

2025 Budget Presentation

Conservation Halton

December 5, 2024

STRATEGIC PLAN

momentum

GREEN • RESILIENT • CONNECTED



**NATURAL HAZARDS
AND WATER**



**SCIENCE, CONSERVATION
AND RESTORATION**



**EDUCATION,
EMPOWERMENT AND
ENGAGEMENT**



NATURE AND PARKS



**ORGANIZATIONAL
SUSTAINABILITY**



**DIGITAL TRANSFORMATION
AND INNOVATION**



**PEOPLE
AND TALENT**

2025 PRIORITIES & EXTERNAL DRIVERS

Infrastructure

Infrastructure expansion, improvements & state of good repair



Risk Management

Flood hazard mapping & land management (invasive species, passive recreation areas)



Sustainable Growth

Increasing service levels and investment in capital assets to address growth related pressures



Science-Driven Decision Making

Using watershed data and analysis to prioritize growth areas and ensure sustainable development



2025 BUDGET OVERVIEW

Total 2025 Budget

\$65.3M budget
30% increase over 2024



Base Municipal Funding Increase

Increase of \$441K or 3.75%
Total MCVA funding 19% of overall budget



Peel Region Funding

Specific increase of 2.68% or \$15K



Capital Assets

Continued investment in capital assets via
State of Good Repair (SOGR) levy



Conservation Areas

Budgeted operating surplus through
self-generated revenues \$1.2M



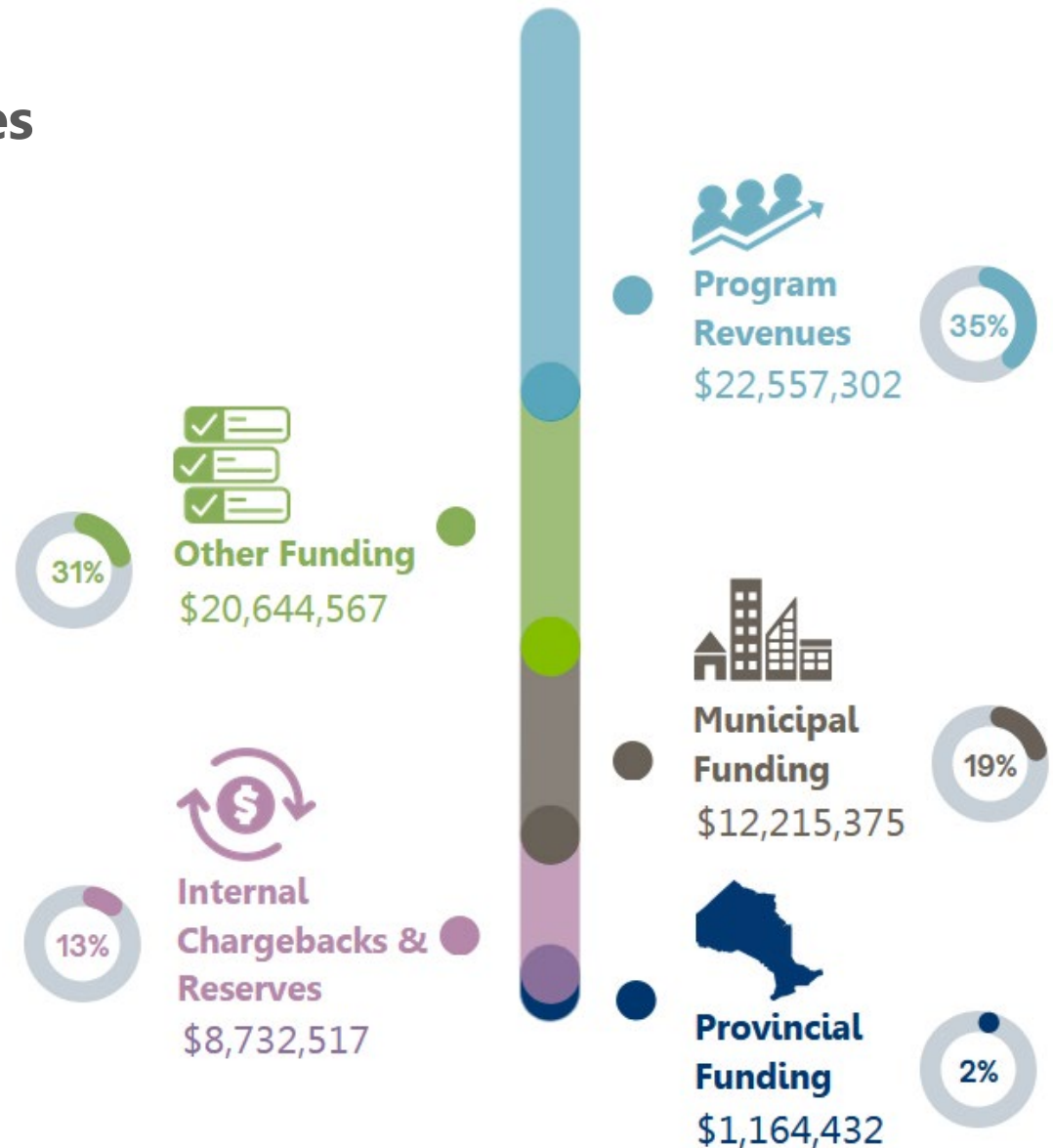
2025 BUDGET FUNDING SOURCES

Budget Funding Sources

Total Budget of \$65.3M

Operating \$42.8M

Capital \$22.5M



2025 BUDGET SUMMARY

Budget Summary	2025 Budget	2024 Budget	Increase / (Decrease)
Revenue			
Program Revenue	\$ 22,577,302	\$ 20,687,260	\$ 1,890,042
