator looks at how many people have fallen in the last 30 days. A fall is any unintentional change in position where the person ends up on the floor, ground or another lower level. A lower percentage is better.</p> <p>In 2016/17, the provincial average was 15.8%.</p>	<p>People who have paced throughout the day, to the point of fatigue, are now re-directed and engaged in activity and socialization. Their pacing has decreased significantly and has reduced their risk for a fall.</p>

**APPENDIX I
DEMENTIA BUTTERFLY CARE MODEL**

Malton Village Long Term Care – Butterfly Home Quality Indicator Performance Results

Indicator	Baseline (Jan – Mar 2017)	Project End (Jan-Mar 2018)	Divisional Average* (Jan-Mar 2018)	Interpretation of Results	Experiences in the Butterfly Home
Weight Loss (unplanned)	0%	0%	8.6%	This indicator looks at how many people experienced an unplanned weight loss. A lower percentage is better. (This measure is not publicly reported across the province).	Mrs. C. has had a decreased appetite at meal times. She noticed another person with dementia being supported to make his own toast and tea. She asked “can I do that too?” She was informed that she could and promptly proceeded to make her own toast with a generous amount of marmalade (her favourite) and tea. She said “I feel like I’m standing in my own kitchen. I can’t believe I’m allowed to do this myself. Can I have another slice?”
Incidental Sick Time	10.3 hours	2.8 hours	3.1 hours (Oct-Dec 2017)	This indicator measures the average number of incidental sick time hours per full-time staff. A lower number is better. (This measure is not publicly reported across the province).	Many staff now say that they would not want to work anywhere else. Staff have gotten to know people living in the Butterfly Home on a deeper level than before and feel they are better equipped with the skills and knowledge to support people living in the advanced stages of dementia.

***Note:** The Divisional Average does not include Malton Village’s Butterfly Home for better comparison of quality performance

Data Sources: Real time in house RAI-MDS data, Peel Long Term Care’s Risk Management Report, Canadian Institute for Health Information – Your Health System Performance, Health Quality Ontario – Long Term Care Home Performance

**APPENDIX II
DEMENTIA BUTTERFLY CARE MODEL**

Dementia Butterfly Care Model Three-Year Implementation Plan (2018 – 2021)

Several key strategies supported the successful implementation of the Butterfly Care Model pilot at Malton Village, delivering significant improvements in quality indicators for care and experience. Based on the pilot, an implementation plan is proposed to spread the Butterfly Care Model across Peel Long Term Care centres in dedicated units for people living in advanced stages of dementia over the next three years.

	Strategy	Description of Strategy	2018 (total of two Butterfly Homes complete)	2019 (total of three Butterfly Homes complete)	2020 (total of four Butterfly Homes complete)	2021 (total of six Butterfly Homes complete)
a.	Transforming the Physical Environment	Create a relaxed home-like environment, making living environments for people with dementia as familiar as possible	Malton Village (2 Butterfly Homes total)			
			Sheridan Villa (1 butterfly home)			
				Davis Centre (1 Butterfly Home)		
					Tall Pines (1 Butterfly Home)	
						Peel Manor (1 Butterfly Home)
b.	Building the Dementia Care Team	Enhance emotional intelligence and staff ability to understand cognitive and functional abilities across various stages of dementia and emotional intelligence	Malton Village (2 Butterfly Homes total)			
			Sheridan Villa (1 Butterfly Home)			
				Davis Centre (1 Butterfly Home)		
					Tall Pines (1 Butterfly Home)	
						Peel Manor (1 Butterfly Home)
c.	Making People Feel at Home	Collaborate with families to fill the home with items that recreate and reconnect people to past lived experiences, personal interests and hobbies	Malton Village (2 Butterfly Homes total)			
			Sheridan Villa (1 Butterfly Home)			
				Davis Centre (1 Butterfly Home)		
					Tall Pines (1 Butterfly Home)	
						Peel Manor (1 Butterfly Home)

**APPENDIX II
DEMENTIA BUTTERFLY CARE MODEL**

Dementia Butterfly Care Model Three-Year Implementation Plan (2018 – 2021)

	Strategy	Description of Strategy	2018 (total of two Butterfly Homes complete)	2019 (total of three Butterfly Homes complete)	2020 (total of four Butterfly Homes complete)	2021 (total of six Butterfly Homes complete)
d.	Engagement of Family and Support Persons	Continue to support families and caregivers to understand the progression of dementia and how to best support their loved ones throughout every stage of dementia	Ongoing			
e.	Partnerships and Advocacy	Leverage existing partnerships across the long term care sector to coordinate provincial advocacy to the Ministry of Health and Long-Term Care to fund the Butterfly Care Model in long term care homes across the province and influence transformational change in approaches to dementia care.	Ongoing			



**THE REGIONAL MUNICIPALITY OF PEEL
COMMUNITY WATER FLUORIDATION COMMITTEE**

MINUTES

CWFC - 1/2018

The Region of Peel Community Water Fluoridation Committee met on April 19, 2018 at 9:12 a.m., in the Regional Council Chambers, 5th Floor, Regional Administrative Headquarters, 10 Peel Centre Drive, Suite A, Brampton, ON.

Members Present: F. Dale; J. Innis* (Designate for J. Downey); J. Kovac; M. Palleschi; J. Sprovieri

Members Absent: J. Downey, due to other municipal business

Also Present: D. Szwarc, Chief Administrative Officer; N. Polsinelli, Commissioner of Health Services; J. Smith, Commissioner of Public Works; P. O'Connor, Regional Solicitor; Dr. J. Hopkins, Medical Officer of Health; A. Macintyre, Acting Regional Clerk; H. West, Committee Clerk; S. MacGregor, Legislative Assistant

A quorum of voting members was not present, and in accordance with section 4.5.4 of the Region of Peel Procedure By-law 9-2018, the Community Water Fluoridation Committee (CWFC) received information.

Councillor Sprovieri was appointed as the Presiding Officer and noted that upon arrival of an additional member, quorum would be achieved and at that time the Committee would formally elect a Chair and Vice-Chair for the Committee.

Delegations – 4.3 was dealt with.

4. DELEGATIONS

4.3. Dr. Gilles Parent, Addressing the Ministry of Health and Long-Term Care's Response to Regional Chair Dale's Letter Regarding Regional Water Fluoridation in Ontario

Received

Dr. Gilles Parent, introduced himself stating that he is a Naturopathic Doctor who has practiced in Quebec since 1973. He stated that less than 2 per cent of Quebec communities use fluoridated water.

* See text for arrivals

◆ See text for departures

Dr. Parent referred to the Ministry of Health and Long Term Care's response to the Region of Peel's letter and statements made regarding the Public Health Ontario's review of the National Sanitation Foundation/American National Standards Institute (NSF/ANSI) Standard 60: Drinking Water Treatment Chemicals – Health Effects. He raised concern, that in his opinion, the Ministry has not supplied a toxicological review to prove that hydrofluorosilicic acid (HFSA) is safe; that the Ministry implies that administering a water treatment chemical to prevent disease is ethical; that no health authority knows the exact effective and safe dose of fluoride; and, that dental fluorosis is on the rise.

Dr. Parent highlighted that the NSF document has a disclaimer that states "Provisions for safety have not been included in the Standard because governmental agencies or other national standards-setting organizations provide safety requirements" and he noted that no Canadian or American governmental agency has ever provided safety toxicology studies on HFSA, being one of three products that NSF certifies.

Dr. Parent reviewed the definitions of the *Food and Drug Act* and referenced the Supreme Court of Canada 1957 ruling which defined fluoridation as a 'preventative medication' noting that if fluoride is classified as a drug it must receive toxicological tests. He summarized that if no government agency in Canada regulates fluoridation chemicals and that if long term toxicological studies have not been conducted, then safety cannot be demonstrated and therefore the NSF Standard 60 is not satisfied. Dr. Parent stated that without the evidence of toxicology tests, the efficacy and safety of fluoride cannot be proven. He noted that 95 per cent of the world does not use water fluoridation and welcomed the Region of Peel to join in by reallocating an annual budget of \$500,000 for fluoridation to public health dental programs for prevention.

In response to a question raised by Councillor Kovac, Dr. Parent responded that natural fluoride does exist as a compound of calcium fluoride, however, fluoride is a problematic substance.

Councillor Innis asked if the Quebec government provides any dental services in schools or coverage for dentistry. Dr. Parent stated that the Quebec government provides free dental care for children up to age 6 and provides a topical fluoride rinse to students in schools.

Councillor Sprovieri requested clarification regarding why Health Canada classifies fluoride as a water treatment chemical as opposed to a drug, as was ruled by the Supreme Court. Dr. Parent responded that, in his opinion, if fluoride was classified as a drug then administering it without consent would contravene Article 7 of the Canadian Charter of Rights and Freedoms, as well, it would need to be kept in hygienic premises and require toxicology testing to prove its effectiveness.

Councillor Innis arrived at 9:45 a.m.

A quorum of voting members was achieved.

1. ELECTION OF CHAIR AND VICE-CHAIRRECOMMENDATION CWFC-1-2018

That Councillor Downey be appointed Chair of the Community Water Fluoridation Committee for a term ending on November 30, 2018, or upon dissolution of the Committee, whichever occurs first.

RECOMMENDATION CWFC-2-2018

That Councillor Sprovieri be appointed Vice-Chair of the Community Water Fluoridation Committee for a term ending on November 30, 2018, or upon dissolution of the Committee, whichever occurs first.

Councillor Sprovieri presided as Vice Chair.

2. DECLARATIONS OF CONFLICTS OF INTEREST – Nil**3. APPROVAL OF AGENDA**RECOMMENDATION CWFC-3-2018:

That Delegations 4.1 and 4.2 listed on the agenda for the April 19, 2018 Community Water Fluoridation Committee meeting, be withdrawn;

And further, that the agenda for the April 19, 2018 Community Water Fluoridation Committee meeting be approved, as amended.

4. DELEGATIONS**4.1. Liesa Cianchino, Resident, Regarding Water Fluoridation in Peel**

Withdrawn

4.2. Christine Massey, Spokesperson, Fluoride Free Peel, Regarding Water Fluoridation in Peel

Withdrawn

4.3. Dr. Gilles Parent, Addressing the Ministry of Health and Long-Term Care's Response to Regional Chair Dale's Letter Regarding Regional Water Fluoridation in Ontario

This item was dealt with earlier in the meeting

5. **REPORTS – Nil**

6. **COMMUNICATIONS**

6.1. **Tobiah Abramson, Order of Business Coordinator, Office of the City Clerk, The City of Windsor**, E-mail dated March 1, 2017, Responding to a Letter from Regional Chair Dale, Acknowledging Receipt of Resolution 2017-68

Received

6.2. **Heather Woolsey, Administrative Assistant, Administration and Legislation, City Clerk's Office, City of London**, E-mail dated March 7, 2017, Responding to a Letter from Regional Chair Dale, Acknowledging Receipt of Resolution 2017-68

Received

6.3. **Nancy J. Bozzato, Town Clerk, Pelham Niagara**, Letter dated March 8, 2017, Responding to a Letter from Regional Chair Dale, Acknowledging Receipt of Resolution 2017-68

Received

6.4. **Clerk's Office, Municipality of Dutton Dunwich**, Council Resolution dated March 8, 2017, Supporting the Region of Peel's Resolution 2017-68

Received

6.5. **Kathleen Wynne, Premier of Ontario**, Letter dated March 9, 2017, Responding to a Letter from Regional Chair Dale, Acknowledging Receipt of Resolution 2017-68 and Deferring Consideration to the Minister of Health and Long-Term Care

Received

6.6. **Dan Thibeault, Clerk Treasurer and Chief Administrative Officer, Municipality of Charlton and Dack**, Resolution dated March 13, 2017, Supporting the Region of Peel's Resolution 2017-68

Received

- 6.7. **Amber McDonald, Deputy Clerk, Township of Georgian Bay**, Letter dated March 14, 2017, Acknowledging Receipt of a Letter from Chair Dale, With Respect to Resolution 2017-68

Received

- 6.8. **Guyline Coulombe, Chief Administrative Officer and Clerk, Municipality of Mattice Val Côté**, Resolution dated March 20, 2017, Supporting the Region of Peel's Resolution 2017-68

Received

- 6.9. **Agatha Armstrong, Deputy Clerk, Corporation of the Town of LaSalle**, Letter dated March 21, 2017, Providing a Copy of a Letter Sent to Kathleen Wynne, Premier of Ontario, Indicating Support of Region of Peel Resolution 2017-68

Received

- 6.10. **Alison Collard, Clerk, The Corporation of Champlain Township**, Letter dated March 21, 2017, Supporting the Region of Peel's Resolution 2017-68

Received

- 6.11. **Therese Hall, Administrative Assistant, Town of Englehart**, Letter dated March 22, 2017, Supporting the Region of Peel's Resolution 2017-185 Regarding Alternative Approaches to Water Fluoridation to the Current Community Water Fluoridation

Received

- 6.12. **Krista Royal, Deputy Clerk, Town of The Blue Mountains**, Resolution dated March 27, 2017, Acknowledging Receipt of a Letter from Chair Dale, With Respect to Resolution 2017-68

Received

- 6.13. **Liesa Cianchino, Resident**, E-mail dated March 29, 2017, Inquiring if the Region of Peel has Received a Response to Resolution 2017-68 from the Ministry of Health and Long-Term Care

Received

- 6.14. **John Sprovieri, Regional Councillor, City of Brampton**, E-mail dated March 31, 2017, Providing Information on the Biological Effects of Fluoride

Received

- 6.15. **Liesa Cianchino, Resident**, E-mail dated March 31, 2017, Requesting a Copy of Regional Chair Dale's Letter to the Minister of Health and Long-Term Care and Responses Received from the Ministry

Received

- 6.16. **Bonnie Nistico-Dunk, City Clerk, City of St. Catherines**, Letter dated March 31, 2017, Responding to a Letter from Regional Chair Dale, Acknowledging Receipt of Resolution 2017-68

Received

- 6.17. **John Sprovieri, Regional Councillor, City of Brampton**, E-mail dated March 31, 2017, Providing Information and Studies Related to the Effects of Fluoride in Relation to Dementia/Alzheimer's

Received

- 6.18. **John Sprovieri, Regional Councillor, City of Brampton**, E-mail dated March 31, 2017, Providing the 1957 Supreme Court Ruling that Fluoride is a Medication

Received

- 6.19. **Dr. Lawrence Loh, Acting Medical Officer of Health, Region of Peel**, Email dated April 4, 2017, Responding to an Email from Councillor Tovey Regarding the Environmental Protection Agency's Response to the Challenges to Community Water Fluoridation Asserted by Paul Connett

Received

- 6.20. **Christine Massey, Spokesperson, Fluoride Free Peel**, E-mail dated April 4, 2017, Providing Information Regarding the Jurisdiction of the Ministry of Environment and Climate Change Over Large Municipal Drinking Water Systems

Received

- 6.21. **Christine Massey, Spokesperson, Fluoride Free Peel**, E-mail dated April 7, 2017, Responding to Information Contained in the Region of Peel Oral Health Report

Received

- 6.22. **Robert Deschene, Chief Administrative Officer, Clerk, and Treasurer, Township of Nairn and Hyman**, Letter dated April 13, 2017, Responding to a Letter from Regional Chair Dale, Advocating to the Provincial Government to Clarify and Assume a Legislative Role in Community Water Fluoridation (Resolution 2017-185)

Received

- 6.23. **Christine Massey, Spokesperson, Fluoride Free Peel**, Email dated April 28, 2017, Providing Comments to Dr. Loh's Response to Ms. Massey's Formal Complaint

Received

- 6.24. **John Sprovieri, Regional Councillor, City of Brampton**, Email dated April 28, 2017, Providing a List of Issues to be Considered by the Community Water Fluoridation Committee

Received

- 6.25. **Victoria Bull, Deputy Clerk, The Corporation of the Township of Minden Hills**, Resolution dated May 25, 2017, Supporting the Region of Peel's Resolution 2017-68

Received

- 6.26. **Jim Tovey, Regional Councillor, City of Mississauga**, Email dated July 4, 2017, Requesting the Inclusion of a Study Related to Water Fluoridation on the Community Water Fluoridation Committee Agenda

Received

- 6.27. **Christine Massey, Spokesperson, Fluoride Free Peel**, Email dated July 5, 2017, Responding to Kathryn Lockyer's E-mail dated July 5, 2017, Requesting Clarification on How and What Items will be Referred to the Community Water Fluoridation Committee

Received

- 6.28. **Olha Dobush, Director, Chronic Disease and Injury Prevention, Region of Peel**, Email dated July 17, 2017, Providing Councillor Sprovieri with Examples of Studies Demonstrating the Effectiveness and Safety of Community Water Fluoridation

Received

- 6.29. **Christine Massey, Spokesperson, Fluoride Free Peel**, Email dated August 8, 2017, Providing Information from the Fluoride Action Network Regarding Australia's Fluoridation Review

Received

- 6.30. **Christine Massey, Spokesperson, Fluoride Free Peel**, Email dated August 21, 2017, Providing a Report Regarding Fluoride and Cataract Blindness

Received

- 6.31. **Christine Massey, Spokesperson, Fluoride Free Peel**, Email dated September 12, 2017, Providing Information from a Former Chief Dental Officer at the US Public Health Service

Received

- 6.32. **Merilyn Haines, Chair, Fluoride Action Network, Australia**, Email dated September 13, 2017, Regarding Flawed Review of Water Fluoridation from the 2017 National Health and Medical Research Council

Received

- 6.33. **Christine Massey, Spokesperson, Fluoride Free Peel**, Email dated September 22, 2017, Providing Information on Studies Regarding Fluoride Exposure in Utero Linked to Lower IQ in Kids

Received

- 6.34. **Christine Massey, Spokesperson, Fluoride Free Peel**, Email dated October 11, 2017, Providing a News Release Regarding Tooth Decay Rates in Calgary

Received

- 6.35. **Christine Massey, Spokesperson, Fluoride Free Peel**, Email dated January 26, 2018, Regarding the Region of Peel Budget Related to Hydrofluorisilicic Acid in Drinking Water

Received

- 6.36. **Christine Massey, Spokesperson, Fluoride Free Peel**, E-mail dated February 22, 2018, Providing an Update Regarding Fluoride Effects on Pineal Glands

Received

- 6.37. **Christine Massey, Spokesperson, Fluoride Free Peel**, Email dated February 8, 2018, Regarding Article in "Nature", an Academic Journal, Regarding "Impact of Drinking Water Fluoride on Human Thyroid Hormones: A Case-Control Study"

Received

- 6.38. **Gurpreet Singh Dhillon, City Councillor, City of Brampton**, Providing Comments Regarding Water Fluoridation as Referred from the November 16, 2017 Regional Council Budget Meeting

Received

- 6.39. **John Sprovieri, Regional Councillor, City of Brampton**, Email dated February 27, 2018, Regarding the Minister of Health and Long-Term Care's Resignation

Received

- 6.40. **John Sprovieri, Regional Councillor, City of Brampton**, E-mail dated March 2, 2018, Regarding a Blog Posted by Siskinds Environmental Law Related to the *Safe Water Drinking Act* and the Standard of Care

Received

- 6.41. **John Sprovieri, Regional Councillor, City of Brampton, E-mail dated March 10, 2018**, Responding to an E-mail from Christine Massey, Regarding the Medical Officer of Health Declining Fluoridation Debate in Parry Sound

Received

- 6.42. **Dr. Raymond Ray, Retired Biochemist and Nuclear Physicist**, E-mail dated March 12, 2018 Regarding Concerns Associated with Water Fluoridation

Received

- 6.43. **Roselle Martino, Assistant Deputy Minister, Population and Public Health Division, Ministry of Health and Long-Term Care**, Letter dated March 23, 2018, Providing a Response to Regional Chair Dale's Letter Regarding Regional Water Fluoridation in Ontario (Resolution 2017-68)

Received

- 6.44. **Christine Massey, Spokesperson, Fluoride Free Peel**, E-mail dated April 2, 2018, Regarding Fluoride Intake for Children

Received

- 6.45. **Christine Massey, Spokesperson, Fluoride Free Peel**, E-mail dated April 4, 2018, Regarding Fluoride Exposure in Utero

Received

- 6.46. **Karen Ras, Regional Councillor, City of Mississauga**, E-mail dated April 5, 2018, Providing Her Resignation from the Community Water Fluoridation Committee

Received

- 6.47. **John Sprovieri, Regional Councillor, City of Brampton**, E-mail dated April 6, 2018, Submitting a Hyperlink to a Video from Simon Fraser University Regarding the Impact of Toxins on the Developing Brain

Received

- 6.48. **Annette Groves, Regional Councillor, Town of Caledon**, E-mail dated April 10, 2018, Providing Her Resignation from the Community Water Fluoridation Committee

Received

7. **IN CAMERA MATTERS - Nil**

8. OTHER BUSINESS**8.1 Recommendation from Councillor Palleschi Regarding Verification of Water Fluoridation Statements**RECOMMENDATION CWFC-4-2018:

That staff report to the next Community Water Fluoridation Committee meeting to verify the following listed statements:

1. The Supreme Court of Canada ruled that water fluoridation is a medication.
2. Health Canada classifies water fluoridation as a water treatment chemical.
3. The Supreme Court Ruling that water fluoridation is a medication is still in effect.
4. The Minister of Health and Long Term Care states that tooth decay is a disease.
5. The Minister of Health and Long Term Care states that water fluoridation prevents tooth decay.
6. Section 7 of the Charter of Rights and Freedoms protect Canadians from forced medication.
7. The Centers for Disease Control and Prevention (CDC) states that fluoride is mainly effective in reducing cavities when applied topically.
8. Dr. Cooney admitted that water fluoridation prevents less than a ½ cavity per person per lifetime.
9. The World Health Organization (WHO) reports that cavity rates in un-fluoridated countries are similar to fluoridated countries.
10. Health Canada and the Provincial Minister of Health promote water fluoridation to be safe and effective.
11. Seventy per cent of Canadian towns and cities have discontinued water fluoridation.
12. Fluoride, classified as a Neuro Toxin by the US Environmental Protection Agency (EPA), is similar in toxicity to lead and arsenic.
13. Health Canada has the authority to legislate water fluoridation to all Canadians.
14. The Province of Ontario has the authority to legislate water fluoridation for all Ontarians.
15. Toxicology reviews are recommended by Health Canada to ensure the safety of fluoridation products.
16. Toxicology studies are required on fluoridation products to obtain National Sanitation Foundation (NSF) Standard 60 certification.
17. Health Canada required toxicology reviews on hydroflourosilicic acid (HFSA) have not been done.
18. The U.S. Food and Drug Administration (FDA) has never approved fluoride supplements as safe and effective in preventing tooth decay.
19. Harmful chemicals that make up fluoridation products such as HFSA accumulate in our bodies.
20. No one has the authority to force medication on people without their consent.

And further, that given that 70 per cent of Canadian towns and cities have discontinued water Fluoridation in the past 70 years, and given that both Health Canada and the Province claim that water fluoridation is important for good health:

1. Why has the Province or Health Canada not legislated Water Fluoridation for all Canadians?
2. Why has the responsibility to approve water fluoridation been placed on Municipal Councillors when 70 per cent of Canadians have rejected the practice?
3. Why do Malton's children have much higher cavity rates than the rest of the Region's children?
4. Why did the Provincial Government fail to approve MPP Delaney's Private Member's Bill to legislate water fluoridation in Ontario?
5. Who is responsible to conduct the Health Canada Toxicology reviews on HFSA to ensure it is safe for human consumption?

Councillor Palleschi requested that staff speak with the Chair of the CWFC to determine when the report can be prepared prior to setting a date for the next CWFC meeting.

9. NEXT MEETING

To be determined

10. ADJOURNMENT

The meeting adjourned at 10:20 a.m.

Ministry of Health
and Long-Term Care

Office of the Minister

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80 Grosvenor Street
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RECEIVED

April 16, 2018

REGION OF PEEL

OFFICE OF THE REGIONAL CLERK

Dear Colleagues,

As a former medical officer of health, I know the vital role public health plays every day in protecting and promoting the health of all Ontarians. The release of the new Ontario Public Health Standards in January of this year outlined a new mandate for public health focused on outcomes, and included a strengthened accountability framework to demonstrate the impact of the work of public health.

Legislated requirements for board of health and LHIN engagement in the *Patients First Act* ensures public health plays a key role in integrated planning - to include upstream interventions that will improve health, reduce health inequities and assist in re-orienting the health system.

In order to support the integral role of public health as a unique sector within an integrated health system, I am pleased to announce a two percent base funding increase to all boards of health for the provision of public health programs and services. An additional one percent increment will be allocated based on local need as detailed in the board of health Annual Service Plans submitted to the ministry in March.

This totals an additional \$15M base funding investment in public health, on top of approximately \$16M in one-time funding for a number of initiatives associated with the delivery of public health programs in Ontario.

This investment demonstrates my government's commitment to ensure Ontarians are able to recognize, value and benefit from the excellent work of public health across the health system and in local communities.

Sincerely,

Dr. Helena Jaczek
Minister

C:

REFERRAL TO _____
RECOMMENDED _____
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED _____

THE REGIONAL MUNICIPALITY OF PEEL

BY-LAW NUMBER 29-2018

A by-law to adopt the optional tools for calculating the amount of taxes for municipal and school purposes payable in respect of property in the commercial classes, industrial classes and multi-residential property class for 2018.