Municipal Funding	12,215,375	11,774,197	441,178
Grants, Other Funding & Other Municipal Funding	20,644,567	9,487,756	11,156,811
Internal Chargeback Recoveries	3,491,189	3,342,554	148,636
Transfers from Reserves	5,241,328	3,977,827	1,263,501
Provincial Funding	1,164,432	920,820	243,612
Total Revenue	\$ 65,334,193	\$ 50,190,414	\$ 15,143,779
Expenses			
Corporate Administration & Operations	\$ 7,321,461	\$ 7,084,698	\$ 236,763
Natural Hazards & Watershed Management	8,059,173	7,761,069	298,104
Permitting & Planning	5,164,831	5,025,549	139,282
Conservation Lands			
Land Management	1,842,608	1,784,859	57,749
Parks & Recreation	17,910,056	16,360,173	1,549,883
Debt Financing	662,665	631,576	31,089
Transfers to Reserves	1,863,431	1,898,763	(35,332)
Capital	22,509,968	9,643,727	12,866,241
Total Expenses	\$ 65,334,193	\$ 50,190,414	\$ 15,143,779
	\$ -	\$ -	\$ -

2025 BASE MUNICIPAL APPORTIONMENT

Municipality:	2025 MCVA Apportionment (%)	2025 Budget MCVA Apportioned Funding (\$)	2024 MCVA Apportionment (%)	2024 Budget Apportioned Funding (\$)	Increase (%)
Halton Region	87.99%	\$10,748,308	87.9309%	\$10,353,158	3.82%
City of Hamilton	7.21%	880,729	7.2191%	\$849,991	3.62%
Peel Region	4.58%	559,464	4.6278%	\$544,886	2.68%
Township of Puslinch	0.22%	26,874	0.2222%	\$26,162	2.72%
	100%	\$12,215,375	100%	\$11,774,197	3.75%

Funding by Conservation Authorities Act Programs and Services Categories:	2025	Peel Region Apportioned	2024
Category 1	\$11,750,074	\$538,153	\$11,302,815
Category 2	465,301	21,311	471,382
Category 3	-	-	-
Total	\$12,215,375	\$559,464	\$11,774,197