WHEREAS Part IX of the *Municipal Act, 2001* as amended (hereinafter referred to as the "*Act*") makes provision for limitation on taxes for certain property classes;

AND WHEREAS, the *Act* provides that a municipality, other than a lower-tier municipality, may pass a by-law to have one or more of the optional tools in subsection 329.1(1) of the *Act* and Ontario Regulation 73/03 as amended apply in the calculation of the amount of taxes for municipal and school purposes payable in respect of property in the commercial classes, industrial classes or multi-residential property class for a taxation year;

AND WHEREAS, the Council of The Regional Municipality of Peel deems it desirable to adopt the optional tools available to it under subsection 329.1(1) of the *Act* and Ontario Regulation 73/03 as amended for the 2018 taxation year, and to apply them equally to the applicable property classes to promote fairer property taxation;

AND WHEREAS, Ontario Regulation 73/03 as amended provides that a property is exempt from the application of Part IX of the *Act* for a taxation year if a by-law has been enacted by a municipality that provides that section 8.0.2 of the regulation applies within the municipality for the year, which by-law may provide for certain conditions to be met in order for a property to be exempt;

AND WHEREAS, the Council of The Regional Municipality of Peel deems it desirable that section 8.0.2 of Ontario Regulation 73/03 as amended apply within the municipality and that certain conditions of exemption apply;

AND WHEREAS, Ontario Regulation 73/03 as amended provides for a phase out of the application of Part IX of the *Act* for a taxation year if a by-law has been enacted by a municipality, other than lower-tier municipality, that provides that section 8.3 of the regulation applies within the municipality for the year, which by-law may provide for certain conditions to be met in order to phase out the application of Part IX of the *Act*;

AND WHEREAS, the Council of The Regional Municipality of Peel deems it desirable that section 8.3 of Ontario Regulation 73/03 as amended apply within the municipality;

AND WHEREAS, section 15.0.1 of Ontario Regulation 73/03 as amended provides for an exclusion from the determination of taxes under section 329 of the Act of reassessment related increases, if a by-law has been enacted by a municipality, other than lower-tier municipality, that provides that section 15.0.1 of the regulation applies within the municipality for the year, which by-law may provide for certain conditions to be met in order to exclude reassessment related increases;

AND WHEREAS, the Council of The Regional Municipality of Peel deems it desirable that section 15.0.1 of Ontario Regulation 73/03 as amended apply within the municipality;

AND WHEREAS, the Council of The Regional Municipality of Peel has by resolution adopted on May 10, 2018 authorized the presentation of this by-law for enactment;

NOW THEREFORE, the Council of the Regional Corporation enacts as follows:

1. In this by-law:

"capped taxes" and "capped" mean the taxes for municipal and school purposes that are imposed for the taxation year as a result of the application of Part IX of the *Act*;

"clawed-back" means the percentage by which tax decreases are limited for a taxation year in respect of properties in the commercial, industrial and multi-residential property classes in order to recover all or part of the revenues forgone as a result of the application of section 329 of the *Act* and Ontario Regulation 73/03 as amended to other properties in the property class;

"previous year" means 2017;

"taxation year" means 2018;

"uncapped taxes" means the taxes for municipal and school purposes that would be imposed for the taxation year but for the application of Part IX of the *Act*.

2. The following optional tools shall be applied in determining the amount of taxes for municipal and school purposes payable in respect of property in the commercial classes, industrial classes and multi-residential property class for the taxation year:

- (1) In determining the amount of taxes for municipal and school purposes for the taxation year under subsection 329 (1) of the *Act* and the amount of the tenant's cap under subsection 332 (5) of the *Act*,
 - i. 10 per cent shall be used, instead of 5 per cent, in determining the amount to be added under paragraph 2 of subsection 329 (1) of the *Act*, and
 - ii. 10 per cent, instead of 5 per cent, shall be used in increasing under paragraph 2 of subsection 332 (5) of the *Act* the amount calculated under paragraph 1 of that subsection.
- (2) In determining the amount of taxes for municipal and school purposes for the taxation year under subsection 329 (1) of the *Act* and the amount of the tenant's cap under subsection 332 (5) of the *Act* and Ontario Regulation 73/03 as amended,
 - i. the amount to be added under paragraph 2 of subsection 329 (1) of the *Act* shall be the greatest of,
 - A. the amount of the taxes for municipal and school purposes that would have been levied in respect of the property for the previous year but for the application of Part IX of the *Act*, subject to the adjustments stipulated in section 15.1 of Ontario Regulation 73/03 as amended or such other adjustments that may be prescribed under the *Act*, multiplied by 10 per cent,
 - B. the amount that would be added under paragraph 2 of subsection 329 (1) of the *Act* for the taxation year using 10 per cent as specified under paragraph 2(1) i of this by-law, and
 - C. 5 per cent of the amount determined under paragraph 1 of subsection 329 (1) of the *Act* for the property for the taxation year, and
 - ii. the amount determined under paragraph 1 of subsection 332 (5) of the *Act* shall be increased under paragraph 2 of that subsection by the amount determined under the following, instead of the amount specified in paragraph 2 of that subsection:
 - A. the amount on account of taxes levied for municipal and school purposes that the tenant would have been required to pay under the tenant's lease in the previous year but for the application of section 332 of the *Act* multiplied by 10 per cent as specified in subparagraph 2(2) i. A of this by-law if the amount determined under subparagraph 2(2) i. A of this by-law is the greatest of the amounts determined under paragraph 2(2) i. of this by-law.

- B. the amount calculated under paragraph 1 of subsection 332 (5) of the Act multiplied by 10 per cent as specified in subparagraph 2(2) i. B of this by-law, if the amount determined under subparagraph 2(2) i. B of this by-law is the greatest of the amounts determined under paragraph 2(2) i. of this by-law, or
 - C. the amount calculated under paragraph 1 of subsection 332 (5) of the Act multiplied by 5 per cent as specified in subparagraph 2(2) i. C of this by-law if the amount determined under subparagraph 2(2) i. C of this by-law is the greatest of the amounts determined under paragraph 2(2) i. of this by-law.
- (3) The amount of the taxes for municipal and school purposes for a property for the taxation year shall be the amount of the uncapped taxes for the property for the year if the amount of the uncapped taxes exceeds the amount of the taxes for municipal and school purposes for the property for the taxation year as determined under section 329 of the Act by \$500 or a lesser amount.
- (4) The amount of the taxes for municipal and school purposes for a property for the taxation year shall be the amount of the uncapped taxes for the property for the year if the amount of the taxes for municipal and school purposes for the property for the taxation year as determined under section 330 of the Act exceeds the amount of the uncapped taxes by \$500 or a lesser amount.
3. The optional tools established by section 2 of this by-law shall be applied in the calculation of the amount of taxes for municipal and school purposes payable in respect of the applicable property classes, for the taxation year, in order to maximize the taxes imposed for properties that are capped and to maximize decreases for properties for which taxes are clawed-back.
4. For the purposes of sections 2 and 3, paragraphs 1-4 of section 329.1 of the *Act* apply in the calculation of the amount of taxes for municipal and school purposes in respect of the property in the commercial classes, industrial classes or multi-residential property class for the taxation year.
5. Section 8.0.2 of Ontario Regulation 73/03 as amended applies within the Regional Municipality of Peel for the 2018 taxation year.
6. A property is exempt from the application of Part IX of the *Act* for the 2018 taxation year pursuant to Section 8.0.2 of Ontario Regulation 73/03, if the property meets any of the following conditions:
- (1) The taxes for the property in the previous year were equal to its uncapped taxes for that year.
 - (2) As a result of Part IX of the Act, the taxes for the property in the previous year were lower than the property's uncapped taxes for that year, but in the

current year, if Part IX of the Act applied, the property's taxes would be equal to its uncapped taxes, or a tax decrease for the property would be limited.

- (1) A tax decrease for the property in the previous year was limited under Part IX of the Act, but in the current year, if Part IX of the Act applied, the property's taxes would be equal to its uncapped taxes, or a tax increase for the property would be limited.
7. Section 8.3 of Ontario Regulation 73/03 as amended applies within the Regional Municipality of Peel in respect of property in the commercial classes, industrial classes or multi-residential property class where the requirements of the Section 8.3, Ontario Regulation 73/03 as amended are met for the 2018 taxation year.
8. Section 15.0.1 of Ontario Regulation 73/03 as amended applies within the Regional Municipality of Peel in respect of property in the commercial classes, industrial classes or multi-residential property class where the requirements of the Section 15.0.1, Ontario Regulation 73/03 as amended are met for the 2018 taxation year.

READ THREE TIMES AND PASSED IN OPEN COUNCIL this 10th day of May, 2018.

Regional Clerk

Regional Chair

THE REGIONAL MUNICIPALITY OF PEEL

BY-LAW NUMBER 30-2018

A by-law to govern the procurement and disposal of goods and services and to repeal By-law 113-2013.

WHEREAS, subsection 270(1)(3) of the *Municipal Act*, 2001, S.O 2001, c.25, as amended, requires a municipality to adopt policies with respect to its procurement of goods and services;

AND WHEREAS, under subsection 4(3) of the *Police Services Act*, R.S.O. 1990, c. P.15, the Region is responsible for providing all the infrastructure and administration necessary for the provision of adequate and effective police services;

AND WHEREAS, the Council of The Regional Municipality of Peel has deemed it desirable to set out its policies with respect to its procurement of goods and services;

AND WHEREAS, this By-law establishes the authority and sets out the policies and methods by which goods and services will be procured and disposed of for the purposes of The Regional Municipality of Peel and for police purposes, subject to certain exceptions set out herein;

NOW THEREFORE, the Council of The Regional Municipality of Peel enacts as follows:

PART I - PROCUREMENT GUIDING PRINCIPLES

In the interpretation and application of this By-law, regard shall be had to the following guiding principles:

- 1.1 to maintain trust and confidence in the stewardship of public funds through objective, fair, transparent and efficient procurement processes;
- 1.2 to promote effective use of funds allocated by Regional Council through procurement methods, disposals and decisions that achieve best value for money;
- 1.3 to promote procurement processes and decisions that are in compliance with applicable legislation and trade agreements and that are consistent with the strategic objectives established for the Region of Peel, Peel Regional Police and Peel Housing Corporation;
- 1.4 to promote procurement practices that have regard for the accessibility of persons with disabilities; and

- 1.5 to promote sustainable procurement in a manner that has regard for the due consideration of sustainability in the acquisition of goods and services, including the consideration of social, environmental and economic factors.

PART II – DEFINITIONS

- 2.1 The words and phrases listed hereunder when used in this By-law and the schedules hereto shall have the following meanings ascribed to them:
 - 2.1.1 “Award” means authorization to proceed with the purchase of goods and/or services from a chosen Vendor.
 - 2.1.2 “Best and Final Offer” means a multi-stage procurement process within a Request for Proposal that contemplates a final stage whereby Bidders may submit a best and final offer for the Region’s evaluation and final selection.
 - 2.1.3 “Best Value Bid” means the optimal balance of technical merit and cost determined in accordance with pre-set evaluation criteria disclosed in a Bid Solicitation for the purpose of making an Award. For Requests for Tenders and Requests for Quotations, the best value bid is the lowest cost compliant Bid meeting technical specifications and qualifications. For Requests for Proposals, the best value is the highest ranked compliant Bid following the evaluation of proposals.
 - 2.1.4 “Bid” means an offer or submission from a Vendor in response to a Bid Solicitation which is subject to acceptance or rejection by the Region.
 - 2.1.5 “Bidder” has the same meaning as Vendor.
 - 2.1.6 “Bid Solicitation” means a formal request for Bids including a Request for Quotation, Request for Tender or Request for Proposal.
 - 2.1.7 “Blanket Purchase Contract” means any contract for the purchase of goods and services which will be required frequently or repetitively but where the exact quantity of goods and services required may not be precisely known or the time period during which the goods and services are to be delivered may not be precisely determined, but having a maximum limit on both the total price or value of all goods and services and the time period during which all goods and services are to be supplied under such contract.
 - 2.1.8 “Board” means The Regional Municipality of Peel Police Services Board.
 - 2.1.9 “Chief Administrative Officer” means the employee designated as such by the Regional Council and any person who has been

authorized to temporarily act as Chief Administrative Officer during an absence or vacancy in the office.