2025 MUNICIPAL FUNDING INCREASE

Funding Drivers	Increase	Change
2024 Base Municipal Funding	\$ 11,774,197	
Compensation, inflationary increases offset by other funding and efficiencies	334,689	
State of Good Repair Levy increase	67,400	
Increase in Debt Financing charges	31,089	
Municipal Capital Funding increase	8,000	
Base Funding Increase	441,178	3.75%
2025 Base Municipal Funding	\$ 12,215,375	

2025 BUDGET – CA ACT P&S INVENTORY

	Key Service Areas	Total Expenses (\$)	Program Revenue	Provincial Funding	Other	Internal Chargeback Recoveries	Reserve Funding	MCVA Municipal Funding	Total Revenues (\$)
CAT 1	Natural Hazards & Watershed Management	9,727,129	2%	11%	28%	9%	9%	41%	100%
	Permitting & Planning	5,841,831	59%	0%	21%	1%	0%	19%	100%
	Conservation Lands - Forestry & Land Management	3,420,910	2%	4%	39%	12%	2%	41%	100%
	Conservation Lands - Parks & Recreation	1,491,443	100%	0%	0%	0%	0%	0%	100%
	Corporate Administration & Operations	7,743,250	3%	0%	0%	21%	8%	67%	100%
	Total Category 1	28,224,563	5,857,180	1,164,432	4,904,047	3,017,952	1,530,878	11,750,074	28,224,563
CAT 2	Natural Hazards & Watershed Management	176,672	5%	0%	9%	17%	15%	54%	100%
	Conservation Lands - Education & Awareness	2,315,164	79%	0%	4%	0%	1%	16%	100%
	Total Category 2	2,491,836	1,839,788	-	100,900	34,847	51,000	465,301	2,491,836
CAT 3	Natural Hazards & Watershed Management	415,516	4%	0%	69%	27%	1%	0%	100%
	Conservation Lands - Forestry & Land Management	17,587,542	0%	0%	94%	5%	1%	0%	100%
	Conservation Lands - Parks & Recreation	16,341,737	82%	0%	0%	0%	18%	0%	100%
	Corporate Administration & Operations	273,000	0%	0%	0%	100%	0%	0%	100%
	Total Category 3	34,617,794	14,880,333	-	16,076,620	438,391	3,222,450	-	34,617,794
	Total Programs and Services	65,334,193	22,577,301	1,164,432	21,081,567	3,491,190	4,804,328	12,215,375	65,334,193

Programs and Services – CATEGORY 1	2025	2024
Percent of total budget	43%*	58%
Percent of base municipal levy	96%	96%
Percent funded by self-generated revenue, grants, internal chargeback recoveries and reserves	58%	61%

*Decrease in year due to DCR project costs

2025 BUDGET – CAPITAL PROJECTS

Capital Projects		2025 Budget	2024 Budget	Increase / (Decrease)
WMSS	Emerald Ash Borer	\$ 794,000	\$ 834,000	\$ (40,000)
	Flood Hazard Mapping	677,000	649,000	28,000
	Dams & Channels SOGR Maintenance	1,088,000	621,000	467,000
	Flood Forecasting & Warning Program*	35,000	35,000	-
	Watershed Strategies & Climate Change	-	80,000	(80,000)
	Fleet Management	255,500	224,921	30,579
	Other Projects	150,000	300,000	(150,000)
	Facilities Infrastructure			
	Administration Office & Field Office SOGR	219,468	172,000	47,468
	Central Works Operations Centre	-	2,000,000	(2,000,000)
	Digital Transformation			
IT Infrastructure	218,000	60,000	158,000	
Total WMSS	3,436,968	4,975,921	(1,538,953)	
Parks	Facility, Infrastructure & Ski Hill	3,670,000	2,668,000	1,002,000
	Fleet Replacement	265,500	252,306	13,194
	Developer Contribution Reserve Projects			
	Kelso/Glen Eden Revitalization	5,800,000	185,000	5,615,000
	Crawford Lake Interpretive & Education Centre	9,337,500	362,500	8,975,000
	Crawford Lake Boardwalk	-	1,200,000	(1,200,000)
Total Parks	19,073,000	4,667,806	14,405,194	
Total Capital	\$ 22,509,968	\$ 9,643,727	\$ 12,866,241	