- 2.1.10 “Chief Financial Officer” means the Chief Financial Officer for the Region and any person who has been authorized to temporarily act as Chief Financial Officer during an absence or vacancy in the office.
- 2.1.11 “Chief of Police” means the Chief of the Peel Regional Police and any person who has been authorized to temporarily act as Chief of Police during an absence or vacancy in the office.
- 2.1.12 “compliant” means, in relation to a Bid or the Vendor making a Bid in response to a particular method of Procurement being used under this By-law, that the Bid or the Vendor as the case may be, complies or has complied in all material respects with the requirements of the particular method of Procurement as reflected in the documents issued for that purpose and is not liable to disqualification for failure to comply.
- 2.1.13 “Delivered confidentially” means delivered under circumstances where:
- 2.1.13.1 All or part of the goods and services relate to any matter of such kind as may be considered by Regional Council, or in the case of procurement of goods and services required for police purposes, by the Board, in the absence of the public; or
- 2.1.13.2 The goods and services include the creation of records, the disclosure of which could be denied upon receipt of a request under the *Municipal Freedom of Information and Protection of Privacy Act*, R.S.O. 1990, c.M.56.
- 2.1.14 “Department Head” includes the Chief Administrative Officer and any officer or employee of the Region who is designated as a Commissioner or Department Head, or in the case of procurement or disposal of goods or services required for police purposes, includes the Executive Director of the Board acting solely with respect to Board procurement matters, the Chief of Police, Deputy Chiefs of Police, or any person who has been authorized to temporarily act as any of the above.
- 2.1.15 “Deputy Chief of Police” means the Deputy Chief of the Peel Regional Police or any person that has been authorized to temporarily act as Deputy Chief of Police during an absence or vacancy in the office.
- 2.1.16 “Direct Negotiation” means a non-competitive procurement method and refers to the negotiation of an agreement for the purchase of goods and services where there is no open

competition among or between Vendors, or where any other condition under 5.2 of this By-law applies.

- 2.1.17 "Direct Purchase" means a non-competitive procurement method and refers to the direct order and purchase of goods and services from a Vendor valued at \$10,000 or less, exclusive of taxes.
- 2.1.18 "Director" means an employee of the Region who is designated as a Director or Director/Superintendent of the Police Service and any person who has been authorized to temporarily act as a Director during an absence or vacancy in the office.
- 2.1.19 "Director of Procurement" means an employee designated as such by the Region and any person who has been authorized to temporarily act as Director of Procurement during an absence or vacancy in the office.
- 2.1.20 "dispose" means the sale, exchange, transfer or gift of goods owned by the Region which are surplus to its needs and "disposal" and "disposed" shall have similar meanings.
- 2.1.21 "emergency" means a situation or impending situation that constitutes a danger of major proportions that could result in serious harm to persons or substantial damage to property and that is caused by the forces of nature, a disease or other health risk, an accident, or an act whether intentional or otherwise.
- 2.1.22 "goods" includes any tangible or intangible personal property and all legal or equitable rights or interest in or to the same, and includes all materials, equipment, fixtures and structures to be delivered, installed or constructed at or upon any real or leasehold property but does not include any lease, right or permission relating to the use or occupation of real property notwithstanding that such lease, right or permission may be classified in law as personal property.
- 2.1.23 "goods and services" includes either goods alone or services alone or any combination thereof.
- 2.1.24 "goods or services required for police purposes" means goods and services required to discharge the responsibility of the Region for providing all the infrastructure and administration necessary for the provision of adequate and effective police services and includes goods or services which are to be supplied to the Board.
- 2.1.25 "Informal Request for Quotation" means a request by the Region seeking Bids from potential Vendors to obtain goods and services up to \$25,000 to obtain low dollar value of goods and services expeditiously and cost effectively.
- 2.1.26 "Irregular Result" means a result in a Procurement in which:

- 2.1.26.1 the Best Value Bid exceeds the approved budget allocation; or
- 2.1.26.2 for any reason the Award of the contract to or the purchase from the Bidder having submitted the Best Value Bid is inappropriate or not in the best interests of the Region or of Police Service as the case may be.
- 2.1.27 “Negotiated RFP” means a Request for Proposal which allows for consecutive or concurrent negotiations to be conducted with Bidders on any of the contract terms including, but not limited to, the technical specifications, commercial terms and/or prices following the process outlined in the Request for Proposal.
- 2.1.28 “Police Service” means The Regional Municipality of Peel Police Service.
- 2.1.29 “prescribed” means prescribed by a procurement procedure.
- 2.1.30 “price or value” means in relation to any quantity or amount of goods and services the purchase price if known or the total estimated cost to purchase the particular goods and services at the relevant time, exclusive of all applicable taxes and delivery charges and in relation to goods and services purchased by way of rental agreement or lease, shall mean the lesser of:
 - 2.1.30.1 An amount which would otherwise be the purchase price exclusive of all applicable taxes and delivery charges, if the goods and services were acquired other than by rental agreement or lease; and
 - 2.1.30.2 An amount equal to the total of all rental or lease costs for the term of the rental agreement or lease.
- 2.1.31 “procure” or “purchase” includes the acquisition of any legal or equitable interest, right or title in goods and services or the making of any contract or offer for goods and services and includes the lease of goods and services; and “procured” “procuring” “purchased” and “purchasing” shall have similar meanings.
- 2.1.32 “Procurement” means the procurement function of the Region including the Director of Procurement and those employees who report either directly or indirectly to the Director of Procurement.
- 2.1.33 “procurement procedures” means procurement procedures established by the Director of Procurement under Part III of this By-law.
- 2.1.34 “Purchase Order” means a document used to acquire goods and services.
- 2.1.35 “Region” means The Regional Municipality of Peel.

- 2.1.36 “Regional Council” means the Council of The Regional Municipality of Peel, including the Chair.
- 2.1.37 “Request for Expression of Interest” means a request by the Region seeking responses from potential Vendors for the purpose of determining the interest of the marketplace in providing goods or services contemplated to be procured by the Region.
- 2.1.38 “Request for Information” means a request by the Region seeking responses from potential Vendors for the purpose of gathering information from the marketplace to provide a scope of work or services contemplated to be procured by the Region.
- 2.1.39 “Request for Prequalification” means a request by the Region preceding a Request for Proposal, Request for Quotation or a Request for Tender seeking Bids from potential Vendors where it is deemed that the nature and complexity of the work involved warrants the time and effort required to pre-select the most experienced and qualified Vendors.
- 2.1.40 “Request for Proposal” means a request by the Region seeking Bids from potential Vendors to obtain goods and services of a unique or complex nature where all or part of the requirements cannot be precisely defined, and with the expectation that the Best Value Bid resulting from an evaluation of criteria which includes a combination of price, technical and/or other factors and meeting the requirements specified in the Request for Proposal, would be accepted, subject to any other provisions of the contract documents and this By-law, and includes a Best and Final Offer and a Negotiated RFP.
- 2.1.41 “Request for Quotation” means a request by the Region seeking Bids from potential Vendors to obtain goods and services with a value not exceeding \$100,000, excluding taxes, whenever the requirements can be precisely defined, with the expectation that the Best Value Bid meeting the requirements specified in the Request for Quotation, would be accepted, subject to any other provisions of the contract documents and this By-law.
- 2.1.42 “Request for Tender” means a request by the Region seeking Bids from potential Vendors to obtain goods and services with a value greater than \$100,000, excluding taxes, whenever the requirements can be precisely defined, with the expectation that the Best Value Bid meeting the requirements specified in the Request for Tender, would be accepted, subject to any other provisions of the contract documents and this By-law.
- 2.1.43 “Requisition” includes both any document, whether electronic or printed, prescribed for use in initiating the purchase of required goods and services and the activity of initiating the purchase of required goods and services; and “requisitioning” and “requisitioned” shall have similar meanings.

- 2.1.44 "Services" includes all professional and consulting services, all services in relation to real property or personal property including without limiting the foregoing the delivery, installation, construction, maintenance, repair, restoration, demolition or removal of personal property and real property and all other services of any nature and kind save and except only services to be delivered by an officer or employee of the Region or a member or employee of the Police Service in accordance with terms of employment.
- 2.1.45 "tied bid" means two or more compliant Bids which score equally after evaluation, or otherwise are equal, and which are the Best Value Bids received in accordance with Procurement policies and procedures.
- 2.1.46 "Vendor" means an individual, corporation, or organization offering goods and services including but not limited to contractors, consultants, suppliers and service organizations.
- 2.1.47 "Vendor Performance Management" means the Region's program which involves the evaluation of Vendor performance by employees of the Region, the maintenance of the records relating to such evaluation, and the use of such records to determine a Vendor's eligibility to participate in future procurements and to evaluate a Vendor's eligibility for Award.

Part III – APPLICATION

- 3.1 All goods and services required for the purposes of the Region or required for police purposes, save and except only those goods and services set out in Schedule "A" to this By-law, which may contain conditions to which the exceptions set out in Schedule "A" are subject, shall be purchased and disposed of in accordance with the provisions of this By-law unless:
- 3.1.1 Regional Council, or in the case of goods and services required for police purposes, the Board, by resolution directs that any particular purchase or disposal of goods and services shall be carried out in some other manner; or
- 3.1.2 Any applicable law of the Province of Ontario or of Canada requires that the purchase or disposal be carried out in some other manner.
- 3.2 A resolution adopted under 3.1.1:
- 3.2.1 shall be a matter of public record;
- 3.2.2 shall state that the Regional Council or the Board as the case may be, is satisfied that it is necessary in the public interest that the procurement or disposal be carried out otherwise than in

accordance with the provisions of this By-law and give the reason or reasons for so concluding; and

- 3.2.3 need not identify the nature of the goods or services to be procured or disposed of.
- 3.3 Before adopting a resolution under 3.1.1 the Regional Council or the Board, as the case may be, shall afford the Director of Procurement an opportunity upon reasonable notice to be heard concerning the proposed resolution.
- 3.4 Where the circumstances mentioned in subsection 3.1.1 or 3.1.2 occur, the procurement or disposal of those goods and services shall be carried out in accordance with the resolution or the applicable law, as the case may be, to the extent required, and the provisions of this By-law shall in all other respects continue to apply to such procurement or disposal with all necessary modifications.
- 3.5 The Director of Procurement may establish procurement policies and procedures consistent with this By-law and the objectives set out in Part I relating to:
 - 3.5.1 the form, content and use of forms, whether electronic or printed, including Requisitions, Purchase Orders, bonds, letters of credit and other forms of guarantee or surety, the Bid Solicitation, and other contract documents;
 - 3.5.2 the identification of those goods and services which, notwithstanding their individual price or value and having regard to the frequency of purchase and nature of those goods and services, are more effectively acquired or disposed of by a method applicable to goods and services of a higher price or value or through co-operative purchasing;
 - 3.5.3 the implementation of financial controls meeting the audit requirements of the Region to ensure that those responsible for requisitioning and purchasing goods and services are held accountable for their decisions;
 - 3.5.4 methods of acquisition or disposal which will more effectively achieve the objectives of this By-law where alternative methods are permitted hereunder, and the process to be followed in the issuing of Bid Solicitations, receipt and evaluation of Bids and the process to be followed in relation thereto;
 - 3.5.5 sustainable procurement, including the use and consideration of procurement criteria in the acquisition of goods and services that have regard for social, environmental and economic factors;
 - 3.5.6 Bid Solicitation, including policies and procedures with respect to electronic bidding and that include compliance with applicable law and trade agreements;

- 3.5.7 irregularities contained in Bids and acceptable rectifications;
 - 3.5.8 the development, conduct, use and application of a Vendor Performance Management program;
 - 3.5.9 procedures governing Vendor disputes;
 - 3.5.10 in-house bids; and
 - 3.5.11 any other aspect of process or procedure not specifically provided for in this By-law.
- 3.6 Notwithstanding 3.1 of this By-law, those goods and services set out in Schedule "A" may be purchased under the authority of this By-law without adhering to the other requirements of this By-law, and the Director of Procurement is authorized to issue a Purchase Order for those goods and services.
- 3.7 Despite the provisions of 3.6 of this By-Law, the Director of Procurement may request that the purchase of any particular goods and services under Schedule A adheres to the provisions of this By-law where reasonable and appropriate to do so, and in the best interest of the Region.