*Carryforward balances to be utilized in 2025

Conservation Halton (CH) 2025 Budget Summary

Peel's Portion, \$000

Funding Source	2024* Approved Budget	2025 Budget	Budget Variance 2024 vs. 2025	
			\$	%
Operating (General Levy) Category 1: Mandatory	\$516	\$531	\$15	2.9%
Operating (General Levy) Category 2: Non-Mandatory	\$22	\$21	(\$1)	(0.5%)
Capital (Special Levy) Category 1: Mandatory	\$7	\$7	Nil	Nil
Capital (Special Levy) Category 2: Non-Mandatory	-	-	-	-
TOTAL	\$545	\$559	\$14	2.6%

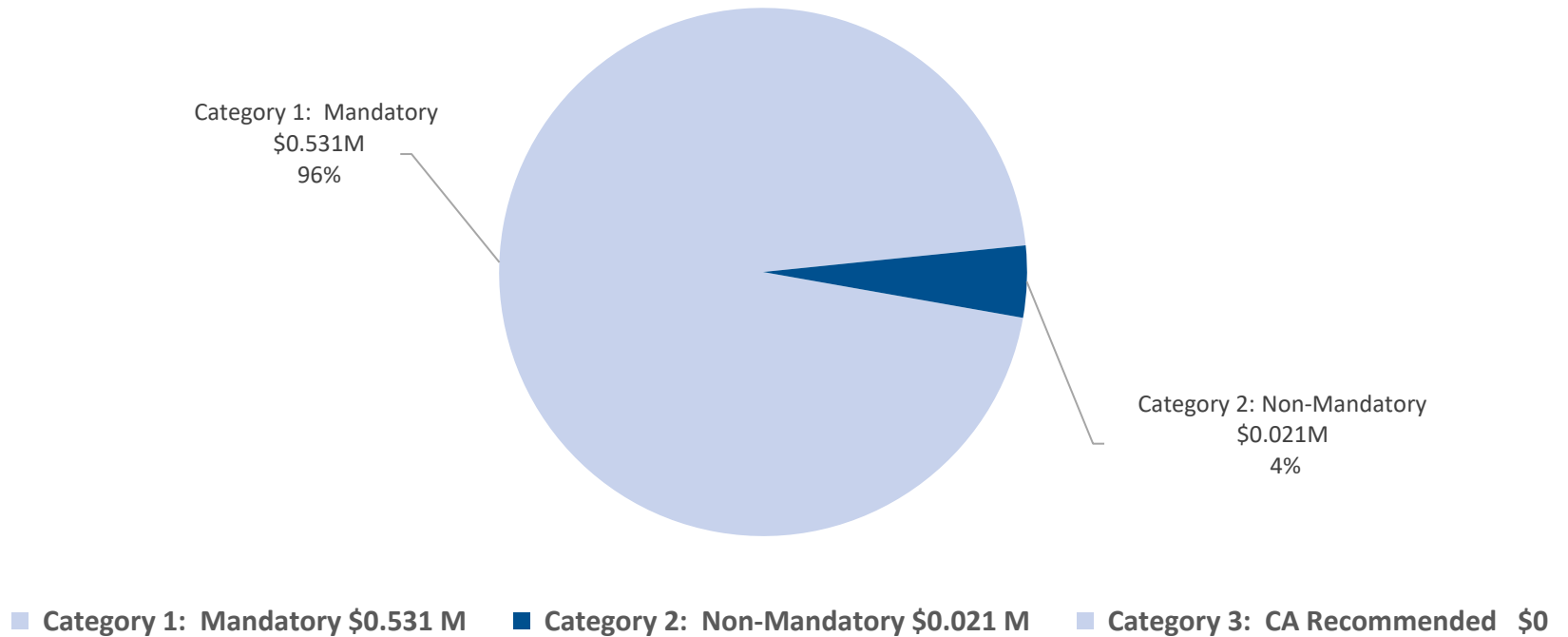
*The 2024 Approved Budget has been identified as Categories 1 & 2 for comparison purposes