PART IV - PROCUREMENT RESPONSIBILITIES AND PURCHASE CONTRACTS

- 4.1 Unless otherwise provided in accordance with this By-law, the Director of Procurement and the authorized employees of Procurement shall act as agents for the Region for the procurement of all goods and services, and shall be responsible for providing all necessary advice and services required for such procurements in accordance with a method of procurement authorized under this By-law. In doing so, the Director of Procurement may delegate to authorized employees of Procurement, such portions of authority delegated to him or her under this By-law, provided that such delegation shall not exceed the limits of the authority of the Director of Procurement under this By-law, including the financial limits delegated to him or her in Schedule "B".
- 4.2 The Director of Procurement, with the approval of the Department Head or a Director responsible for the employees concerned may delegate to an employee or employees who are not employed with Procurement or to a member or employee of the Police Service, all or part of the authority to act as agent for the purchase of goods and services having a price or value up to a designated amount not to exceed the amount indicated in Schedule "B", and the authority may be limited to a particular class of goods and services and upon such other terms and conditions as may be appropriate.
- 4.3 In discharging his or her responsibilities and exercising his or her authorities under this By-law, the Director of Procurement shall:

- 4.3.1 be accountable and report to the Chief Administrative Officer or in the case of the purchase or disposal of goods or services required for police purposes, to the Chief of Police;
 - 4.3.2 be subject to the direction, consistent with the requirements of this By-law, of Department Heads, concerning the need for specifications of goods and services to be procured;
 - 4.3.3 adhere to policies communicated by the Chief Administrative Officer or in the case of procurement of goods and services required for police purposes, policies of the Board communicated by the Chief, provided always that such policies are consistent with the provisions of this By-law;
 - 4.3.4 undertake a comprehensive review of this By-law every five (5) years and report to Regional Council accordingly;
 - 4.3.5 review and publish Procurement policies and procedures on an ongoing basis; and
 - 4.3.6 have regard to the code of purchasing ethics established by the National Institute of Governmental Procurement and the Supply Chain Management Association of Canada and shall ensure such codes are communicated to employees involved in the procurement process, particularly those with delegated authority.
- 4.4 Before communicating or adopting a policy under 4.3.3 the Chief Administrative Officer or the Board as the case may be shall afford the Director of Procurement an opportunity upon reasonable notice to be heard concerning the proposed policy.
- 4.5 No procurement of goods and services shall be authorized unless:
- 4.5.1 the authorization is sought in compliance with this By-law and any applicable procurement procedures;
 - 4.5.2 a method of procurement permitted under this By-law has been used;
 - 4.5.3 the form and content of all documents forming part of the purchase contract including the Bid Solicitation, Purchase Order, form of agreement, contract or other terms and conditions have been reviewed by Procurement or an agent to whom authority has been delegated under 4.2 and an appropriate person in the department responsible for requisitioning the goods and services; and
 - 4.5.4 the procurement has been approved by the appropriate authority under Part V.
- 4.6 Where in the opinion of the Director of Procurement circumstances give rise to an issue of adherence or non-adherence to the requirements of

this By-law which cannot be resolved to his or her satisfaction, he or she shall report on such circumstances to the Regional Council and where such circumstances involve a purchase of goods or services required for police purposes, to the Police Services Board.

- 4.7 In the case of the procurement of goods or services having a value of less than \$10,000, the requirements of this By-law as to the method of procurement do not apply provided that such procurement is undertaken:
 - 4.7.1 in compliance with any applicable procurement procedures established under 3.5; and
 - 4.7.2 in a manner, which in the judgement of the Director of Procurement or of the employees authorized to make such purchase, best achieves the objectives of this By-law.
- 4.8 A record shall be prepared for and reviewed by the person who may authorize the procurement under Part V which may be in the form of a report setting out in sufficient detail the circumstances regarding compliance with 4.5.1 to 4.5.4 inclusive and any other matter or thing which the person or body authorizing the procurement ought to take into consideration before authorizing the procurement.
- 4.9 Where any goods and services are to be delivered confidentially, whether or not they are procured using Direct Negotiation, the Chief Administrative Officer, or in the case of a procurement of goods or services required for police purposes the Chief of Police, or any employee designated by them respectively, may act as agent and provide the necessary advice and services which would otherwise be provided by Procurement under 4.1 and shall make the record required under 4.8. All such acquisitions shall be reported annually and confidentially by the Chief Administrative Officer to the Regional Council or in the case of the procurement of goods and services required for police purposes by the Chief of Police, to the Board.
- 4.10 The Director of Procurement may, and is encouraged, to enter into arrangements with area municipalities, local boards and other public bodies or authorities for the procurement of goods and services on a co-operative or joint basis where there are economic advantages in doing so; provided that, under any such approved arrangement:
 - 4.10.1 the method of procurement used is a competitive method being the same or similar to a Request for Quotations, Request for Tender, or Request for Proposals; and
 - 4.10.2 adequate arrangements for the provision of necessary advice and services in accordance with the method of acquisition have been made; and
 - 4.10.3 a record, similar to the record required under 4.8, will be provided prior to the authorization of the procurement.

- 4.11 Where the procurement of goods and services has been authorized in accordance with this By-law all documents forming part of the purchase contract, including any Purchase Order, form of agreement or contract or other terms and conditions, shall be executed by the signing officers duly authorized in that regard pursuant to the Region's Document Execution By-Law, as amended, provided that where a Purchase Order in the prescribed form is to be issued to the Vendor indicating the acceptance or awarding of the contract or as part of the documentation forming the contract of purchase, the Purchase Order may be executed by:
- 4.11.1 the Director of Procurement;
 - 4.11.2 an employee in Procurement authorized by the Director of Procurement; or
 - 4.11.3 any person authorized to do so under an approved delegation of authority pursuant to 4.2.

PART V - PROCUREMENT AUTHORITIES AND PROCUREMENT METHODS

- 5.1 Unless otherwise provided in accordance with this By-law, the procurement of all goods and services shall be authorized in accordance with the provisions of Schedule "B" to this By-law. Any person procuring goods and services on behalf of the Region shall do so using a Request for Expression of Interest, Request for Information, Request for Prequalification, Request for Proposal, Request for Quotation (including Request for Informal Quotation) or Request for Tender procurement method. A Best and Final Offer or Negotiated RFP may be used, where appropriate, as part of a Request for Proposal process. The procurement methods referenced above may be utilized individually or in combination with one another as may be appropriate in the circumstances.
- 5.2 Unless otherwise provided in accordance with this By-law, goods and services may be procured using the Direct Negotiation method only if one or more the following conditions apply:
- 5.2.1 the required goods and services are reasonably available from only one source by reason of the scarcity of supply in the market or the existence of exclusive rights held by any Vendor or the need for compatibility with goods and services previously acquired and there are no reasonable alternatives or substitutes;
 - 5.2.2 the required goods and services will be additional to similar goods and services being supplied under an existing contract (including contract extension or renewal);
 - 5.2.3 an attempt to procure the required goods and services has been made in good faith using a method other than Direct Negotiation under 5.1 which has failed to identify a successful Vendor and it is not reasonable or desirable that a further attempt to procure the goods and services be made using a method other than Direct Negotiation;

- 5.2.4 the goods and services are required as a result of an emergency, which would not reasonably permit the use of a method other than Direct Negotiation;
 - 5.2.5 the required goods and services are to be supplied by a particular Vendor having special knowledge, skills, expertise or experience;
 - 5.2.6 the required goods and services are to be delivered confidentially; or
 - 5.2.7 the goods and services have a value of less than \$10,000.
- 5.3 Goods and services may be purchased under a Blanket Purchase Contract, which shall be entered into in accordance with the provisions of this By-law applicable to the procurement of goods and services having a price or value equal to the total estimated cost of all the goods and services to be supplied under the Blanket Purchase Contract.
- 5.4 Where goods and services of a similar type are to be supplied on a repetitive basis from one or more Vendors either over a period of time in a calendar year or over the course of a season, those goods and services shall be purchased in accordance with the provisions of this By-law applicable to goods and services having a price or value equal to the total estimated cost of all such similar goods and services to be supplied in the whole calendar year or during the course of the entire season as the case may be.
- 5.5 Where goods and services have been procured from a Vendor under this By-law pursuant to an agreement, contract or Purchase Order of any kind (hereinafter called the "original purchase contract") no additional, similar or related goods and services shall be procured from the same Vendor by Direct Purchase or Direct Negotiation, whether as a contract extension, contract renewal or separate purchase, unless:
- 5.5.1 the cumulative total price or value of the additional goods and services and all previously purchased additional goods and services, if any, does not exceed 20 per cent of the total price or value of all goods and services supplied or to be supplied under the original purchase contract; or
 - 5.5.2 new procurement authority is obtained in accordance with this By-law.
- 5.6 Notwithstanding the requirements of 5.5, the Director of Procurement may authorize payments for amendments to the original purchase necessary for work required to address unforeseen circumstances or any final contract payment related to the original purchase contract, if the budget is available.
- 5.7 Notwithstanding anything in this By-law, where any goods are available from a departmental inventory or under a Blanket Purchase Contract which are the same as or are a reasonable substitute for any required

goods, the goods from the inventory or under the Blanket Purchase Contract shall be used unless the purchase of the goods from another source is approved by the Director of Procurement.

- 5.8 Notwithstanding anything in this By-law:
- 5.8.1 where there is no regular meeting of Regional Council scheduled during a period of time that is more than 21 days after the date of the previously scheduled regular Council meeting, the Chief Financial Officer is authorized to make Awards that would otherwise be required to be made by Council pursuant to the provisions of this By-law or any procurement procedures, where the Chief Financial Officer deems the making of the Award reasonably necessary to carry on the business of the Region; and
- 5.8.2 during any periods of time that Council's actions are restricted under section 275 of *the Municipal Act, 2001*, as amended, the Chief Financial Officer is authorized to make Awards that would otherwise be required to be made by Council pursuant to the provisions of this By-law or any procurement procedures, where the Chief Financial Officer deems the making of the Award reasonably necessary to carry on the business of the Region.
- 5.9 Bid Solicitations shall comply with all applicable trade agreements, and shall include clear specifications, evaluation criteria and terms and conditions that can be applied in a fair, transparent and consistent manner.

PART VI - DISPOSAL OF PROPERTY

- 6.1 On an annual basis or at such time as may be prescribed by the Director of Procurement, all goods of the Region which have become surplus to its needs or the needs of the Police Service and that are to be disposed of, shall be listed with reasonable particularity and such lists shall be provided to Procurement.
- 6.2 Subject to 6.5 and any methods of disposal prescribed, surplus goods shall be sold, exchanged or otherwise disposed of by the Director of Procurement or an authorized employee in Procurement, using such methods of disposal and on such terms as are likely to achieve the highest net revenue or benefit or the reduction or avoidance of net cost from the disposition.
- 6.3 Procurement shall ensure that before any goods are disposed of, all Regional departments and the Chief of Police have been advised of availability of the goods and have been given an opportunity to acquire the same. Opportunity to purchase surplus goods may be given to other public agencies in such manner as may be prescribed by procurement procedures.

- 6.4 A report shall be submitted in accordance with the requirements of 6.2 to Regional Council or a Committee thereof summarizing the particulars of the disposition of all surplus goods pursuant to this By-law.
- 6.5 The Director of Procurement, with the approval of the Department Head responsible for the employees concerned, may delegate to an employee or employees not in Procurement, all or part of the responsibility and authority for the disposal of goods under 6.2 and the preparation of the report on the disposition of those goods required under 6.4 on such terms and conditions as may be appropriate including but not limited to:
- 6.5.1 the use of any forms or methods of disposal prescribed under this By-law; and
- 6.5.2 the keeping of records and timely provision of records and information to Procurement.

PART VII - PROHIBITIONS AND COMPLIANCE

- 7.1 All persons involved in the acquisition of goods and services provided for in this By-law shall act in a manner consistent with the requirements and objectives of this By-law.
- 7.2 No procurement of goods and services or any arrangements with respect to the procurement shall be made where quantity or delivery is divided or in any other manner arranged so that the price or value of goods and services to be acquired or the individual estimated value of goods to be disposed is artificially reduced. Without limiting the foregoing, where goods and services of the same kind or type are required in connection with one project, all of those goods and services shall be included in determining the price or value for the purposes of this By-law.
- 7.3 No goods and services shall be Requisitioned under this By-law by any person unless:
- 7.3.1 the goods and services are legitimately required for the purposes of the Region, or for police purposes, or for any other local board or other agency on whose behalf the purchase is being undertaken; and
- 7.3.2 to the best of that person's knowledge and belief, the funds for the purchase of the goods and services are available within an approved budget or the Requisition is expressly made subject to funding approval and, to the extent that they may be required, funds are available from any other local board, municipality or other agency on whose behalf the purchase of goods and services is also being made.

PART VIII - CONFLICT OF INTEREST

- 8.1 No goods and services shall be procured from a member of Regional Council, or an appointed officer, employee of the Region or of the Police

Service or from any member of the Police Service or any spouse (including common law spouse), parent, grandparent, sibling, child, grandchild, niece, nephew, uncle or aunt of a member of Regional Council, or an appointed officer, employee or member, other than those services normally required under terms of employment where that person is an employee of the Region or of the Police Service unless, in addition to compliance with all other provisions of this By-law, the purchase has been approved by the Chief Administrative Officer or in the case of an employee of the Police Service, by the Chief of Police.