Category 3: CA determined Programs & Services were not identified

Note: Numbers may not add up due to rounding

\$0.552 M Category 1 and 2 Impacts

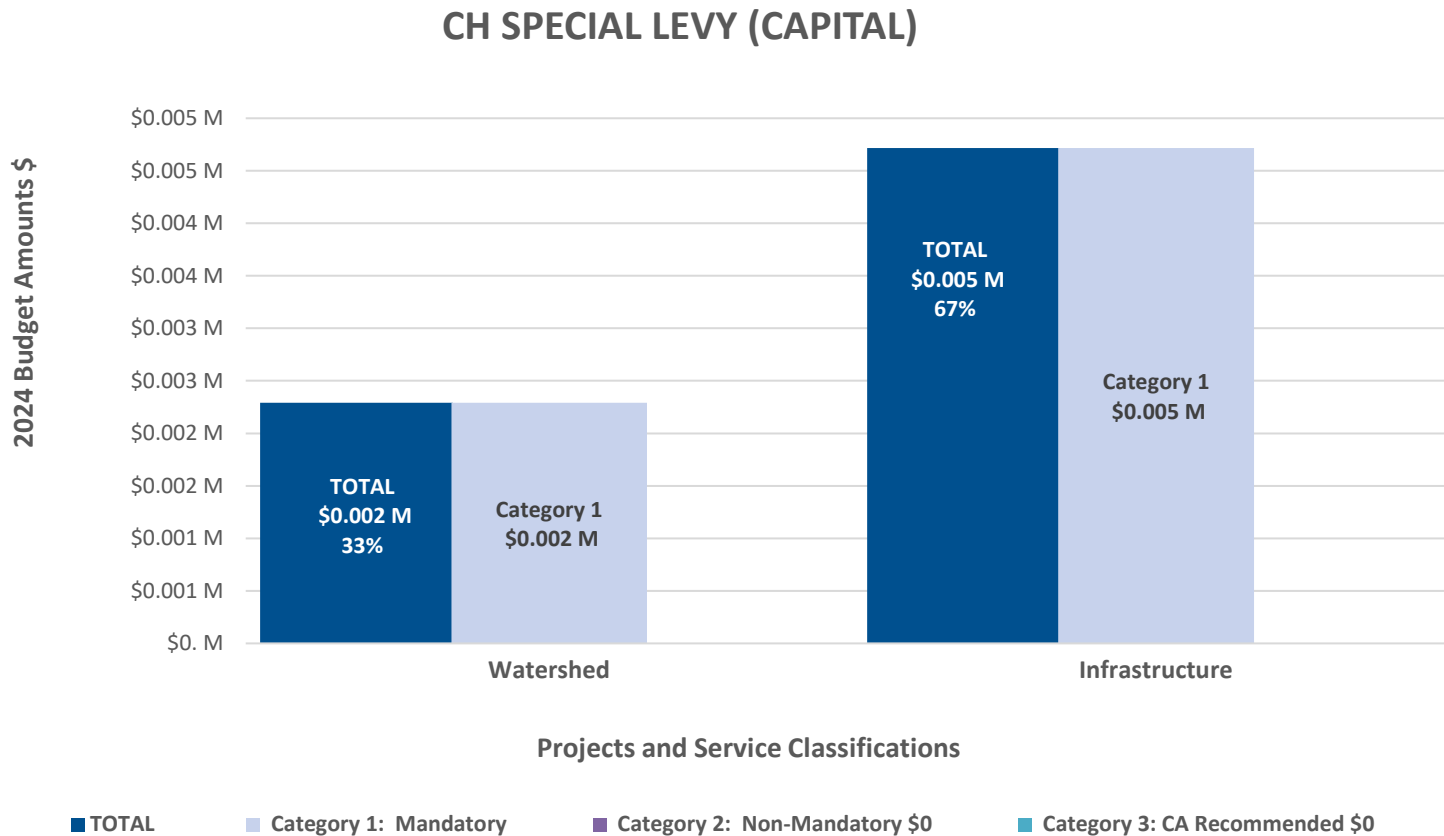
CH General (Operating) Levy



2025 Budget Pressures – Operating (General Levy)

2024 Approved General Levy :		\$538
Compensation and inflation		15