- 8.2 No member of Regional Council, or an appointed officer, employee of the Region or of the Police Service, member of the Police Service or any spouse (including common law spouse), parent, grandparent, sibling, child, grandchild, niece, nephew, uncle or aunt of an employee or member shall be permitted to purchase any surplus goods to be disposed of except by successfully bidding on the same at a public auction but in no case if the duties of that member of Regional Council, appointed officer or employee include making decisions regarding the disposal of such goods or activities relating to the conduct of the auction.
- 8.3 Members of Regional Council, appointed officers and employees of the Region or of the Police Service and members of the Police Service shall not knowingly cause or permit anything to be done or communicated to anyone which is likely to cause any potential Vendor or contractor to have an unfair advantage or disadvantage in obtaining a contract for the supply of goods and services to the Region or to the Police Service, or any other municipality, local board or public body involved in the procurement of goods and services either jointly or in co-operation with the Region.
- 8.4 No member of Regional Council, appointed officer, or employee of the Region or of the Police Service or member of the Police Service shall knowingly cause or permit anything to be done which will jeopardize the legal validity or fairness of any procurement of goods and services under this By-law or which is likely to subject the Region or the Police Service, to any claim, demand, action or proceeding as a result of such act or omission.

PART IX - LOBBYING RESTRICTIONS

- 9.1 Lobbying restrictions:
 - 9.1.1 Vendors, their employees, agents, and any others involved in a procurement process provided for in this By-law, shall not, during a Bid Solicitation process or any subsequent award, engage in any form of political or other lobbying whatsoever or seek to influence the outcome of the procurement process or subsequent Award. This restriction extends to all of the employees or appointed officers of the Region or of the Police Service, members of the Police Service and members of Regional Council.

- 9.1.2 The Region may reject any Bid by a Vendor that engages in such lobbying, without further consideration, and may terminate that Vendor's right to continue in the procurement process.
- 9.1.3 During a Bid Solicitation process or any subsequent award, all communications shall be made to the Region's designated official point of contact as specified in the Bid Solicitation. No Vendor or person acting on behalf of a Vendor or group of Vendors, shall contact any member of Regional Council, Chair, Board or an appointed officer, consultant or any employee of the Region or of the Police Service, or member of the Police Service to attempt to seek information or to influence the Award.
- 9.1.4 Members of Regional Council, the Board, appointed officers and employees of the Region or of the Police Service, or members of Police Service, shall refer any inquiries about a Bid Solicitation process to the Director of Procurement.

PART X - NO LOCAL PREFERENCE

- 10.1 In accordance with the Region's Local Preference Procurement Policy and applicable trade agreements, goods and services shall not be afforded preferential treatment under this By-law or in any Bid Solicitation based on location or origin of the goods and services.

PART XI – UNSOLICITED OFFERS

- 11.1 Unsolicited offers received by the Region from a Bidder who has approached the Region to advise the Region of their ability or desire to provide the Region with goods and/or services shall be reviewed by the Director of Procurement for determination as to whether it is in the best interests of the Region to initiate a procurement process as set out in the By-law.

PART XII – OFFICIAL POINT OF CONTACT AND COMMUNICATIONS

- 12.1 An official point of contact shall be named in all Bid Solicitations, to respond to all communications in respect of the Bid Solicitation from the time of issuance, during the competitive process, and up to and including the announcement of Award. The official point of contact shall be the employee in Procurement indicated in the Bid Solicitation.
- 12.1.1 Communications for the purposes of 12.1 are communications between a Vendor, its employees and agents, the broader Vendor community, and members of Regional Council, Board, appointed officers and employees of the Region or of the Police Service, or members of the Police Service as they relate to the particular Bid Solicitation.
- 12.1.2 A Bid Solicitation may provide for the disqualification of any Vendor for failure to limit communications to the official point of contact.

PART XIII –TIED BIDS

- 13.1 In the case of two Tied Bids, the successful Vendor will be determined by a coin toss, conducted by the Director of Procurement or designate, in accordance with Procurement procedures. The award shall then be made to the winner of the coin toss. In the event that there are three or more Tied Bids, the Director of Procurement or designate, in the presence of Regional staff, shall conduct a lottery draw. The Award shall then be made to the winner of the lottery.

PART XIV – NO COST PROCUREMENT

- 14.1 A “no cost” procurement is a procurement where the Region will not bear any costs. These types of procurements include:
- 14.1.1 revenue generating opportunities, and/or
 - 14.1.2 cost pass through to a third party.
- 14.2 “No cost” procurements shall be acquired in the same manner and using the same procurement methods and corresponding approval requirements as procurements that have a cost to the Region, depending on the value of the no-cost procurement.

PART XV – VENDOR DEBRIEFINGS, DISPUTES

- 15.1 All requests for a formal or informal Vendor debriefing to obtain feedback on why a Bid was not successful must be received by the Region in writing and directed to the Director of Procurement. A request for a Vendor debriefing will not alter an Award decision.
- 15.2 All Vendor disputes, whether addressed to councillors or employees, shall be referred to the Director of Procurement for resolution, or as may otherwise be required in accordance with any applicable procurement policy or procedure. Objections to a recommendation for Award must be in writing. The Director of Procurement shall review the objection and, where the Award has not already been made, determine, in consultation with the Region’s Legal Services where necessary, whether the Award should proceed. In such circumstances, the Director of Procurement or Chief Financial Officer may direct that the Award be made by Regional Council. In such case, the Director of Procurement and the Department Head on whose behalf the Bid Solicitation was issued and the Regional Solicitor shall report to Regional Council with respect to the recommendations for Award. The Director of Procurement or designate shall inform the Vendor of his/her right to make a deputation and shall advise the Vendor to contact the Regional Clerk’s Office for further information on the deputation process.

PART XVI - AWARDS THAT REQUIRE COUNCIL APPROVAL

- 16.1 Notwithstanding anything in this By-law, Council or Board approval, as applicable, of an Award is required:
 - 16.1.1 where indicated pursuant to Schedule “B”;
 - 16.1.2 where there is an Irregular Result;
 - 16.1.3 at the discretion of the Director of Procurement or Chief Financial Officer/Deputy Chief of Police.

PART XVII- PROCUREMENT ACTIVITY REPORTING

- 17.1 On a regular basis, the Director of Procurement shall report to Regional Council providing a summary of procurement activities. The report may include, but is not limited to, information on the following activities:
 - 17.1.1 contract Awards;
 - 17.1.2 disposal of surplus goods and equipment;
 - 17.1.3 emergency procurements;
 - 17.1.4 Awards during Regional Council recesses;
 - 17.1.5 non-compliance with this By-law;
 - 17.1.6 Awards based on unforeseen circumstances; and
 - 17.1.7 final contract payments related to the original purchase contract.

PART XVIII - GENERAL

- 18.1 Despite any other provision of this By-law, with respect to the procurement of goods and services required for police purposes which are to be supplied to the Board or with respect to the administration of such procurements, references to the Chief of Police shall be read instead as references to the Board’s Executive Director, and the Executive Director and not the Chief of Police shall exercise all such authorities in relation to such procurements.
- 18.2 In interpreting this By-law a reference to the singular number shall be deemed to refer to the plural and vice versa, as the context may require.
- 18.3 Schedules “A” and “B” attached hereto shall form part of this By-law.
- 18.4 This By-law may be referred to as the “Region of Peel Procurement By-law, 2018”.
- 18.5 If any section or sections of this By-law or parts thereof are found by any adjudicator of competent jurisdiction to be invalid or beyond the power of

Council to enact, such section or sections or parts thereof shall be deemed to be severable and all other section or part of the By-law shall be deemed to be separate and independent there from and shall continue in full force and effect unless and until similarly found invalid or beyond the power of Council to enact.

- 18.6 By-law 113-2013, and any amendments, shall be repealed effective on the coming into force and effect of this By-law.
- 18.7 This By-law takes effect on the 1st day of July, 2018.

READ THREE TIMES AND PASSED IN OPEN COUNCIL this 10th day of May, 2018.

Regional Clerk

Regional Chair

SCHEDULE "A" - EXCEPTIONS

This Schedule to the Procurement By-law identifies exemptions to the requirement that all procurements be undertaken pursuant to a procurement method outlined in Part V of this By-law.

Procurement staff must be consulted prior to embarking on any procurement outlined within this Schedule.

All agreements or contracts outlining any terms and conditions pursuant to a procurement under this Schedule shall be executed by the Director of Procurement or authorized signing officers as outlined in the Region's Document Execution By-law 32-2017, as amended from time to time .

Where there is potential for a competitive procurement process, Procurement staff shall recommend and assist with a procurement method outlined in Part V of this By-law.

The procurement and reporting methods described in this By-law do not apply to the following items, which shall be procured in accordance with any applicable Regional policies and procedures:

1. Petty cash
2. Expenditures for Training and Education including:
 - 2.1 Accommodation including meeting rooms and set-up.
 - 2.2 Catering and catered functions.
 - 2.3 Conferences, conventions, courses, workshops and seminars.
 - 2.4 Magazines, books and periodicals.
 - 2.5 Memberships in professional and vocational associations.
 - 2.6 Training.
 - 2.7 Region/Peel Police hosted conferences.
3. Refundable expenses including:
 - 3.1 Travel, meals, accommodation and any related expenses.
4. Employer's General Expenses including:
 - 4.1 Advertising
 - 4.2 Contracts with Federal, Provincial or Municipal governments, Agencies, Boards, Commissions, Authorities, Utilities, and Railways including but not limited to requirements for goods and services incidental to an approved capital project and/or maintenance.
 - 4.3 Credit rating agencies.
 - 4.4 Licenses (e.g., vehicle, elevator, radio, firearm, etc.), certificates and other approvals required.
 - 4.5 Postage.
 - 4.6 Professional association surveys.
 - 4.7 Promotional display expenses.
 - 4.8 Regional charges to and from Area Municipalities.
 - 4.9 Short-term car/vehicle rentals.

- 4.10 Toll road payments.
5. Professional and Special Services including:
 - 5.1 Accommodations, payments, fees provided to individuals, cooperatives, corporations and governments under Regional Council approved Programs including accommodation provided under Rent Supplement Agreements.
 - 5.2 Insurance coverage and bonds when purchased through the Region's insurance broker of record.
 - 5.3 Legal counsel provided under the direction of the Region's insurance broker of record or to represent the Region for third party insurable claims as well as the purchase of any goods or services in the settlement of any claims.
 - 5.4 Legal Services provided in support of members under an agreement between the Board and an association of members of the Police Service and Forensic Accounting Services required for Police operational purposes.
 - 5.5 Professional and skilled services provided to individuals as part of approved programs of the Region, including but not limited to: medical services, dental services, laboratory services, home care services, counselling services, interpreter and translation services, day care/child care, music, entertainment, physiotherapy, podiatry, hairdressing, horticulture and skilled healthcare services.
 - 5.6 Provision of Employee and Member Assistance Programs.
 - 5.7 Professional services provided to the Board in support of collective agreement negotiations, external legal services and consulting services, provided that same are funded from Board allocations for such services.
 - 5.8 Other special fees and services including but not limited to witness fees, arbitrators, mediators, court reporters, investigators and other like services.
6. Utility charges including:
 - 6.1 Basic telephone service
 - 6.2 Cable television service
 - 6.3 Electricity
 - 6.4 Natural Gas
 - 6.5 Water
7. Real Property including lease, rent, purchase, sale, land, buildings, leasehold interest, easements, encroachments, appraisals and payment of real estate commissions.
8. Payments required to be paid by the Region under statutory authority.
9. Subject to the provisions of the policy governing Front End Financing Agreements and Developer Reimbursements approved by Regional Council on October 30, 2003 as same may be amended from time to time (the "Policy"), works located on private property being developed, provided that the construction of the works at the expense of the Region has been approved by Regional Council in the Capital Budget for the year in which construction commences or a preceding year. This exemption is not applicable to works acquired by the Region, which are required or permitted by the Region to be the subject of a front end financing agreement.

SCHEDULE "B" - PROCUREMENT APPROVAL AUTHORITIES UNDER PART V

Method of Procurement	Dollar Range	Procurement Authority
Direct Purchase	Up to \$10,000	Any employee authorized by the Director of Procurement
Informal Request For Quotation	Greater than \$10,000 to \$25,000	Any employee authorized by the Director of Procurement including employees under Clause 4.2
Request for Quotation	Greater than \$25,000 to \$100,000	Manager of Procurement
Request for Tender	Greater than \$100,000 up to \$500,000	Director of Procurement
	Greater than \$500,000	Chief Financial Officer/ Deputy Chief of Police
Request for Proposal	Greater than \$10,000 to \$500,000	Director of Procurement
	Greater than \$500,000	Chief Financial Officer/ Deputy Chief of Police
Direct Negotiation	Greater than \$10,000 to \$100,000	Director of Procurement
	Greater than \$100,000 to \$250,000	Chief Financial Officer/ Deputy Chief of Police
	Greater than \$250,000	Regional Council/Police Services Board

**OTHER AWARDS REQUIRING COUNCIL OR BOARD APPROVAL
PROCUREMENT APPROVAL AUTHORITIES UNDER PART XVI**

Method of Procurement	Dollar Range	Procurement Authority
All procurement methods resulting in an Irregular Result (in accordance with s. 16.1.2)	All Dollar Values	Regional Council/Police Services Board
All procurement methods when directed by the Director of Procurement or the Chief Financial Officer/Deputy Chief of Police (in accordance with s. 16.1.3)	All Dollar Values	Regional Council/Police Services Board

**ADDITIONAL MATERIALS
DISTRIBUTED AT MEETING**

PEEL POVERTY REDUCTION STRATEGY 2018-2028

May 10, 2018 – Regional Council

Doug Kwan, Co-Executive Director, Mississauga Community
Legal Services

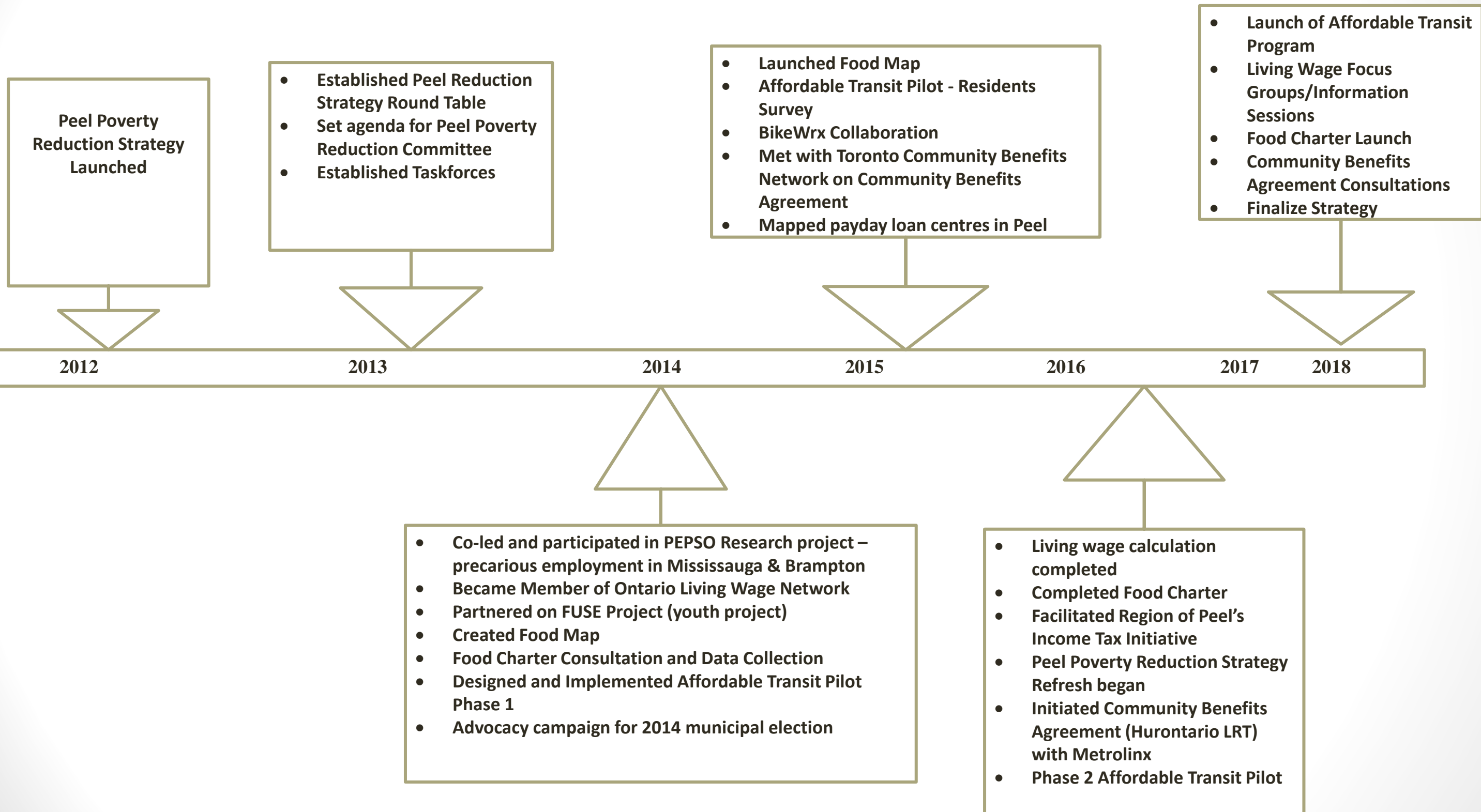
Doris Cooper, Resident, Member, Mississauga Lakeshore Council
for Seniors



Who we are

- ACORN Peel
- Bramalea Community Health Centre
- Building up our Neighborhood
- Boys & Girls Club of Peel
- Caledon Community Services
- Canadian Mental Health Association
- Catholic Family Services of Peel
- City of Brampton
- City of Mississauga
- Community Environment Alliance
- Community Foundation of Mississauga
- Councillor Medeiros
- Diocese of Toronto (Anglican)
- Dufferin-Peel Catholic District School Board
- EcoSource
- Eden Community Food Bank
- Erin Mills Youth Centre
- Family Services of Peel
- Food Secure Communities
- Good Food Brampton
- Habitat for Humanity GTA
- Karma Grow
- Knights Table
- Mississauga Community Legal services
- Mississauga Parent Child Resources Centre
- MP Sven Spengemann
- North Peel & Dufferin Community Legal Services
- Ontario Disability Support Program Advisory Group
- Our Place Peel
- Peel Agricultural Advisory Working Group
- Peel Alliance to End Homelessness
- Peel Children's Aid Society
- Peel District School Board
- Peel District Labour Council
- Peel Newcomer Strategy Group
- Peel Poverty Action Group
- Peel Public Health
- Peel Region Group - Sierra Club Canada
- Punjabi Community Health Services
- Regional Diversity Roundtable
- Region of Peel
- Residents
- Riverwood Conservancy
- Sai Dham Food Bank
- Seva Food Bank
- Social Planning Council of Peel
- Supportive Housing in Peel
- The Mississauga Fruit Tree
- Tough Times Newspaper
- Town of Caledon
- United Way Greater Toronto
- Various residents
- Vita Centre

Key Milestones



Vision & Mission

Vision: The Peel Region is a livable community for all individuals and families.

Mission: To create a Peel community where everyone works together to build a poverty free future.

Why is this work important to us?

- Poverty is complex and continues to impact many Peel residents.
- In 2016, 13% or 175,980 people experienced poverty in Brampton, Caledon and Mississauga.
- For racialized (visible minority) communities the percentage was 16%.

Our Bold Statement

“Access to safe, affordable, and accessible housing; access to affordable and accessible transportation; access to sufficient, affordable, and nutritious food; and access to health care and education are basic human rights. We acknowledge that systemic barriers and discrimination can cause marginalized, racialized, immigrant and newcomer communities to be disproportionately affected by poverty. We must work together as a community if poverty is to be eliminated in Peel.”

Refreshed Strategy – Three Priority Areas

- **Income Security**
- **Economic Opportunity**
- **Wellbeing and Social Inclusion:**
 - ❖ Safe, affordable and accessible housing
 - ❖ Safe, affordable, flexible childcare
 - ❖ Affordable, accessible and connected transportation
 - ❖ Physical, social and economic access to sufficient, safe and nutritious food
 - ❖ Integrated programs, services and supports that meet the needs of Peel residents

Three Priority Areas & Goals

1. Income Security

Goal: Equitable and inclusive access to income that results in adequate income security for Peel residents.

2. Economic Opportunity

Goals:

- Stable, non-precarious employment opportunities.
- Reduced systemic barriers, including inequitable access to stable non-precarious employment and good quality education for marginalized and equity seeking groups.

3. Wellbeing and Social Inclusion

Goal: Equitable and inclusive access to essential supports and services that meet the needs of Peel residents and their human rights.

Next Steps

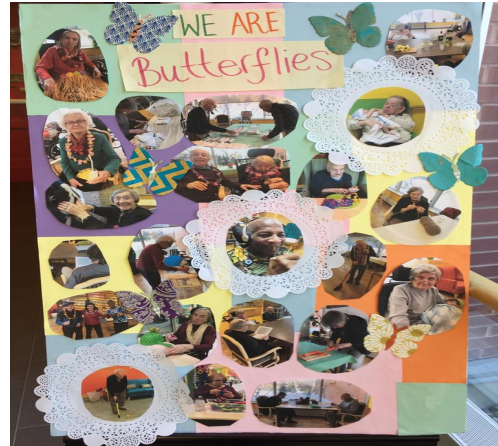
- ❑ Present the Strategy to the Cities of Brampton, Mississauga, and Town of Caledon Councils.
- ❑ Launch the refreshed Strategy at the September 2018 Tamarack Institute's Cities Reducing Poverty Eastern Summit, to be held in Peel.
- ❑ Complete implementation plan
- ❑ Provide ongoing progress updates to Council and community.

In Closing

Reducing poverty requires all of us to play a role.

Thank you Regional Council for your support.

The Butterfly Household Model of Care



David Sheard (Dr)
Founder, Dementia Care Matters
Visiting Senior Fellow, University of Surrey UK

The Butterfly Household Model of Care

**Malton Village, Redstone House -
Autumn Leaves & Paper Kite
*Celebrating its accreditation as a
Level 1 Butterfly Home –
the 6th in Canada***





Merevale House Residential Home, Atherstone, UK

The first Butterfly Home



Copper Sky Lodge, CICL, Alberta, Canada



Deerhurst Care Home, Brunelcare, Bristol, UK



Dunkirk Memorial House, The Royal British Legion, Taunton, UK



Landermeads Care Home, Nottingham, UK



Langham Court, Huntingdon House, Hindhead, UK



Moorehall Lodge Ardee, Moorehall Living, Ireland



7.3-12

Wisteria House Dementia Care, Stoke, Plymouth, UK



Wren Hall Nursing Home, Nottingham, UK



Sefton Hall, Southern Healthcare, Devon, UK



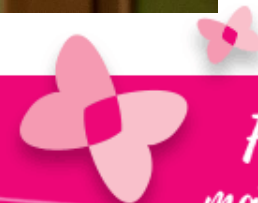
Galanos House, The Royal British Legion, Southam, UK



7.3-16
Mountain View, Aged Care Plus Centre,
The Salvation Army, Narrabundah, Australia



Villa Marie, Covenant Care, Red Deer, Canada



Barford Court, Royal Masonic Benevolent Institution, Hove, UK



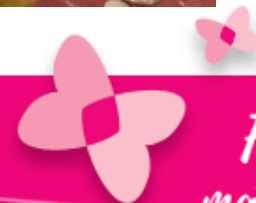
The Cairns Aged Care Plus Centre, The Salvation Army, Chapel Hill, Australia



Willow Park, Intercare, Calgary, Canada



Fairfield Nursing Home, Co. Cork, Ireland



7.3-22
Cleeve Court, Bath Community Resource Centre,
Bath, UK



Barunga Village, Port Broughton, South Australia

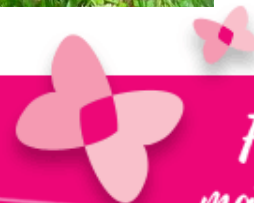


Haviland House, Guildcare, Goring-by-Sea, UK



7.3-25

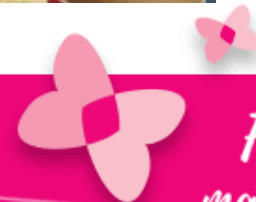
Coombe House, Liskeard, Cornwall, UK



7.3-26
Connaught Court, Royal Masonic Benevolent
Institution, York, UK



Saint Joseph's Shankill, Co Dublin, Ireland



7.3-28
The Tithebarn,

Royal Masonic Benevolent Institution, Liverpool, UK



7.3-29

Villa Marie, Covenant Care, Red Deer, Canada



Coombe House, Liskeard, Cornwall, UK



Villa Marie, Covenant Care, Red Deer, Canada



Copper Sky Lodge, CICL, Alberta, Canada



The Royal Star & Garter, Surbiton, UK



Wisteria House Dementia Care, Stoke, Plymouth, UK

7.3-34

Oakdale Manor, Blackwood, Wales, UK



Manor Park Care Home, Weston Super Mare, UK



Saint Joseph's Shankill, Co Dublin, Ireland



Landermeads Care Home, Nottingham, UK

7.3-37

Barunga Village, Port Broughton, South Australia



Legacy Lodge, CICL, Alberta, Canada



Copper Sky Lodge, CICAL, Alberta, Canada



Youell Court, The Salvation Army, Coventry, UK



Coombe House, Liskeard, Cornwall, UK



The Royal Star & Garter, Solihull, UK



Wisteria House Dementia Care, Stoke, Plymouth, UK



Galanos House, The Royal British Legion, Southam, UK



Galanos House, The Royal British Legion, Southam, UK



Landermeads Care Home, Nottingham, UK



The Royal Star & Garter, Surbiton, UK



Fairfield Nursing Home, Co. Cork, Ireland



*"Life is not measured by the number
of breaths we take,
But by the moments that take
our breath away"*

Galanos House, The Royal British Legion, Southam, UK



The Royal Star & Garter, Surbiton, UK



Landermeads Care Home, Nottingham, UK



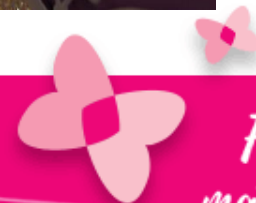
Wisteria House Dementia Care, Stoke, Plymouth, UK



Landermeads Care Home, Nottingham, UK



Villa Marie, Covenant Care, Red Deer, Canada



Wisteria House Dementia Care, Stoke, Plymouth, UK



The Royal Star & Garter, Surbiton, UK



‘We are family, we need our home.
We work together, or together we will fail.
Home is where we started.
Home is where the heart is.