○ Offset by other funding and operating efficiencies		
State of Good Repair Levy increase		3
Debt Financing charges increase		2
CVA Shift		(6)
2025 General Levy :		\$552

2025 CH Capital Budget: \$0.007 M
Category 1 and 2 Impacts



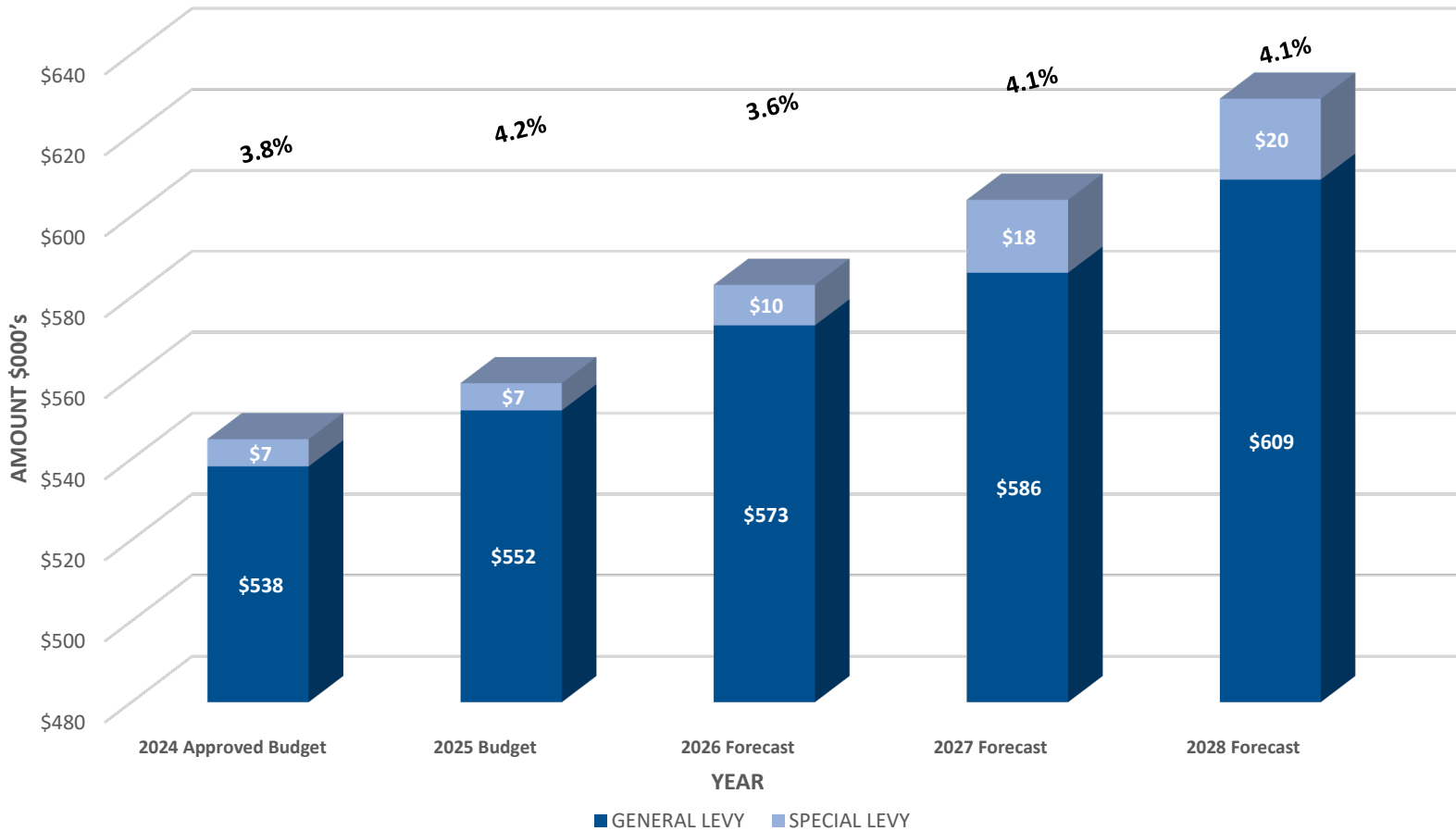
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Peel's Portion, \$000