“Coming Home”
- Alan Stewart

Baseline Audit – November 2016

Summary Scores

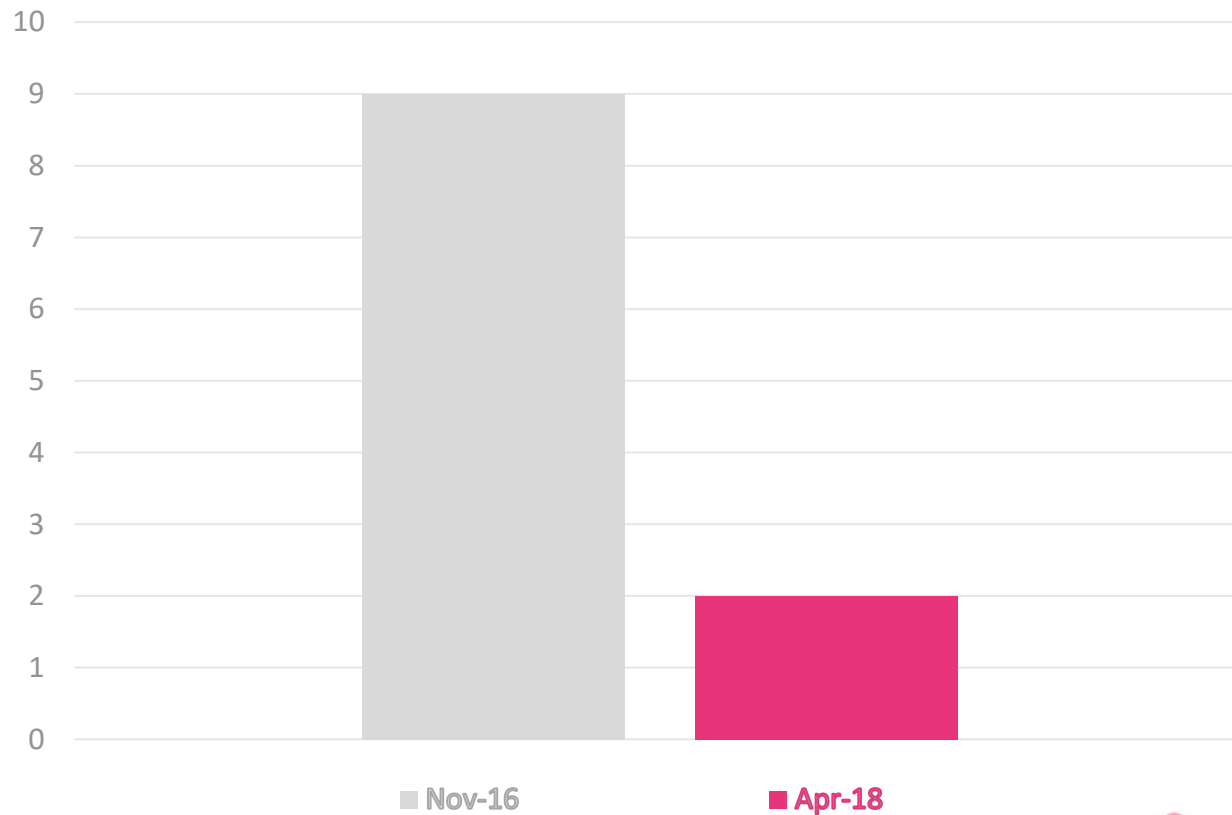
Period	Positive Social	Positive Care	Neutral	Negative Protective	Negative Restrictive
One	0	0	23	1	0
Two	0	0	24	0	0
Three	0	0	12	0	0
TOTAL	0	0	59	1	0

Final Audit – April 2018

Summary Scores

Period	Positive Social	Positive Care	Neutral	Negative Protective	Negative Restrictive
One	7	4	11	2	0
Two	8	0	4	0	0
Three	0	10	2	0	0
Four	9	0	3	0	0
Five	3	0	3	0	0
TOTAL	27	14	23	2	0

From Level 9 to Level 2 in 18 Months



Final Audit – Positives

- Huge amounts of love, kindness and genuine regard for people in all interactions.
- Passionate leadership team in households daily modelling.

Final Audit – Positives

- 98% of day in ‘neutral’ care November 2016 to 62% of day experiences in April 2018.
- Environmental transformation of the house.
- Little to improve in this home which has achieved 24 out of the 30 points on the ‘Look’ checklist.

Final Audit – Positives

- Life story corner window boxes outside rooms very individual, creative and detailed.
- Outstanding use of a range of dolls including those of cultural background.

Final Audit – Positives

- Good mix of different opportunities to occupy people built into the natural flow of the day.
- Strong evidence of later stage dementia specialist skills in Paper Kite House.

Final Audit – Positives

- Excellent use of items out on the tables to create moments for people.
- Sensitive attention to spiritual needs in Autumn Leaves.

Final Audit – Positives

- Relative eager to tell how much she had valued Butterfly approach given her mother in her final year.

‘Matched’ Living

- The team has done well to create a very distinct feel to the two houses.

Final Audit – Areas of Development

Culture of Care

- The whole team need to be vigilant in ensuring that the task focus doesn't creep back.
- A housekeeping worker came into the room with a huge, noisy and very institutional floor cleaning machine.
- Visiting contractors need to be reminded they are visiting someone's home.



Final Audit – Areas of Development

The ‘Look’

- The team can still possibly work more on using their own ‘look’ to create moments.
- Activity belts are all a standard beige colour and the team felt that the pockets were too small.
- there didn’t appear to be a shaded area in the garden.

Final Audit – Areas of Development

Mealtimes

- People working in the home do not appear to share the same food which is a fundamental element.

Activity and Occupation

- Further training for the team in really maximising playful interactions.
- The team didn't draw enough from their own lives and stories during the day.

Butterfly Homes – Summary of Evidence

- **Occupancy** Care Home Sector Norm 85% – 92%
Butterfly Homes 98% - 100%
- **Waiting Lists** 10 to 50 people per Butterfly Home
- **Staff Turnover** Care Home Norm 40% - 70% per year
Butterfly Homes less than 20% per year
- **Boredom Levels** Care Home Sector Norm 70%
Butterfly Homes average less than 20%

Butterfly Homes – Summary of Evidence

- **Falls** Butterfly Homes reduced incidence by 43%
- **‘Behaviours’** Butterfly Homes reduced incidence by 58%
- **Positive Care** Increased evidence by 40% - 70%
- **Weight Gain** Increased evidence by 40%

Butterfly Homes – Summary of Evidence

- **Anti-psychotic Use** Care Home Sector Norm 40% - 80%
Butterfly Homes less than 10% usage
- **Sedatives** Reduced usage from 77 occasions per month to zero % usage
- **Life Expectancy** Increased in Butterfly Homes x three
- **Sustainability** 90% of Butterfly Homes maintaining Level of care over 4 years

*“This is the best building in
the province.”*

- Woman living in Redstone
House

“They are wonderful – so caring and loving.

I saw a difference in everyone.

I saw people coming out of their shells.

After I visit, I could always go and relax.

I knew my mother wouldn’t die alone.”

- Daughter of woman who has recently died

“Families are noticing changes and are responding positively.”

- Administrator

“The whole team show huge amounts of love, kindness and genuine regard for people in all their interactions”

- Sally Knocker

“There is a real sense of a passionate leadership team who are out and about in the households on a daily basis and modelling the approach – ‘walking the walk, not just talking the talk’”

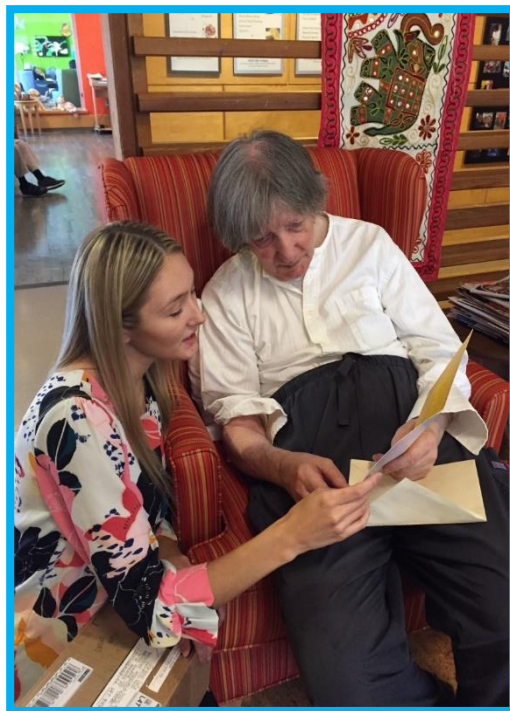
- Sally Knocker

Culture Change in Dementia Care =

People working sitting down **MORE**

People living with a dementia sitting down

LESS







7.3-81









7.3-85

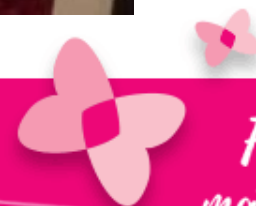




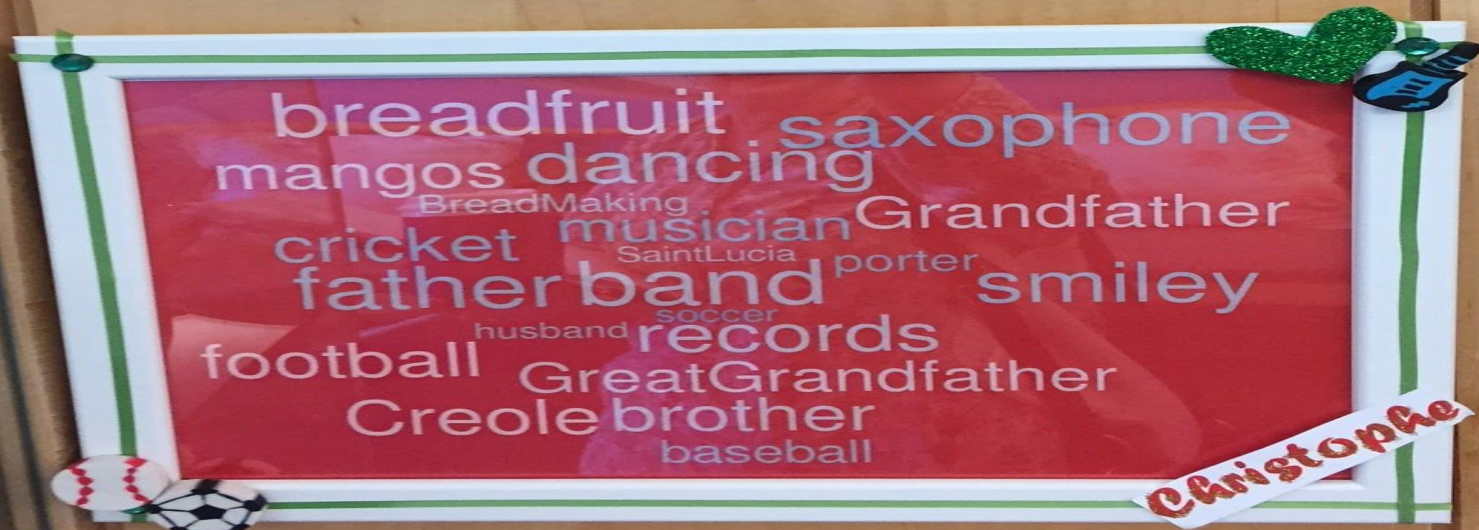












Christopae



7.3-93



dementia
care
matters®



*Feelings
matter most*

7.3-94



dementia
care
matters®



*Feelings
matter most*



7.3-96



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*Feelings
matter most*



7.3-98



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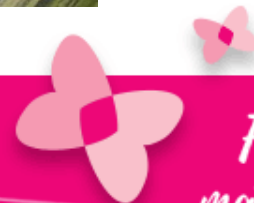


*Feelings
matter most*

7.3-99









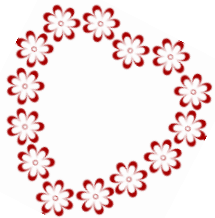








Putting 'BEING LOVING' at the centre of everything we do



YES
YOU
ARE!