2024 Approved Special Levy :		\$7
Special Levy Project Funding Requests:		
Watershed: Watershed Strategy, Property Management		-
Infrastructure: IT, Flood Forecasting		-
2025 Special Levy :		\$7

CA 2025 Budget + 3-Year Forecast

Peel's Portion, \$000



Note: Numbers may not add up due to rounding

Includes both Mandatory and Non-Mandatory categories in 2026-2028 forecasts

Municipal Apportionment – General & Special Levy

Municipal Funders	2024 % Apportionment	2025 % Apportionment	2025 Funding	
			Total \$000	% Change
Peel Region	4.6278	4.58	\$559	2.68%
Halton Region	87.9309	87.99	\$10,748	3.82%
City of Hamilton	7.2191	7.21	\$881	3.62%
Township of Puslinch	0.2222	0.22	\$27	2.72%
TOTAL	100%	100%	\$12,215	3.75%

Risks in Achieving Council's Direction and Unmet Needs

Risk	Anticipated Costs \$	Risks to Outcomes and Services
Inflation	Uncertain - to be monitored	Assumed at 2.25% on staff compensation
Conservation Areas		Assumes historical trending to be maintained based on post pandemic operations
Planning & Regulations Fees		Assumes exit from 2024 fee freeze
Dams & Channels Project Funding		Subject to approval from the Province after budget approval, new methodology for 2024
Legal Expenses Actual Increase		Continues to be partly funded by reserves

Efficiencies Implemented to Achieve Council Direction

- Grants, other funding and reserves have been leveraged for operating and capital programs to mitigate cost increases
- Asset Management Plans and State of Good Repair levy phase in resulting in sustainable & stable capital funding.

2025 BUDGET – NEXT STEPS

Budget Approval

Final Budget presented to CH
Finance and Audit Committee



CH Board Approval

October

November
onward



Budget Presentation

Presentation of approved budget to
regional and municipal councils



momentum

GREEN • RESILIENT • CONNECTED

THANK YOU

Diversity and Inclusion

We endeavor to understand, accept and appreciate the value of our differences and encourage authenticity.

Learning and Innovation

We embrace the need for continuous improvement, the opportunity to learn from others and the benefits of sharing knowledge.

Person-Centered Service

We make people a priority through customer-centric engagement, predictive problem-solving and high-quality service.

Collaboration

We seek out and trust in the skills, expertise and experience of others in order to achieve our common ambition.

Sustainability

We consider the environmental impact of everything we do and always keep future generations in mind when making decisions.

Integrity

We make decisions with accountability, transparency and a strong sense of personal responsibility for our choices and actions.

Resilience

We are positive and proud of our ability to quickly and effectively respond to change.